



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Rio Rancho

New Mexico

For the Fiscal Year Beginning

July 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for Distinguished Budget Presentation to the City of Rio Rancho for its Annual Operating Budget for Fiscal Year beginning July 1, 2013 through June 30, 2014.

In order to receive this award, a government must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium.

The award is valid for a period of one year only. We believe our current budget (FY 2015) continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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August 2014

Dear Citizens:

I respectfully transmit the budget for the City of Rio Rancho for the fiscal year July 1, 2014 through June 30, 2015. I write this letter with cautious optimism about the future of our community and our city government as we finally move beyond the economic recession.

Development of our community and job creation is on the rise. Some highlights of projects currently under construction include: Presbyterian Rust Medical Center's \$86 million expansion; Rio at Cabezon 24/7 skilled health care facility; Sandia Laboratory Federal Credit Union; Unser Pavilion Building No. 3 for multiple tenants, including Hangar Prosthetics; Dion's; Walmart Neighborhood Market; and a Presbyterian medical clinic in Enchanted Hills. On the horizon is construction work for TJ Maxx, Bed, Bath & Beyond, Michael's, Kirkland's, Famous Footwear, Petsmart, and Rue 21 at the Plaza at Enchanted Hills; a 7-11 convenience store; and a U-Haul and storage facility.

The national, regional, and local housing markets are also showing signs of renewed strength. In Rio Rancho, earthwork has started on a new subdivision located just off Northern Boulevard. Named Solcito, Phase I will consist of 51 lots and is the first new subdivision to get underway in several years. The Neighborhood by La Vida Llena, a \$50 million senior-living project in the Loma Colorado community, is likely to break ground in the coming month or two. All of these projects are tremendous for Rio Rancho because they mean jobs and revenue generation to fund public services. In addition, activity like this creates a buzz about the community that helps attract more interest from other businesses looking to expand and open new operations or relocate.

For the Fiscal Year 2015 budget, city departments have come together to continue to operate as efficiently as possible and do more with less. As such, the budget includes additional funding for critical areas such as public safety, roads, and employee compensation. I am proud to say that the city is strategically allocating limited resources for several new public safety positions and seasonal workers for street maintenance. Funding has been made available for the city's Geographic Information System (GIS), pavement preservation and water line replacements, and for high priority streets and right-of-way heavy equipment. The budget also includes funding for city employee raises, which is in-line with recent pay study recommendations. All employee

groups will benefit from the funding made available. Lastly, two other highlights in this year's budget is funding for economic development services and the extension of Broadmoor Boulevard to the City Center area, which is in collaboration with the University of New Mexico.

We estimate that the General Fund reserves will exceed the State of New Mexico requirement of 1/12th (8.3 percent) of expenditures and end the year at 12.8 percent, which is slightly below the city's policy target of 15 percent but still adequate for the city's short-term needs. Having these reserves is not only a best practice, but is critical due to the somewhat volatile nature of the city's main revenue, the Gross Receipts Tax. As we know, unexpected emergencies can be costly and maintaining healthy fund balances gives the city flexibility and capacity to address these situations. Going forward, the city will need to remain vigilant with respect to maintaining city revenue and service levels.

In summary, the past five years have been fiscally challenging for city government. However, this year I believe that we are in a position to invest more in our most important assets, our employees, as well as our quality of life and other important areas of need such as our roads and the equipment needed to provide quality services to the public. By doing this, the city will be able to continue to address the strategic priorities of our community over the long term. I want to acknowledge all city staff for their tireless efforts to bring the best public services possible to the community and residents. On behalf of the Rio Rancho Governing Body and the employees of the City of Rio Rancho, I thank all of the residents and community stakeholders for their support of our great city.

Sincerely,

A handwritten signature in cursive script, appearing to read "G. D. Hull".

Greggory D. Hull, Mayor



August 11, 2014

The Honorable Mayor Gregory D. Hull
City of Rio Rancho
3200 Civic Center Circle NE
Rio Rancho, New Mexico 87144-4501

Dear Mayor Hull:

In compliance with the City Charter and applicable state statute, I hereby submit to you the Adopted City Budget for Fiscal Year 2015 (FY15).

The Budget for FY15 is a balanced budget and reflects the City's Strategic Goals. We continue to project a balanced five-year General Fund financial plan. This reflects the City's continued efforts to achieve a sustainable long-term budget. In that regard, recurring revenues are projected to exceed recurring expenditures in FY15 and the ending fund balance is expected to exceed the City's 15 percent target in FY19.

The FY15 Budget reflects a local economy that is continuing to slowly improve, digging itself out of negative job growth that has hampered the metro area over the last five years. Various signs suggest that the economy is recovering, including a steadily declining unemployment rate, improved housing market indicators, and overall lower foreclosure activity in the area compared to recent years.

Unfortunately, the growth in revenues has not been strong enough to meet all of the funding needs of the City. There continues to be more needs than can be addressed with current resources. This has meant tough budget decisions and allocating our limited resources in the most efficient and strategic way possible. City employees have continued to look for ways to limit expenditures and achieve operational efficiencies where possible.

Local Economy and Revenues

After five consecutive years of negative employment growth in the Albuquerque Metro Area, the Bureau of Business and Economic Research forecasts job growth to reach 1.5 percent in 2014. Sectors leading the job growth include the healthcare and social assistance sector as key provisions of the Affordable Care Act are implemented. In addition, the administrative and waste services sector is forecasted to add 3.9 percent, as temporary employees are added to the job rolls and call centers open and expand. The construction sector should continue to improve in 2014 with a projected 4.5 percent increase, as single-family and multi-family construction picks up. In 2013, the Albuquerque Metro area housing market showed signs of improvement, consistent with the national trend. Rio Rancho housing permits for calendar year 2013, while still below long-term historical averages, increased 16 percent from 2012 levels. Additionally,

foreclosures have fallen from the peak seen in 2009 and were 18.8 percent lower in 2013 compared to 2012.

Labor markets continue to improve, albeit very slowly, following the national trend. The national and regional unemployment rates continue to inch down, with the metro area unemployment rate falling from a high of 8.3 percent in 2010 to 7.1 percent currently. The Bureau of Business and Economic Research expects employment growth to be slow in the metro area over the next 5 years, with employment expected to grow 1.2 percent in 2014, and range between 1.1 percent and 1.3 percent over the five year period. Personal income growth is expected to range between 4.3 percent and 5.5 percent over the same period.

Recent employment developments announced for Rio Rancho include Presbyterian Rust Medical Center that will undergo an \$80 million expansion beginning this summer to increase capacity up to 120 more beds and with additional services. The facility's current 658-person workforce is expected to grow by approximately 100 jobs.

Stream Global Services, a business process outsourcing provider, will add 200 workers at its Rio Rancho sales and customer service center to support a telecommunications client. Alliance Data Systems customer care center will add approximately 200 employees, expanding the workforce to nearly 700, to support a growing client base.

DHF Technical Products, a precious metals processing company, announced it will open a 25,000-square-foot headquarters and production facility in Rio Rancho that will create 35 new jobs immediately and up to 50 over time.

La Vida Llena will break ground this year on The Neighborhood, an assisted living community that is expected to employ about 120 employees. The \$50 million, 200-unit complex will be located on 12 acres at Loma Colorado Drive and Northern Boulevard.

As a result of the economic outlook, General Fund revenue, as detailed below, is expected to grow 4.9 percent. Future increases in the General Fund revenue range from 1.6 percent to 8.0 percent through FY19. The five-year plan reflects state legislative changes to the hold-harmless provision which will be phased out. There is no impact from the phase out in FY15. The changes take effect in FY16 when the impact will be approximately a quarter million dollars, then grows 6% annually over a 15-year period, reaching approximately \$1.6 million by year 5 and an estimated \$8.5 million by Fiscal Year 2030, at full phase out.

The legislation allows municipalities to impose Gross Receipts Tax (GRT) increments to make up for the phase out of hold-harmless funds. Imposing a 1/8th percent GRT would generate approximately \$1.2 million in Fiscal Year 2017, while imposing the maximum 3/8ths percent would generate about \$6.5 million by FY 2030. Even with the additional GRT levies, city revenues will still show a deficiency of \$1.8 million at full phase out. The loss of this revenue and the need to consider the additional GRT increments is an issue the Governing Body will have to consider in future years.

Expenditure Highlights

Overall, city departments were instructed to keep their budgets at Fiscal Year 2014 levels, except as necessary to address the highest priority needs. Based on some expenditure reductions and

modest revenue growth, I have included in the Adopted Budget additional funding for critical areas such as public safety, roads, and employee compensation.

With respect to public safety, the budget includes four new positions: a Crime Analyst, a Communications IT Specialist, a Firefighter EMT 1, and a Firefighter Paramedic. The two Firefighter positions will provide additional ambulance service in peak hours during the day. The budget also includes funding for the implementation of a Police bait car program, the replacement of an animal control truck, and state grant and impact fee funds for ten new police vehicles as part of the City's five-year vehicle replacement plan. The budget also includes funding for a stryker gurney and a refurbished cardiac monitor.

With respect to public works, the budget includes funding for year three of the Citywide Geographical Information System (GIS) program. It also includes \$1,000,000 annually for pavement preservation, an increase of \$401,174 in materials and services, funding for a storage building and additional equipment, and a new 27.5 ton trailer. Additionally, the streets and right-of-way division will add ten seasonal workers for street maintenance and a part-time assistant to monitor a hotline that will provide citizen support and communication to the Governing Body.

The budget includes a two percent across-the-board salary increase. The increase applies to all employee groups and is intended to address increases in cost of living. This increase also satisfies the recommendation of the recent Pay Study to move employees up in their salary ranges at least one and a half percent per year.

The Adopted Budget includes one user fee increase of \$5, from \$25 to \$30, to the Correction Fee charged by the Municipal Court. The fee is used to pay Sandoval County for detainees held at the County Detention Center. Because the County's rates will increase from \$67 to \$70 per day effective July 1, 2014, the City's fee increase is necessary to offset the impact of the County's higher charges.

We estimate that the level of spending and the anticipated revenues will provide a reserved fund balance that exceeds 8.3 percent of expenditures, as required by the State of New Mexico. The Adopted Budget anticipates total reserves of 12.8 percent of expenditures, which is a step closer to our policy target of 15 percent.

General Fund

GENERAL FUND REVENUES: \$56,396,772

Total General Fund budgeted revenues for FY15 (excluding transfers from other funds) are projected to increase 6.5 percent or \$3,448,368 compared to FY14 adjusted budgeted revenues. This increase is primarily attributed to increases in property tax revenues, gross receipts tax revenues, construction-related revenues, and parks and recreation revenues. Also, the budget reflects a 10 percent decrease in fines and forfeiture revenues. The FY15 beginning fund balance is \$8,653,792.

The City's single largest revenue source is the gross receipts tax (GRT). The GRT revenue estimate of \$27,564,858 (including recurring and non-recurring estimates) accounts for approximately 49 percent of total FY15 General Fund operating revenues. The GRT distribution to the General Fund is projected to increase approximately \$2.6 million or 10.6 percent from FY14 levels. The projected growth is a combination of factors. First, the general economy is

expected to grow modestly this year. Additionally, construction GRT revenue is projected to increase due to Presbyterian's second tower, La Vida Llena construction, and gains anticipated in the housing construction market. Finally, savings from the refunded GRT bond escrow reserves will produce a one-time increase of \$584,450 in FY15.

Property tax revenue, the second-largest revenue source, is estimated to increase 4.8 percent from FY14 levels, with an estimated increase of \$615,823. The property tax revenue forecast utilizes the Yield Control Formula established by state statute, which for FY15 generates a total growth factor of 4.1 percent for residential property and 1.5 percent for non-residential property. These total growth factors are applied to the previous year's tax effort (current taxes imposed).

Franchise fees, the third largest revenue source, are projected to be unchanged from last fiscal year, decreasing only 0.3 percent or \$12,652. Other major changes to revenue estimates include an increase in construction-related revenue (permits, inspections, etc.), reflecting continued recovery in the housing construction sector and other miscellaneous revenues, based on year-to-date trends.

Parks and Recreation fee revenues are projected to increase 6 percent or \$61,169 from FY14 levels due mainly to the addition of two new programs: Tutored by Teachers and Youth Soccer. These programs are intended to be cost neutral, with revenues covering the costs associated with the new programs.

GENERAL FUND EXPENDITURES: \$ 54,978,873

Total General Fund expenditures are projected to increase \$1,246,597, or 2.3 percent. The Adopted Budget includes several expenditures that are intended to strategically improve the City's ability to provide services in the future. These expenditures include:

- Participating in a performance benchmarking program through the International City/County Managers Association (ICMA). This program allows the City to measure the performance of our employees and programs to other cities throughout the country.
- A statistically valid citizen survey to measure satisfaction with the delivery of City services. This survey can be used to measure the City's progress over time in addressing the concerns of our citizens.
- Additional funding for contracting with an economic development organization. Over the past year the City has worked with Sandoval County and business leaders to revamp the approach to economic development. The budget includes an increase in the City's contribution to this effort from \$80,000 to \$200,000.

Personal Services: \$42,850,558

Personal Services expenditures account for 78 percent of the General Fund operating budget, which requires the City to carefully manage growth in personnel costs. The Adopted Budget includes a two percent salary increase for all employees at a cost of \$696,230. The budget also includes a 0.4 percent increase in the city's share of retirement contributions as mandated by state legislation that became effective July 2013.

The budget includes \$372,685 to add several new positions, including one Crime Analyst (\$64,083); one Communication Division IT Specialist (\$35,268 which is 52% of the cost of this position, while the other 48% is funded by a joint powers agreement); ten seasonal public works

positions (\$76,947); one part-time assistant for a citizen hotline (\$20,744); a Firefighter EMT 1 (\$68,472); and a Firefighter Paramedic (\$74,615).

Total Personal Services expenditures are projected to increase 3.1 percent or \$1,279,147 which includes all activity changes. As in prior years, personnel savings have been factored into the budget based on the average vacancy rate for all City positions.

The City continues to plan for an increasing number of retirees. The FY15 Adopted Budget includes \$750,000 to cover the estimated cost of terminal leave payouts for approximately 37 percent of eligible employees, based on recent trends. This number is difficult to estimate due to service credits earned by employees in other participating organizations prior to their employment with the City.

Materials and Services: \$12,007,981

Materials and Service expenditures are budgeted to decrease \$12,007 or 0.09 percent compared to FY14. The Adopted Budget also continues to reflect overall reductions or flat budgets in various spending areas, including contracts, supplies, conferences, travel and training.

Capital Outlay: \$120,334

The Adopted budget includes General Fund investments in capital equipment. This funding provides for replacement of critical equipment to allow for continuity of service to citizens and enhanced efficiency of operations. These funds will be used for a pump at Haynes Pool (\$6,060), two front deck mowers (\$40,340), a grizzly box G12-4" sieve (\$12,995), a chipper (\$13,944), a frame with winch and 4" sieve (\$7,500), a shop air compressor (\$7,500), a hydraulic breaker (\$9,995), a gurney (\$14,500), and a vehicle for the Police bait program (\$7,500).

TRANSFERS TO SPECIAL FUNDS: \$3,013,578

Transfers provide General Fund dollars to special funds to support various activities, as indicated below:

Multi-Purpose Event Center Fund: \$1,074,860

This transfer includes the operating and capital subsidy provided by the General Fund for operating the city's event center, including \$90,000 for completing the rigging safety lines project and \$15,000 to address ADA items.

Infrastructure Fund: \$1,000,000

This transfer is made to fund pavement preservation and rehabilitation activities. This work will provide citizens with improved road surfaces that will extend the useful life of the roads in their neighborhoods.

Promotion and Marketing Fund: \$116,965

This transfer is made to provide funding for Special Events managed by the Convention and Visitors Bureau, including the City's annual Pork and Brew event.

Computer Replacement Fund: \$312,037

This transfer is made to continue the efforts of upgrading city-wide computers and software. This funding includes:

- \$132,000 for 33 first responder mobile data terminals (MDTs). This acquisition will replace all MDTs running on the outdated Windows XP operating system.
- \$17,000 for the purchase of tablets for the governing body, senior staff, and building inspectors. Using technology advancements enables the city to explore new ways to manage and deliver agendas and other services.
- \$86,900 for the purchase of e-Review electronic plan review software. This program will enable us to begin the process of automating plan check and plan review in Development Services.
- \$69,788 for citywide document management system upgrades. These upgrades will enable the City to modernize current software to electronic business process management.

Equipment Replacement Fund: \$337,837

A description of the proposed uses of these funds is provided on page 8.

City Facility Improvement Replacement Fund: \$14,796

A description of the proposed uses of these funds is provided on page 8.

Local Government Correction Fund: \$141,672

This transfer is made to pay for the City's cost of prisoners at the Sandoval County Detention Center that are not covered by the Correctional Fee assessed by the Municipal Court. A \$5 increase to the Correction Fee is included in the budget to reduce the cost to the General Fund.

RioVison Cable Fund: \$14,397

This transfer will fund replacement of six cameras in the Governing Body Chambers and to maintain the current level of service to the public.

Crime Victims Assistance Grant: \$1,014

This transfer is made to provide the required City matching funds for this grant.

GENERAL FUND ENDING FUND BALANCE: \$7,058,413

The ending Reserved Fund Balance is projected to be \$4,581,573, which reflects the state reserve requirement of 8.3 percent of General Fund expenditures. The ending Unreserved Fund Balance, or the additional fund balance above the state minimum, is \$2,476,841, for a total Ending Fund Balance of \$7,058,413 or 12.8 percent of expenditures. The City's long-term policy target for the Ending Fund Balance is 15 percent. The FY15 Adopted Budget prioritizes funding for critical capital improvements over meeting the ending fund balance policy because failing to address current capital needs will result in more expensive projects in the future.

Special Funds

Special funds are established to account for revenue sources that fund particular functions or projects. A complete list of all special fund activities can be found in the Special Fund section of the budget. Following is a list of significant activities within certain special funds:

Recreation Activities Fund

This self-funded program provides for adult softball, adult recreation programs, classes, and van trips. Revenues of \$287,924 are sufficient to cover all of the costs of these activities, including two employees who help run the programs.

Workers Compensation Fund

This fund accounts for transfers from other funds to pay for workers compensation insurance and claims administered by the New Mexico Self Insurers Fund (NMSIF). The FY15 budget includes a Settlements and Claims reduction of 48 percent compared to FY14, based on claims experience and the recommended fund balance by NMSIF. Savings resulting from this reduction are added to the reserves which will help future years. The City continues to make safety training and awareness an important aspect of day-to-day operations in order to minimize injuries.

Promotions and Marketing Fund

Most of the budget in this fund is for the Pork and Brew community event scheduled during the Fourth of July weekend. Expenditures for this event are budgeted at \$148,111. Actual revenues from the event in the prior year were sufficient to reduce the general fund subsidy to \$5,700 in FY15. This is the lowest subsidy in the history of the Pork and Brew event.

Rio Vision Fund

The Rio Vision fund accounts for cable franchise fees received to operate and promote a government and education television channel. Funding for public access is funded through this fund. Franchise fee revenues have steadily decreased in this fund due to the increasing growth in satellite and dish competition. To make up for this decline, fund balance was used to balance the budget in the past. The fund balance is now depleted and a transfer is necessary to maintain service levels. The budget includes a transfer of \$14,397 from the General Fund to replace cameras and to maintain the current level of service to the public.

Local Government Correction Fund

Correction fees are received through the Municipal Court and are budgeted at \$300,000 for FY15. Expenditures from this fund are paid for prisoner care provided by Sandoval County, the cost of which increased over the last year due to a fee increase from \$67 to \$70 effective July 1, 2014. Even after a \$5 increase to the City's correction fee, a transfer from the General Fund of \$141,672 is still required to cover the estimated charges from the County.

Law Enforcement Fund

Projected resources from the state grant pursuant to the Law Enforcement Protection Fund Act total \$105,600. Funds will be used to purchase supplies and minor equipment in support of law enforcement activities, and to pay debt service for the 2010 police vehicle loan.

Traffic Education and Enforcement Fund

Projected resources from fines for DWI checkpoint and safety belt enforcement total \$90,000. Funds will be used for materials and services and the purchase of two replacement motorcycles to support traffic activities.

Fire Protection Fund

Projected resources from the state grant pursuant to the Fire Protection Fund Act total \$632,762. Funds will be used for materials and services in support of fire protection activities, and to pay debt service for the 2007 and 2010 fire apparatus loans, and the 2013 Fire Administration Building loan.

Summer Lunch Program

The U.S. Department of Agriculture's Summer Food Service Program provides free, nutritious meals and snacks to help children in low-income households get the nutrition they need

throughout the summer months. The FY15 summer lunch grant is estimated at \$127,116 and is administered by the Department of Parks, Recreation, and Community Services.

Environmental GRT Fund

This fund accounts for municipal gross receipts tax revenues to be used for the acquisition, construction, operation, and maintenance of solid waste facilities or water/sewer systems. The budget of \$717,537 is for special waste collection, loan payment, and maintenance to water wells.

Higher Education GRT Fund

This fund accounts for municipal gross receipts tax revenues to be used for the acquisition, construction, renovation, or improvement of facilities of a four year post-secondary public education institution. The FY15 Adopted Budget includes \$3,250,000 to begin extending Broadmoor Boulevard north to Paseo del Volcan to improve access to UNM facilities, including the UNM Sandoval Regional Medical Center.

Municipal Road Fund

This fund is supported by state gasoline tax revenue, estimated at \$550,000 in FY15. The fund provides for road maintenance supplies and road repairs.

Infrastructure Fund

The FY15 budget includes a transfer of \$1,000,000 from the General Fund for pavement preservation. This funding will improve road surfaces in several areas of the City.

Computer Software Replacement Fund

The FY15 budget includes a General Fund transfer of \$312,037 for computer replacements and technology upgrades.

Equipment Replacement Fund

The FY15 budget includes a General Fund transfer of \$337,837 to fund a parks and recreation truck (\$47,500), an animal control truck and box (\$51,000), a 27.5 ton trailer (\$50,000), fleet equipment for the streets and ROW division (\$125,000), and \$35,364 for acquiring and equipping two police vehicles.

City Facility Improvement/Replacement Fund

Available resources include \$69,716 in cell tower revenue and a transfer of \$14,796 from the General Fund to pay for a new storage building for streets and right of ways (\$45,732), the Sabana Grande renovation (\$42,712), spray-on floor liners for the restrooms at Haynes Pool and the Aquatic Center (\$20,763), and a new fence for the Cabezon park pond (\$5,000).

Impact Fee - Road Fund

Based on 540 projected single-family starts in FY15 and the expiration of the impact fees moratorium, budgeted revenue is \$225,099. These funds will be used for design and analysis of the intersection at Cabezon Boulevard and Western Hills Drive.

Impact Fee - Parks Fund

Based on 540 projected single-family starts in FY15 and the expiration of the impact fees moratorium, budgeted revenue is \$91,830. This revenue is not budgeted for a specific project in FY15 and will be added to the ending fund balance for future projects.

Impact Fee - Public Safety

Based on 540 projected single-family starts in FY15 and the expiration of the impact fees moratorium, budgeted revenue is \$197,485. These funds will be combined with a state grant to purchase ten police vehicles.

Impact Fee - Drainage

Based on 540 projected single-family starts in FY15 and the expiration of the impact fees moratorium, budgeted revenue is \$108,643 that will be used for the Los Milagros Channel project.

Water and Wastewater Utility

The Water and Wastewater Utility provides service to approximately 32,000 customers. Revenue is derived from the sale of water and wastewater services, impact fees, interest and other income. A scheduled rate increase of 7.8 percent will be effective July 1, 2014 and has been included in the projection of water and wastewater revenue. This is the third of five rate increases originally adopted by the Governing Body in January 2013, and subsequently amended in June 2013 and June 2014. Scheduled rate increases of 8.8 percent were reduced to 7.8 percent for FY14, and scheduled rate increases of 9.8 percent were reduced to 7.8 percent for FY15. Rate increases of 7.8 percent are scheduled for July 2015 and July 2016. The additional funding from the rate increases will not only fund operational expenses but will also provide funding for capital expenditures needed to service the Utility's current customers and increase fund balances and debt coverage ratios, making the Utility a more financially solvent enterprise.

In FY15, the Utility continues to fund the replacement of failing polyethylene water service lines that were installed in the 1980's. Replacing these leaking lines will save water resources and reduce recurring maintenance expenses. The Utility also continues to assist with funding for the third year of a five-year plan to expand and improve the Citywide GIS system. When the five-year plan has been fully implemented, the GIS system will provide support for economic development, lead to improvements in the quality of services provided to customers, and provide greater accuracy in locating transportation and utility infrastructure for repair and maintenance, among other benefits.

Utility Revenues: \$45,272,233

Revenues in FY15 are projected to increase 9.1 percent or \$3,777,942, mostly due to the 7.8 percent increase in water and wastewater rates. The budget also projects a 1.6 percent increase in the Utility customer base.

Offsetting this increase is a drop in state appropriations and grant revenue, which have decreased 91.1 percent or \$904,899 from FY14. Actual funds received last year included a state appropriation for water service line replacements and a Water Trust Board grant for the Direct Injection facility located south of Well 10 on Northern Boulevard. These grants are not expected to continue in FY15. The budget does include a small FEMA grant for damages sustained from heavy rainfall during summer 2013.

Water and wastewater impact fees are projected to be \$623,965 in FY15. The projection reflects the expiration of the impact fee moratorium on September 22, 2014 and approximately 540 new single-family housing starts.

Utility Personal Services: \$1,849,910

The Personal Services budget for the Utility is projected to increase by 8.5 percent or \$144,417. The budget includes a 2 percent salary increase and a 0.4 percent increase in the city's share of required state retirement contributions. The Utility divisions employ 33.5 full-time employees.

Utility Materials & Services: \$21,742,947

Materials and Services are budget to increase 12.8 percent or \$2,463,019 compared to FY14. Most of the increase is driven by a change in accounting for well repair and rehabilitation outlays. In prior years, these costs have been classified as "capital outlay" but will now be reported as "repair and maintenance" to more closely match accounting standards. The increase in expenditures also includes additional costs of the operations contract with OMI, tank inspection and cleaning, and arsenic equipment repair.

Utility Capital Outlay: \$4,385,536

Capital Outlay in the Utility Fund includes new equipment and capital projects. A detailed list of equipment can be found in the Capital Outlay section of the budget document. Funding for capital projects is provided through a combination of Utility operational revenues, impact fees, grants, loan and bond proceeds, and Environmental Gross Receipts Tax revenue. Capital projects being funded in FY2015 include the following:

- Various equipment (\$58,014) and vehicles (\$988,416) used in Utility operations.
- Funds in the Water Capital Fund (\$1,376,502) will be used for well site security, design and re-drill of Well 13; renovations to water storage tanks; and supervisory, control, and data acquisition (SCADA) improvements.
- Funds in the Water Rights Fund (\$1,782,904) are budgeted to purchase water rights. To satisfy the Office of the State Engineer permit requirements, the City must acquire 728 acre feet of water rights in five-year accounting periods.
- Funds in the Wastewater Capital Fund (\$179,700) will be used for surveillance upgrades to Wastewater Treatment Plant 6 and SCADA improvements.

The City proposes to issue approximately \$40 million in Utility revenue bonds and/or loans to fund various capital projects: 1) re-drill and equip Well 13; 2) rebuild Wastewater Treatment Plant 1; 3) construct a Booster Station at Tank 8; 4) construct a Recycled Water Tank; 5) equip the Aquifer Recharge Injection facility; and 6) re-drill Well 5. A more detailed financing schedule and plan will be developed as the Utility completes the designs for these projects.

Utility Fund Ending Fund Balance

The Utility Fund unreserved ending fund balance is \$4,947,347. Based on the estimated revenues, expenditures, and ending fund balance in FY15, the Utility meets the minimum required debt service coverage ratio of 1.15, with a projected coverage ratio of 1.96 for parity bonds and 1.84 for all Utility debt.

In FY15, the City established a non-growth capital reserve equal to one percent of the total value of capital assets. The reserve will be established pursuant to the financial planning benchmark in the 2012 Rate Study. The reserve will stabilize Utility cash balances from year to year and may

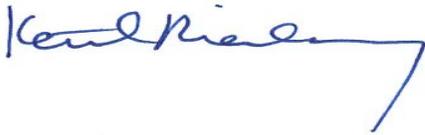
be utilized for capital projects as needed through the planning phases of those projects. The capital reserve is projected to increase to \$4,518,925 by FY19.

Conclusion

In summary, the Adopted Budget maintains funding for all city services, allocates new funding for critical capital needs (including public safety vehicles, road maintenance, and information technology), provides for a two percent salary increase for all employees, and adds five new employees and ten seasonal employees.

The last four fiscal years have been some of the most fiscally challenging, and many of the capital needs addressed in this budget were necessarily deferred during those times. While the economy is improving, City revenue growth is only modest, leaving many areas still in need of additional funding. Based on the revenue outlook, I will continue to work with the Governing Body to allocate City resources efficiently and strategically to provide the best level of services to our citizens.

Sincerely,

A handwritten signature in blue ink, appearing to read "Keith Riesberg", with a long horizontal stroke extending to the right.

Keith Riesberg
City Manager

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Strategic Planning

INTRODUCTION

The City of Rio Rancho developed this Strategic Plan to establish priorities for city government for 2009 to 2014. It represents the consensus that emerged from the collaborative efforts of the city leadership over a period of several months.

STRATEGIC PLANNING PROCESS

In summer 2008, the City of Rio Rancho initiated the development of a Strategic Plan. Management Partners, Inc. was retained to assist the city in the process. The purpose of this effort was to create a set of clear goals and strategies for meeting critical needs and challenges facing the community and city government.

Citizen input was essential to this process and it was solicited in a variety of ways. A key method employed was a statistically valid survey of resident opinions conducted during the summer of 2008 by the National Research Center to conduct the National Citizen Survey (NCS). NCS survey results of Rio Rancho citizens were compared to scores in a national benchmark. A complete copy of the Rio Rancho Citizen Survey Results is on the City's web site (www.ci.rio-rancho.nm.us/citizensurvey).

The process also involved data collection, discussion, and preparation of goals and strategies. An environmental scan was prepared and strategic planning issues were identified from numerous sources. Previous studies and reports and budget documents were reviewed and each member of the Governing Body was interviewed. The City's management team provided information and perspectives about existing work plans and unmet needs, and the team participated in two strategic planning workshops. The Governing Body joined the management team in a day-long workshop to discuss potential multi-year goals and strategies for meeting those goals.

Another source of community input was the series of reports from Transition Teams appointed by the Mayor to provide feedback on City needs and services. The Transition Team reports were presented in June 2008.

Additionally, to hear from Board and Commission members, the City designed and conducted an on-line survey in November and December 2008. Board and Commission members were asked to provide opinions about initial draft goals and strategies. During this timeframe, the City Manager or Assistant City Manager visited each Board and Commission to invite participation in the survey. All employees of the city were also invited to take this survey.

Community Conversation meetings were also held in each district throughout the spring, summer and fall. At these meetings, the Mayor met informally with citizens to hear their opinions and to share information about the City and strategic planning process.

On February 24, 2009, approximately 80 residents participated in a Community Workshop. The purpose of the workshop was to obtain specific input on draft goals and strategies. At the workshop, a brief presentation was provided that outlined the process and environmental scan themes. Citizens were invited to speak with members of the Governing Body and staff and to provide their input about draft goals and strategies. Appendix I contains a complete timeline of the major activities in the Strategic Planning process.

COMPONENTS OF THE STRATEGIC PLAN

This Strategic Plan is for the period 2009 – 2014. It contains the following elements:

- Mission
- Vision
- Values
- Goals
- Strategies

A description of each of the elements follows.

MISSION, VISION AND VALUES

At the joint Governing Body-Staff workshop participants engaged in visioning exercises. Following the workshop a subcommittee of staff and Governing Body members met to create mission, vision and values statements. These were then presented to the entire group.



Mission

The City of Rio Rancho's mission is to ensure the health, safety and welfare of the community by providing excellent service to achieve a high quality of life for residents, businesses, and visitors.

Vision

A diverse, sustainable, family-friendly community that is safe, vibrant and attractive to residents, businesses and visitors.

Values

The overarching values of Rio Rancho are:

- Service
- Accountability
- Respect

The values statement for Rio Rancho is:

A philosophy of service, accountability and respect shall govern our interactions with citizens and with each other.

GOALS

The Strategic Plan promotes the City of Rio Rancho's vision by establishing goals and strategic directions for each of the issue areas identified during the planning process. The following six goals have been created to reflect the character of the community that is envisioned in the future. The goals are multi-year in nature.

GOAL 1: INFRASTRUCTURE

Ensure that the City develops new and has well-maintained infrastructure that fosters a quality community, supports a strong economy and meets the needs of current and future residents.

GOAL 2: DEVELOPMENT

Ensure the City has plans and policies in place to attract and create well-planned high-quality, stable, residential, commercial and industrial development.

GOAL 3: FISCAL HEALTH

Ensure that the City's fiscal health is strong with a growing tax base, sound financial policies and economically diverse funding solutions.

GOAL 4: PUBLIC SAFETY SERVICES

Provide services to ensure the safety and health of the community through quality police, fire and emergency medical services.

GOAL 5: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

GOAL 6: QUALITY OF LIFE

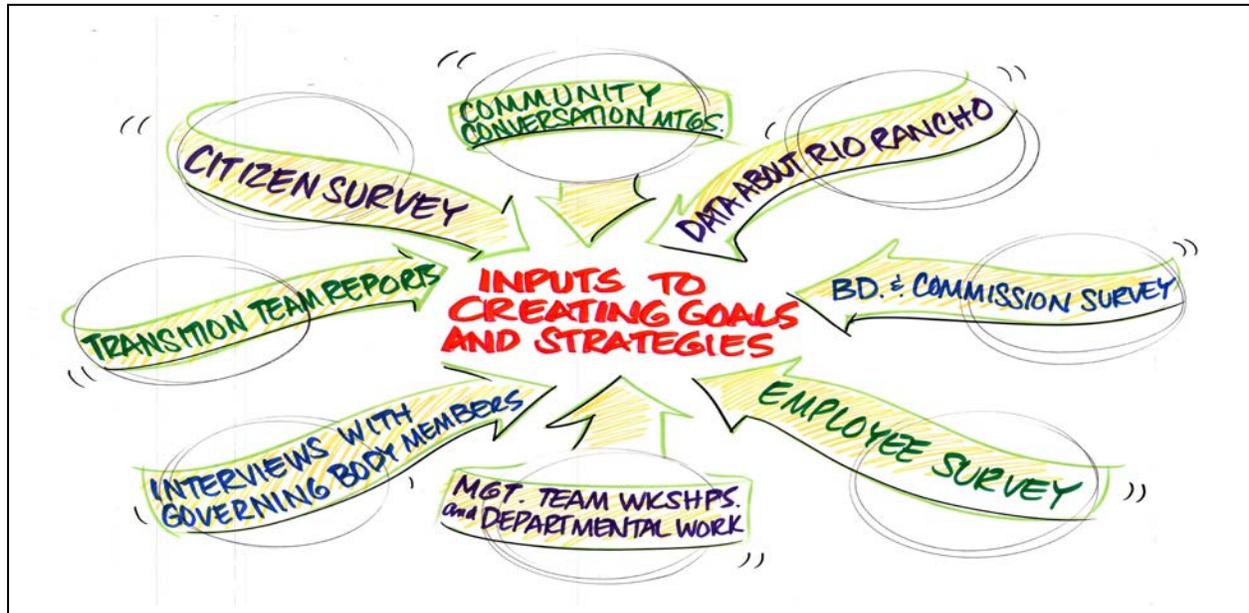
Provide quality of life services to meet community needs, assuring that there are strong relationships with all sectors of the community and ample opportunities for citizen engagement.

STRATEGIES AND PRIORITIZATION

Each goal has several strategies intended to help reach the goal over several years. Appendix II shows how the goals and strategies fit into the overall strategic planning process.

Two strategies per goal were priorities for focus by the City between FY09 and FY11. Priorities were established based on input from the Governing Body at the workshop as well as consideration of all inputs into the process.

A timeline for subsequent strategies will be developed by the Governing Body and staff during annual discussions of the Strategic Plan.



Goal 1: INFRASTRUCTURE

Ensure that the City develops new and has well-maintained infrastructure that fosters a quality community, supports a strong economy and meets the needs of current and future residents.

Rio Rancho is one of New Mexico’s newest communities, incorporated as a City in 1981. It comprises approximately 105 square miles. As a young, large community, the City’s infrastructure needs are substantial. Growth into less developed areas of the community puts demands on current infrastructure and creates demands for new infrastructure. Another factor that impacts infrastructure is that of diverse land ownership. Also known as antiquated platting, this land ownership pattern makes it very difficult to provide basic infrastructure in a well-planned manner. Finally, the creation of the new downtown in the City Center area also creates demand for expanded infrastructure in that part of the City. In particular, these needs are critical to economic development.

Citizen concern for infrastructure is evident in the results of the Citizen Survey. Rio Rancho scored below the benchmark of other cities for whom the survey has been administered on all dimensions in the transportation category. The infrastructure dimensions cited by Rio Rancho residents as in need of improvement include: ease of car travel, ease of bicycle travel, ease of walking, availability of paths and walking trails, traffic flow on major streets, and sidewalk maintenance. Additionally, the survey contained the multiple-choice policy question: “To what extent would you support or oppose an increase in your property tax for each of the following purposes?” Among the choices offered to respondents, the ones receiving the most responses were “road improvements” and “more roads.” Those two categories received the highest percentage of “strongly” or “somewhat” support ratings (83% and 77%, respectively).

Strategies

Seven strategies, as listed below, have been identified to achieve the goal of developing new and having well-maintained infrastructure. Strategies A and B are the two strategies for focus during FY 09-11.

Strategy A (FY 09-11): Develop a plan for water sustainability and conservation to support growth and development over the long term.

Strategy B (FY 09-11): Develop and implement a plan for financing the maintenance of existing streets.

Strategy C: Develop and implement a plan for expanding current and building new needed major roads (i.e. formal thoroughfare plans).

Strategy D: Develop and implement a plan for maintaining, improving and building sidewalks.

Strategy E: Establish new and maintain existing parks, trails and open space.

Strategy F: Develop and implement a plan for building and financing major water & wastewater utility infrastructure.

Strategy G: Develop and implement a plan for a recycling center, a single point of service for multiple special waste disposal services provided to residents that would prevent illegal dumping into our environment.

Strategy H: Enhance existing and explore new tools for addressing the drainage needs of the City.

Goal 2: Development

Ensure the City has plans and policies in place to attract and create well-planned, stable, high-quality residential, commercial and industrial development.

The City of Rio Rancho has experienced rapid growth in recent years. The 2010 Census reported a population of 87,521. Growth in the City has been predominantly residential. Families find Rio Rancho a desirable place to live. In November 2008, *Business Week* ranked Rio Rancho as the best place in New Mexico to raise children. In the Citizen Survey the City scored above the benchmark on both dimensions for housing: availability of affordable quality housing and variety of housing options.

The City is working to balance its focus on residential development with commercial and business-oriented development so that more amenities will be provided within Rio Rancho's borders, the commercial tax base will be stronger, and good jobs will be available to local residents. The Citizen Survey showed that residents desire more retail opportunities.

Additionally, another factor that impacts development is that of diverse land ownership. Also known as antiquated platting, this land ownership pattern presents unique challenges to development.

Strategies

Seven strategies, as listed below, have been identified to achieve the development goal. Strategies A, B and C are the three strategies for focus during FY 09-11.

Strategy A (FY 09-11): Develop a unified vision of the level and type of growth to be allowed in the community, including but not limited to, a diversity of housing, by updating the Vision 2020 Plan.

Strategy B (FY 09-11): Update and implement the citywide comprehensive Economic Development Strategy that targets businesses the community wants and makes Rio Rancho a destination for a variety of events and activities.

Strategy C (FY 09-11): Develop and implement a strategy for increasing the City's gross receipts tax base to support diverse community services and facilities.

Strategy D: Develop and implement a method of reforming the current antiquated platting (including proposing legislative changes at the State level) in order to ensure quality development and proper use of water resources in the future.

Strategy E: Develop and implement a set of approval criteria for new development, based on the Governing Body's vision for future development by updating the Vision 2020 Plan.

Strategy F: Develop, implement and enforce design criteria for new infrastructure associated with new development by updating the Vision 2020 Plan.

Strategy G: Develop and implement a Comprehensive plan containing clear principles and policies set forth to achieve the City's goals pertaining to public and private development by updating the Vision 2020 Plan.

Goal 3: FISCAL HEALTH

Ensure that the City's fiscal health is strong with a growing tax base, sound financial policies and economically diverse funding solutions.

The City receives more than half of its revenues (48%) from gross receipts tax and only 26% of its revenue from property tax. As a predominantly residential community that experiences substantial retail leakage to Albuquerque, the City faces budget constraints. Until the City's commercial tax base grows to a significant degree, challenges meeting all of the community's service delivery, infrastructure and quality of life interests will persist. This requires a clear focus on the City's fiscal health.

Fiscal health was identified as a priority by board and commission members as well as by employees in the on-line surveys conducted of those groups in fall 2008. Nearly all respondents selected either "Important" or "Very Important" in regards to fiscal health (97% of board and commission members and 100% of employees).

Strategies

Six strategies, as listed below, have been identified to achieve the goal of fiscal health. Strategies A and B are the two strategies for focus during FY 09 - 11.

Strategy A (FY 09-11): Develop a clear policy regarding issuance of impact fee credits to ensure that credits provide true benefits to the City.

Strategy B (FY 09-11): Re-establish and maintain a new General Obligation (GO) Bonding Cycle to help finance City infrastructure.

Strategy C: Complete an impact fee study and adopt a policy that clarifies when development should pay for the cost of necessary infrastructure and when tax dollars should be used.

Strategy D: Complete the analysis of water and wastewater rates needed to support the water system.

Strategy E: Develop and implement an annual review of fees and charges for City services, and research new fees.

Strategy F: Create mechanisms for effective and regular communications between the City and the schools in order to establish a mutual understanding of how plans for school expansions will be developed, paid for, and implemented.

Goal 4: PUBLIC SAFETY SERVICES

Provide services to ensure the safety and health of the community through quality police, fire and emergency medical services.

The City of Rio Rancho is proud of its low crime rate, the second lowest in the state. Safety is one of the key characteristics that attract people to the community. Public safety was one of three highlights in the NCS Citizen Survey. Scores for “feeling safe” in both neighborhood and commercial areas were above the benchmark of other communities surveyed. Additionally, citizens scored Police and Fire services above the benchmark with “Excellent” (84%) or “Good” scores (92%).

The community’s population growth affects the demand for public safety services. The strategies below reflect a desire by the City to continue to proactively manage public safety services in an environment of change and limited resources.

Strategies

Four strategies, as listed below, have been identified to achieve the public safety goal. Strategies A and B are the two strategies for focus during FY 09 - 11.

Strategy A (FY 09-11): Define and establish service and staffing levels.

Strategy B (FY 09-11): Create and implement a plan to meet the public safety facilities needs, including a communications facility, new fire substations, fire headquarters facility, police substation, and municipal court building.

Strategy C: Develop a regional approach to Emergency Communications including conversion to a modern radio communications infrastructure in order to increase coverage and allow interoperability with other metro, state and federal agencies.

Strategy D: Create and implement a plan to establish, through voter approval, a public safety tax to fund new positions and capital.

Graphic Recorder Chart III: Community Needs



Goal 5: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

This goal pertains to operations and how we lead and manage our organization to best accomplish the delivery of services to citizens. On the Citizen Survey, the City scored below the benchmark on the dimensions of City employee knowledge, responsiveness, courteousness and overall impression. We recognize this as an area for improvement.

Additionally, a theme in the Mayor's Transition Team Report is a need for improved customer service by City government. The Transition Team Report also cites communication both within and outside the organization as integral to excellent service. The strategies in this category support delivery of quality services.

Strategies

Six strategies, as listed below, have been identified to achieve the quality government services goal. Strategies A and B are the two strategies for focus during FY 09 - 11.

Strategy A (FY 09-11): Develop a supervisory and leadership development program to improve all staff effectiveness.

Strategy B (FY 09-11): Develop and implement a plan to ensure the recruitment, retention and succession of quality employees.

Strategy C: Define a "culture of customer service" and provide training for each City employee to ensure they have the skills to meet the service delivery and customer service requirements of the City.

Strategy D: Evaluate existing mechanisms and then enhance, develop and implement a variety of means for residents to obtain information and access services.

Strategy E: Develop and promote a culture of sustainability. Sustainability is defined as: Meeting the needs of the present without compromising the ability of future generations to meet their own needs. The City of Rio Rancho is dedicated to achieving sustainability by conducting daily operations through balanced stewardship of human, financial, and natural resources.

Strategy F: Partner and collaborate internally as well as with jurisdictions of government, schools, and other private and public entities to enhance area services, including but not limited to human services and transit services

Goal 6: QUALITY OF LIFE

Provide quality of life services to meet community needs, assuring that there are strong relationships with all sectors of the community and ample opportunities for citizen engagement.

Quality of life is a cornerstone of the City of Rio Rancho. Community quality was a highlight in the results of the Citizen Survey. In the Citizen Survey, 80% of respondents rated the community as an "Excellent" or "Good" place to raise children. Additionally, 74% of respondents rated the community as an "Excellent" or "Good" place to retire. Both of these dimensions were above the benchmark. The strategies below are focused on building upon our successes in quality of life.

Strategies

Seven strategies, as listed below, have been identified to achieve the quality of life goal. Strategies A and B are the two strategies for focus during FY 09 - 11.

Strategy A (FY 09-11): Develop a plan to enhance culturally enriching programs within recreation, lifelong learning and the arts.

Strategy B (FY 09-11): Develop and implement a community-branding program to create a unified identity for the City.

Strategy C: Conduct community surveys to seek feedback about satisfaction with City services and the health of the community.

Strategy D: Increase communication and citizen involvement in creating the future of the City in order to create a stronger sense of community and higher level of public trust.

Strategy E: Create a facilities plan for enhancement of libraries, community centers, senior centers, parks and spaces that foster lifelong learning, recreation, interdisciplinary collaboration and a sense of community.

Strategy F: Identify long-term funding sources for future cultural, arts, senior services, parks and library facilities.

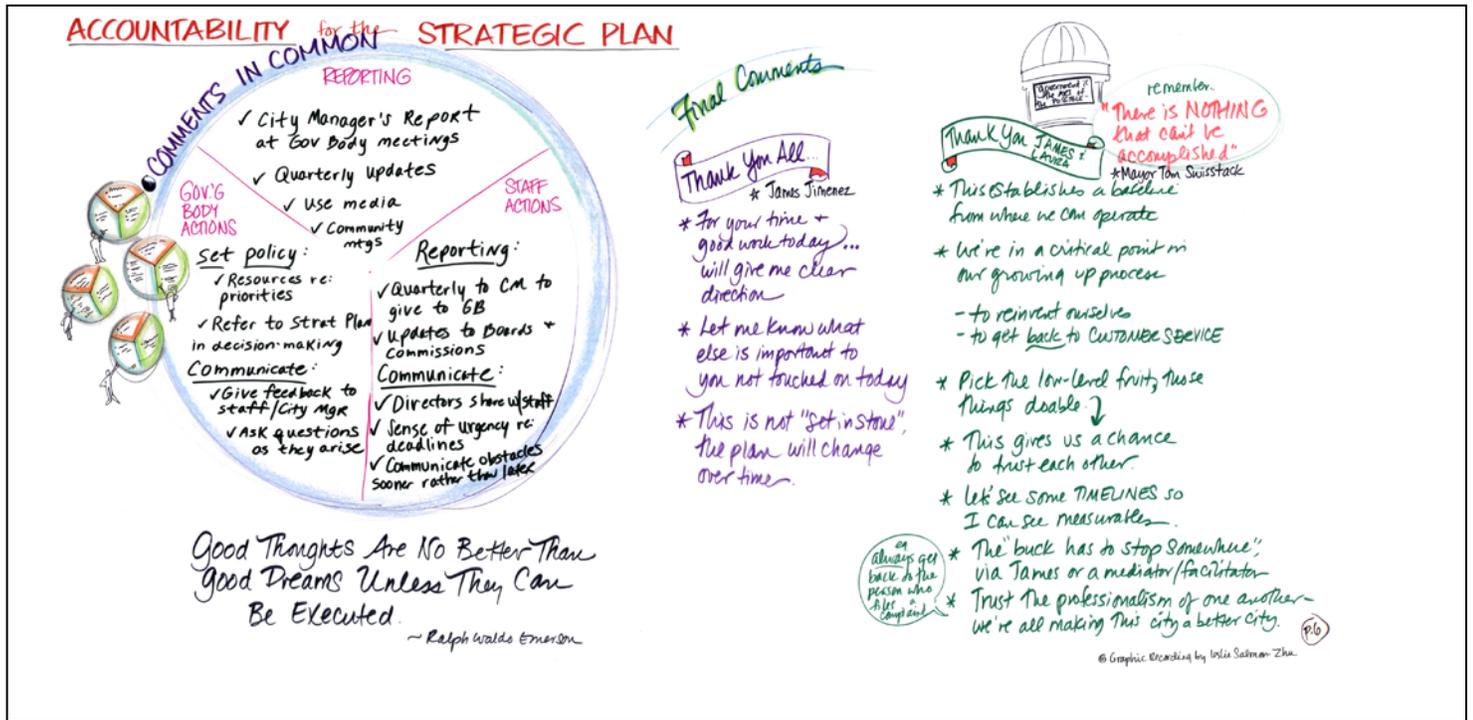
Strategy G: Create a plan for providing aesthetic improvements to neighborhoods.

IMPLEMENTATION AND ACCOUNTABILITY

Implementation and accountability are critical to the Strategic Plan. The Plan will help prioritize the work of the organization. It will also serve as a reference point for policy-making discussions by the Governing Body. The items below are actions the City will take to integrate the Strategic Plan into the organization.

- ✓ Incorporating Strategic Plan strategies into the budget process and budget document and integrate it into departmental work plans.
- ✓ Keeping the Governing Body apprised of status toward achievement of Plan goals by sharing information regularly.
- ✓ Providing a copy of the Strategic Plan to every City employee, creating forums to answer employee questions, and integrating the items within the Plan into day-to-day work of employees.
- ✓ Keep City employees apprised of accomplishments of Plan goals by sharing information regularly.
- ✓ Adding a category to Agenda Briefing Memos (ABMs) linking agenda items to the Strategic Plan
- ✓ Conducting an annual review of the Strategic Plan that includes a review of progress toward goals and revision as necessary.
- ✓ Making the City's Mission and Vision Statements highly visible.

Graphic Recorder Chart IV: Accountability and Workshop Wrap-up



**Strategic Plan Update
July 2014**

Since the elections in April 2012 and April 2014, city administration has been in ongoing discussions with the Governing Body establishing and addressing additional priorities. An initial planning session with the Governing Body is scheduled for the summer of 2014. This will be a kickoff to planning discussions throughout the fiscal year. This document contains an update on existing priorities as adopted in the Strategic Plan in March 2009.

Goal 1: INFRASTRUCTURE

Ensure that the City develops new and has well-maintained infrastructure that fosters a quality community, supports a strong economy and meets the needs of current and future residents.

Strategy A (Complete & Ongoing): Develop a plan for water sustainability and conservation to support growth and development over the long term.

A number of programs and projects have been underway or completed that support this strategy. These include:

WATER RESOURCES MANAGEMENT PLAN

The City of Rio Rancho's Utilities Division embarked upon developing a Water Resources Management Plan (WRMP) in 2001 that would address water quantity and quality challenges with a goal to sustain quality of life and provide for future generations. The WRMP is used as the program and planning guide for water conservation and water resources for the City. The

WRMP is also used for short and long-term water and infrastructure planning. The first phase of the WRMP was to identify the current status of water resources and water use in Rio Rancho. The WRMP final report, recommendations, and implementation schedule were presented to the Utilities Commission in 2004.

In 2013, the Utilities Division of Public Works focused on updating and revising the original implementation plan with additions, deletions, and reprioritization. Several meetings about the plan were held with City staff and with the Utilities Commission's standing committees for Environmental Programs and Water Resources. The ideas and concepts from these meetings were taken to a public meeting that was held in December 2013. The public was asked to make suggestions and recommendations to the report. The recommendations were organized into six categories: conservation, education, utility system improvements, regulatory and legislative actions, growth, and community development.

These recommendations were incorporated into the updated WRMP. The plan was approved by the Utilities Commission on June 17, 2014.

RECYCLED WATER PROGRAM

The City has continued developing and implementing the recycled water program that began in 2001. This involved pursuing water recycling options that included using recycled water for irrigation of public turf areas and aquifer recharge. Aquifer recharge consists of injecting highly treated wastewater into the aquifer underlying the city, a technique known as artificial recharge, in order to store the water for future municipal uses.

A summary of the status of the project components of the recycled water program is as follows:

The piping network for the system is complete. Over the last several years, over 11,000 feet of recycled water line has been installed.

A demonstration pilot project that assessed the feasibility of replenishing the aquifer through injection of highly purified, recycled water was completed in 2013. Five (5) monitoring wells of the recycled water injection pilot project were completed in spring 2010. Construction of the main injection treatment facility began in summer 2012 and was completed in 2013.

A 6.0 million gallon per day (MGD) booster station and 3.0 million gallon on storage tank at the Cabezon wastewater treatment plant is currently under construction. Anticipated completion for this project is December 2014. After this project and the necessary switchover work is completed, several city parks and medians will be irrigated with recycled water.

Permits have been submitted to the New Mexico Environment Department and the Office of the State Engineer to begin aquifer recharge with recycled water. The City anticipates receiving these permits by early 2015.

Additional projects that must be completed to begin aquifer recharge include the installation of advanced treatment equipment at the injection site and the construction of a storage tank nearby. Engineering for these project is scheduled for the summer and fall of 2014.

Strategy B (Complete & Ongoing): Develop and implement a plan for financing the maintenance of existing streets.

On March 10, 2009, voters approved \$25 million of general obligation bonds to be issued for road design, construction, repair, and improvements. Through a bond premium (\$500,000) that was obtained when the interest rate (2.88%) for the bond was secured, the total amount available to the city for road improvements was \$25.5 million. All projects identified in the bond issue have been completed with the exception of the Idalia Road project. This project is currently under design and is anticipated to be advertised for bid in late spring of 2015. The 2009 bond money identified for this project is being used as match money to leverage approximately \$9 million of federal money received through the Council of Governments.

PREVENTATIVE MAINTENANCE

As part of the 2009 GO Bond, the city completed roadway preventative maintenance projects on 34 streets throughout the community. The purpose of preventative maintenance work is to extend the life of existing pavement and improve driving surfaces. This type of work delays by several years, but does not replace, the need for more substantial road improvements in the future.

The City asked the voters to approve another bond in March 2011. This bond included more street maintenance projects. The bond was defeated. In the wake of the defeat of the GO Bond, staff worked with the Governing Body to plan for additional funding for maintenance and construction of roads.

The City began implementation of a Pavement Preservation Program in late 2007. This program includes two parts—road assessments and implementation of ongoing roadway maintenance based on rated conditions from the road assessments.

The road assessment component of the Plan is being done in accordance with the U.S. Army Corp. of Engineer's Pavement Condition Index (PCI) rating system. This system utilizes software that takes field-observed and field-measured distresses and converts them into a usable condition rating. This rating is then used to determine which one of three major pavement treatments—Pavement Maintenance, Pavement Rehabilitation, or Pavement Reconstruction—is most appropriate for the road in question. This tool is vital to future planning efforts and budget preparation. Because the City's road maintenance needs far outweigh resources available, the Pavement Preservation Program helps the city properly allocate limited resources to pavement preservation needs.

The FY14 budget included \$200,000 for crack patching on city roads and streets. These funds were used to purchase a milling attachment to existing equipment and a hot box for the transport of asphalt materials. With these purchases, city crews were able to do substantial repair work to Southern Boulevard. Work on Southern Boulevard will continue in FY15. High Resort Boulevard will be the next road to receive patch work and additional roads to receive work will be identified in FY15.

In the FY15 budget, \$1 million was earmarked for pavement maintenance work on city streets. Several mill-and-inlay repair projects will be performed with the balance being used to augment additional crack patching activities.

Strategy G (Complete): Develop and implement a plan for a recycling center, a single point of service for multiple special waste disposal services provided to residents that would prevent illegal dumping into our environment.

In April 2011 the City of Rio Rancho and Sandoval County Recycling Center opened. This facility is open every Saturday from 8 a.m. to 1 p.m. and provides opportunities for residents to properly dispose of wastes and to prevent them from being illegally dumped. In late FY14 staff worked to expand the services to include receipt and disposal of hazardous waste. These services will be offered beginning in early FY15.

Goal 2: DEVELOPMENT

Ensure the City has plans and policies in place to attract and create well-planned, stable, high-quality residential, commercial and industrial development.

In FY14 the City Manager, in partnership with Sandoval County and private sector leaders, evaluated the City's approach to economic development. The purpose of the evaluation was to determine an enhanced approach to delivering economic development services that reaffirms commitment to these efforts. In the summer of 2014, a new economic development entity, the Sandoval Economic Alliance was established. In FY15, the City committed to support the new organization with \$200,000. In FY15, the city manager and his team, along with other partners, will work with the new entity to establish and develop it. This includes hiring a new executive director and enhancing approaches to a variety of efforts, including the identification of target industries for outbound recruitment.

As part of efforts to refine development requirements, updates to specific area plans began in FY14 and will continue in FY15.

Strategy A (Complete): Develop a unified vision of the level and type of growth to be allowed in the community, including but not limited to, a diversity of housing, by updating the Vision 2020 Plan.

The Governing Body approved the updated Comprehensive Plan in November 2010. In addition to staff review, the process for the Comprehensive Plan included a series of public meetings to obtain feedback.

Strategy B (Complete & Ongoing): Update and implement the citywide comprehensive Economic Development Strategy that targets businesses the community wants and makes Rio Rancho a destination for a variety of events and activities.

The Governing Body adopted the updated Economic Development Strategy on May 12, 2010. This plan was previewed to the Governing Body and posted online for comment prior to

adoption. Inputs similar to the Retail Development Plan (below) were used in drafting this strategy. Additionally, the 2008 National Citizen Survey was an important input to this plan.

Strategy C (Complete & Ongoing): Develop and implement a strategy for increasing the City's gross receipts tax base to support diverse community services and facilities.

The Governing Body adopted the Retail Development Plan on May 12, 2010. There were a variety of inputs into this process. A Retail Summit was held in June 2010 to discuss challenges and opportunities. A Retail Leakage report was completed. This report details the severity of the leakage of retail spending dollars into Albuquerque. Finally, a Retail Interest Survey was conducted. The Survey sought resident opinions on the reasons for leakage, availability of types of retailers, specific store interest, satisfaction with the Santa Ana Star Center experience, and support for use of incentives to encourage retail development within the city. Prior to adoption, the document, along with the Economic Development Strategy (above) was presented to various stakeholder groups.

Strategy D (FY 12 priority carried over from FY11): Develop and implement a method of reforming the current antiquated platting (including proposing legislative changes at the State level) in order to ensure quality development and proper use of water resources in the future.

House Bill 110 was introduced for consideration by the New Mexico Legislature and was tabled by the House Judiciary Committee and not voted on by the time the New Mexico Legislature session ended on March 19, 2011. This bill would have restored limited eminent domain use under the state's Metropolitan Redevelopment Act related to blighting and condemning antiquated platted land for redevelopment purposes. At this time, there are no plans to revisit this legislation; however, staff is always looking at creative ways to facilitate develop within the constraints of antiquated platting.

Strategy E (Complete): Develop and implement a set of approval criteria for new development, based on the Governing Body's vision for future development by updating the Vision 2020 Plan.

The Governing Body approved the updated Comprehensive Plan in November 2010.

Strategy F (Complete): Develop, implement and enforce design criteria for new infrastructure associated with new development by updating the Vision 2020 Plan.

The Governing Body approved the updated Comprehensive Plan in November 2010.

Strategy G (Complete): Develop and implement a Comprehensive Plan containing clear principles and policies set forth to achieve the City's goals pertaining to public and private development by updating the Vision 2020 Plan.

The Governing Body approved the updated Comprehensive Plan in November 2010.

Goal 3: FISCAL HEALTH

Ensure that the City's fiscal health is strong with a growing tax base, sound financial policies and economically diverse funding solutions.

Budget Update: A key component of fiscal health is sustainability and diversity of funding solutions. Each year's budget strives to strike the appropriate balance of matching ongoing revenues to ongoing expenditures, while ensuring essential city services are maintained. The Governing Body has been watchful and cautious regarding balancing the budget each year so as to ensure structural balance and adequate reserves.

While Gross Receipts Tax (GRT) remains the single largest source of revenue, the City continues to seek ways to foster expansion of the property tax base through commercial and residential development. By joining Sandoval County in a new economic development partnership, the City will have more opportunities to attract businesses that will provide the jobs and development the City needs to strengthen its property tax base, while also providing solid growth in GRT revenue.

Strategy A (Complete & Ongoing): Develop a clear policy regarding issuance of impact fee credits to ensure that credits provide true benefits to the City.

A new impact fee policy was part of the 2012 –2017 Infrastructure and Capital Improvement Plan (ICIP) that was adopted by the Governing Body on July 27, 2011. The policy establishes priorities for strategic growth and development of infrastructure. This is accomplished by designating where impact fee revenue will be spent and credits allowed. The intent of the Impact Fee Capital Improvement Plan (IFCIP) is to outline how these limited resources are allocated to capital projects throughout the community. The previous policy did not recognize a limitation of impact fees collected and allows developers (not the City) to direct where impact fees will be used. (Impact fees are defined as infrastructure, credits or funds). In an effort to stimulate business activity, effective September 22, 2012, the Governing Body placed a moratorium on impact fees. Impact fees for residential construction were reduced by 50 percent for two years and impact fees for non-residential construction are reduced by 100 percent for two years. The two-year moratorium on impact fees sunsets on September 22, 2014.

Strategy B (Complete & Ongoing): Re-establish and maintain a new General Obligation (GO) Bonding Cycle to help finance City infrastructure.

In March 2009, voters approved a \$25 million GO bond for several road projects. The City asked voters to approve another bond for \$11 million in March 2011, but the bond proposal did not pass. The Governing Body has not approved another vote for additional GO bonds. City Staff will work with the Governing Body to determine the appropriate scope, size, and timing of any future bond proposals.

Strategy C: Complete an impact fee study and adopt a policy that clarifies when development should pay for the cost of necessary infrastructure and when tax dollars should be used.

A new impact fee policy was part of the 2012 –2017 Infrastructure and Capital Improvement Plan (ICIP) that was adopted by the Governing Body on July 27, 2011. See above.

Strategy D (complete): Complete the analysis of water and wastewater rates needed to support the water system.

A water rate study was completed and new five year rate schedule was adopted in winter 2014.

Strategy E (ongoing): Develop and implement an annual review of fees and charges for City services, and research new fees.

This is done as part of the annual budget process.

Strategy F: Create mechanisms for effective and regular communications between the City and the schools in order to establish a mutual understanding of how plans for school expansions will be developed, paid for, and implemented.

Collaboration with the schools about a variety of issues is ongoing. In 2010 a MOU for joint facility use was established between the city and the schools. This MOU has been in place and utilized every year.

Goal 4: PUBLIC SAFETY SERVICES

Provide services to ensure the safety and health of the community through quality police, fire and emergency medical services.

Strategy A (Ongoing): Define and establish service and staffing levels.

In FY14 studies were conducted by outside consultants to analyze police and fire operations and staffing. These studies were completed in April 2014 and will help in formulating a plan of action on how staffing can be added in future years as our revenues grow. Having an outside party document the needs of the departments will assist the City should it become necessary to ask the citizens for additional resources to pay for these services. The studies provide some guidance in allocating future resources between the departments, divisions and functions.

Strategy B (Complete and Ongoing): Create and implement a plan to meet the public safety facility's needs, including a communications facility, new fire stations, fire headquarters facility, police substation, and municipal court building.

The Infrastructure and Capital Improvement Plan (ICIP) adopted by the Governing Body in May 2014 includes a "Public Safety Vehicle Financing Plan: FY2015-2020." This plan calls for replacement of 64 police vehicles and 8 fire apparatus through 2020. Recent acquisitions of public safety vehicles include twenty-four police vehicles and one replacement ambulance unit in fiscal year 2014. A replacement fire truck is also on order to be delivered in September 2014.

The City purchased the Fire and Rescue Administration Building in May 2013. Renovations are currently in progress and include a large training room and Emergency Operations Center. Future

improvements consisting of a fitness center and additional bathrooms are planned for Fiscal Year 2016 contingent upon identification of additional funding. Included in the FY15 ICIP are projects at police headquarters for evidence storage enhancement and carpet replacement. A remodel of Fire Station One is also included in the FY14 ICIP.

Goal 5: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

Strategy A (Ongoing): Develop a supervisory and leadership development program to improve all staff effectiveness.

In FY14, the Human Resources team conducted “Hiring Well” workshops. This mandatory training was delivered to hiring managers and trained employees on hiring principles and hiring systems. For FY15, utilizing this same format, the HR team will provide supervisory/management training entitled “Managing Well Workshop.” This training will focus on personnel-related Federal and State regulations, case law, and bargaining unit contracts that affect the day-to-day management of the City’s staff. Additionally, in FY14 two employees graduated from Leadership Sandoval County in FY14. The city is be participating in this program again in FY15.

Strategy C (Complete & Ongoing): Define a “culture of customer service” and provide training for each City employee to ensure they have the skills to meet the service delivery and customer service requirements of the City.

During FY11 the City undertook a customer service-training program for 300 employees. This series of three classes includes ten hours of training on external and internal customers and dealing with challenging customer service situations. The series of classes concluded in October 2011.

Strategy D (Complete & Ongoing): Evaluate existing mechanisms and then enhance, develop and implement a variety of means for residents to obtain information and access services.

A variety of initiatives have been undertaken to enhance communications. In April 2011, the RR360 transparency web page on the city web site was launched. This web page provides city information not previously available such as city employee salaries, travel/training expenses, contract information, and much more. In 2012, the RR360 page was granted a Sunny Award by the Sunshine Review, a nonprofit organization dedicated to state and local government transparency.

In 2010, the city web site was upgraded to make it easier to use and navigate on mobile Internet-equipped devices. In 2009, the city launched official Facebook and Twitter accounts that are linked to the web site. Over the past year, other departments have started utilizing social media in accordance with the administrative policy for social media.

A web site redesign was completed in FY14. The previous web site was launched in 2006. The redesigned site has new aesthetics, a redeveloped navigation method, redesigned graphic elements, enhanced methods for users to be notified of new content, enhanced security, and enhanced compatibility for mobile devices.

In early FY15, a special committee of governing body members, citizens and staff will be reviewing community media with a focus on how to best utilize CableOne franchise fee revenues. This committee will submit their recommendations to the Governing Body on or before October 9, 2014.

Strategy E (Complete & Ongoing): Develop and promote a culture of sustainability. Sustainability is defined as: Meeting the needs of the present without compromising the ability of future generations to meet their own needs. The City of Rio Rancho is dedicated to achieving sustainability by conducting daily operations through balanced stewardship of human, financial, and natural resources.

During FY 11, staff worked with a consultant to develop a sustainability plan for the City organization. In FY12, staff worked with a consultant to develop sustainability policies and deliver training to all employees. Both the plan development and training were grant-funded. The first round of this training was completed in 2012, and refresher training is planned for fall 2013. Additionally, as part of the Renewable Goals from the Sustainability Plan, an RFP for solar energy was completed in FY13. It covered most city buildings and two waste water treatment facilities. The project was not financially feasible in FY13 or FY14, but will still be considered in FY15. Efforts under way in FY14 and FY15 as part of the GIS program involve cleaning up address databases. This will ultimately reduce drive times for a variety of city employees in the delivery of services. In FY14, new materials were purchased that contribute to sustainability in facilities maintenance. These changes included new hand soap, paper towels and other cleaning supplies purchased under the green purchasing protocols. In FY14, nonessential turf was removed at Police Headquarters and replaced with xeroscape and additional parking. This resulted in recurring water conservation.

Goal 6: QUALITY OF LIFE

Provide quality of life services to meet community needs, assuring that there are strong relationships with all sectors of the community and ample opportunities for citizen engagement.

Strategy A (FY12 carried over from FY11): Develop a plan to enhance culturally enriching programs within recreation, lifelong learning and the arts.

The Arts Commission was created by resolution of the Governing Body on November 28, 2009. They have been meeting regularly since January 2010. A main focus of the Arts Commission is development of a Five Year Master Plan for the Arts. At their Dec. 15, 2010, meeting, the Rio Rancho Governing Body approved the creation of the Delma M. Petruzzo Art in Public Places Ordinance. The ordinance requires that an amount equal to one percent (1%) of capital improvement bond proceeds is reserved for acquisition of art for public places in the city. This ordinance was adopted at the recommendation of the Arts Commission.

Strategy F (Ongoing): Identify long-term funding sources for future cultural, arts, senior services, parks and library facilities.

In 2010, the Governing Body approved the Delma M. Petruzzo Art in Public Places Ordinance. See above.

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HISTORY

Rio Rancho is one of New Mexico's newest communities, incorporated as a City in 1981 with 10,131 residents. Although incorporated as a new community in 1981, the occupation of the site upon which present day Rio Rancho sits can be traced back to the *Ice Age*.

Prehistoric to Early Historic

It is commonly held that the Rio Grande Valley was inhabited approximately 10,000 to 12,000 years ago. The remains of a hunting campsite, located within the current City limits of Rio Rancho, reveal that the first indigenous residents lived in the Rio Rancho vicinity approximately 11,000 years ago. These early inhabitants were hunters and gatherers whose tools of the trade were arrowhead-like artifacts called "Folsom Points" named after the location where similar artifacts were first located in New Mexico in 1927.

Archaeologists have located numerous pit house settlements, evidence of early habitation along the banks of the Rio Grande. The sites, one of which is estimated to have been occupied for nearly four hundred years, have either been excavated for academic study or preserved in perpetuity for future generations as open space.



Spanish Period 1540 to 1821

The end of the prehistoric era is marked by the appearance of the first Spanish explorers into the area. Francisco Vázquez de Coronado led Spanish conquistadors to the Rio Rancho vicinity in the winter of 1540 in search of the fabled, "seven cities of gold," while conquering native peoples along the way.

An early twentieth century excavation of a large 1,000-room, Tiwa pueblo revealed that it was occupied by the Anasazi (a Navajo word meaning the "ancient ones") into the 16th century. The site included a temporary campsite associated with early Spanish expeditions into the middle Rio Grande region by Coronado.

Located just north of Rio Rancho is the Coronado State monument consisting of the ruins of the Pueblo of Kuaua. The monument contains reproductions of original murals on the walls of a ceremonial kiva. The murals represent some of the most superb pre-European examples of mural art in North America.

Instead of the Seven Cities of Gold, Coronado's party found an agrarian society of more than 60,000 persons living in 12 to 16 inhabited pueblos along the Rio Grande between present-day Bernalillo and Isleta Pueblo.



"This river of Nuestra Señora (Rio Grande) flows through a broad valley planted with fields of maize and dotted with cottonwood groves. There are twelve pueblos, whose houses are built of mud and are two stories high." Hernando de Alvarado, 1540

The Spanish explored New Mexico as a combination of exploration and missionary efforts by the Catholic Church of Spain. The Spanish entered the middle Rio Grande valley and mandated catholic teachings in every pueblo they encountered. This was in direct conflict with the native Americans' traditional religions and eventually led to unrest and the ensuing Pueblo Revolt of 1680.

In 1706, Colonization increased and Albuquerque was founded by Governor Don Francisco Cuervo y Valdes and named in honor of the Duke of Albuquerque, viceroy in Mexico City. Four years later the Town of Alameda Land Grant, land upon which Rio Rancho is built, was officially conveyed by the Spanish Crown. It stretched from the Rio Grande to the Rio Puerco, and included present day Alameda, Corrales, Paradise Hills and Rio Rancho. Within the grant the land was divided by varas: long parcels that extended westward from the Rio Grande and connected each farmer to his neighbor through a network of acequias or irrigation ditches. This parcel platting is still evident in the ownership pattern and street pattern visible in the adjoining community of Corrales.

Mexican Period 1821 to 1846.....

In 1821, Mexico won its independence and the Santa Fe Trail was opened as a major commerce route between Mexico City and Missouri. The route parallels the Rio Grande corridor adjacent to present day Rio Rancho.

American Period 1846 to 1912.....

In 1846, President Polk declared war with Mexico under the direction of General Stephen W. Kearny. Santa Fe was subsequently captured and New Mexico was organized as a territorial entity. At the close of the Mexican War two years later, the Treaty of Guadalupe Hidalgo was signed commencing the process of formally adopting New Mexico as a Territory of the United States.

After the establishment of the American territorial government in 1848, private land holdings, such as the Alameda Land Grant, were challenged in the United States Court leading to a number of lawsuits resulting in disputed boundaries for many years. In 1864, the Office of the US Surveyor General surveyed the Town of Alameda Land Grant followed by the creation of Sandoval County in the early 1900's. The total population of the entire State of New Mexico was estimated to be approximately 327,300 persons. President William Howard Taft signed the legislation that made New Mexico the 47th state of the union in 1912.

Statehood 1912 to 1960.....

It has been speculated that because land grant heirs did not understand property laws or were unable to pay taxes, much of the Alameda Land Grant was sold to a land investment company. The San Mateo Land Company purchased the property in 1919 for \$0.19 per acre as an investment and sold the property several years later in 1948 to Brownfield & Koontz to become the "Koontz Ranch" with over 500 head of cattle grazing on the property. In 1959, the property was sold to Ed Snow, a local investor and developer. The land, located immediately north and west of the City of Albuquerque, continued to increase in value as the Albuquerque metropolitan area grew to just over 200,000 persons in 1960.

In 1961, Rio Rancho Estates, Inc. (hereinafter, "AMREP") purchased an estimated 55,000 acres as an investment. AMREP's success in New York City as a rose flower mail order business afforded the company the financial ability to purchase the property for approximately ten million dollars. In the years immediately following the purchase, a plan was created to subdivide the property into tens of thousands of lots and sell them using mass marketing and mail order techniques. AMREP platted and sold this land as Rio Rancho Estates in half acre and one acre lots to thousands of absentee property owners through

mail order sales in the 60's and 70's. AMREP sold 77,000 lots to 40,000 buyers for \$200 million at \$795 for one half acre and \$1,495 for one acre, while retaining over 25 percent of the acreage for future development.

In 1966 the 100th family moved into the community and by 1970, "Rio Rancho Estates" had grown to 91,000 acres with the purchase of an additional 35,000 acres of King Ranch property. AMREP continued its interest and involvement in the community and established its role in the development of the emerging city as builder, land developer, economic development coordinator and leader in the construction of affordable housing.

In 1975, AMREP ceased mail order land sales and began concentrating on housing and commercial development. Beginning in 1977, AMREP marketed most of its early subdivisions to retirees, but it soon shifted its focus to providing affordable housing for young families. After Rio Rancho incorporated on February 23, 1981, AMREP began promoting economic development to provide a more favorable jobs/housing balance for the area and an economic base to generate high paying jobs and tax revenues for the growing city. In 1980, the City had 1,500 jobs, less than one third of which were economic base jobs that export goods and services out of the area and bring in money. By 2000, employment in the City had increased to over 19,000 jobs, over 10,000 of which were in the economic base category.



Looking north from the intersection of 23rd Avenue SE and Leonard St. SE (1964-65).

The 1990's were marked by Rio Rancho's monumental steps forward with respect to its ability to mature as a city – from bedroom community to a self-sustaining municipality. The City acquired the Water and Wastewater Utility, established its own school district, solicited the development of several post-secondary educational facilities, elected to become a "Home Rule" Chartered community, achieved and currently maintains the second lowest crime rate in the State of New Mexico, and encouraged the development of a variety of business through the development of efficient public/private partnerships and through incentives such as industrial revenue bonds.

Rio Rancho has also made exceptional strides toward becoming a self-sufficient community by playing a leading role in the creation of economic base jobs within the greater Albuquerque metropolitan area. The Intel Corporation, as the world's largest single producer of computer chips, has had a significant positive economic impact on the community since 1980. In addition in 1997 and 1998 the City added about 4,500 jobs associated with the "Call Center" industry. As the City continues to grow, diversification of the economy becomes more important in the creation of a stable business development climate. Most recently, Hewlett Packard Company started operations in November 2009 and two hospitals opened their doors, Presbyterian in October 2011 and UNM Sandoval Regional Hospital in July 2012.

The population of the City has continued to grow from 9,985 in 1980, to 51,765 in 2000 and 87,521 according to the 2010 U.S. Census.

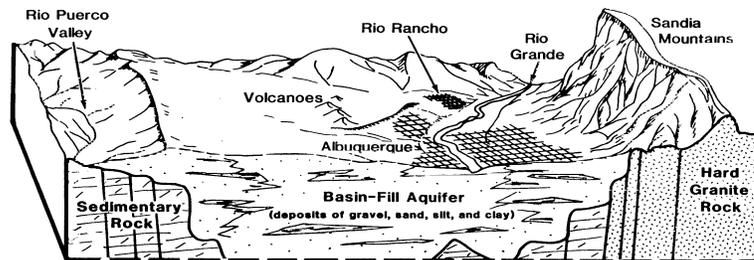
PHYSICAL ENVIRONMENT

The City of Rio Rancho comprises approximately 105 square miles and is located along the Middle Rio Grande Valley, north of Albuquerque. It is bounded on the east by the Rio Grande, which separates the City from Sandia Pueblo, while the escarpment between Rio Rancho and the Village of Corrales defines the remainder of the eastern boundary. On the south, Rio Rancho's boundary is the Sandoval County line. In 2003, the City of Rio Rancho incorporated 6,500 acres of Quail Ranch and 3,528 acres of Paradise Ranch located west of Albuquerque in Bernalillo County. The City's western boundary generally follows Rainbow Boulevard and the Calabacillas Arroyo. The City's northernmost boundary is defined by Albuquerque Academy's Mariposa Ranch, State Land Office (SLO) properties & US 550.

Geology

Rio Rancho is located in the Albuquerque Basin of the "Basin and Range Province" within a geologic feature known as the Rio Grande Rift. The community sits upon several hundred feet of sediment that fills the rift trough. The elevation of the City varies from approximately 50' to 1000' feet above the present Rio Grande floodplain. The rift represents a large fracture in the earth's surface that bisects the State of New Mexico from the Colorado border to Las Cruces. The rift was formed by the pulling apart movement of a large piece of the earth's crust resulting in a valley bounded on two sides by mountains. *Figure 4.31* below illustrates a geologic cross-section of the Middle Rio Grande Valley.

The Sandia Mountains and the Rio Puerco valley define the east-west boundary of the rift within the metropolitan region. The rift edges are called faults and are comprised of a large number of fractures. The volcanoes just south of Rio Rancho were formed along one of these fractures in the rift approximately 190,000 years ago. Fractures in the earth's surface have allowed rising heat from the earth's core to heat groundwater and result in hot springs and geologic formations such as Soda Dam in the Jemez Mountains north of Rio Rancho (below).



Topography & Terrain

The City's elevation varies by as much as 1,210 feet, ranging from 5,030 feet along the banks of the Rio Grande to 6,240 feet at the northwestern reaches of the community. The City's varied topography includes a number of hills defining the landscape such as Loma Colorado de Abajo, Loma Duran, Loma Barbon, Loma Machete, and Picuda Peak.

LOCAL GOVERNMENT

The City of Rio Rancho was incorporated in 1981 and adopted a municipal charter as a “home rule” City in 1991. A municipal charter grants the City broad power of self-government under the state of New Mexico constitution. The City may specify its form of government and enact ordinances to address land use, and it may adopt its own procurement code. The Charter also establishes the office of the City Manager, City Attorney, and the City Clerk. The Charter establishes the Municipal Court and the Municipal Judge. The Charter establishes boards and commissions, such as the Planning and Zoning Commission, the Utilities Commission, Parks and Recreation Board, and Capital Improvement Plan Citizens Advisory Committee.

The City of Rio Rancho has a hybrid Council/Manager form of government in which the Mayor is a member of the Governing Body. The Mayor is the Chief Executive Officer, serves a four-year term, and is elected at large in a non-partisan election held in March in even numbered years. The Mayor presides over Governing Body meetings, but can only vote in the event of a tie vote. The Mayor appoints members of City boards and commissions with the approval of the Governing Body. Six City councilors are elected by district to four-year terms, with three members elected every two years. The council elects from its members a deputy mayor to act in the Mayor’s absence. The Governing Body enacts by ordinance the administrative structure of the City, determining the number of City departments and their respective functions. The Governing Body established by ordinance a personnel policy for hiring, promotion and discipline of City employees.

The City Manager is the Chief Administrative Officer, appointed by the Mayor subject to the approval of the Governing Body. The City Manager is responsible for the day-to-day operations of the City. Governing Body policy is conducted through the City Manager to department staff. The City Manager appoints all City department directors subject to the approval of the Governing Body. The City Manager is responsible for the preparation of the annual budget and five-year capital improvement plan for submission to the Governing Body.

BUDGET PHILOSOPHY AND PROCESS OF DEVELOPMENT

What is a Budget?

The City of Rio Rancho's Fiscal Year 2015 budget is far more than just a set of numbers in neatly laid out tables. It is the single most comprehensive expression of Governing Body policy that is produced. As such, the budget document has been prepared to serve a variety of stakeholders and purposes. Stakeholders include citizens, Governing Body, state agencies, City staff, and social agencies. All are considered to be our customers. In order to address the concerns of our customers, the budget is designed to be:

A Policy Document - As the most comprehensive expression of Governing Body policy produced by the City, the document describes what the City is doing, why it is necessary, how and where it will be done, and how it will be financed. These are policy decisions.

A Financial Plan - The budget provides the legal documents (fund summaries, tables, schedules, and charts) necessary to conduct City business for the current fiscal year. The budget document is reviewed and approved by the New Mexico Department of Finance and Administration.

An Operations Guide - The budget describes City organization, strategic plan, and the functions of each element of the organization in each department budget.

A Communications Device - The budget is developed to provide varying levels of detail for policy, financial, personnel, and project information. The varying levels of detail make the document a suitable source for research. The budget also includes features to make information retrieval simple, including a table of contents, a glossary, and an electronic version that is accessible and searchable through the City's website.

Legal Authority and Mission - The City of Rio Rancho is a full service home rule municipality governed by the provisions of the New Mexico Constitution and the City Charter. The City provides a wide variety of services. Municipal services are financed through a variety of taxes, fees, charges for service, utility rates, and intergovernmental assistance. The Governing Body of the City adopts an Annual Budget as the plan for delivery of services.

Fund Accounting - Fund accounting is used by municipalities for budgeting and accounting. Each fund is considered to be a separate account, similar to a checking account. Revenues received are deposited into the fund and are used to pay for ongoing activities.

The City of Rio Rancho uses seven major types of funds: **General, Special Revenue, Capital Project, Debt Service, Agency, Internal Service and Enterprise Funds**. Following is a short description of each fund type:

General Fund - The General Fund is the major operating fund of the City that accounts for all financial resources except those required to be accounted for in another fund. The General Fund receives revenues from state and local taxes, grants, transfers from other funds, interest income, fees, fines, rentals, licenses, permits, reimbursed expenses, franchise fees, intergovernmental transfers, and other revenues. Services provided by the General Fund include public safety (police, communications 911, animal control and code enforcement), fire and rescue (fire and emergency medical services), development services (planning, inspections), public infrastructure (engineering and streets), cultural enrichment (parks, recreation, and senior programs), municipal court, libraries, policy, and administration.

Special Revenue Funds - Special Revenue Funds account for proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes, such as grants or restrictions imposed by state or federal laws for specific resources by the Governing Body.

Capital Projects Funds - Capital Projects Funds account for resources to be used for acquisition, construction, and major maintenance of capital facilities and infrastructure other than those financed by an enterprise fund.

Debt Service Funds - Debt Service Funds account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

Agency Funds - Agency Funds are fiduciary funds that account for assets held as an agent for individuals, private organizations, and other governments that do not involve measurement of results operations.

Internal Service Funds – Internal Service Funds account for goods and services that are provided to city departments on a cost-reimbursement basis.

Enterprise Funds – Enterprise Funds account for activities for which a fee is charged to external users for goods or services. The City has two enterprise funds.

Water and Wastewater Utility Fund - The Water and Wastewater Utility Fund is financed by rate charges to water and wastewater utility customers, fees, grants, and interest income. These rates are set at a level to support all costs in delivering the service to residents.

Multi-purpose Events Center Fund – This funds accounts for activities, such as sporting events, concerts, and conventions, held at the city’s Santa Ana Star Center. The fund is supported by contractually obligated income and a surcharge on all ticket sales and merchandise sales related to the Multi-purpose Events Center.

How Funding is Developed

Basis of Budgeting

The City Budget is prepared on a cash basis of accounting. Annual budgets are adopted for all funds. All unexpended appropriations lapse at the close of the fiscal year (June 30th) and become components of the fund balance.

For the city annual financial statements, the City of Rio Rancho uses the **modified accrual basis of accounting** for all governmental and agency funds, consistent with generally accepted accounting principles (GAAP). Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, except for un-matured interest on general long-term debt, which is recognized when due.

The **accrual basis of accounting** is followed in the enterprise fund and internal service funds. Revenues are recognized as soon as they are earned, and expenses are recognized as soon as a liability is incurred.

The Budget Development Process

The budget schedule and process is designed to meet Charter mandates and to allow for participation by the public, the Governing Body, and staff. The City’s Annual Budget is developed over a seven-month period, beginning in December and ending in July.

Budget Process								
	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
<i>Budget Process</i>								
Budget Preperation Manual & Training	■							
City Departments submit requests		■						
City Manager, FS Committee & Department head review budge requests		■	■					
City Manager & FS Committee make changes			■	■				
Develop Recommended Budget				■	■			
Recommended Budget delivered to Mayor					■			
Recommended Budget presented to Governing Body					■			
Board of Finance budget Hearings						■		
Public Hearing						■		
Governing Body approves and adopts Budget						■		
The Adopted Budget is sent to DFA						■		
DFA review and informs City of changes required							■	
Governing Body Approves the Final Budget								■
Final document is sent to DFA								■

December and January - Budget Preparation Manual is distributed to all departments by the Financial Services Department. The Financial Services Department staff train City staff on budget processes and budget software. Departments prepare and submit their requests to the Financial Services Department.

January and February - The City Manager and the Budget Committee review and discuss budget requests with department directors and budget staff.

February and March - The City Manager and Budget Committee make adjustments to Departments’ funding levels and infrastructure projects.

April - The Financial Services Department develops the City Manager’s recommended budget document. The City Manager delivers the recommended budget to the Mayor for review no later than April 15th. The Mayor submits written comments regarding the recommended budget to the City Manager within ten days. The City Manager may or may not incorporate the comments into the recommended budget. The City Manager must give a written explanation to the Governing Body why any comment or recommendation was not included in the recommended budget, when presented to the Governing Body.

May - Governing Body budget review hearings are held on the budget. Following adoption by the Governing Body, the budget is delivered to the NM Department of Finance and Administration (DFA) at the end of May. After reviewing the document, DFA provides interim approval by the end of June. Public hearings on the proposed budget are held at the regularly scheduled Governing Body meetings.

July – After closing off the books, the City determines beginning fund balance for each fund, rolls balances of infrastructure and capital projects, updates payroll with new benefit costs, and makes other adjustments as needed. The Governing Body approves the final budget at the second meeting of July, and the final budget is submitted to DFA by July 31st. DFA grants final approval of the budget in September.

Changes to the Adopted Budget

Budget Increases - Departments are expected to confine spending to amounts appropriated during the budget process. In certain cases, however, appropriations may be increased during the budget year under the following circumstances:

Carryover Encumbrances - If a department has open purchase orders at the end of the fiscal year, related appropriations are encumbered and carried over to the next year to cover the actual expenses when they occur.

Unanticipated Revenue - If a fund receives revenue during the year from a source that was not anticipated or projected in the budget, the Governing Body may approve a budget adjustment to increase appropriations for expenditure in the year received.

Prior Year Reserves - In cases where the reserves are greater than required by policy, supplemental appropriation requests may be funded, with Governing Body appropriating amounts from reserves to fund items not included in the original adopted budget. The Governing Body may also appropriate reserves in case of emergency or unusual circumstances.

Budget Decreases - Annual budgets may be decreased below adopted appropriations by Governing Body action. Changes in service demand, economic conditions, and revenues realized below projections and Governing Body goals and direction may cause budget reductions. The NM Department of Finance and Administration may also direct decreases if funds do not have sufficient reserves. The City Manager will recommend decreases in expenditure authority to the Governing Body as required.

Budget Transfers

There are two types of budget transfers, **within a fund** and **between funds**. **Transfers within a fund** move budgeted funding between line items. These transfers require the approval of the City Manager. The City Manager has authority to approve transfers within cost centers not to exceed \$20,000 during a fiscal year. Transfers between funds and department, transfers exceeding \$20,000 within cost centers, recognizing revenues to appropriate expenditures, or reducing ending fund balance to increase expenditures must all be recommended by the City Manager and approved by the Governing Body.

The circumstances that require budget transfers are many. In some cases, the responsibility for implementing a program is changed from one department to another. Management continually strives to make the organization more efficient, and budget transfers assist in achieving efficiency.

New Mexico state law prohibits a municipality from making expenditures in excess of approved appropriations. If a fund is not overspent, it is in compliance with state law.

FINANCIAL PLANNING

This Comprehensive Financial Plan (“The Plan”) focuses on the City’s General Fund revenues and expenditures. Its purpose is to provide a five-year outlook on the financial condition of the City’s General Fund utilizing the latest available professional economic forecast information, analysis and sound forecasting methodologies, such as regression, time series, and trend analysis.

The Plan provides an estimate of how much revenue will be available over the five-year period and anticipated expenditures required in order to meet the City’s operational goals over the forecast period. The assumptions utilized in the revenue estimates include the local economic forecast, revenue trends associated with structural shifts in our local economy, and known major development projects. The Plan includes expenditure assumptions on the increasing cost of operations (i.e. inflation factors) and known changes to services, policies, laws and regulations. The City’s financial policies also play a role in shaping the Plan, such as providing unreserved fund balance targets.

The Plan is not an attempt to predict the future, but to provide policymakers and staff a framework and tool to evaluate the impact of budget and operational decisions not just on the current year, but on future years, based on the best available information at that point in time.

THE ECONOMY

Shrugging off some of the negatives, the US economy appears to have picked up momentum. Various factors contribute to the recovery of our nation. Such factors are the positive growth in Gross Domestic Product (GDP) and rising consumer confidence. The January 2014 Bureau of Business and Economic Research (BBER) forecast reported GDP growth measure of 3.2% at a seasonally adjusted annual rate for the fourth quarter of 2013. Employment, income, and housing are other indicators pointing to the sound growth of the economy. The budget is primarily based on the January 2013 BBER estimates; therefore the economic data covered below reflects this forecast period.

Gross Domestic Product (GDP)

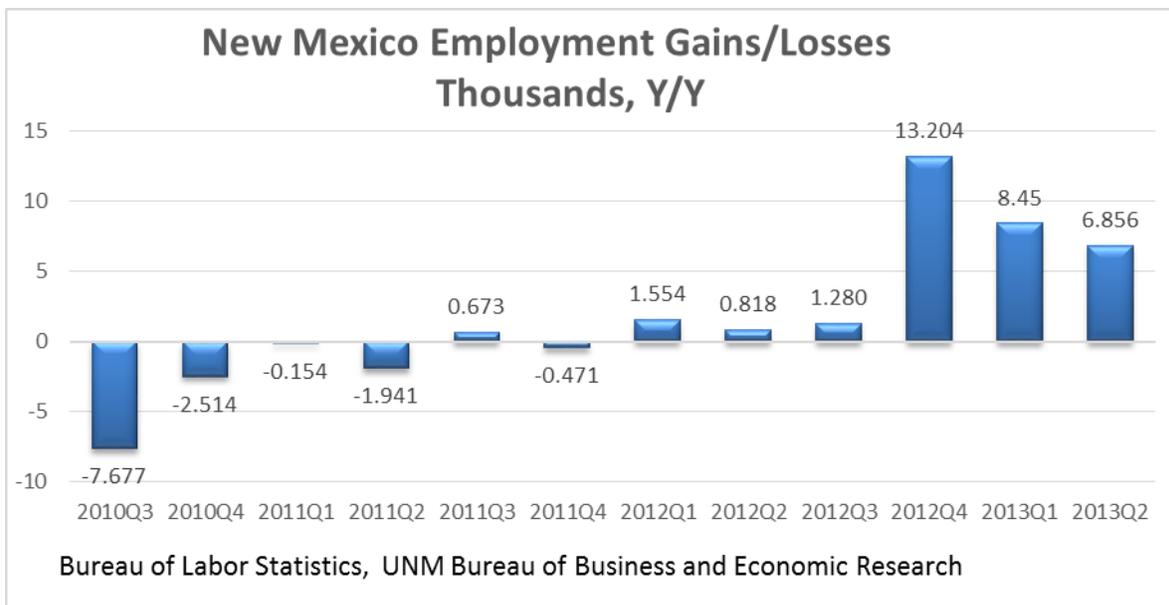
The US Bureau of Economic Analysis (BEA) released their first estimate of real GDP on January 29, 2014, for the fourth quarter of 2013. The report indicated a growth of 3.2 percent in the fourth quarter at a seasonally adjusted annual rate. Despite the performance in the fourth quarter, growth in real GDP for all of 2013 was only 1.9 percent, which is slightly above the 1.8 percent growth recorded for both 2011 and 2012. The table below shows the slow but steady growth from 2010 to 2013. The fourth quarter estimates primarily reflect strong growth in consumer expenditures and a large positive change in the trade balance. Consumer expenditures in the fourth quarter grew at a substantial 3.3 percent rate to add 2.26 percentage points to GDP growth. Nondurables showed growth of 4.4 percent, which is the highest seen in many quarters, while services were up 2.5 percent. Residential fixed investments had been in the double digits; however, it slipped almost 10 percent below the third quarter level, which pulled down real GDP growth by almost a third of a percent. Nonresidential investment grew 3.8 percent as equipment and software rebounded with a growth of 6.9 percent. Exports accelerated to over 11 percent, while imports diminished below 1 percent. Federal government spending declined by 12.6 percent. Overall the 2013 composition of real GDP was steady.

Composition of Real GDP Growth Over Previous Period SARR												
	2010	2011	2012	2013	12Q3	12Q4	13Q1	13Q2	13Q3	13Q4	Contrib 13Q4	
<u>Composition of Real GDP</u>												
Gross Domestic Product	2.5	1.8	1.8	1.9	2.8	0.1	1.1	2.5	4.1	3.2	3.20	
Total Consumption	2.0	2.5	2.5	2.0	1.7	1.7	2.3	1.8	2.0	3.3	2.26	
Durables	6.1	6.6	6.6	7.1	8.3	10.5	5.8	6.2	7.9	5.9	0.44	
Nondurables	2.2	1.9	1.9	1.4	1.6	0.6	2.7	1.6	2.9	4.4	0.68	
Services	1.2	2.1	2.1	1.6	0.7	0.6	1.5	1.2	0.7	2.5	1.14	
Residential Fixed Investments	-2.5	0.5	0.5	12.0	14.1	19.8	12.5	14.2	10.3	9.8	-0.32	
Nonresid Fixed Investment	2.5	7.6	7.6	2.6	0.3	9.8	-4.6	4.7	4.8	3.8	0.46	
Structures	-16.4	2.1	2.1	1.3	5.9	17.6	-25.7	17.6	13.4	-1.2	-0.03	
Equipment & Software	15.9	12.7	12.7	2.9	-3.9	8.9	1.6	3.3	0.2	6.9	0.38	
Intellectual Property Products	1.9	4.4	4.4	3.1	2.8	5.7	3.7	-1.5	5.8	3.2	0.12	
Change in Private Inventories											0.42	
Exports	11.5	7.1	7.1	2.8	0.4	1.1	-1.3	8.0	3.9	11.4	1.48	
Imports	12.8	4.9	4.9	1.4	0.5	-3.1	0.6	6.9	2.4	0.9	-0.15	
Federal Government	4.4	-2.6	-2.6	5.1	8.9	-13.9	-8.4	-1.6	-1.5	-12.6	-0.98	
State & Local Governments	-2.7	-3.6	-3.6	-0.2	-0.2	-1.0	-1.3	1.4	1.7	0.5	0.06	

US Bureau of Economic Analysis, Gross Domestic Product, 2013 Fourth Quarter. Jan, 30,2014.

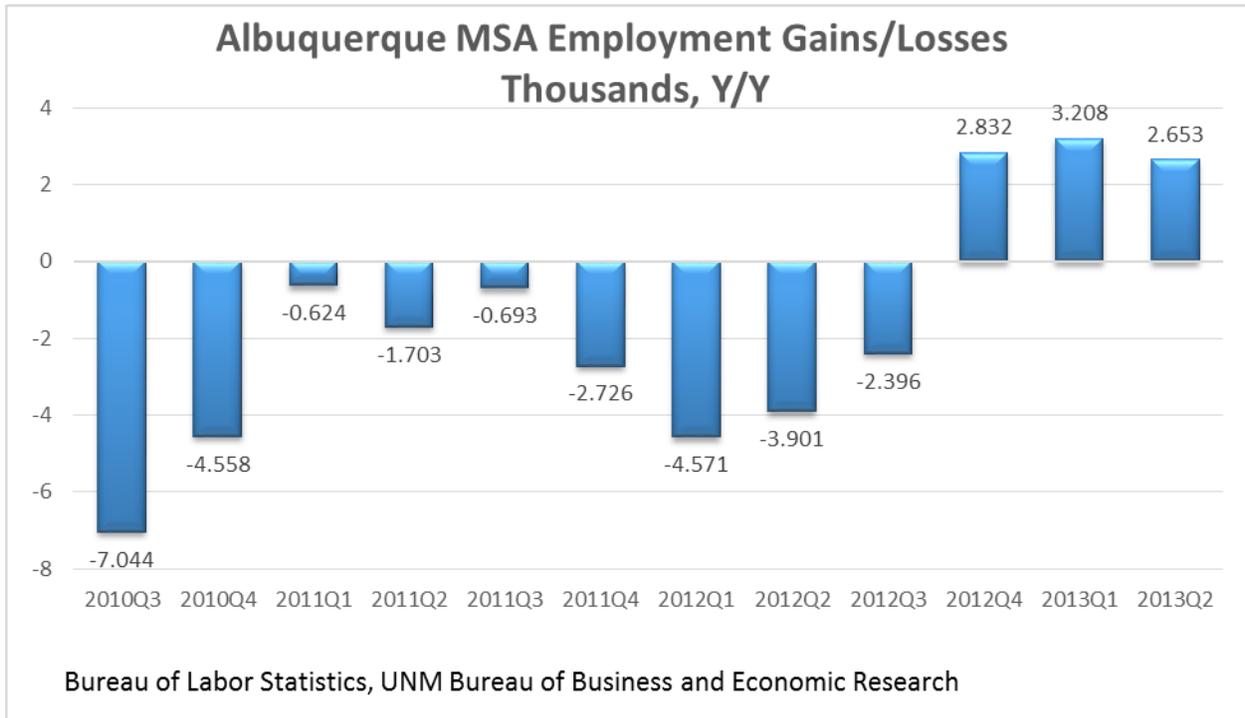
Employment

According to the Bureau of Labor Statistics (BLS), the state of New Mexico added about 6,856 total jobs in the second quarter of the year, which has made this the third consecutive quarter of relatively large job addition after sixteen consecutive quarters of either job losses or little job addition. The graph below shows the fluctuation between the increase and decrease of jobs from the third quarter in 2010 to the second quarter in 2013.



The private sector remains the primary growth engine as that sector added a total of 7,208 jobs year-over-year. Employment grew in the following sectors: mining sector (2,164 jobs, 9.1%); accommodation and food services; which continues to be one of the strongest sectors of the economy (1,994 jobs, 2.6%); healthcare and social assistance sector (1,536 jobs, 1.5%); and retail trade (676 jobs, 0.7%). The construction sector posted gains (616 jobs, 1.5%); however, excitement is probably premature as that sector has lost jobs for 23 consecutive quarters. Although gains were had in private sector industries, some lost jobs. The Other Services sector dropped the largest number of jobs in the quarter (-737 job, -3.5%); and manufacturing shed 483 jobs in the quarter (-1.6%).

The New Mexico Department of Workforce Solutions (NMDWS) released employment data that showed 2,653 jobs were added in the Albuquerque MSA economy over the same quarter a year earlier. The graph below shows the third consecutive quarter of net positive job addition in the MSA after four years of reduction. The private sector is once again the leading force of the reawakening of the labor force. However the government sector, continues to be weak, as that sector dropped nearly 300 jobs in the quarter (-0.4%). The healthcare and social assistance sector provided the main source of strength in the second quarter as 1,267 nets jobs were added (2.7%). Surprisingly, the construction sector provided 812 jobs in the quarter (4.4%), which is now that sectors third consecutive quarter of job additions. Also showing strength was the accommodation and food services sector (790 jobs, 2.3%); administrative and waste services sector (546 jobs, 2.33%); information sector (301 jobs, 3.8%); retail trade sector (231 jobs, 0.6%); transportation, warehousing and utilities sector (224 jobs, 2.6%); and finance and insurance (100 jobs, 0.9%). The public sector, which has now shed jobs for the ninth consecutive quarter seems to be stabilizing. The state government sector added 353 jobs in the second quarter (1.7%); local government shed only 45 jobs. The federal government sector continues to diminish jobs (603 jobs, -4.0%).



Income

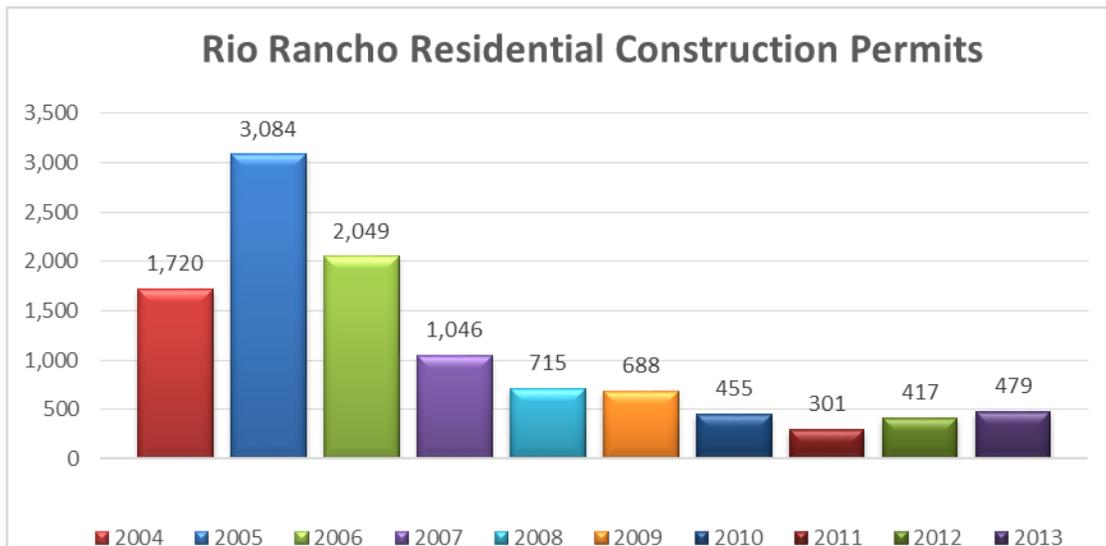
The Bureau of Economic Analysis (BEA) released state income data for the third quarter of 2013. The new data indicated that total personal income grew by 2.9 percent in the third quarter of 2013. Wage and salary growth also augmented to 2.4 percent in the third quarter, after slow growth in the first and second

quarter. The majority of the wage and salary growth came from the private sector. The government sector brought down the total growth, contracting 0.7 percent for the quarter. Farm and non-farm proprietors' incomes continued to increase at steady rates of 21.9% and 6.3% respectively.

Housing

New Mexico housing data indicates a reduction of 25.7 percent over the same quarter a year earlier. Although this decrease is discouraging, it is key to note that growth was rapid in the same quarter a year earlier. Therefore, the slowdown may be a market correction that confirms a gradual improvement in residential construction markets. A total of 1,467 permits were acquired for the quarter, with 948 of those permits being single-family purposed and 519 permits going for multi-family construction.

Rio Rancho residential construction permits are slowly on the rise despite the fact that they are still below long-term historical averages. A total of 479 permits were acquired for the 2013 fiscal year, which is 62 permits more than the previous year. The increase in permits has sparked some hope. According to Realty Trac, for the month of June 2014 there are currently 46 properties in Rio Rancho, NM that are in some state of foreclosure (default, auction or bank owned), while the number of new homes listed for sale is 285. The Greater Albuquerque Association of Realtors reports that the median sales price for homes has also risen from \$146,000 to \$159,181, as of June 2014



Overall Outlook

The UNM Bureau of Business and Economic Research has forecasted a gradual growth in New Mexico employment of 1.6 percent per year through the end of its 2018 forecast period. Over 90 percent of the new jobs are forecasted to be in the private sector, due to the fact that the sector grows at an average rate of 1.9 percent per year. The five major industries that will contribute to the employment increase are administrative and waste services sector (3.6% average annual growth); transportation and warehousing sector (3.5% per year on average); construction sector (3.2% per year on average); mining sector (3.2% per year average); and the healthcare and social assistance sector (3.2% per year on average).

Rio Rancho Five Year Financial Planning

GENERAL FUND FIVE YEAR FINANCIAL PLAN
FY 2015 BUDGET
FINAL

	FY 2014 Adj. Budget	FY 2015 Final	Change	FY 2016 Projected	Change	FY 2017 Projected	Change	FY 2018 Projected	Change	FY 2019 Projected	Change
Sources											
Beginning Fund Balance	9,844,498	8,653,792	-12.1%	7,058,413	-18.4%	6,399,555	-9.3%	6,913,418	8.0%	8,278,787	19.7%
Property Tax	13,554,033	14,202,036	4.8%	14,424,942	1.6%	14,824,226	2.8%	15,134,660	2.1%	15,451,279	2.1%
Gross Receipts Tax	24,917,415	26,742,024	7.3%	28,782,380	7.6%	30,858,969	7.2%	32,773,510	6.2%	35,832,291	9.3%
Franchise Fees	3,584,726	3,572,074	-0.4%	3,728,101	4.4%	3,841,506	3.0%	3,968,146	3.3%	4,066,625	2.5%
Licenses & Permits	355,668	345,230	-2.9%	351,080	1.7%	357,089	1.7%	361,891	1.3%	366,758	1.3%
Grants	103,594	76,770	-25.9%	76,770	0.0%	76,770	0.0%	76,770	0.0%	76,770	0.0%
State Shared Taxes	324,763	332,250	2.3%	344,876	3.8%	357,981	3.8%	371,584	3.8%	385,704	3.8%
General Government	1,913,936	1,926,700	0.7%	1,992,535	3.4%	2,057,010	3.2%	2,095,625	1.9%	2,134,987	1.9%
Public Safety	2,396,351	2,397,500	0.0%	2,345,299	-2.2%	2,373,852	1.2%	2,396,673	1.0%	2,419,801	1.0%
Cultural Enrichment	1,002,078	1,063,247	6.1%	1,080,830	1.7%	1,098,955	1.7%	1,113,739	1.3%	1,128,816	1.4%
Fines and Forfeitures	1,321,000	1,184,500	-10.3%	1,204,318	1.7%	1,224,673	1.7%	1,240,942	1.3%	1,257,430	1.3%
Miscellaneous Revenue	3,346,040	3,386,977	1.2%	3,432,252	1.3%	3,501,395	2.0%	3,572,784	2.0%	3,646,607	2.1%
Total Recurring Revenues	52,819,604	55,229,308	4.6%	57,763,381	4.6%	60,572,427	4.9%	63,106,324	4.2%	66,767,069	5.8%
Non-Recurring Revenues	128,800	1,167,464	806.4%	2,045,271	75.2%	204,182	-90.0%	-	0.0%	-	0.0%
Total Revenues	52,948,404	56,396,772	6.5%	59,808,652	6.0%	60,776,609	1.6%	63,106,324	3.8%	66,767,069	5.8%
Transfers from Special Funds	23,035	300	-98.7%	300	0.0%	300	0.0%	300	0.0%	300	0.0%
Total Sources	62,815,937	65,050,864	3.6%	66,867,366	2.8%	67,176,464	0.5%	70,020,042	4.2%	75,046,156	7.2%
Uses											
Personal Services	41,571,411	42,850,558	3.1%	43,686,635	2.0%	44,581,617	2.0%	45,538,696	2.1%	46,529,365	2.2%
Materials and Services	11,233,875	11,453,523	2.0%	11,775,847	2.8%	12,141,318	3.1%	12,489,465	2.9%	12,851,279	2.9%
Total Recurring Expenditures	52,805,286	54,304,081	2.8%	55,462,483	2.1%	56,722,935	2.3%	58,028,161	2.3%	59,380,645	2.3%
Non-Recurring Expenditures											
Capital Outlay	140,877	120,334		-		-		-		-	
Other Non-Rec. Expenditures	786,113	554,458		225,700		81,500		255,026		29,000	
Total Non-Rec. Expenditures	926,990	674,792	-27.2%	225,700	-66.6%	81,500	-63.9%	255,026	212.9%	29,000	-88.6%
Total Expenditures	53,732,276	54,978,873	2.3%	55,688,183	1.3%	56,804,435	2.0%	58,283,187	2.6%	59,409,645	1.9%
Transfers Out	1,968,949	3,013,578	53.1%	4,779,628	58.6%	3,458,610	-27.6%	3,458,068	0.0%	2,629,628	-24.0%
Ending Fund Balance Unreserved	2,646,278	2,476,841	-6.4%	1,758,873	-29.0%	2,179,715	23.9%	3,421,855	57.0%	8,056,080	135.4%
Ending Fund Balance Reserved	4,468,434	4,581,573	2.5%	4,640,682	1.3%	4,733,703	2.0%	4,856,932	2.6%	4,950,804	1.9%
Total Ending Fund Balance	7,114,712	7,058,413	-0.8%	6,399,555	-9.3%	6,913,418	8.0%	8,278,787	19.7%	13,006,884	57.1%
Total Uses	62,815,937	65,050,864	3.6%	66,867,366	2.8%	67,176,464	0.5%	70,020,042	4.2%	75,046,156	7.2%
Reserves as % of Expenditures	13.2%	12.8%		11.5%		12.2%		14.2%		21.9%	

Revenue Assumptions

Gross Receipt Taxes are projected using a regression model for construction, retail, services, wholesale, and transportation, communications and utilities trades (TCU). The other trades are forecasted using a time-series analysis approach. A construction add factor of \$238,384 is included for FY2015, \$1,087,078 for FY16 and \$204,182 for FY17 based on the anticipated construction of a new assisted living facility and Presbyterian hospital second tower. Other one-time revenue of \$584,450 is included in the FY15 GRT projection, from savings in the escrow accounts that were set in FY14 for repayment of refinanced Arena bonds. To the GRT revenue for FY15 is \$2,974,985 or 12% higher than actual collections for

FY14. Most of the increase is due to a projected improving economy. The projected growth for FY16 is 8.4 percent and includes a construction add factor, while FY17 is expected to increase 4.0 percent, 5.5 percent in FY18 and 9.3 percent in FY19.

Property Tax, the second most important revenue source, is estimated based on the Department of Finance and Administration yield control formula. The formula factors in new residential and non-residential construction growth, and an inflation factor, which together act as a constraint on revenue growth pursuant to state law (Chapter 7, Article 37). The previous year tax effort (current taxes imposed) is multiplied by the total growth factor, and the product is divided by the current year tax base to derive the operational mill rate. This mill rate is then imposed on the net taxable value of property as certified by the County Assessor's Office.

The five-year property tax revenue estimate utilizes actual data for housing permits issued in fiscal years 2013 and 2014, and a conservative forecast of the number of housing permits anticipated to be issued for fiscal years 2015 through 2017. The number of housing permits is multiplied by the current median home price, and the product divided by one third to estimate new net taxable value. Based on Global Insight, the national forecasting firm used by BBER, the housing market has recently experienced slower growth than expected. While affordability has fallen to a five year low, higher borrowing costs and modest employment growth has weakened buyer demand. The outlook is for slow growth in the near term and somewhat faster growth beginning in 2016. Similarly, the revenue estimate utilizes new non-residential construction projected at recent historical rates of growth to derive the forecast. Estimated rates of new non-residential growth remove the effects of large, one-time developments such as Hewlett Packard, Presbyterian Hospital, and the Sandoval Regional Medical Center. City permit data is cross referenced with the Sandoval County Assessor's Office on an annual basis to refine the estimate for the current year. Total current property tax revenues are projected to grow at rates ranging between 1.6 to 4.4 percent through fiscal year 2019.

Franchise Fee projections include telephone services, natural gas, water and wastewater, waste management, cable and electric services and are based on trend and analyses of rate changes of each of these services. The most significant franchise fee revenue is the electric franchise fee, and the growth projection ranges from 0.1 percent in FY16 to 6.4 percent in FY18. These projections are based on the EIA 2013 National Energy Modeling System projection. The natural gas revenue is correlated to weather changes, which are uncertain.

Other revenue projections are based on trend analysis and growth rates mirroring January 2014 BBER forecast.

Expenditure Assumptions

Personal Services expenditures account for 78 percent of the General Fund operating budget. In the Adopted Budget, Personal Services expenditures increase 3.1 percent or approximately \$1.2 million compared to the FY14 adjusted budget. The increase reflects the addition of several new positions and a two percent across-the-board salary increase. Lastly, no changes in retirement benefits are built-in. Vacancy savings is budgeted at \$1.5 million based on recent trends, and terminal leave is budgeted at \$750,000 with increases of 10 per year for FY16 through FY19. For the out years, Personal Services costs do not consider growth of full-time equivalent employees; however, changes in salaries and wages include an increase based on cost-of-living changes. Finally, the projection includes a 5 percent annual health insurance increase beginning in FY16 thru FY19.

Materials and Services expenditures are forecasted to increase using consumer price growth rates from BBER for FY16 (1.8 percent) and ranging between 1.9 and 2.0 percent through FY19. Certain utility

costs are forecasted differently than other material and services expenditures such as electricity costs, which will increase an average of 5 percent for the periods FY15-FY19 based on natural gas price forecasts; water/wastewater services costs are based on proposed rate increases of 7.8 percent in FY15 through FY19; and gasoline price projections are based on Global Insight projections.

Economic Development and Incentives

The City of Rio Rancho annexed 1,000 acres of state land in 2006 and has been building on a 160-acre parcel, known as the Central Business District. Companies interested in relocating or expanding in Rio Rancho could qualify for the following economic development incentives through the City of Rio Rancho and/or the State of New Mexico:

Local Incentives:

- One-stop, fast-track permitting/expedited construction inspections
- Industrial Development Bond Financing, including
 - Partial property tax abatement (66 percent for up to 30 years)
 - Gross receipts tax exemption on equipment purchases
- Job Training Incentive Programs
- A Gross Receipts Investment Policy (GRIP) was adopted to attract retail businesses. The City may choose to refund gross receipts taxes to a developer or company that invests in public infrastructure as part of their decision to relocate to Rio Rancho.

State Incentives

- High Wage Jobs Tax Credit
- Film Industry Incentives
- Manufacturing Investment Tax Credit
- Software Development Tax Credit
- Research and Development Tax Credit
- Renewable Energy Production and Solar Market Development Tax Credits

Recent Economic Activity

Following are some significant developments affecting the Rio Rancho economy:

- Only three years old and Presbyterian Rust Medical Center is building and additional wing. The \$80 million project will allow for an additional 120 beds and grow its workforce by 100.
- New 227,000 square feet of retail and medical office space at Unser Blvd.
- \$800 million in multiple mixed-use developments, including Loma Colorado, Cabezon and Mariposa Communities.
- Alliance Data recently notified the City that it is working toward a total Rio Rancho workforce of 700 from 250.
- Rio at Rust, a 24/7 skilled healthcare facility featuring nursing and physician care and therapy services, started construction in January 2014 and expects to employ 120 people.
- TJ Maxx is scheduled to open a new store in late 2015 in the Enchanted Hills neighborhood, creating an estimated 50 to 100 jobs.
- Wal-Mart Neighborhood Market will open a store in 2015 at Southern and 528 with 65 new jobs.
- Dions, a pizza chain, is currently under construction and expected to open in the fall of 2014 with approximately 65 to 70 employees.

Per Capita Income

The following table shows per capita personal income levels for Albuquerque MSA, Sandoval County, the State of New Mexico and the United States.

PER CAPITA PERSONAL INCOME				
Year	Albuquerque MSA	Sandoval County	State of New Mexico	United States
2007	34,528	30,833	32,018	39,392
2008	35,608	31,907	33,609	40,166
2009	33,881	30,956	32,200	38,637
2010	34,039	31,634	32,940	39,791
2011	35,007	32,931	34,133	41,560
2012 _p	26,272	33,932	35,682	43,735

_p Preliminary

Source: U.S. Department of Commerce, Bureau of Economic Analysis

Data released May 2014. Per capita personal income was computed using Census Bureau midyear population estimates

Table prepared by: The City of Rio Rancho Financial Services Department

Median Household Income and Median Family Income

The following table shows median household income changes between 2000 and 2012 for Rio Rancho, the State of New Mexico and the United States. In addition it shows the changes in Median Family Income and Poverty Level All people.

ECONOMIC CHARACTERISTICS			
	Median Household Income	Median Family Income	Poverty Level all People
Rio Rancho			
2000	47,169	52,233	5.1%
2012	56,891	64,206	12.1%
Change	20.6%	22.9%	7.0%
New Mexico			
2000	34,133	39,425	18.4%
2012	43,518	52,776	21.0%
Change	27.5%	33.9%	2.6%
United States			
2000	41,994	50,046	12.4%
2012	51,771	63,105	15.7%
Change	23.3%	26.1%	3.3%

U.S. Census Bureau, 2010 and 2012 American Community Survey.

Table prepared by: The City of Rio Rancho Financial Services Department

The following table shows average wages for Albuquerque MSA, Sandoval County, the State of New Mexico and the United States.

AVERAGE WAGES				
Year	Albuquerque MSA*	Sandoval County	State of New Mexico	United States
2007	\$ 38,970	\$ 39,791	\$ 37,007	\$ 44,538
2008	40,096	39,005	38,561	45,653
2009	41,065	39,728	39,173	45,637
2010	41,569	41,520	40,051	46,992
2011	42,435	43,904	40,915	48,322
2012	43,062	43,738	41,603	49,612

Source: U.S. Department of Commerce, Bureau of Economic Analysis. Data released May, 2014. New estimates for 2012; revised estimates for 2007-2011

*Bernalillo, Sandoval, Torrance and Valencia counties.

Table prepared by: The City of Rio Rancho Financial Services Department

The following table shows the Median Household Income in dollars for Rio Rancho, Sandoval County, the State of Mexico and the United States.

INCOME AND BENEFITS				
Total Household Income Group	City of Rio Rancho	Sandoval County	New Mexico	United States
Under \$24,999	19.0%	20.9%	29.5%	24.1%
\$25,000 - \$49,999	24.2%	23.6%	26.1%	24.2%
\$50,000 - \$99,999	35.3%	33.5%	28.1%	30.0%
\$100,000 - \$199,999	18.2%	17.9%	13.7%	17.1%
\$200,000 and Over	3.2%	4.1%	2.7%	4.5%

Source: U.S Census Bureau, 2010-2012 American Community Survey

Table prepared by: The City of Rio Rancho Financial Services Department

The following table shows Total Personal Income for Albuquerque MSA, Sandoval County, State of New Mexico and the United States.

TOTAL PERSONAL INCOME (in thousands)								
Year	Albuquerque MSA	Change	Sandoval County	Change	State of New Mexico	Change	United States	Change
2007	28,974,448	0.0%	3,671,123	0.0%	63,609,396	0.0%	11,900,244,000	5.7%
2008	30,199,098	4.2%	3,981,866	8.5%	67,154,342	5.6%	12,429,284,000	4.4%
2009	29,931,708	-0.9%	4,026,943	1.1%	66,178,428	-1.5%	12,037,738,000	-3.2%
2010	30,402,791	1.6%	4,209,690	4.5%	68,489,125	3.5%	12,423,332,000	3.2%
2011	31,880,572	4.9%	4,494,338	6.8%	72,300,258	5.6%	13,179,561,000	6.1%
2012	32,706,834	2.6%	4,600,835	2.4%	74,416,002	2.9%	13,729,063,000	4.2%

Source: U.S. Department of Commerce, Bureau of Economic Analysis; data released May 2014. New estimates for 2012; revised estimated 2010-2011

Table prepared by: The City of Rio Rancho Financial Services Department

Historical Employment by Sector

The following table describes by industry sector the estimated nonagricultural wage and salary employment for the Albuquerque MSA during the past six years. The Bureau of Economic Analysis defines “earnings” as including wages and salaries, proprietor’s income and other labor income (such as bonuses).

NON AGRICULTURAL EMPLOYMENT						
Albuquerque MSA*	2013	2012	2011	2010	2009	2008
Total Nonfarm	370,300	368,100	370,000	371,600	378,000	394,900
Total Private	287,900	286,000	286,700	288,300	295,400	313,600
Goods Producing	36,700	36,600	37,700	38,900	42,100	50,400
Service-Providing	333,600	331,500	332,300	332,700	335,900	344,500
Natural Resources and Mining and Const	19,500	18,900	20,000	21,300	23,900	28,300
Manufacturing	17,300	17,700	17,700	17,600	18,200	22,000
Trade, Transportation, and Utilities	62,000	61,800	61,600	62,000	63,300	68,300
Wholesale Trade	11,300	11,500	11,400	11,700	12,000	13,100
Retail Trade	41,000	40,700	40,700	40,800	41,700	44,500
Transportation Warehousing and Utilities	9,700	9,500	9,500	9,500	9,700	10,700
Information	7,800	8,200	8,200	8,700	9,000	9,400
Finance	17,800	17,500	17,400	17,800	18,200	18,700
Professional and Business Services	55,300	55,000	56,900	57,400	60,000	64,300
Educational and Health Services	57,400	56,400	55,500	54,700	53,600	51,200
Leisure and Hospitality	39,300	38,700	37,600	37,100	37,300	38,900
Other Services	11,500	11,800	11,700	11,800	11,900	12,500
Government	82,400	82,100	83,300	83,300	82,600	81,300
Federal Government	14,600	15,200	15,700	15,900	15,200	14,600
State Government	27,100	26,500	26,300	25,900	25,700	25,700
Local Government	40,800	40,400	41,300	41,500	41,700	40,900

Nonagricultural wage and salary employment is on a place of work basis and excludes self-employed persons, farm workers, household and unpaid family workers, and members of the Armed Forces.

*Bernalillo, Sandoval, Torrance and Valencia counties.

Source: New Mexico Dept. of Workforce Solutions, *Current Employment Statistics (CES)*.

Table prepared by: Bureau of Business and Economic Research, University of New Mexico.

Labor Force and Unemployment

The following table, derived from information supplied by the Labor Department of the State of New Mexico, presents information on employment within Sandoval County, the State of New Mexico, and the United States, for the periods indicated. The annual unemployment figures indicate average rates for the entire year and do not reflect monthly or seasonal trends.

CIVILIAN LABOR FORCE AND UNEMPLOYMENT								
Annual Average								
Year	Albuquerque MSA *		Sandoval County		State of New Mexico		United States (000)s	
	Labor Force	Percent Unemployed	Labor Force	Percent Unemployed	Labor Force	Percent Unemployed	Labor Force	Percent Unemployed
2007	405,315	3.4	54,135	4.0	936,464	3.5	153,124	4.6
2008	408,192	4.6	55,933	5.3	946,487	4.5	154,287	5.8
2009	402,742	7.1	56,087	7.7	937,158	6.8	154,142	9.3
2010	398,610	8.3	55,927	8.8	930,293	8	153,889	9.6
2011	394,842	8	56,018	8.8	923,936	7.6	153,617	8.9
2012	392,787	7.5	56,039	8.2	925,360	7.1	154,975	8.1
2013 _p	391,963	7.2	55,971	8	926,242	6.9	155,389	7.4

_p Preliminary

* Bernalillo, Sandoval, Torrence and Valencia counties

Source: U.S. Department of Labor, Bureau of Labor Statistics; New Mexico Department of Workforce Solutions, Economic Research and Analysis Bureau. Released April 2014

Table prepared by: The City of Rio Rancho Financial Services Department

Major Employers

The following table shows the major employers in the City of Rio Rancho.

MAJOR EMPLOYERS		
Rank	Employer	Type of Business
1	Intel Corp.	Semiconductors
2	Hewlett-Packard Company	Technology
3	Sprint	Call Center
4	Stream Global	Communications
5	Bank of America Banking Services	Call Center
6	Alliance Data	Call Center
7	US Cotton Inc.	Manufacturer
8	Intersections Inc	Financial Services
9	Lectrosonics, Inc.	Technology
10	Don Chamlers Ford	Car Dealer
11	Insight Lighting	Technology
12	Aeroparts Manufacturing and Repair, Inc	Manufacturer
13	Brycon Construction	Construction
14	Waste Management of New Mexico	Waste Management
15	Energy Controls Inc.	Manufacturer
16	Applied Materials Corporation	Semiconductors

Source: Rio Rancho Economic Development Corp.,

December 2013 Rio Rancho Top Employers 2013

Occupation

The following table shows, by percentages, in which occupations people in Rio Rancho, Sandoval County, New Mexico and the United States are employed.

OCCUPATION				
	Rio Rancho	Sandoval	New Mexico	United States
Civilian Employed Population 16 Years and Over	Percent	Percent	Percent	Percent
Management, Professional, and Related Occupations	39.0%	38.50%	35.60%	36.0%
Service Occupations	16.80%	17.80%	20.40%	18.20%
Sales and Office Occupations	26.2%	25.50%	23.50%	24.70%
Construction, Extraction, Maintenance and Repair Occupations	10.80%	10.70%	11.50%	9.1%
Production, Transportation, and Material Moving	6.70%	7.50%	9.00%	12%

Source: U.S. Census Bureau, 2010-2012 American Community Survey

Table prepared by: The City of Rio Rancho Financial Services Department

The table below shows, by percentage, in which industries people in Rio Rancho, Sandoval County, New Mexico and the United States are employed.

INDUSTRY				
	Rio Rancho	Sandoval	New Mexico	United States
Civilian Employed Population 16 Years and Over	Percent	Percent	Percent	Percent
Agriculture, Forestry, Fishing and Hunting, and Mining	1.2%	1.8%	4.4%	1.9%
Construction	6.3%	6.9%	7.1%	6.2%
Manufacturing	10.6%	9.2%	5.0%	10.4%
Wholesale Trade	2.2%	2.4%	2.1%	2.8%
Retail Trade	14.0%	12.5%	11.5%	11.6%
Transportation and Warehousing, and Utilities	3.9%	4.0%	4.4%	4.9%
Information	2.2%	2.0%	1.6%	2.1%
Finance and Insurance, and Real Estate and Rental and Leasing	5.9%	5.6%	4.4%	6.6%
Professional, Scientific, and Management, and Administrative and Waste Management Services	9.4%	9.7%	10.9%	10.7%
Educational Services, and Health Care and Social Assistance	21.6%	22.8%	25.2%	23.2%
Art, Entertainment, and Recreation, and Accommodation, and Food Services	9.8%	10.4%	10.7%	9.4%
Other Services, Except Public Administration	4.1%	4.2%	4.6%	5.0%
Public Administration	8.8%	8.5%	8.2%	5.0%

Source: U.S. Census Bureau, 2010-2012 American Community Survey

Table prepared by: The City of Rio Rancho Financial Services Department

Building Permits

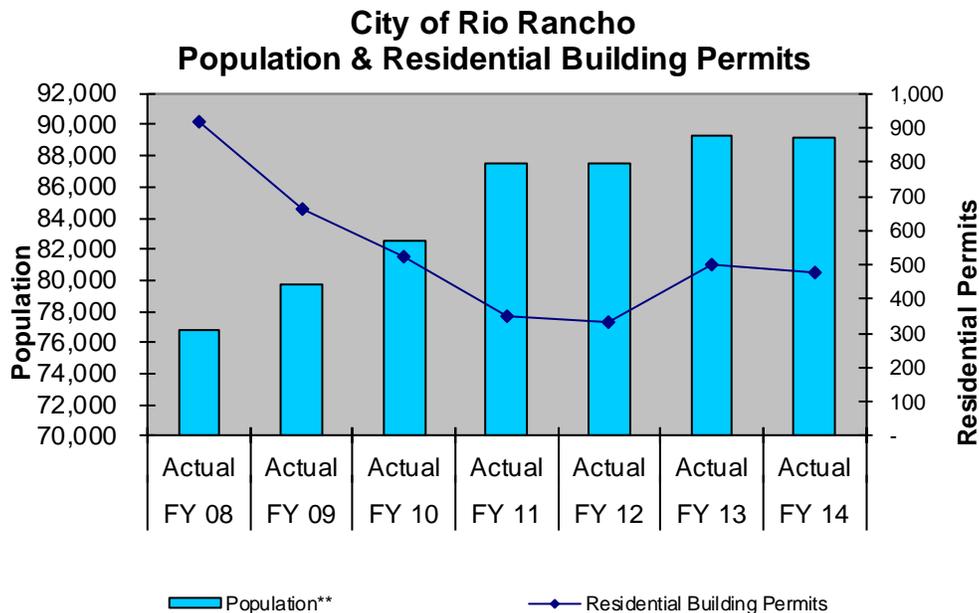
Initial development of the City was due in large part to the availability of affordable land. However, from 2005 to 2008 the average price of residential construction increased to the mid to upper income housing levels. Below is a historical chart for residential and non-residential building permits, their associated assessed valuation and the average price per unit:

BUILDING PERMITS					
Fiscal Year	Residential (1)			Non-Residential (2)	
	New Units	Value	Average price per Unit	New Units	Value
2014	477	\$ 96,674,872	\$ 202,673	14	\$ 104,801,159
2013	498	\$ 96,119,528	\$ 193,011	11	\$ 8,055,020
2012	335	\$ 61,148,887	\$ 182,534	9	\$ 5,290,489
2011	347	\$ 63,748,772	\$ 183,714	11	\$ 12,458,351
2010	521	\$ 91,861,755	\$ 176,318	0	\$ -
2009	662	\$ 109,338,818	\$ 165,164	7	\$ 8,880,604
2008	917	\$ 190,970,957	\$ 208,256	40	\$ 45,834,386
2007	1,244	\$ 265,496,825	\$ 213,422	49	\$ 48,683,016

Source: City of Rio Rancho - Planning and Zoning

(1) Includes: R-1 Single Family

(2) Includes: C-1 Retail Commercial and M-1/C-2 Manufacturing Industrial Starts



**Source: U.S. Census Bureau, Population Estimates Program. Population data is based on prior year July 1 release, such as FY10 is July 1, 2009, FY 11-12 is 2010 Census, FY13-FY14 are from American Community Survey 3-Year Estimates.

Population

As the City of Rio Rancho has experienced fast growth, so has the state of New Mexico. According to the 2000 Census, New Mexico's 1.8 million population ranked as the 12th fastest growing state in the nation, with a 13.2 percent increase from 2000 to 2010. The 2010 Census proved that the State of New Mexico is indeed growing in population. Projections estimate that New Mexico will add an estimated one million people by the year 2025 for a total population of 2.6 million. This anticipated rate of population change, at 55 percent, would rank New Mexico as the 2nd largest amongst the 50 states and District of Columbia.

POPULATION CHANGES				
US Census				
Area	April 1, 2010	April 1, 2000	Change	% Change
United States	308,745,538	281,421,906	27,323,632	9.7%
New Mexico	2,059,179	1,819,046	240,133	13.2%
Sandoval County	131,561	89,908	41,653	46.3%
Rio Rancho	87,521	51,765	35,756	69.1%

Source: U.S. Census Bureau, Population Division. Released Date: March 2011

Table prepared by: The City of Rio Rancho Financial Services Department

The City's relatively short history of rapid growth and development began with its inception in the 1960's as a bulk land subdivision. Prior to its incorporation as a municipality, the 1980 census records Rio Rancho as having 9,985 persons residing within the vicinity. For incorporation purposes, a special census was conducted in 1981 revealing that Rio Rancho's population was 10,131. By 1990, the population had more than tripled to 32,505. As of the 2000 Census, the U.S. Bureau of Census reflects that the City population increased to 51,765. The 2010 Census revealed an increase of 69 percent to 87,521 for the City of Rio Rancho.

POPULATION CHANGES								
Year	Rio Rancho	Change	Sandoval County	Change	New Mexico	Change	United States**	Change
1980	9,985		34,400		1,303,143		226,542,199	
1990	32,674	227.2%	63,319	84.1%	1,249,069	-4.1%	248,709,873	9.8%
2000	51,765	58.4%	89,908	42.0%	1,819,046	45.6%	281,421,906	13.2%
2010	87,521	69.1%	131,561	46.3%	2,059,179	13.2%	308,745,538	9.7%
2013*	90,818	3.8%	134,053	1.9%	2,076,325	0.8%	311,609,369	0.9%

Source: U.S. Census Bureau, Population Division. 2010-2012 American Community Survey 3-Year Estimates.

*Source: U.S. Census Bureau, Population Division. Annual Estimates of the resident population: April 1, 2010 to July 2012.

Table prepared by: The City of Rio Rancho Financial Services Department

Most of the City's growth resulted from net migration, resulting from people moving to Rio Rancho from other areas. A comparison of the demographic changes in Sandoval County and Rio Rancho between 1990 and 2000 illustrates how the influx of new residents accounts for Rio Rancho's population growth during this decade. This trend continued between 2000 to 2010.

This population growth has made Rio Rancho the largest city in Sandoval County, and the third largest in the state. With respect to Rio Rancho's share of the total New Mexico population, Rio Rancho ranked as the 14th largest community in state in 1980. As a result of an almost five-fold growth in population in

less than twenty years, Rio Rancho has become the fastest growing city with an overall growth rate of 69 percent during the last ten years.

TOTAL POPULATION				
New Mexico Metropolitan Statistical Areas, 2000 to 2010				
Area	Census 2010* Population	Census 2000 Population	Population Change 2000-2010	Percentage Change 2000-2010
New Mexico	2,065,932	1,819,046	246,886	13.6%
Metro Portion ^{1/}	1,375,392	1,147,424	227,968	19.9%
Albuquerque MSA ^{2/}	890,103	729,649	160,454	22.0%
Farmington MSA ^{3/}	130,145	113,801	16,344	14.4%
Las Cruces MSA ^{4/}	210,538	174,682	35,856	20.5%
Santa Fe MSA ^{5/}	144,606	129,292	15,314	11.8%
Nonmetro Portion ^{1/}	690,540	671,622	18,918	2.8%

*The values were produced by applying estimates of change in the population between April 1 and July 1 of 2010 to the 2010

^{1/} Metropolitan and nonmetropolitan portions are based on current metropolitan statistical area (MSA) definitions.

^{2/} Bernalillo, Sandoval, Torrance and Valencia counties. ^{3/} San Juan County. ^{4/} Dona Ana County

^{5/} Santa Fe County.

Source: U.S. Census Bureau, Population Division. Revised September 2011.

Table prepared by: The City of Rio Rancho Financial Services Department

Currently, the City is estimated to grow at an average rate of 1.6 percent for the next five years. Financial Services Staff utilized the annual estimates of the resident population: April 1, 2010 to July 2012 data from the US Census Bureau, Population Division in order to calculate the average annual growth; which was then used to estimate the population for FY 2013. This growth should be considered in the context of the growth of the metropolitan area, which is expected to exceed 1.5 million people by 2050.

Gender and Age Distribution

The character and composition of the residents have changed dramatically over the last two decades. Beginning as a retirement community, a large number of seniors dominated the demographic composition. However, as the City has evolved into an affordable housing community with an expanding economic base, a large number of young families are calling Rio Rancho home. Whereas 17.5 percent of the Rio Rancho population was over retirement age in 1980, by 1990 this percentage had dropped to 10.9 percent. By 1990 there were three times more residents under the age of 17 than residents over the age of 65.

Over 46 percent of the City's population is between the ages of 20 and 54 years old, which is younger than the national average, and over 30 percent of the population are school age or younger.

All states and the District of Columbia are projected to show a decline in the proportion of youth (under 20 years old) in their populations. As the Baby Boom generation (those born between 1946 and 1964) reach retirement age, the growth of the elderly population (65 and over) is expected to accelerate rapidly. The size of the elderly population is projected to increase in all states and the District of Columbia over the 30 year period. The proportion of New Mexico's population classified as elderly is expected to increase from 10.9 percent in 1995 to 16.9 percent in 2025.

The following table sets forth a comparative age distribution profile for Rio Rancho, Sandoval County, the State of New Mexico and the United States.

GENDER AND AGE DISTRIBUTION								
Characteristic	Rio Rancho		Sandoval		New Mexico		United States	
	2000	2012	2000	2012	2000	2012	2000	2012
Male	48.5%	48.8%	48.8%	49.0%	49.2%	49.5%	49.1%	49.2%
Female	51.5%	51.2%	51.2%	51.0%	50.8%	50.5%	50.9%	50.8%
Median Age	35.1	36.2	35.1	38.3	34.6	36.8	35.3	37.3
Under 9 years	15.7%	15.4%	15.8%	14.1%	15.0%	13.8%	14.1%	12.9%
10 to 19 years	15.9%	15.4%	16.3%	14.5%	16.1%	13.9%	14.5%	13.6%
20 to 34 years	18.3%	17.8%	17.7%	17.3%	19.6%	20.2%	20.9%	20.5%
35 to 54 years	31.5%	28.9%	31.5%	27.9%	29.0%	25.6%	29.4%	27.4%
55 to 64 years	7.0%	11.3%	8.1%	13.4%	8.7%	12.8%	8.6%	12.2%
65 to 84 years	10.3%	9.8%	9.5%	11.2%	10.4%	12.0%	10.9%	11.5%
85 years and over	1.5%	1.6%	1.1%	1.6%	1.3%	1.6%	1.5%	1.8%

Source: U.S. Census Bureau, 2000 and 2012 American Community Survey

Table prepared by: The City of Rio Rancho Financial Services Department

Race and Ethnicity

At the national level, 74 percent of the American population is classified as non-Hispanic white, while Hispanic or Latino persons constitute 16.6 percent of the population, African Americans 12.6 percent, Native American less than 1 percent, and Asian Americans 4.9 percent. However, New Mexico, along with Hawaii and California, does not have an ethnic or racial majority. More than half of the population is composed of non-Hispanic whites, two out of every five residents are Hispanic, nearly one out of every ten is Native American, while African Americans constitute 2.0 percent of the state population. By comparison, Rio Rancho's population is 82.7 percent white, while Hispanics of any race constitute over 38.5 percent of the City, with small percentages of Native Americans, African Americans, and Asian Americans.

RACE AND ETHNICITY BY PERCENTAGE OF POPULATION								
Characteristic	Rio Rancho		Sandoval		New Mexico		United States	
	2000	2012	2000	2012	2000	2012	2000	2012
One Race	95.9%	96.3%	96.5%	96.9%	96.4%	97.0%	97.6%	97.2%
White	78.4%	82.7%	65.1%	73.3%	66.8%	72.3%	75.1%	74.0%
Black or African American	2.7%	4.4%	1.7%	3.0%	1.9%	2.0%	12.3%	12.6%
American and Alaska Native	2.4%	2.4%	16.3%	12.5%	9.5%	9.2%	0.9%	0.8%
Asian	1.5%	1.5%	1.0%	1.3%	1.1%	1.3%	3.6%	4.9%
Native Pacific Islands	0.2%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.2%
Some Other Race	10.9%	5.2%	12.4%	6.8%	17.0%	12.1%	5.5%	4.7%
Two or More Races	4.1%	3.7%	3.5%	3.1%	3.6%	3.0%	2.4%	2.8%
Hispanic or Latino (of Any Race)	27.7%	38.5%	29.4%	35.8%	42.1%	46.7%	12.5%	16.6%

Source: U.S. Census Bureau, 2000 and 2012 American Community Survey

Table prepared by: The City of Rio Rancho Financial Services Department

Social Characteristics

The following table sets forth a comparative education profile and other social characteristics for Rio Rancho, Sandoval County, the State of New Mexico and the United States.

SOCIAL CHARACTERISTICS								
Characteristic	Rio Rancho		Sandoval		New Mexico		United States	
	2000	2012	2000	2012	2000	2012	2000	2012
Education Attainment								
High School Graduate	57.4%	25.6%	53.6%	26.2%	49.5%	26.5%	49.6%	28.3%
Associate's and Bachelor's Degree	25.8%	29.5%	23.2%	26.4%	19.5%	22.2%	21.8%	25.8%
Graduate or Professional degree	7.9%	10.0%	9.3%	11.7%	9.8%	11.1%	8.9%	10.7%
Total Households	18,995	32,137	31,411	47,339	677,971	765,306	105,480,101	115,241,776
Average Household Size	2.70	2.78	2.84	2.82	2.63	2.66	2.59	2.63
Place of Birth								
Native	49,243	84,850	86,028	124,944	1,669,440	1,872,412	250,314,017	271,158,864
Foreign Born	2,479	4,649	3,880	7,259	149,606	203,913	31,107,889	40,450,505
Percentage	4.8%	5.2%	4.3%	5.5%	8.2%	9.8%	11.1%	13.0%

Source: U.S. Census Bureau, 2000 and 2012 American Community Survey
Table prepared by: The City of Rio Rancho Financial Services Department

Housing Characteristics

The following table sets forth a comparative housing profile for Rio Rancho, Sandoval County, the State of New Mexico and the United States.

HOUSING CHARACTERISTICS								
Characteristic	Rio Rancho		Sandoval		New Mexico		United States	
	2000	2012	2000	2012	2000	2012	2000	2012
Total Housing Units								
	20,176	34,608	34,866	52,807	780,579	904,519	115,904,641	132,114,283
Occupied								
	93.9%	92.9%	90.0%	89.6%	86.8%	84.6%	91.0%	87.2%
Owner Occupied								
	75.2%	78.9%	69.6%	81.2%	50.1%	68.1%	52.3%	64.7%
Median Value	\$112,900	\$172,700	\$115,400	\$176,800	\$108,100	\$159,300	\$119,600	\$174,600
Housing with a Mortgage								
	86.0%	81.0%	73.9%	72.3%	63.6%	59.6%	70.0%	66.5%
Median Monthly Payment	\$955	\$1,325	\$979	\$1,350	\$929	\$1,229	\$1,088	\$1,517
Rent								
Median Monthly Payment	\$807	\$997	\$726	\$974	\$503	\$744	\$602	\$889

Source: U.S. Census Bureau, 2000 and 2012 American Community Survey
Table prepared by: The City of Rio Rancho Financial Services Department

City per Capita Comparisons

The General Fund budget contains most of the operating funds for City government, and the size of the General Fund in relation to the city can provide a *general* indication of the level of services that a City can provide. Compared to other New Mexico cities, the City of Rio Rancho has a relatively small General Fund budget. Historically, the small per capita expenditure ratio is primarily due to Rio Rancho's relatively limited retail tax base which did not generate large amounts of gross receipts tax (GRT) revenues due to the proximity of Albuquerque, which is the regional retail center. Studies over the last several years suggested that Rio Rancho was losing as much as 40 percent of its GRT to Albuquerque. Various initiatives and policies have been undertaken to address this issue.

REVENUE & EXPENDITURES PER CAPITA					
Top Five Populated New Mexico Cities					
FY14 Adopted Budgets					
City	Estimated Population	General Fund Revenues *	General Fund Expenditures *	Per Capita Revenue	Per Capita Expenditures
Albuquerque	551,597	\$472,842	\$480,335	\$857	\$871
Las Cruces	99,754	88,412	93,118	\$886	\$933
Rio Rancho	90,818	53,053	52,764	\$584	\$581
Santa Fe	68,677	72,645	72,721	\$1,058	\$1,059
Farmington	45,798	56,228	56,228	\$1,228	\$1,228

* (000's)

Source: U.S. Census Bureau, Population Division. 2010-2012 American Community Survey 3-Year Estimates.

*Source: U.S. Census Bureau, Population Division. Annual Estimates of the resident population: April 1,2010 to July Cities' FY 14 Adopted Budgets

Table prepared by: The City of Rio Rancho Financial Services Department

The following table shows Gross Receipt Taxes per capita.

GRT PER CAPITA				
Top Five Populated New Mexico Cities				
FY 14 Adopted Budgets				
City	Estimated Population	General Fund GRT *	General Fund Total Revenue *	GRT Per Capita
Albuquerque	551,597	\$298,930	\$472,842	\$542
Las Cruces	99,754	\$64,010	\$88,412	\$642
*Rio Rancho	90,818	\$24,480	\$53,053	\$270
Santa Fe	68,677	\$50,461	\$72,645	\$735
Farmington	45,798	\$35,793	\$56,228	\$782

* (000's)

Source: U.S. Census Bureau, Population Division. 2010-2012 American Community Survey 3-Year Estimates.

*Source: U.S. Census Bureau, Population Division. Annual Estimates of the resident population: April 1,2010 to July 2012.

Cities' FY 14 Adopted Budgets

Table prepared by: The City of Rio Rancho Financial Services Department

City Employees per 1,000 of Population

Another method to compare capacity to provide services is the number of employees per population. The City of Rio Rancho has had to limit the number of employees due to the limited tax base.

NUMBER OF EMPLOYEES PER 1,000 POPULATION			
Top Five Populated New Mexico Cities			
FY 14 Adopted Budgets			
City	Estimated Population	General Fund FTE	FTE per 1,000
Albuquerque	551,597	3,989.0	7.23
Las Cruces	99,754	856.4	8.59
*Rio Rancho	90,818	634.7	6.99
Santa Fe	68,677	624.0	9.09
Farmington	45,798	572.5	12.50

Source: U.S. Census Bureau, Population Division. Estimated population as July 1, 2012

*Source: U.S. Census Bureau, Population Division. Annual Estimates of the resident population: April 1,2010 to July 2012.

Table prepared by: The City of Rio Rancho Financial Services Department

MISCELLANEOUS INFORMATION	
Function/Program	2013
Police	
Main Stations	1
Substations	
Patrol Units	160
Fire	
Main Stations	6
Substations	1
Rescues	10
Engines	10
EMS	
Ambulances	11
Animal Control	
Patrol Units	7
Other Public Works	
Streets (miles)	473
Streetlights (metered)	2,793
Streetlights (unmetered)	2,539
Traffic signals	54
Parks & Recreation	
New/Renovated Park Facilities	5
Developed Parkland (acres)	300
Constructed Trailways (linear feet)	65,150
Water	
Water mains (miles)	570
Fire hydrants	4,320
Average daily consumption (thousands of gallons)	10,600
Wastewater	
Sanitary sewers (miles)	364
Treatment capacity (thousands of gallons per day)	5,000
Rio Rancho School District	
Newest School District in New Mexico	
Enrollment (October 2013)	17,225
Comprehensive High School	2
Specialized High Schools	2
Middle Schools	4
Elementary Schools	10
Pre-School	1
Graduation Rate District Wide	84.0%

Sources: City of Rio Rancho, CAFR for the FY ended June 30, 2013
Rio Rancho School District

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CITY OF RIO RANCHO GENERAL FUND SUMMARY FOR THE PERIOD 7/1/2014 to 6/30/2015

	Adjusted FY2014	Increase (Decrease)	Adopted FY2015	Percentage Change
Beginning Fund Balance	9,844,498	(1,190,706)	8,653,792	-12.1%
Property Tax	13,554,033	648,003	14,202,036	4.8%
Gross Receipts Tax	24,917,415	1,824,609	26,742,024	7.3%
Franchise Fees	3,584,726	(12,652)	3,572,074	-0.4%
Licenses & Permits	355,668	(10,438)	345,230	-2.9%
Grants	103,594	(26,824)	76,770	-25.9%
State Shared Taxes	324,763	7,487	332,250	2.3%
General Government	1,913,936	12,764	1,926,700	0.7%
Public Safety	2,396,351	1,149	2,397,500	0.0%
Cultural Enrichment	1,002,078	61,169	1,063,247	6.1%
Fines and Forfeitures	1,321,000	(136,500)	1,184,500	-10.3%
Miscellaneous Revenue	3,346,040	40,937	3,386,977	1.2%
Total Recurring Revenues	52,819,604	2,409,704	55,229,308	4.6%
Non-Recurring Revenues	128,800	1,038,664	1,167,464	806.4%
Total Revenues	52,948,404	3,448,368	56,396,772	6.5%
Transfers In	23,035	(22,735)	300	-98.7%
Total Sources	62,815,937	2,234,927	65,050,864	3.6%
Personal Services	41,571,411	1,279,147	42,850,558	3.1%
Materials & Services	11,233,875	219,648	11,453,523	2.0%
Capital Outlay	140,877	(20,543)	120,334	-14.6%
Other Non-Rec. Expenditures	786,113	(231,655)	554,458	-29.5%
Total Expenditures	53,732,276	1,246,597	54,978,873	2.3%
Transfers Out	1,968,949	1,044,629	3,013,578	53.1%
Ending Fund Balance Unreserved	2,646,278	(169,438)	2,476,840	-6.4%
Ending Fund Balance Reserved	4,468,434	113,139	4,581,573	2.5%
Total Ending Fund Balance	7,114,712	(56,299)	7,058,413	-0.8%
Total Uses	62,815,937	2,234,927	65,050,864	3.6%

GENERAL FUND

Revenue Detail

	FY 12	FY 13	FY 14	FY 15	Variance FY14 - FY13	% Change FY14/FY13
	Actual	Actual	Actual	Adopted	Increase (Decrease)	Increase (Decrease)
Balances and Reserves						
Beginning Balance	\$ 8,520,281	\$ 10,207,595	\$ 9,844,498	\$ 8,653,792	\$ (1,190,706)	-12%
Taxes						
Property Tax	12,331,748	13,080,016	13,691,243	14,202,036	510,793	4%
Gross Receipts	25,947,724	24,267,804	24,589,873	27,564,858	2,974,985	12%
Franchise Fees	3,353,922	3,459,316	3,468,825	3,572,074	103,249	3%
Total Taxes	41,633,394	40,807,136	41,749,941	45,338,968	3,589,027	9%
Licenses and Permits	470,789	347,318	360,856	345,230	(15,626)	-4%
Intergovernmental						
Federal Grants	54,101	100,311	103,924	345,400	241,476	232%
County Grants	1,000	1,000	51,000	76,000	25,000	49%
State Shared Taxes	332,617	326,370	329,872	332,250	2,378	1%
Total Intergovernmental	387,718	427,681	484,796	753,650	268,854	55%
Charge for Services						
General Government	1,548,704	1,933,579	1,946,325	1,926,700	(19,625)	-1%
Public Safety	2,272,631	2,300,500	2,346,726	2,397,500	50,774	2%
Cultural/Recreation	1,027,307	1,061,157	1,013,499	1,063,247	49,748	5%
Total Charge for Services	4,848,642	5,295,236	5,306,550	5,387,447	80,897	2%
Fines and Forfeitures	1,294,267	1,435,651	1,157,841	1,184,500	26,659	2%
Miscellaneous						
Interest Income	(15,036)	7,017	10,710	7,000	(3,710)	-35%
Rents and Royalties	2,701	2,700	3,279	2,835	(444)	-14%
Contributions/Donations	130,000	5,000	5,000	-	(5,000)	-100%
Reimbursements	3,139,901	3,038,916	3,062,416	3,179,196	116,780	4%
Other Miscellaneous	174,128	607,974	334,149	197,946	(136,203)	-41%
Total Miscellaneous Revenue	3,431,694	3,661,607	3,415,554	3,386,977	(28,577)	-1%
Other Sources						
Interfund Operating Transfer	81,499	199	22,894	300	(22,594)	-99%
Total General Fund	\$ 60,668,284	\$ 62,182,423	\$ 62,342,930	\$ 65,050,864	\$ 2,707,934	4%

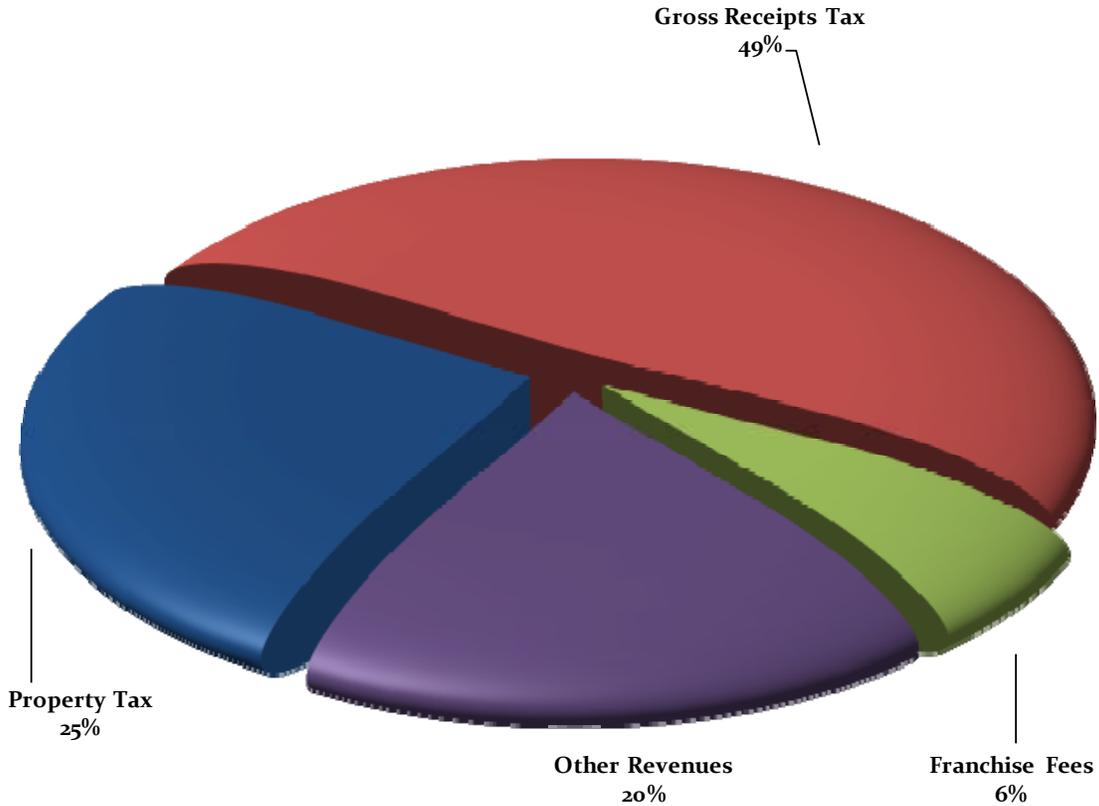
GENERAL FUND
Expenditures by Object

	FY 12	FY 13	FY 14	FY 15	Variance FY14 - FY13	% Change FY14 - FY13
	Actual	Actual	Actual	Adopted	Increase (Decrease)	Increase (Decrease)
Operating Expenditures						
<i>Personal Services</i>						
Wages & Salaries	\$ 27,412,062	\$ 28,066,513	\$ 28,338,809	\$ 29,455,822	\$ 1,117,013	4%
Fringe Benefits	11,340,639	11,478,879	11,901,635	13,394,736	1,493,101	13%
Total Personal Services	38,752,701	39,545,392	40,240,444	42,850,558	2,610,114	6%
<i>Materials & Services</i>						
Contracts and Services	3,175,929	3,341,705	3,427,614	4,134,695	707,081	21%
Programs	15,867	17,159	18,808	82,829	64,021	340%
Membership/Subscriptions	125,640	141,284	155,091	218,615	63,524	41%
Conference, Travel & Training	92,688	116,957	126,614	214,109	87,495	69%
Postage	49,574	49,038	47,183	72,894	25,711	54%
Repair & Maintenance	817,959	636,747	753,092	860,202	107,110	14%
Fleet Maintenance	713,317	715,832	741,655	1,035,550	293,895	40%
Utilities (1)	2,237,937	2,468,156	2,600,213	2,694,453	94,240	4%
Communications (2)	173,446	175,442	171,346	178,984	7,638	4%
Gasoline	1,004,898	906,824	907,782	939,875	32,093	4%
Supplies	1,079,698	922,817	973,732	1,279,838	306,106	31%
Minor Furniture & Equipment	225,792	257,648	303,251	286,437	(16,814)	-6%
Other Costs	1,375,154	1,652,848	572,049	9,500	(562,549)	-98%
Total Material & Services	11,087,899	11,402,457	10,798,430	12,007,981	1,209,551	11%
Total Operating Expenditures	49,840,600	50,947,849	51,038,874	54,858,539	3,819,665	7%
Capital Outlay						
Capital Projects-Infrastructure	-	12,313	-	-	-	0%
Vehicles & Heavy Equipment	37,849	15,547	-	7,500	7,500	0%
Major Furniture & Equipment	135,047	78,572	114,456	112,834	(1,622)	-1%
Total Capital Outlay	172,896	106,432	114,456	120,334	5,878	5%
Other Uses						
Transfers	426,522	1,272,633	1,968,593	3,013,578	1,044,985	53%
Balances & Reserves	6,873,888	6,653,896	7,114,712	7,058,414	(56,298)	-1%
Total Other Uses	7,300,410	7,926,529	9,083,305	10,071,992	988,687	11%
Total Expenditures	\$ 57,313,906	\$ 58,980,810	\$ 60,236,635	\$ 65,050,865	\$ 4,814,230	8%

(1) Includes: Telephone services, Water, Wastewater, Gas & Electric services

(2) Includes: Long Distance Telephone, Cellular Phone services & Pagers

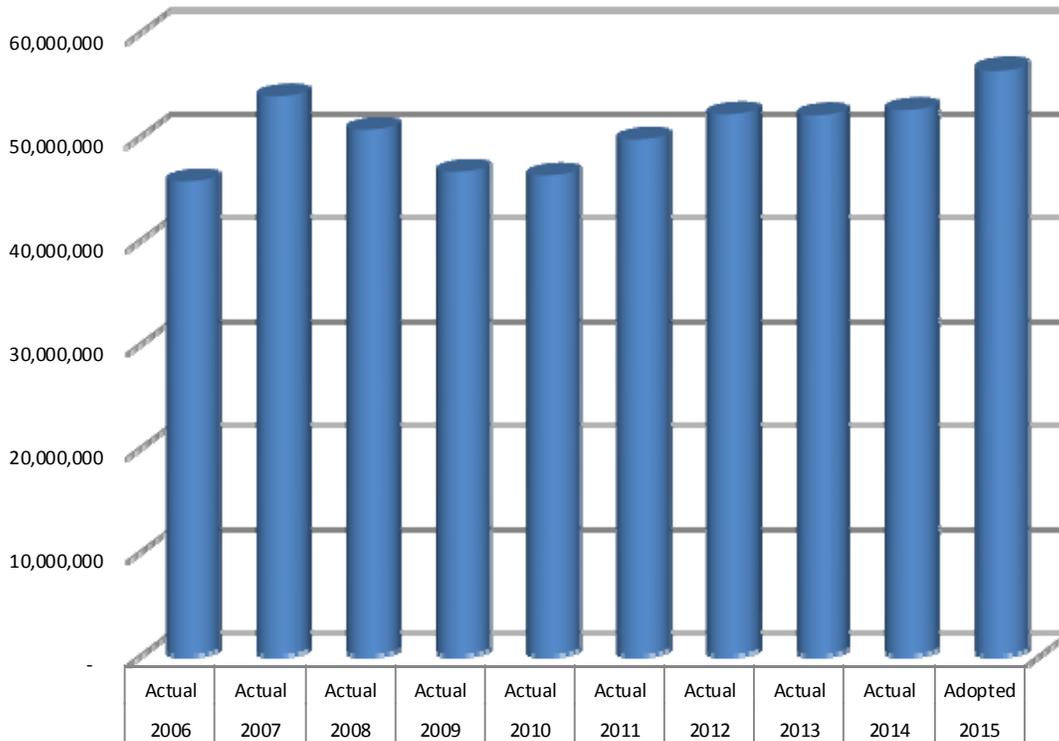
**FISCAL YEAR 2015
GENERAL FUND
Revenue Budget by Category**



Property Tax	14,202,036
Gross Receipts Tax	27,564,858
Franchise Fees	3,572,074
Other Revenues	11,057,804
Total Revenue	<u>\$ 56,396,772</u>

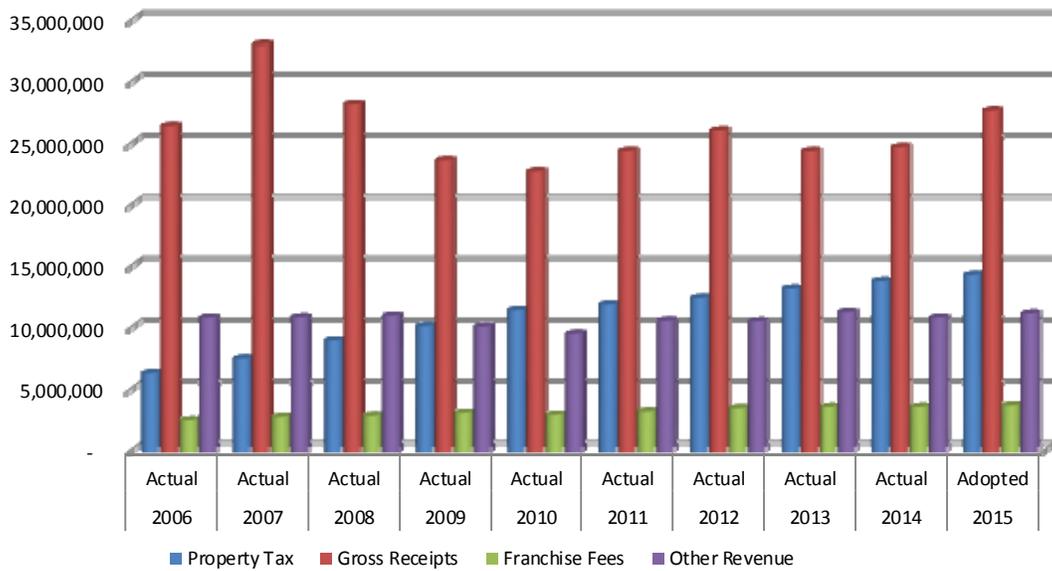
Transfer from other funds are excluded (\$300)

GENERAL FUND Total Revenues



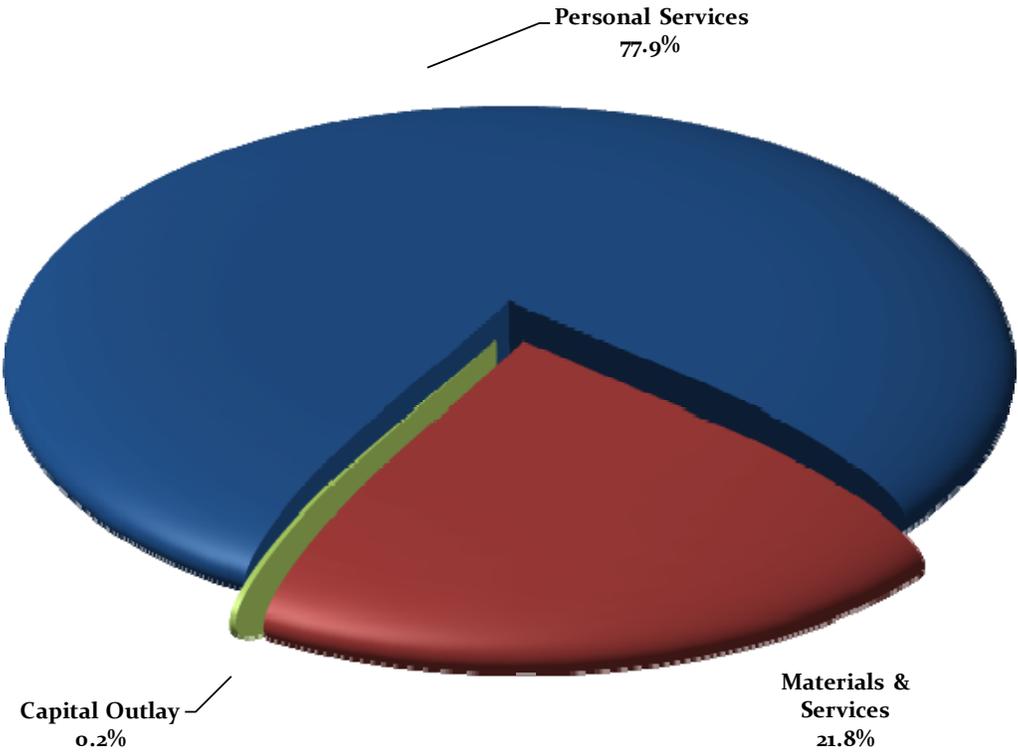
Transfers from other funds are excluded

Revenues by Category



Transfers from other funds are excluded

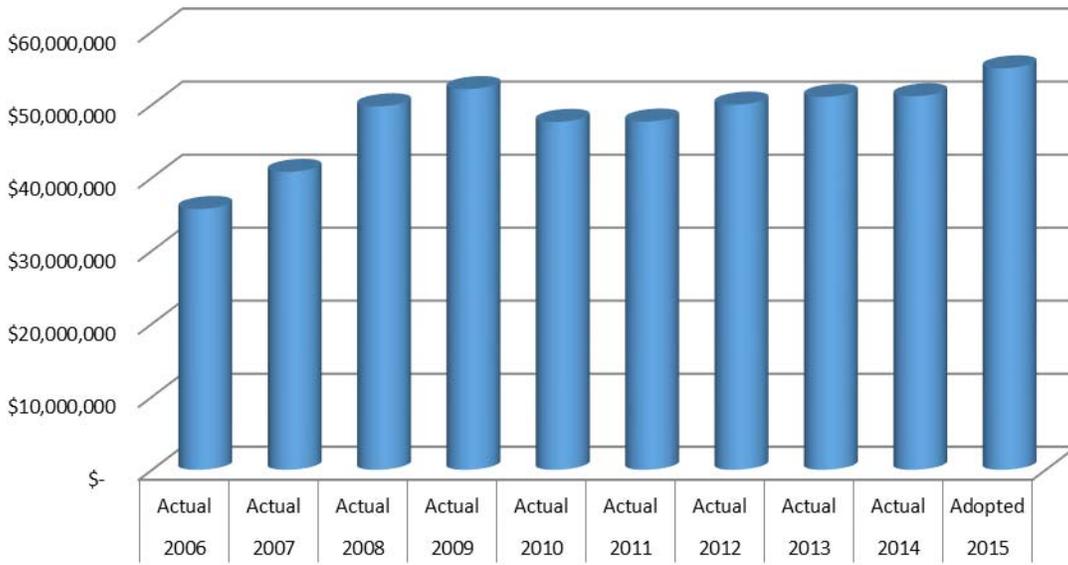
**FISCAL YEAR 2015
GENERAL FUND
Expenditure Budget by Category**



Personal Services	\$ 42,850,558
Materials & Services	\$ 12,007,981
Capital Outlay	\$ 120,334
Total Expenditures	<u>\$ 54,978,873</u>

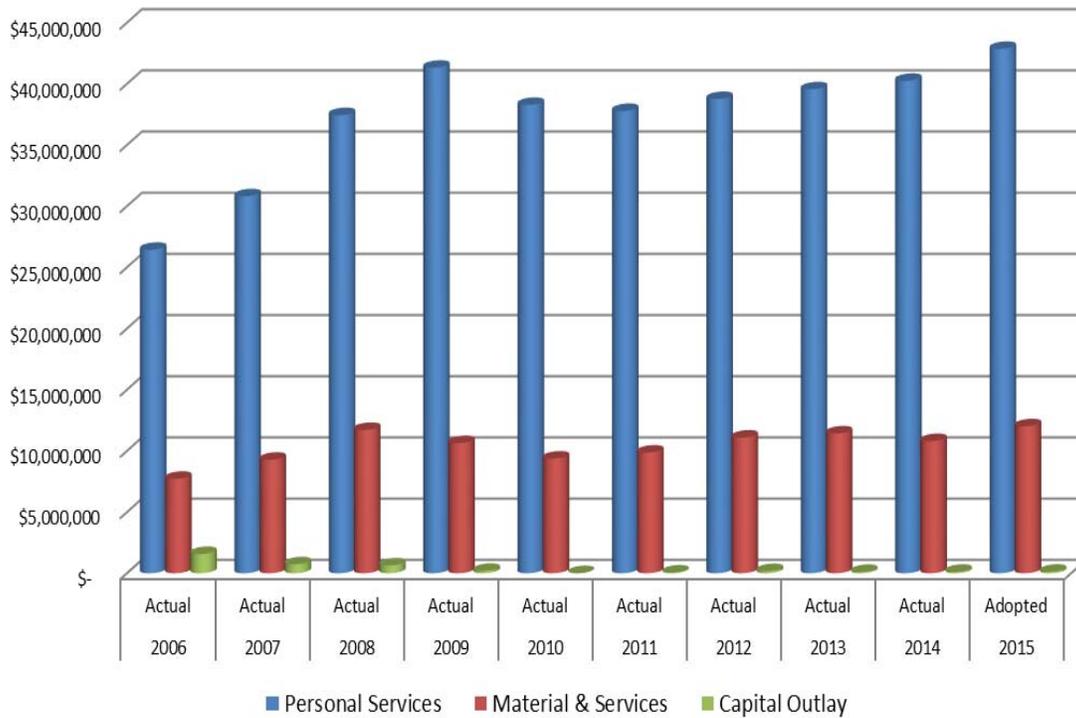
Transfers are excluded (\$3,013,578)

GENERAL FUND Total Expenditures



Transfers to other funds are excluded

Expenditures by Category



GENERAL FUND REVENUES

The General Fund provides the principal funding for city government operations. Most of the General Fund revenue comes from three principle sources: gross receipts taxes, property taxes, and franchise fees. The balance comes from a variety of other sources such as licenses and permits, grants, state shared taxes, general government fees, public safety fees, and transfers.

Gross Receipts Tax

The City's **Gross Receipts Tax (GRT)** revenue is derived from local options imposed by ordinance and state-shared distributions. The GRT is the most important revenue source for the City comprising 49 percent of total General Fund revenues.

Gross receipts tax revenue is very sensitive to the performance of the local economy. During the early 1990's, the annual growth of GRT revenue was over 20 percent per year. However; in the late 1990's this growth slowed to about 5 percent per year due to the loss of retail trade to Albuquerque. Construction GRT revenue was extremely strong in FY 2006 and FY 2007 primarily related to increased construction activity but declined sharply from FY08 to 2010 with the onset of the economic recession and housing market collapse. Since that time, GRT revenue has stabilized in line with the overall economic recovery

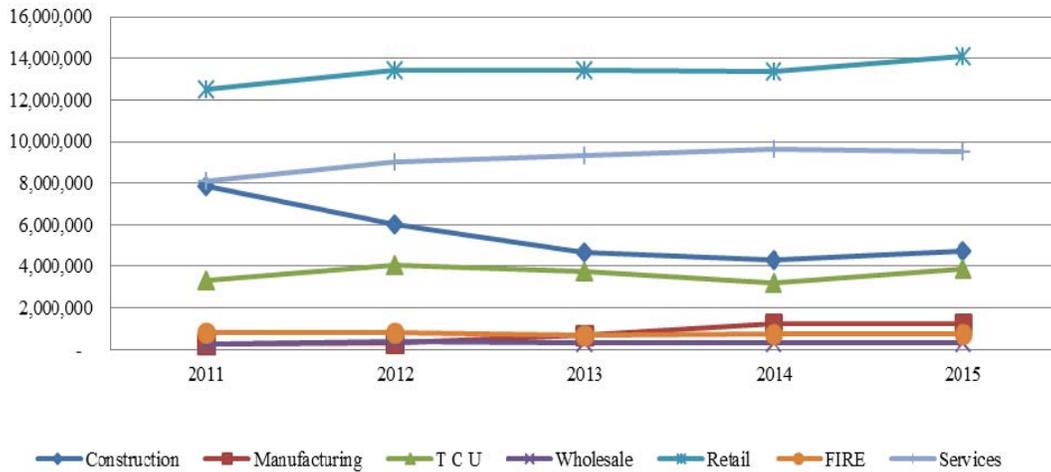
CITY OF RIO RANCHO, NM							
GROSS RECEIPT TAXES RECEIVED BY TYPE OF TRADE							
All Funds							
Last Five Fiscal Years							
	Actual					Projected	15/14 Change
	2010	2011	2012	2013	2014	2015	
Construction	\$ 5,105,902	\$ 7,865,192	\$ 6,043,546	\$ 4,685,884	\$ 4,276,650	\$ 4,735,384	11%
	17.72%	23.70%	17.72%	14.16%	12.99%	13.67%	
Manufacturing	167,291	245,390	301,819	701,788	1,209,192	1,220,588	1%
	0.58%	0.74%	0.89%	2.12%	3.67%	3.52%	
T C U	3,068,956	3,318,291	4,083,715	3,770,960	3,223,650	3,902,709	21%
	10.65%	10.00%	11.98%	11.39%	9.79%	11.27%	
Wholesale	287,247	283,561	352,565	321,321	334,652	326,192	-3%
	1.00%	0.85%	1.03%	0.97%	1.02%	0.94%	
Retail	12,280,749	12,525,391	13,404,052	13,453,919	13,354,791	14,082,267	5%
	42.61%	37.74%	39.31%	40.65%	40.58%	40.66%	
FIRE	744,624	790,775	836,142	716,180	760,481	772,317	2%
	2.58%	2.38%	2.45%	2.16%	2.31%	2.23%	
Services	7,077,356	8,122,045	9,018,949	9,353,975	9,634,631	9,487,530	-2%
	24.56%	24.47%	26.45%	28.26%	29.27%	27.39%	
Others	86,360	42,128	58,539	90,174	118,425	105,944	-11%
	0.30%	0.13%	0.17%	0.27%	0.36%	0.31%	
Total	28,818,485	33,192,773	34,099,327	33,094,201	32,912,472	34,632,931	5%
	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	

FIRE: Financial institutions and real estate; T C U: Transportation, Communication and Utility.

Source: State of New Mexico, Department of Taxation and Revenue; Prepared by: City of Rio Rancho Department of Finance Services

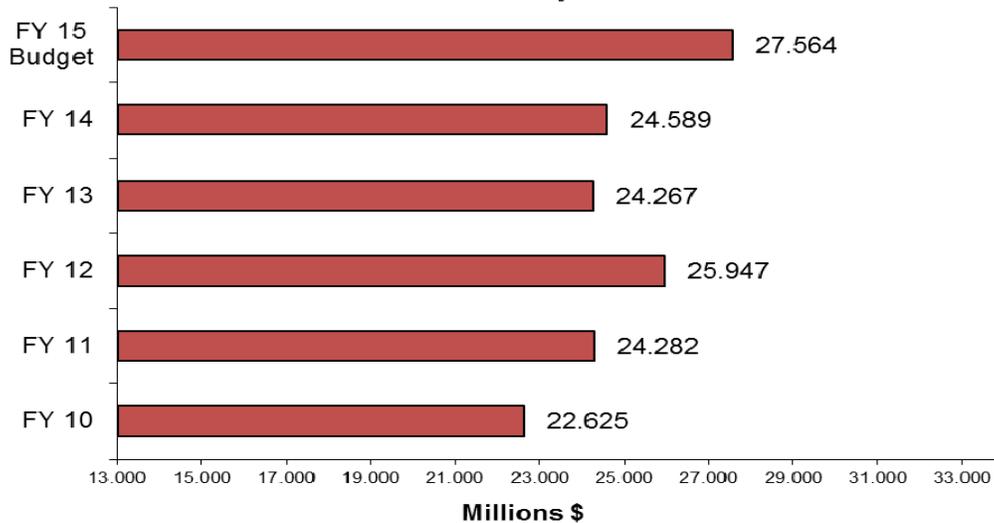
The following table is a breakdown of Gross Receipts Taxes received by type of trade.

GRT RECEIVED BY TRADE



In 2005 the State of New Mexico removed gross receipts tax from food and medical services. In doing so, the State held cities harmless against gross receipts revenue loss as a result of the new legislation. The taxable retail gross receipts reported in this table include food and medical services. In FY 2016, the hold harmless payments will be phased out over a 15 year period.

Gross Receipts Tax



NEW MEXICO GROSS RECEIPTS TAX RATE							
		N.M.G.R.T.		MUNICIPAL G.R.T.		Total	
		To Rio Rancho	To State	Total	Sandoval County	Rio Rancho	G.R. Tax
7/1/1982	(1)	1.3500%	2.150%	3.5000%		0.5000%	4.0000%
7/1/1983	(2)	1.3500%	2.400%	3.7500%		0.7500%	4.5000%
7/1/1984		1.3500%	2.400%	3.7500%	0.1250%	0.7500%	4.625%
7/1/1985	(3)	1.3500%	2.400%	3.7500%	0.1250%	1.0000%	4.875%
7/1/1985	(3)	1.3500%	2.400%	3.7500%	0.1250%	1.5000%	5.375%
7/1/1990	(4)	1.3500%	3.150%	4.5000%	0.1250%	1.5000%	6.125%
1/1/1991	(5)	1.3500%	3.150%	4.5000%	0.2500%	1.5000%	6.2500%
7/1/1991	(3)	1.3500%	3.150%	4.5000%	0.2500%	1.2500%	6.0000%
1/1/1992	(6)	1.3500%	3.150%	4.5000%	0.2500%	1.4375%	6.1875%
8/1/1992	(7)	1.2250%	3.275%	4.5000%	0.2500%	1.4375%	6.1875%
1/1/2005	(8)	1.2250%	3.775%	5.0000%	0.2500%	1.4375%	6.6875%
7/1/2008	(9)	1.2250%	3.775%	5.0000%	0.2500%	1.6875%	6.9375%
7/1/2009	(10)	1.2250%	3.775%	5.0000%	0.3750%	1.6875%	7.0625%
7/1/2010	(11)	1.2250%	3.900%	5.1250%	0.3750%	1.6875%	7.1875%
1/1/2011	(12)	1.2250%	3.900%	5.1250%	0.3750%	1.9375%	7.4375%

Note: Rio Rancho incorporated as a City on September 6, 1980, but it was not "officially" incorporated for tax distribution purposes until March, 1981. On 7/1/81 the State of New Mexico lowered the state-wide gross receipts tax rate from 3.75% to 3.50%. This allowed municipalities to add 3/4% of 1% additional 1/4% increments. This 3/4% of 1% additional is known as the "Municipal Gross Receipts Tax".

- (1) The City of Rio Rancho enacted two 1/4% increments (i.e. 1/2 of 1%) on July 1, 1982.
- (2) Effective July 1, 1982, the N.M. Gross Receipts Tax was increased 3.75% from 3.5%. The City imposed an increment of 1/4% on July 1, 1983. Receipts of additional 1/4% commenced approximately September 10, 1983.
- (3) Allowable municipal rate increased to 1 1/4%, and a Special Municipal Gross Receipts Tax was authorized. The Special Municipal Gross Receipts Tax now deemed to be an imposition of a Municipal Gross Receipts Tax by Section 7-19A-3 (G) NMSA 1978. The authority to impose the Special Municipal Gross Receipts Tax of 1/4% expired on 6-30-91, except for municipalities who have issued bonds secured by such tax, which Rio Rancho had not done.
- (4) The State rate was increased to 4.5% to fund salary increases for teachers and to fund environment issues.
- (5) The County increased its rate by .125% for the Indigent Fund.
- (6) The City of Rio Rancho increased its rate by 3/16%: 1/16% for environmental, and 2/16% for infrastructure.
- (7) The State reduced the amount to cities from the N.M. Gross Receipts Tax by 1/8% effective August 1, 1992.
- (8) The State removed the tax on certain food items and medical services, and removed the .50% credit to municipalities.
- (9) The City of Rio Rancho increased its rate by 1/4% for acquisition, construction, renovation or improvement of facilities of higher public education.
- (10) Sandoval County joined with voters from Bernalillo and Valencia counties in approving a 1/8 of a cent GRT increase to help fund the Rail Runner Express and bus transit services in the area.
- (11) The State increase 1/4% to help close the state's budget deficit
- (12) The City of Rio Rancho increased its rate by 1/4%.

Property Tax

Property taxes are a large source of General Fund revenue and generated approximately \$13.8 million for operations in FY 2013. The net taxable value of residential and non-residential properties in Rio Rancho were certified to be \$1.99 billion in Tax Year 2013. The City's FY 2013 operating mill rate was \$7.181 and \$5.725 per \$1,000 of net taxable value for residential and non-residential property located in Sandoval County respectively. The City also imposed a debt mill rate of \$1.789 per \$1,000 of net taxable value for repayment of outstanding General Obligation (G.O.) Bonds. Net taxable values have decreased in recent years resulting in a higher tax burden spread across a lower tax base. While the property tax revenue forecast is a conservative one, the outlook for values is cautiously optimistic as home values slowly rise with improving market

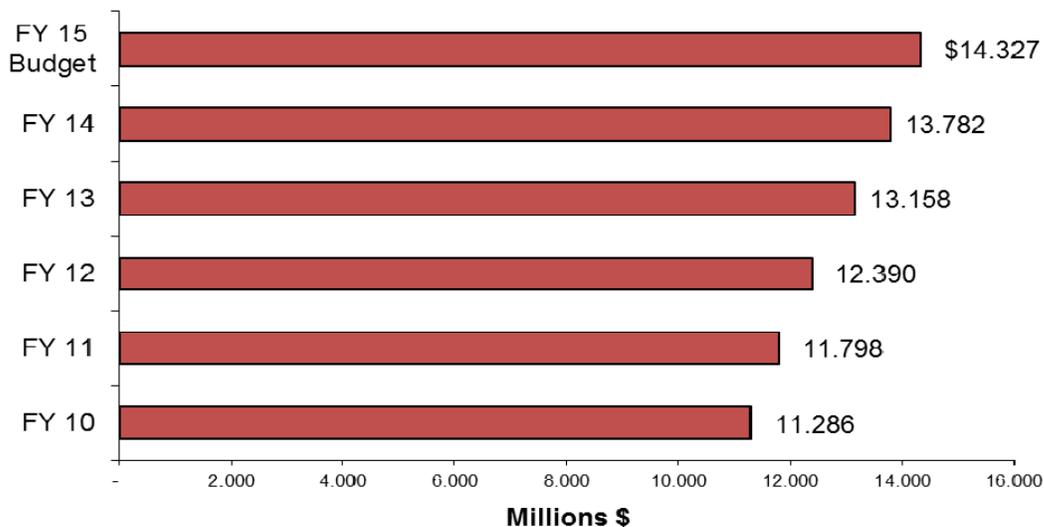
fundamentals, and new construction experiences an uptick in a recovering market. Sandoval County is expected to complete its countywide re-assessment project ahead of certifying values for Tax Year 2014. The re-assessment project will bring values as close to current market within the limits of state law, providing a more reliable basis for forecasting property values and property tax revenue.

Assessed Valuation of property within the City is calculated as follows: Of the total estimated actual valuation of all taxable property in the City, 33 1/3 percent is legally subject to ad valorem taxes. After deduction of certain personal exemptions, the 2013 Assessed Valuation is \$1,994,779,763. For Sandoval and Bernalillo counties the actual value of personal property within the City (see "Assessments" below) is determined by the County Assessor. The actual value of certain corporate property within the City (see "Centrally Assessed" below) is determined by the State of New Mexico, Taxation and Revenue Department, Property Tax Division. The analysis of Assessed Valuation is as follows:

RESIDENTIAL AND NON-RESIDENTIAL VALUATIONS									
	Tax Year 2009	Tax Year 2010	Percent Change	Tax Year 2011	Percent Change	Tax Year 2012	Percent Change	Tax Year 2013	Percent Change
Rio Rancho/Sandoval									
Residential	\$ 1,626,691,648	\$ 1,628,581,699	0%	\$ 1,579,390,497	-3.02%	\$ 1,547,186,906	-2%	\$ 1,558,255,219	1%
Non-Residential	541,593,261	542,026,083	0%	469,642,498	-13.35%	444,954,028	-5%	429,827,006	-3%
Total Sandoval	\$ 2,168,284,909	\$ 2,170,607,782	0%	\$ 2,049,032,995	-5.60%	\$ 1,992,140,934	-3%	\$ 1,988,082,225	0%
Rio Rancho/Bernalillo									
Residential	-	-	-	-	-	-	-	-	-
Non-Residential	\$ 8,060,390	\$ 8,870,478	10%	\$ 7,601,829	-14%	\$ 7,524,065	-1%	\$ 6,697,538	-11%
Total Bernalillo	\$ 8,060,390	\$ 8,870,478	10%	\$ 7,601,829	-14%	\$ 7,524,065	-1%	\$ 6,697,538	-11%
Total Valuation	\$ 2,176,345,299	\$ 2,179,478,260	0%	\$ 2,056,634,824	-6%	\$ 1,999,664,999	-3%	\$ 1,994,779,763	0%

Source: New Mexico Department of Finance and Administration; Prepared by: City of Rio Rancho Department of Finance Services

Property Tax Revenues



Tax Rates

The following table summarizes the tax levy on residential property for 2003-2013.

PROPERTY TAX RATES									
DIRECT AND OVERLAPPING GOVERNMENTS (Residential)									
Tax Year	City of Rio Rancho			Overlapping Rates					
	General Fund	Debt Service Fund	Total	State	County	School District	Central NM Comm. College	Hospital	Total
2004	6.300	2.067	8.367	1.028	6.940	10.760	3.019		30.114
2005	6.286	2.067	8.353	1.234	6.384	10.756	3.038		29.765
2006	6.138	1.826	7.964	1.291	6.271	10.704	3.027		29.257
2007	5.914	2.060	7.974	1.221	5.800	10.624	2.992		28.611
2008	5.847	2.060	7.907	1.250	5.368	10.899	2.990		28.414
2009	5.944	2.067	8.011	1.150	5.809	10.635	3.046	4.250	32.901
2010	6.113	2.060	8.173	1.530	5.952	10.694	3.158	4.250	33.757
2011	6.518	1.645	8.163	1.362	6.659	10.773	3.237	4.250	34.444
2012	6.990	1.617	8.607	1.360	6.995	10.785	3.344	4.250	35.341
2013	7.181	1.789	8.970	1.360	7.167	10.791	3.392	4.250	35.930

Rate per \$1,000 of assessed value

Source: State of New Mexico Department of Finance and Administration; Prepared by: City of Rio Rancho Department of Financial Services

History of Assessed Valuation

The following is a ten-year history of assessed valuation for the City of Rio Rancho and Sandoval County.

Tax Year	City of Rio Rancho*	Percentage Change	Sandoval County	Percentage Change
2004	\$ 919,484,245		\$ 1,589,098,941	
2005	1,038,410,640	12.93%	1,796,081,781	13.03%
2006	541,593,261	-47.84%	2,087,630,700	16.23%
2007	1,840,280,318	239.79%	2,869,720,531	37.46%
2008	2,094,127,810	13.79%	3,244,344,944	13.05%
2009	2,168,284,909	3.54%	3,348,477,492	3.21%
2010	2,170,607,782	0.11%	3,357,248,301	0.26%
2011	2,049,032,995	-5.60%	3,222,126,760	-4.02%
2012	1,992,140,934	-2.78%	3,156,898,770	-2.02%
2013	1,988,082,225	-0.20%	3,152,673,758	-0.13%

Source: State of New Mexico, Taxation & Revenue Department

Prepared by: City of Rio Rancho Department of Financial Services

*Excluding Rio Rancho in Bernalillo County.

Major Taxpayers:

The ten largest taxpayers have a combined assessed valuation of \$48,360,973 which represents 2.43 percent of the 2012 Assessed Valuation of Rio Rancho in Sandoval County. This table is useful in assessing the concentration risk of the tax base.

PRINCIPAL PROPERTY TAX PAYERS		
Sandoval County		
Taxpayer	2012 Taxable Assessed Value	% of Total
Presbyterian Health Care Services	\$ 14,277,309	0.72%
Wal-Mart Stores	5,121,699	0.26%
Sandia View LLC	4,682,814	0.24%
De High Resort LLC Etal	4,623,141	0.23%
Pulte Homes of New Mexico	4,287,331	0.22%
Lowe's Home Centers	3,966,083	0.20%
Rio Rancho Community Inc.	3,333,039	0.17%
Meadowlark Apartments	2,854,740	0.14%
Enchanted Vista Phase II Ltd	2,740,386	0.14%
Rio Rancho SPV LP	2,474,431	0.12%
	\$ 48,360,973	2.43%

Source: Sandoval County Assessor's and Trasurer's Office; Prepared by: City of Rio Rancho Department of Financial Services

Tax Collections

General property taxes for all units of government are collected by the County Treasurer and distributed monthly to the various political subdivisions to which they are due.

Property taxes are due in two installments. The first half installment is due on November 10 and becomes delinquent on December 10. The second half installment is due on April 10 and becomes delinquent on May 10. Collection statistics for all political subdivisions within Rio Rancho for which each county treasurer collects taxes are as follows:

PROPERTY TAX LEVIES AND COLLECTIONS								
CITY OF RIO RANCHO, NM								
Last Five Fiscal Years								
Fiscal Year	Collected within the Fiscal Year of the Levy			Delinquent Tax Collection (A)	Total Tax Collection	Ratio of Total Tax Collections to Total Tax Levy	Outstanding Delinquent Taxes	Ratio of Outstanding Delinquent Taxes to Total Tax Levy
	Taxes Levied for the Fiscal Year (A)	Amount (A)	Percentage					
2007	12,868,372	12,853,482	100%	2,639	12,856,121	100%	14,890	0.12%
2008	14,632,542	14,598,582	100%	25,409	14,623,991	100%	33,961	0.23%
2009	16,127,736	16,062,228	100%	57,050	16,119,278	100%	65,508	0.41%
2010	16,312,120	16,220,593	99%	181,927	16,402,520	101%	91,527	0.56%
2011	15,748,360	15,517,155	99%	310,895	15,206,260	97%	231,205	1.47%
2012	16,531,858	15,951,790	96%	-	15,206,260	92%	580,067	3.51%

Source: Sandoval County Treasurer's Office; Prepared by: City of Rio Rancho Department of Financial Services

(A) - Subject to change each day due to additions and deletions of levied and collected amounts.

Interest on Delinquent Taxes

Pursuant to Section 7-38-49, NMSA 1978, if property taxes are not paid for any reason within 30 days after the date they are due, interest on the unpaid taxes shall accrue from the 30th day after they are due until the date they are paid. Interest accrues at the rate of one percent per month or any fraction of a month.

Penalty for Delinquent Taxes.

Pursuant to Section 7-38-50, NMSA 1978, if property taxes become delinquent, a penalty of one percent of the delinquent tax for each month, or any portion of a month, they remain unpaid must be imposed, but the total penalty shall not exceed five percent of the delinquent taxes. The minimum penalty imposed is \$5.00. A county can suspend application of the minimum penalty requirement for any tax year. If property taxes become delinquent because of intent to defraud by the property owner, 50 percent of the property tax due or \$50.00, whichever is greater, shall be added as a penalty.

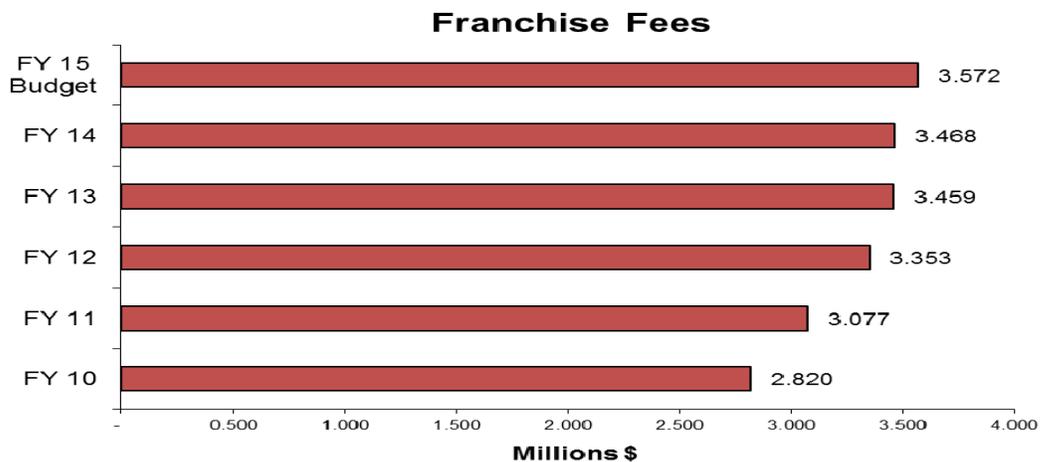
Remedies Available for Non-Payment of Taxes

Pursuant to Section 7-38-47, NMSA 1978, property taxes are the personal obligation of the person owning the property on the date in which the property was subject to valuation for property taxation purposes. A personal judgment may be rendered against the taxpayer for payment of taxes that are delinquent, together with any penalty and interest on the delinquent taxes.

Taxes on real property are a lien against the real property. Pursuant to Section 7-38-65, NMSA 1978, delinquent taxes on real property may be collected by selling the real property on which taxes are delinquent.

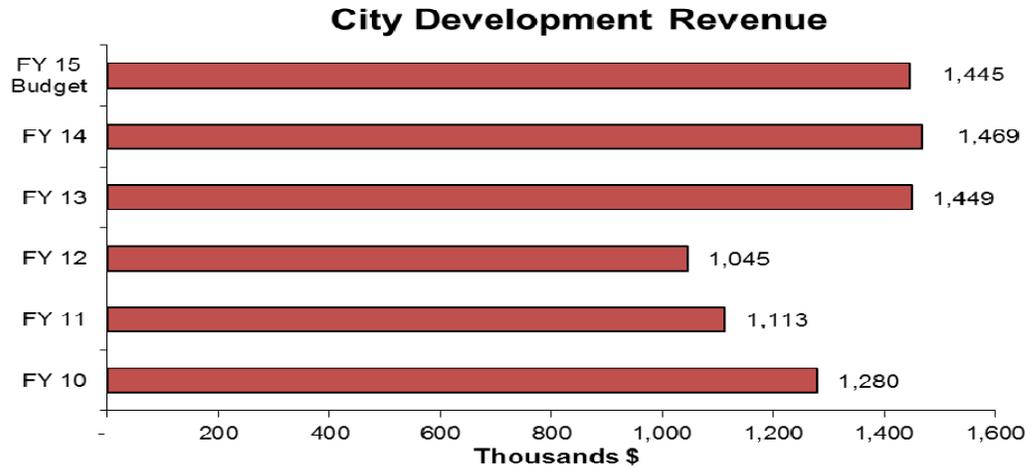
Franchise Fees

Franchise fees represent the third largest category of revenue in the General Fund, with over \$3.46 million in fees received in FY2014. These fees are assessed on providers of waste collection, cable TV, water and wastewater, electricity, natural gas, and telephone service, with PNM Electric accounting for 55.2 percent of total franchise revenues. Trends for electric, gas, and water franchise fees are affected by changes in weather among other factors. For FY15, franchise fees are estimated to increase by approximate 3.0 percent.



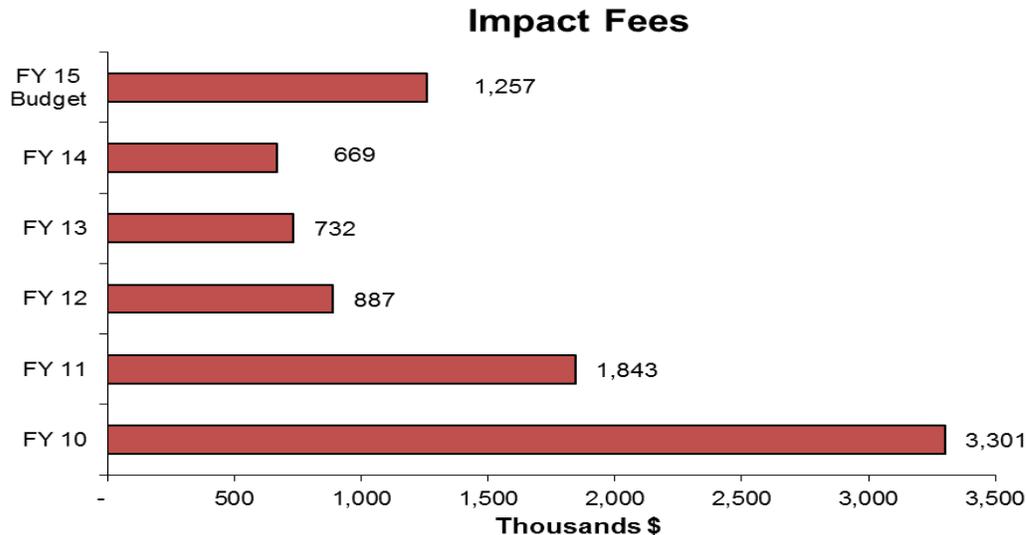
City Development Revenue

City development revenue is an important component of General Fund revenues due to the City's housing growth. As depicted in the table below, the high volume of construction activity began to increase revenues through FY10 and slowed dramatically through FY12. In line with the economic recovery, these revenues picked up in FY13 and grew again in FY14.



Impact Fees

Impact fees are accounted for in Special Funds and are an important source of funding for capital improvements. The City adopted an impact fee ordinance in 1995 in accordance with the state enabling legislation on impact fees. The legislation required that impact fees be assessed on new development for specified categories of infrastructure in order to pay the fair share of the costs of growth. The City assesses impact fees for both residential and nonresidential properties. On September 22, 2012 the City temporarily reduced residential impact fees by 50 percent and waived commercial impact fees for a 2-year period to spur economic development.



FY 2015 GENERAL FUND SUMMARY BUDGET By Department/Cost Center/Category

Department/Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
City Manager				
Personal Services	\$ 606,072	\$ 637,430	\$ 556,942	\$ 626,067
Material and Services	203,140	196,150	145,848	362,011
Total	\$ 809,212	\$ 833,580	\$ 702,790	\$ 988,078
Mayor				
Personal Services	\$ 27,213	\$ 27,213	\$ 28,415	\$ 33,411
Material and Services	17,033	7,601	8,973	23,848
Total	\$ 44,246	\$ 34,814	\$ 37,388	\$ 57,259
Total Administration	\$ 853,458	\$ 868,394	\$ 740,178	\$ 1,045,337
Fiduciary				
Personal Services	\$ 59,487	\$ 81,800	\$ 142,532	\$ (610,000)
Material and Services	2,104,870	2,307,613	895,448	607,449
Transfers to Other Funds	426,522	1,272,633	1,968,593	3,013,578
Total Fiduciary	\$ 2,590,879	\$ 3,662,046	\$ 3,006,573	\$ 3,011,027
City Council				
Personal Services	\$ 122,347	\$ 126,393	\$ 130,688	\$ 141,778
Material and Services	69,059	87,425	94,548	103,031
Total City Council	\$ 191,406	\$ 213,818	\$ 225,236	\$ 244,809
City Clerk				
Personal Services	\$ 191,859	\$ 158,233	\$ 189,584	\$ 185,390
Material and Services	162,687	38,636	176,970	45,773
Total City Clerk	\$ 354,546	\$ 196,869	\$ 366,554	\$ 231,163
Municipal Court				
Personal Services	\$ 616,829	\$ 636,622	\$ 686,434	\$ 663,772
Material and Services	281,837	359,271	295,099	368,819
Capital Outlay	-	6,282	-	-
Total Municipal Court	\$ 898,666	\$ 1,002,175	\$ 981,533	\$ 1,032,591
City Attorney				
Personal Services	\$ 521,373	\$ 582,094	\$ 631,921	\$ 561,286
Material and Services	44,863	51,339	47,424	108,180
Total City Attorney	\$ 566,236	\$ 633,433	\$ 679,345	\$ 669,466

FY 2015 GENERAL FUND SUMMARY BUDGET By Department/Cost Center/Category

Department/Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
Human Resources				
Personal Services	\$ 463,877	\$ 479,347	\$ 497,938	\$ 610,635
Material and Services	333,985	348,065	309,431	252,109
Total Human Resources	\$ 797,862	\$ 827,412	\$ 807,369	\$ 862,744
Financial Services				
Administration				
Personal Services	\$ 378,108	\$ 374,757	\$ 277,131	\$ 366,785
Material and Services	40,967	25,444	30,865	53,266
Total	\$ 419,075	\$ 400,201	\$ 307,996	\$ 420,051
Accounting				
Personal Services	\$ 488,910	\$ 530,819	\$ 551,905	\$ 537,353
Material and Services	83,812	82,589	89,980	98,229
Capital Outlay	34,024	-	-	-
Total	\$ 606,746	\$ 613,408	\$ 641,885	\$ 635,582
Ambulance Billing				
Personal Services	\$ 156,799	\$ 147,908	\$ 163,704	\$ 173,306
Material and Services	10,617	22,115	14,837	16,470
Total	\$ 167,416	\$ 170,023	\$ 178,541	\$ 189,776
Purchasing				
Personal Services	\$ 163,520	\$ 195,020	\$ 220,474	\$ 225,519
Material and Services	6,443	6,695	5,086	6,340
Total	\$ 169,963	\$ 201,715	\$ 225,560	\$ 231,859
Motor Vehicle Division				
Personal Services	\$ 246,179	\$ 240,295	\$ 274,489	\$ 293,347
Material and Services	5,319	5,249	6,041	6,500
Total	\$ 251,498	\$ 245,544	\$ 280,530	\$ 299,847
Total Financial Services	\$ 1,614,698	\$ 1,630,891	\$ 1,634,512	\$ 1,777,115
Information Technologies				
Personal Services	\$ 421,344	\$ 451,734	\$ 479,982	\$ 493,101
Material and Services	475,976	476,577	450,395	549,532
Total Information Technologies	\$ 897,320	\$ 928,311	\$ 930,377	\$ 1,042,633

**FY 2015 GENERAL FUND
SUMMARY BUDGET
By Department/Cost Center/Category**

Department/Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
Parks, Recreation and Community Services				
Administration				
Personal Services	\$ 468,996	\$ 505,409	\$ 472,586	\$ 489,616
Material and Services	1,032,333	1,170,909	1,334,760	1,353,206
Total	<u>\$ 1,501,329</u>	<u>\$ 1,676,318</u>	<u>\$ 1,807,346</u>	<u>\$ 1,842,822</u>
Outdoor Aquatics				
Personal Services	\$ 230,054	\$ 248,664	\$ 237,819	\$ 256,732
Material and Services	38,752	44,058	46,349	56,028
Capital Outlay	-	-	-	6,060
Total	<u>\$ 268,806</u>	<u>\$ 292,722</u>	<u>\$ 284,168</u>	<u>\$ 318,820</u>
Rio Rancho Aquatic Center				
Personal Services	\$ 543,742	\$ 558,786	\$ 600,084	\$ 619,083
Material and Services	284,641	306,174	301,613	347,678
Capital Outlay	5,899	3,133	-	-
Total	<u>\$ 834,282</u>	<u>\$ 868,093</u>	<u>\$ 901,697</u>	<u>\$ 966,761</u>
Programming				
Personal Services	\$ 814,129	\$ 865,200	\$ 865,796	\$ 897,092
Material and Services	158,675	199,744	191,390	329,387
Total	<u>\$ 972,804</u>	<u>\$ 1,064,944</u>	<u>\$ 1,057,186</u>	<u>\$ 1,226,479</u>
Parks & Facilities				
Personal Services	\$ 1,034,830	\$ 1,042,560	\$ 1,012,670	\$ 1,104,775
Material and Services	315,032	379,280	395,046	414,709
Capital Outlay	13,855	-	-	40,340
Total	<u>\$ 1,363,717</u>	<u>\$ 1,421,840</u>	<u>\$ 1,407,716</u>	<u>\$ 1,559,824</u>
Keep Rio Rancho Beautiful				
Personal Services	\$ 54,312	\$ 55,225	\$ 50,178	\$ 48,597
Material and Services	14,678	19,619	17,067	19,333
Total	<u>\$ 68,990</u>	<u>\$ 74,844</u>	<u>\$ 67,245</u>	<u>\$ 67,930</u>
Senior Services				
Personal Services	\$ 357,523	\$ 384,251	\$ 377,254	\$ 404,093
Material and Services	79,838	93,026	86,111	117,066
Total	<u>\$ 437,361</u>	<u>\$ 477,277</u>	<u>\$ 463,365</u>	<u>\$ 521,159</u>
Total Parks, Rec. and Comm. Serv.	\$ 5,447,289	\$ 5,876,038	\$ 5,988,723	\$ 6,503,795

FY 2015 GENERAL FUND SUMMARY BUDGET By Department/Cost Center/Category

Department/Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
Library & Information Services				
Personal Services	\$ 1,629,584	\$ 1,610,936	\$ 1,519,266	\$ 1,796,950
Material and Services	272,625	219,164	212,093	221,405
Capital Outlay	-	9,180	-	-
Total Library	\$ 1,902,209	\$ 1,839,280	\$ 1,731,359	\$ 2,018,355
Development Services				
Administration				
Personal Services	\$ 176,681	\$ 187,208	\$ 190,480	\$ 280,918
Material and Services	95,442	93,412	78,048	144,393
Total	\$ 272,123	\$ 280,620	\$ 268,528	\$ 425,311
Zoning				
Personal Services	\$ 272,723	\$ 279,488	\$ 88,552	\$ -
Material and Services	591	560	1,164	-
Total	\$ 273,314	\$ 280,048	\$ 89,716	\$ -
Building Inspection				
Personal Services	\$ 664,828	\$ 612,774	\$ 539,301	\$ 737,060
Material and Services	23,201	23,454	23,895	32,985
Total	\$ 688,029	\$ 636,228	\$ 563,196	\$ 770,045
Planning				
Personal Services	\$ 273,198	\$ 232,991	\$ 113,532	\$ -
Material and Services	2,603	4,344	1,584	-
Total	\$ 275,801	\$ 237,335	\$ 115,116	\$ -
Development Engineering				
Personal Services	\$ 513,539	\$ 490,994	\$ 503,455	\$ 542,216
Material and Services	15,302	14,251	15,261	48,372
Total	\$ 528,841	\$ 505,245	\$ 518,716	\$ 590,588
Zoning and Planning				
Personal Services	\$ -	\$ -	\$ 223,444	\$ 444,833
Material and Services	-	-	-	9,300
Total	\$ -	\$ -	\$ 223,444	\$ 454,133
Total Development Services	\$ 2,038,108	\$ 1,939,476	\$ 1,778,716	\$ 2,240,077

FY 2015 GENERAL FUND
SUMMARY BUDGET
By Department/Cost Center/Category

Department/Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
Administration				
Personal Services	\$ 138,370	\$ 146,549	\$ 146,729	\$ 236,501
Material and Services	645,622	693,790	712,416	735,212
Total	\$ 783,992	\$ 840,339	\$ 859,145	\$ 971,713
Building Maintenance				
Personal Services	\$ 339,401	\$ 345,269	\$ 352,608	\$ 360,707
Material and Services	552,164	480,442	553,404	599,455
Capital Outlay	6,250	-	-	-
Total	\$ 897,815	\$ 825,711	\$ 906,012	\$ 960,162
Custodial				
Personal Services	\$ 239,659	\$ 246,541	\$ 251,042	\$ 289,060
Material and Services	129,093	107,022	97,874	133,230
Total	\$ 368,752	\$ 353,563	\$ 348,916	\$ 422,290
Fleet Maintenance				
Personal Services	\$ 392,426	\$ 406,870	\$ 397,317	\$ 404,641
Material and Services	28,015	29,304	20,200	36,541
Capital Outlay	-	9,222	-	-
Total	\$ 420,441	\$ 445,396	\$ 417,517	\$ 441,182
Streets and Rows				
Personal Services	\$ 1,873,850	\$ 1,891,353	\$ 2,359,633	\$ 2,662,763
Material and Services	641,702	676,658	888,447	1,232,400
Capital Outlay	48,710	7,900	84,316	51,934
Total	\$ 2,564,262	\$ 2,575,911	\$ 3,332,396	\$ 3,947,097
Engineering				
Personal Services	\$ 1,153,660	\$ 1,144,735	\$ 1,180,762	\$ 1,272,769
Material and Services	171,412	163,497	282,103	278,601
Capital Outlay	-	23,187	-	-
Total	\$ 1,325,072	\$ 1,331,419	\$ 1,462,865	\$ 1,551,370
Real Property Division				
Personal Services	\$ 98,512	\$ 85,908	\$ 66,517	\$ -
Material and Services	6,352	9,251	8,564	20,015
Total	\$ 104,864	\$ 95,159	\$ 75,081	\$ 20,015
Total Public Works	\$ 6,465,198	\$ 6,467,498	\$ 7,401,932	\$ 8,313,829

FY 2015 GENERAL FUND SUMMARY BUDGET By Department/Cost Center/Category

Department/Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
Police				
Administrative Services				
Personal Services	\$ 393,266	\$ 400,596	\$ 434,984	\$ 431,163
Material and Services	725,628	766,401	837,213	1,004,810
Capital Outlay	-	5,000	-	-
Total	<u>\$ 1,118,894</u>	<u>\$ 1,171,997</u>	<u>\$ 1,272,197</u>	<u>\$ 1,435,973</u>
Communications				
Personal Services	\$ 2,437,302	\$ 2,426,690	\$ 2,514,102	\$ 2,958,430
Material and Services	100,238	105,160	106,863	120,538
Total	<u>\$ 2,537,540</u>	<u>\$ 2,531,850</u>	<u>\$ 2,620,965</u>	<u>\$ 3,078,968</u>
Animal Control				
Personal Services	\$ 561,107	\$ 627,336	\$ 662,222	\$ 692,068
Material and Services	76,709	85,535	94,796	113,319
Total	<u>\$ 637,816</u>	<u>\$ 712,871</u>	<u>\$ 757,018</u>	<u>\$ 805,387</u>
Code Enforcement				
Personal Services	\$ 363,024	\$ 383,447	\$ 390,382	\$ 382,730
Material and Services	16,093	22,410	16,171	18,985
Total	<u>\$ 379,117</u>	<u>\$ 405,857</u>	<u>\$ 406,553</u>	<u>\$ 401,715</u>
Law Enforcement				
Personal Services	\$ 10,269,981	\$ 10,521,801	\$ 10,494,658	\$ 11,312,721
Material and Services	800,434	815,728	855,112	874,969
Capital Outlay	37,849	-	3,831	7,500
Total	<u>\$ 11,108,264</u>	<u>\$ 11,337,529</u>	<u>\$ 11,353,601</u>	<u>\$ 12,195,190</u>
Training				
Personal Services	\$ 169,861	\$ 180,879	\$ 162,832	\$ 183,056
Material and Services	118,024	115,282	187,124	215,810
Total	<u>\$ 287,885</u>	<u>\$ 296,161</u>	<u>\$ 349,956</u>	<u>\$ 398,866</u>
Total Police	\$16,069,516	\$16,456,265	\$16,760,290	\$18,316,099

FY 2015 GENERAL FUND SUMMARY BUDGET By Department/Cost Center/Category

Department/Division	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
Department of Fire / Rescue				
Fire/Rescue Services				
Personal Services	\$ 8,724,600	\$ 8,903,145	\$ 9,104,318	\$ 9,641,930
Material and Services	892,167	761,213	859,498	916,876
Capital Outlay	26,309	42,528	26,309	14,500
Total	<u>\$ 9,643,076</u>	<u>\$ 9,706,886</u>	<u>\$ 9,990,125</u>	<u>\$ 10,573,306</u>
Emergency Management				
Personal Services	\$ 99,626	\$ 90,122	\$ 95,782	\$ 98,304
Material and Services	3,571	6,912	3,319	11,801
Total	<u>\$ 103,197</u>	<u>\$ 97,034</u>	<u>\$ 99,101</u>	<u>\$ 110,105</u>
Total Fire & Rescue	\$ 9,746,273	\$ 9,803,920	\$10,089,226	\$10,683,411
General Fund Totals				
Personal Services	\$ 38,752,701	\$ 39,545,392	\$ 40,240,444	\$ 42,850,558
Material and Services	11,081,545	11,421,369	10,798,430	12,007,981
Capital Outlay	172,896	106,432	114,456	120,334
Transfers to Other Funds	426,522	1,272,633	1,968,593	3,013,578
Summary Total	<u>\$50,433,664</u>	<u>\$52,345,826</u>	<u>\$53,121,923</u>	<u>\$57,992,451</u>

Program (Cost Center) / Departments Relationships

Program (Cost Center)	Department										
	General Government	City Attorney	Human Resources	Financial Services	Information Technology	Parks, Rec. Community	Library	Development Services	Public Works	Police	Fire/Rescue
City Manager (0510)											
Major (0512)											
Fiduciary (0515)											
City Council (1005)											
City Clerk (1505)											
Municipal Court (1705)											
City Attorney (2005)											
Human Resources (2010)											
Administration (3001)											
Accounting (3005)											
Ambulance Billing (3006)											
Purchasing (3010)											
Motor Vehicle (3015)											
MPEC (601, 610)											
Information Technology (3020)											
Administration (3505)											
Aquatic programs (3510)											
Rio Rancho Aquatic Ctr. (3511)											
Programming (3515)											
Parks & Facilities (3526)											
KRRB (3530)											
Senior Services (4005)											
Library (4505)											
Administration (5005)											
Zoning (5010)											
Building Inspection (5015)											
Planning (5020)											
Engineering (5030)											
Administration (5501)											
Building Maintenance (5505)											
Custodial (5510)											
Fleet Maintenance (5512)											
Streets & ROW (5515)											
Engineering (5520)											
Real Property Division (5525)											
Utility Funds (501 - 574)											
Administration (6005)											
Communications (6010)											
Animal Control (6020)											
Code Enforcement (6022)											
Law Enforcement (6025)											
Training (6040)											
Fire/Rescue (6030)											
Emergency Management (6045)											

MPEC = Multi Purpose Event Center

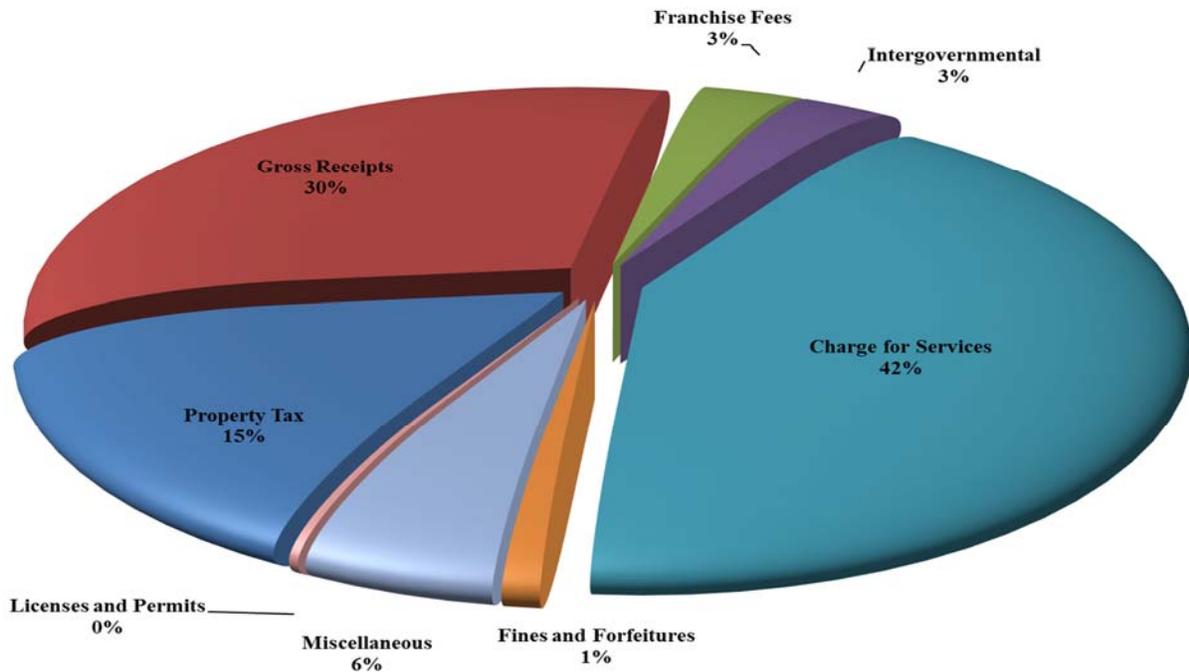
KRRB = Keep Rio Rancho Beautiful

This matrix correlates the relationship between City's Departments and Cost Centers. Departments and Cost Centers are shown along the side.

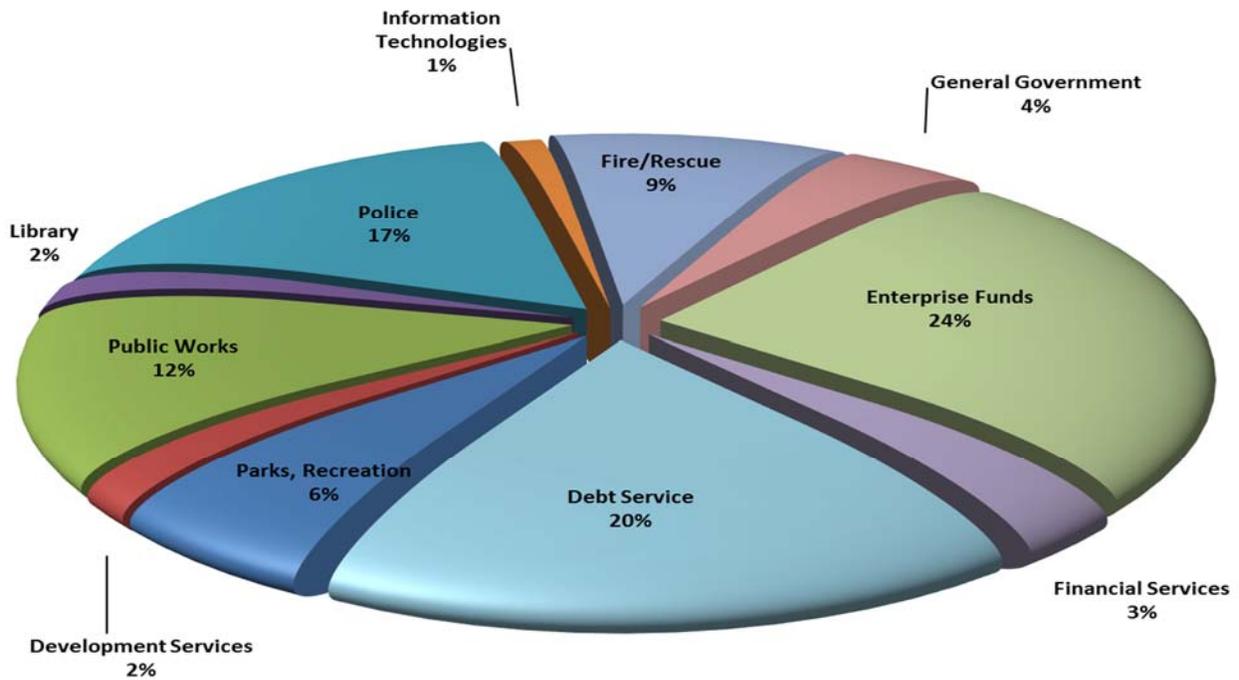
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Where the Money Comes From – All Funds \$119,216,136



Where the Money Goes \$119,967,047



All Fund revenue and expenditure amounts do not include internal service fund budgets or transfers.

CITY OF RIO RANCHO
GOVERNMENTAL FUNDS BUDGET SUMMARY
FOR THE PERIOD 7/1/2014 TO 6/30/2015

FUND NUMBER AND TITLE	BEG FUND	REVENUES	OPERATING		ENDING FUND
	BALANCE		TRANSFERS	EXPENDITURES	BALANCE
101 General Fund	8,653,792	56,396,772	(3,013,278)	54,978,873	7,058,413
201 Donation Revenue	2,265	2,250		3,636	879
202 Animal Control Contributions	21,068	30,800		51,868	-
204 Donations ACO/Police	6,857	1,800		8,657	-
206 Recreation Activities	64,542	287,924		315,111	37,355
207 KRRB Grant	-	59,350		59,350	-
212 Workers Compensation Fund	980,937	784,222		524,108	1,241,051
213 Rio Metro Fund	8,378	124,900		133,278	-
215 Senior Center Programs	20,368	9,750		25,581	4,537
216 Senior Center Programs II	13,162	14,568		15,920	11,810
224 Promotions Fund	61,327	114,800	116,965	293,092	-
225 Convention Visitors Bureau	66,111	320,005		342,099	44,017
226 Cable Committee	5,836	115,800	14,397	136,033	-
227 SAD Operations	22,716	-	65,500	66,487	21,729
240 Local Government Correction Fund	(11,408)	300,000	141,672	430,264	-
241 Law Enforcement	13,524	105,600		119,124	-
242 Public Safety Enforcement Aid	24,961			24,961	-
243 Traffic Education	66,613	90,000		133,865	22,748
246 PS Misc. Revenue / Donations Fund	-	3,500		3,500	-
250 Fire Protection	224,348	632,762		704,989	152,121
251 EMS	25	19,200		19,225	-
253 Summer Lunch Program	110,741	127,116		237,857	-
255 E-911 Grant Fund	-	386,200		386,200	-
256 DWI Program	228,534			228,534	-
260 Environmental Gross Receipts	783,850	713,765		717,537	780,078
263 Higher Education GRT	4,092,575	2,217,008		3,250,000	3,059,583
270 Municipal Road	564,886	556,200		714,620	406,466
305 Infrastructure	42,155	352,500	1,000,000	1,352,500	42,155
310 Recreation Development Fund	4	3,162		3,166	-
311 Computer/Software Replacement	1,884		312,037	313,921	-
312 Equipment Replacement	55,569	-	337,837	393,406	-
313 City Facility Improvement/Replace	20,415	81,396	14,796	116,607	-
329 2009 GO Bond Construction	20,338	-		20,338	-
351 Impact Fees - Roads	244,732	225,099		131,822	338,009
352 Impact Fees - Bikeways/Trails	32,655	10,815		324	43,146
353 Impact Fees - Parks	55,431	91,830		2,755	144,506
354 Impact Fees - Public Safety	163,519	197,485		53,725	307,279
355 Impact Fees - Drainage	177,651	108,643		144,401	141,893
363 SAD 6 Debt Service	909,296	763,284	(27,400)	636,058	1,009,122
364 SAD 7A Debt Service	1,005,894	392,633	(27,400)	673,711	697,416
365 SAD 8 Debt Service	298,637	93,117	(10,700)	160,379	220,675
375 HUD-CDBG Fund	-	422,852		422,852	-
376 Crime Victims Assistance II	-	4,126	1,014	5,140	-
401 G.O. Bonds Debt Service	3,409,951	3,568,661		3,829,413	3,149,199
424 Series 2005 GRT Debt Service	189,576	1,358,514		1,548,090	-
425 GRT Refund NMFA Loan	2,667	337,405		340,072	-
426 HP Debt Service Loan Fund	61,385	400,311		432,330	29,366
427 HS Debt Service Loan Fund	32,750	403,949		434,176	2,523
428 PS Vehicle Loan Fund	8,584	245,694		250,562	3,716
706 Solid Waste Indigent Fund	4	17,000		17,004	-
710 RREDC Agency Fund	1,425	10,000	(300)	11,125	-
730 GRIP Fund		106,690		106,690	-
750 Health Self Insurance Fund	2,643,695	5,379,917		5,883,331	2,140,281
751 Dental Self Insurance Fund	81,472	477,178		477,168	81,482
TOTAL	\$ 25,485,697	\$ 78,466,553	\$ (1,074,860)	\$ 81,685,835	\$ 21,191,555

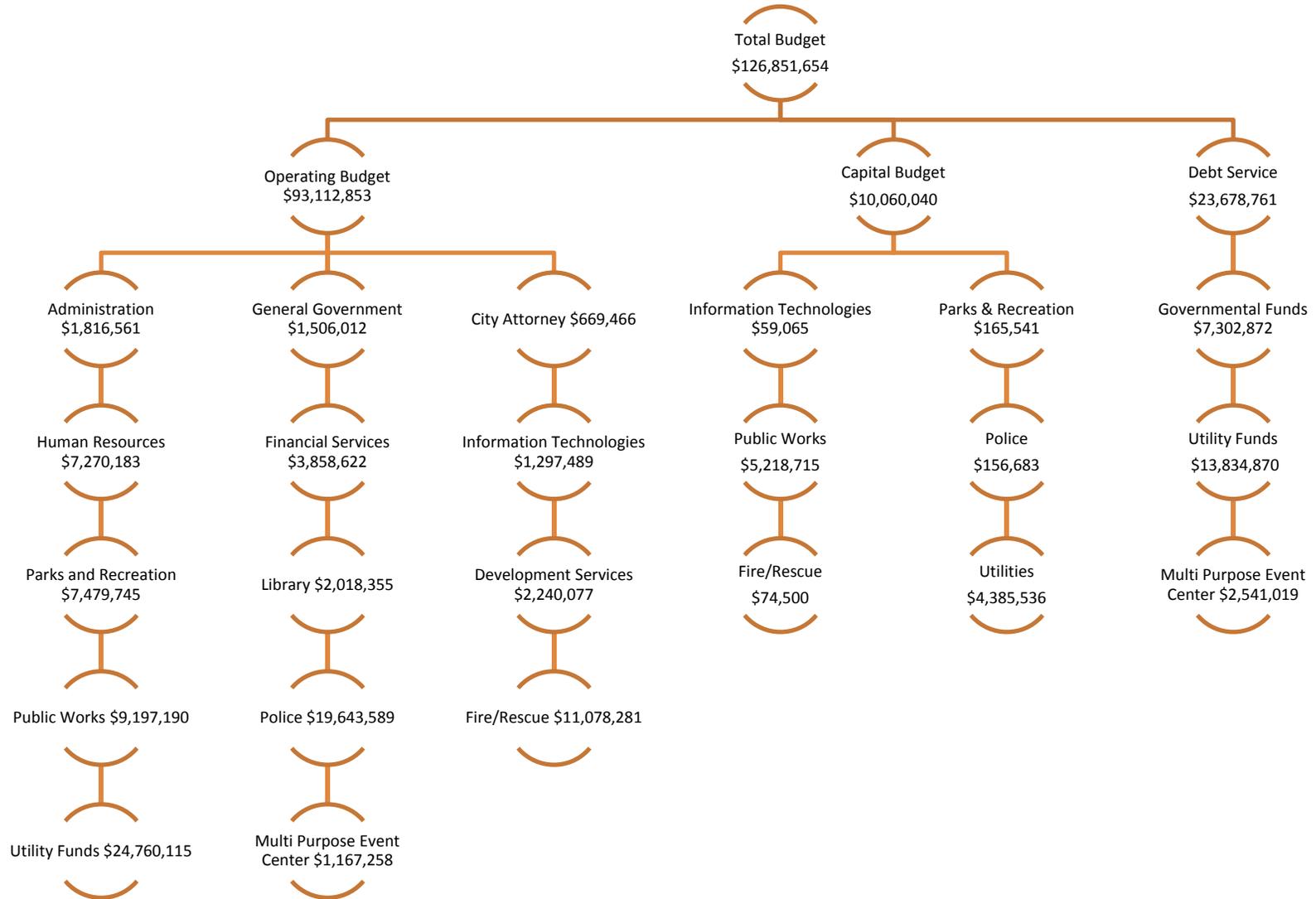
**CITY OF RIO RANCHO
UTILITY FUNDS BUDGET SUMMARY
FOR THE PERIOD 7/1/2014 TO 6/30/2015**

FUND NUMBER AND TITLE	BEG FUND		OPERATING		ENDING FUND	
	BALANCE	REVENUES	TRANSFERS	EXPENDITURE	BALANCE	
501 Department of Utilities	\$ 4,075,226	\$ 41,875,532	\$ (14,017,760)	\$ 23,630,432		8,302,566
512 Equipment Replacement Fund	76,052	-	912,364	988,416		-
532 Debt Service / NMFA Loan	64,580	6,000	4,210,536	3,051,918		1,229,198
533 Utility 2009 Ref. Debt Service	295	-	15,253,639	10,428,951		4,824,983
534 Utility 2008 Bond Debt	26,883	-	(26,883)			-
536 Debt Service / NMED Loan	1,371,284	-	(1,371,284)	-		-
538 Utility 2005 Bond Debt	1,896,320	-	(1,896,320)			-
539 Utility 2007 Bond Debt	3,225,246	-	(3,225,246)			-
540 CIF Water Operation	600,940	-	1,576,502	1,376,502		800,940
542 Water Rights Fund	1,342,088	2,766,736	(1,160,906)	1,782,904		1,165,014
545 Water Impact Fees	696,671	453,827		13,615		1,136,883
550 CIF Wastewater	367,522	-	-	179,700		187,822
552 Effluent Fund	4,744			-		4,744
555 Wastewater - Impact Fees	283,043	170,138		5,104		448,077
574 UT Ref Bond Construction	21,057	-	(21,057)			-
575 Water/Osmosis Projects	233,585		(233,585)			-
UTILITY TOTAL	\$ 14,285,536	\$ 45,272,233	\$ -	\$ 41,457,542		\$ 18,100,227

**CITY OF RIO RANCHO
MULTI-PURPOSE EVENT CENTER FUNDS BUDGET SUMMARY
FOR THE PERIOD 7/1/2014 TO 6/30/2015**

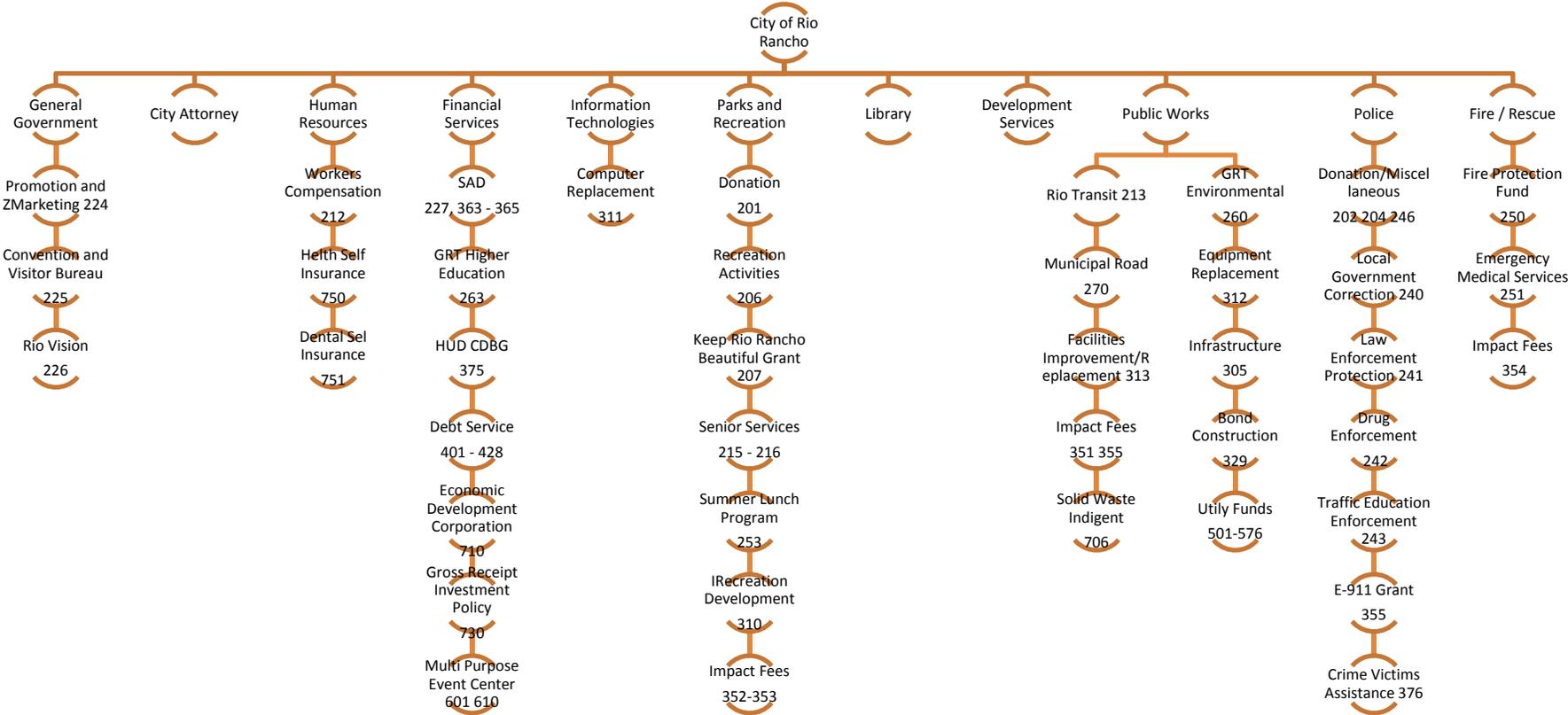
FUND NUMBER AND TITLE	BEG FUND		OPERATING		ENDING FUND	
	BALANCE	REVENUES	TRANSFERS	EXPENDITURE	BALANCE	
601 Multi - Purpose Event Centre Fund	\$ 11,916	\$ 350,000	\$ 804,860	\$ 1,166,776	\$ -	
610 MPEC Debt Service Fund	3,420,630	1,731,344	270,000	2,541,501	\$ 2,880,473	
MPEC TOTAL	\$ 3,432,546	\$ 2,081,344	\$ 1,074,860	\$ 3,708,277	\$ 2,880,473	
All FUNDS	\$ 43,203,779	\$ 125,820,130	\$ -	\$ 126,851,654	\$ 42,172,255	

Components of the Total Financial Plan Fiscal Year 2015



Special Funds by Departments

Fiscal Year 2014



ALL FUNDS SUMMARY
Revenue / Sources Detail

	FY 12	FY 13	FY 14	FY 15	Variance	% Change
	Actual	Actual	Actual	Adopted	FY15 - FY14	FY15/FY14
					Increase	Increase
					(Decrease)	(Decrease)
Balances and Reserves						
Beginning Balances	\$ 43,055,912	\$ 48,178,262	\$ 113,227,539	\$ 43,203,779	\$ (70,023,760)	-62%
Taxes						
Property Tax	15,876,897	16,439,392	17,281,987	17,770,697	488,710	3%
Local Taxes	331,775	294,716	312,500	315,000	2,500	1%
Gross Receipts	33,615,489	32,682,298	32,834,823	35,055,432	2,220,609	7%
Franchise Fees	3,472,108	3,568,461	3,585,149	3,687,074	101,925	3%
Total	53,296,269	52,984,867	54,014,459	56,828,203	2,813,744	5%
Licenses and Permits						
	470,789	347,318	360,856	345,230	(15,626)	-4%
Intergovernmental						
Federal Grants	8,777,057	8,701,637	3,028,049	975,086	(2,052,963)	-68%
State Grants	4,049,397	4,940,871	3,925,762	1,573,210	(2,352,552)	-60%
County Grants	42,969	649,280	638,579	79,162	(559,417)	-88%
State Shared Taxes	1,080,542	936,741	844,653	882,250	37,597	4%
Total	13,949,965	15,228,529	8,437,043	3,509,708	(4,927,335)	-58%
Charge for Services						
General Government	1,553,496	1,939,461	1,954,767	1,932,700	(22,067)	-1%
Public Safety	2,575,268	2,614,008	2,617,590	2,727,500	109,910	4%
Cultural/Recreation	1,443,783	1,441,371	1,419,432	1,535,239	115,807	8%
Operating Utility Revenue	34,591,031	38,077,298	40,023,288	44,399,078	4,375,790	11%
Total	40,163,578	44,072,138	46,015,077	50,594,517	4,579,440	10%
Fines and Forfeitures						
	1,375,139	1,525,092	1,240,668	1,275,300	34,632	3%
Miscellaneous						
Interest Income	21,872	53,624	24,853	22,835	(2,018)	-8%
Rents and Royalties	68,112	69,921	155,802	81,831	(73,971)	-47%
Contributions/Donations	191,113	137,964	54,516	53,156	(1,360)	-2%
Reimbursements	3,217,456	3,102,580	3,138,954	3,260,496	121,542	4%
MPEC Revenue	454,977	492,230	381,332	350,000	(31,332)	-8%
Other Miscellaneous	556,376	936,929	689,976	387,989	(301,987)	-44%
Impact Fees	887,292	732,957	669,702	1,257,837	588,135	88%
Internal Services*	6,200,703	6,311,512	6,494,952	6,603,994	109,042	2%
Total	11,597,901	11,837,717	11,610,087	12,018,138	408,051	4%
Special Assessments						
	985,527	859,187	580,094	1,249,034	668,940	115%
Other Sources						
Bond Proceeds	-	63,122,636	-	-	-	0%
Loan Proceeds	10,880,402	1,338,046	6,618,977	-	(6,618,977)	-100%
Total	10,880,402	64,460,682	6,618,977	-	(6,618,977)	-100%
Total Sources	\$ 175,775,482	\$ 239,493,792	\$ 242,104,800	\$ 169,023,909	\$ (73,080,891)	-30%

This chart excludes interfunds transfers

* Miscellaneous Revenues "Internal Services". Revenues in this category are transferred from other City funds to the City's Self Insurance Funds which pay expenditures related to health, dental, and workers compensation insurance and claims.

ALL FUNDS SUMMARY
Expenditures by Object

	FY 12	FY 13	FY 14	FY 15	Variance	% Change
	Actual	Actual	Actual	Adopted	FY15 - FY14	FY15/FY14
					Increase	Increase
					(Decrease)	(Decrease)
Operating Expenditures						
<i>Personal Services</i>						
Wages & Salaries	\$ 29,266,976	\$ 29,968,043	\$ 30,169,406	\$ 31,286,187	\$ 1,116,781	4%
Fringe Benefits	\$ 11,974,957	\$ 12,118,476	12,405,719	14,082,037	1,676,318	14%
Total Personal Services	41,241,933	42,086,519	42,575,125	45,368,224	2,793,099	7%
<i>Materials & Services</i>						
Contracts and Services	5,618,097	5,920,814	7,132,097	7,729,935	597,838	8%
Programs	432,697	418,319	475,162	1,516,676	1,041,514	219%
Membership/Subscriptions	178,179	209,268	222,171	239,386	17,215	8%
Conference, Travel and Training	148,721	172,655	200,926	326,554	125,628	63%
Postage	250,294	267,991	274,237	322,804	48,567	18%
Repair & Maintenance	2,987,697	3,401,444	4,106,376	5,355,909	1,249,533	30%
Fleet Maintenance	963,243	1,041,058	1,044,230	1,388,485	344,255	33%
Gasoline	1,327,713	1,283,373	1,271,670	1,295,763	24,093	2%
Utilities (1)	5,226,171	5,603,673	5,688,709	6,111,179	422,470	7%
Communications (2)	196,236	199,645	195,231	204,276	9,045	5%
Supplies	2,942,541	2,272,726	3,371,216	4,156,564	785,348	23%
Minor Furniture & Equipment	752,881	858,490	1,490,261	1,088,967	(401,294)	-27%
Other Costs	11,699,928	12,826,574	15,256,651	11,307,069	(3,949,582)	-26%
Contractor Payment - Utilities	5,962,410	6,189,755	6,430,518	6,701,062	270,544	4%
Total Material & Services	46,601,702	50,048,713	48,995,134	47,744,629	(1,250,505)	-3%
Total Operating Expenditures	87,844,371	92,135,232	92,663,213	93,112,853	449,640	0%
Capital Outlay						
Capital Projects - Infrastructure	32,325,634	21,944,938	11,061,753	8,297,369	(2,764,384)	-25%
Vehicles & Heavy Equipment	421,848	788,317	1,840,873	1,503,758	(337,115)	-18%
Major Furniture & Equipment	305,507	173,888	377,070	258,913	(118,157)	-31%
Total Capital Outlay	33,052,989	22,907,143	13,279,696	10,060,040	(3,219,656)	-24%
Debt Service	22,484,546	25,163,175	23,339,243	23,678,761	339,518	1%
Other Uses						
Balances & Reserves	32,632,093	67,933,091	90,217,165	42,172,256	(48,044,909)	-53%
Total Expenditures	\$ 176,013,999	\$ 208,138,641	\$ 219,499,317	\$ 169,023,910	\$ (50,475,407)	-23%

(1) Includes: Local Telephone services, Water & Sewer, Gas & Electric services

(2) Includes: Long Distance Telephone, Cellular Phone services & Pagers

Note: Budgeted expenditures include health, dental, and workers compensation insurance costs for employees in many funds. These budgeted expenditures are transferred to self insurance funds to pay expenditures related to insurance and claims (also a budgeted expense). This may overstates total expenditures in the "All Funds Summary".

FUND BALANCE CHANGE

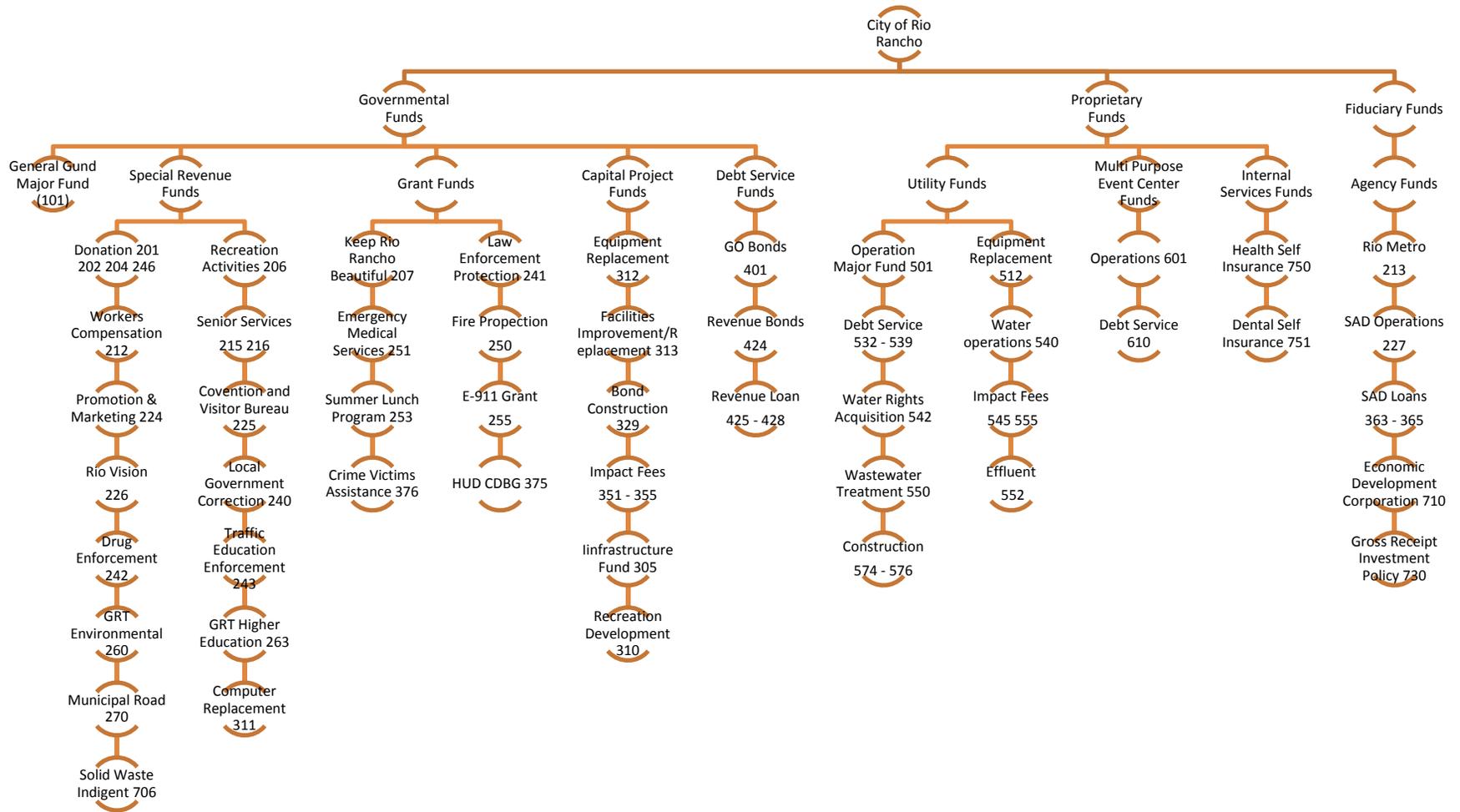
By Object of Funds

Fiscal Year 2015

	General Fund	Special Revenue Funds		Capital Projects Funds	Debt Service Funds	Agency Funds	Internal Services Funds	Enterprise Funds	Total
		Non-Grant Funded	Grant Funded						
Beginning Fund Balance 7/1/2014	8,653,792	6,994,372	348,638	812,469	3,704,913	2,246,346	2,725,167	17,718,082	43,203,779
Revenues:									
Taxes	45,338,968	3,339,167	-	-	6,314,534	106,690	-	1,728,844	56,828,203
Licenses and Permits	345,230	-	-	-	-	-	-	-	345,230
Governmental Revenues	753,650	555,000	1,757,206	355,662	-	-	-	88,190	3,509,708
Charge for Services	5,387,447	761,992	-	-	-	46,000	-	44,399,078	50,594,517
Fines & Forfeitures	1,184,500	90,800	-	-	-	-	-	-	1,275,300
Miscellaneous	3,386,977	832,433	-	715,268	-	1,337,934	5,857,095	1,137,465	13,267,172
<i>Total Revenues</i>	56,396,772	5,579,392	1,757,206	1,070,930	6,314,534	1,490,624	5,857,095	47,353,577	125,820,130
Other Financing Sources									-
Transfer from	300	585,071	1,014	1,352,633	-	65,500	-	23,785,100	25,789,618
Total Available Resources	65,050,864	13,158,835	2,106,858	3,236,032	10,019,447	3,802,470	8,582,262	88,856,759	194,813,527
Expenditures									
Personal Service	42,850,558	481,030	132,739	-	-	53,987	-	1,849,910	45,368,224
Material & Services	12,007,981	3,132,875	1,450,742	144,381	4,205	1,733,741	6,360,499	22,910,205	47,744,629
Capital Outlay	120,334	3,419,507	60,000	2,074,663	-	-	-	4,385,536	10,060,040
Debt Service	-	516,899	311,256	-	6,830,438	-	-	16,020,168	23,678,761
<i>Total Expenditures</i>	54,978,873	7,550,311	1,954,737	2,219,044	6,834,643	1,787,728	6,360,499	45,165,819	126,851,654
Transfer to Other Funds	3,013,578	-	-	-	-	65,800	-	22,710,240	25,789,618
Ending Fund Balance 6/30/2015	7,058,414	5,608,524	152,121	1,016,988	3,184,804	1,948,942	2,221,763	20,980,700	42,172,256
Net Change in Revenues/Expenses	1,417,899	(1,970,919)	(197,531)	(1,148,114)	(520,109)	(297,104)	(503,404)	2,187,758	(1,031,524)

City of Rio Rancho Budgetary Funds

Fiscal Year 2015



SCHEDULE OF INSURANCE - ALL FUNDS
FY 2015

INSURANCE	PREMIUMS			
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
Group Health	\$ 4,153,716	\$ 4,206,105	\$ 4,206,277	\$ 4,623,393
Group Life	36,471	37,543	39,220	42,962
Group Dental	362,728	368,401	370,916	401,417
Workers Compensation	558,995	582,987	746,831	796,196
Retiree Healthcare	538,723	597,404	591,499	634,621
Civil Rights	118,809	137,297	73,418	151,971
Law Enforcement Officers	118,162	137,580	98,120	181,870
Auto Liability - Physical Damage	168,272	195,541	196,974	214,487
General Liability	227,137	328,889	489,195	286,833
Property	279,386	269,767	289,142	294,799
Volunteers	1,300	1,300	1,300	1,300
TOTAL	\$ 6,563,698	\$ 6,862,814	\$ 7,102,892	\$ 7,629,849

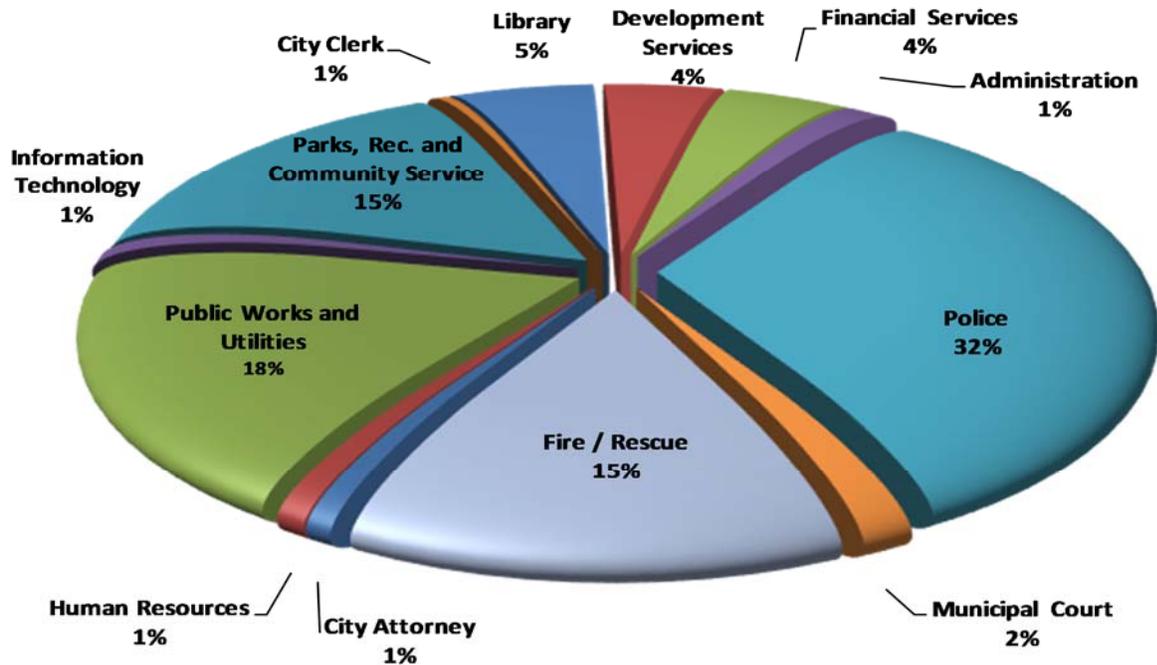
Group Health, Group Life and Group Dental is provided through Presbyterian Health.
All other coverage is provided by New Mexico Self Insurer's Fund.

Coverage Amounts:

Civil Right	\$1,000,000
Law Enforcement Officers	\$1,000,000
Auto Liability & Physical Damage	\$1,000,000/\$750,000
General Liability	\$750,000/\$4,000,000
Property	\$15,000,000
Volunteer	\$250,000

Group Health, Group Life, and Group Dental coverage vary according to employees' choice of plans.

**FISCAL YEAR 2015
ALL FUNDS
AUTHORIZED EMPLOYEES**



ALL FUNDS

City Attorney	6.00
Human Resources	7.00
Public Works and Utilities	123.30
Information Technology	6.00
Parks, Rec. and Community Service	103.21
City Clerk	3.00
Library	34.87
Development Services	28.49
Financial Services	29.48
Administration	9.50
Police	221.49
Municipal Court	11.50
Fire / Rescue	106.00
Total FTE Positions	689.84

BY FUNDS

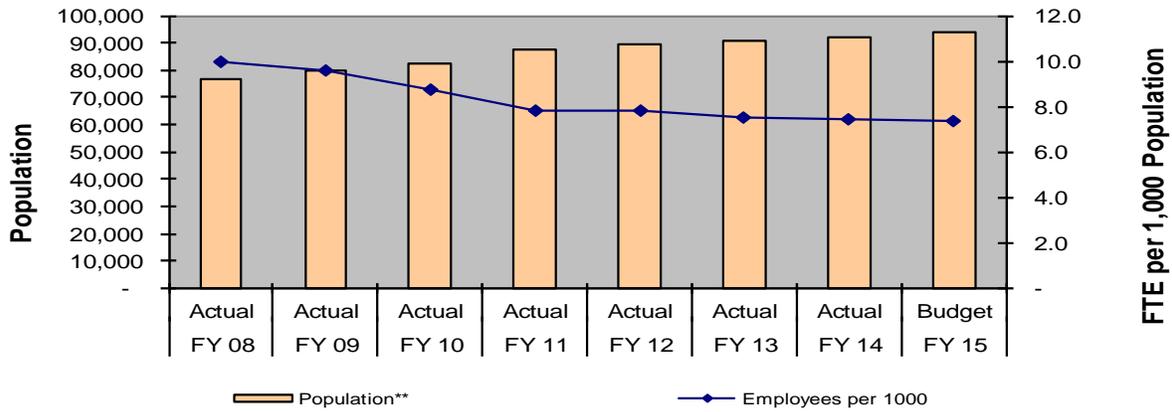
General Fund	640.85
Parks, Recreation Grants	5.00
Recreation Activities	2.00
Environmental GRT	1.00
Convention and Visitor Bureau	3.00
Promotion and Marketing	1.00
SAD Administration	1.00
HUD-CDBG Fund	1.00
Utility Fund	33.50
Public Safety Grants	1.49
Total FTE Positions	689.84

City of Rio Rancho								
Employment and Population								
	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15
	Actual	Budget						
FTE*	767.33	761.98	722.19	684.95	680.86	684.70	685.54	689.84
Population**	76,762	79,723	82,574	87,521	89,602	90,818	92,271	93,747
Employees per 1000	10.0	9.6	8.7	7.8	7.8	7.5	7.4	7.4

*FTE: Full Time Equivalent

**Sources: US Census Bureau, Population Division. Annual Estimates of the resident population: April 1, 2010 to July 2012. Population data is based on prior year July 1 release, such as FY10 is July 1, 2009. FY14 and FY15 are estimates based on the July 1, 2010-2012 average growth of 1.6%

Population & City Employees FTE

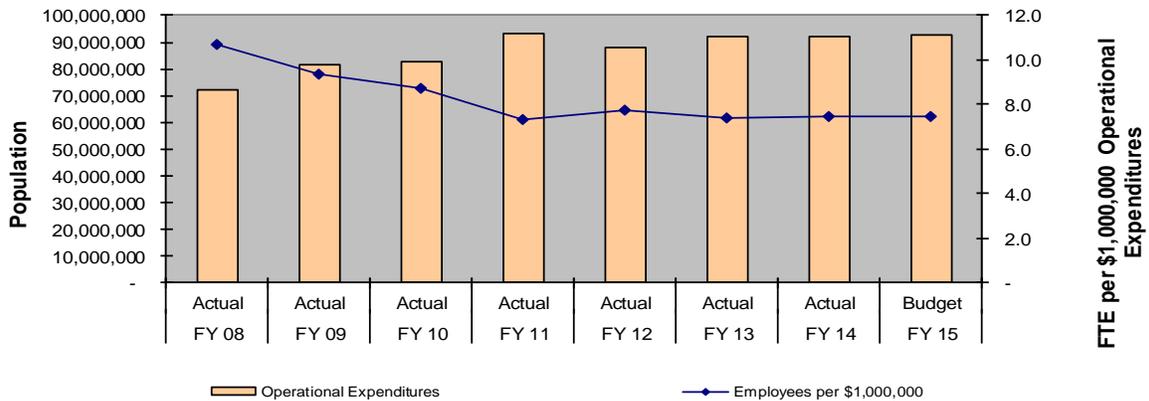


City of Rio Rancho								
FTEs per All Funds Operational Expenditures								
	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15
	Actual	Budget						
FTE*	767.33	761.98	722.19	684.95	680.86	684.70	685.54	689.84
Operational Expenditures	71,956,425	81,556,707	82,946,330	93,394,421	87,844,371	92,135,232	\$ 92,135,232	\$ 92,663,213
Employees per \$1,000,000	10.7	9.3	8.7	7.3	7.8	7.4	7.4	7.4

*FTE: Full Time Equivalent

Operational expenditures include Personal Services and Material and Services

Operational Expenditures & City Employees FTE



Position Roster FY15

Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
GENERAL FUND										
CITY MANAGER										
1006 CITY MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12091 ASSISTANT CITY MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12079 CHIEF COMMUNICATION OFFICER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12157 SR EXEC ASS'T TO CITY MGR AND COMMUNITY DEVELOP OFFCR	1	1.00	1	1.00	1	1.00	1	1.00		
6005 EXECUTIVE ASSISTANT MC	0	0.00	0	0.00	0	0.00	0	0.00		
5001 ADMINISTRATIVE ASSISTANT MC	1	1.00	1	1.00	1	1.00	1	1.00		
12179 OFFICE ASSISTANT-I (half-time) MC							1	0.50		
CITY MANAGER	5	5.00	5	5.00	5	5.00	6	5.50	1	0.50
CITY CLERK										
11006 CITY CLERK MC	1	1.00	1	1.00	1	1.00	1	1.00		
5002 DEPUTY CITY CLERK MC	1	1.00	1	1.00	1	1.00	1	1.00		
410 RECORDS TECHNICIAN AF	2	2.00	1	1.00	1	1.00	1	1.00		
12088 SEASONAL ELECTION CLERK SE	2	0.16	0	0.00	0	0.00	0	0.00		
CITY CLERK	6	4.16	3	3.00	3	3.00	3	3.00	0	0.00
MUNICIPAL COURT										
1096 COURT CLERK ADMIN CO	1	1.00	1	1.00	1	1.00	1	1.00		
1109 CHIEF DEPUTY COURT CLERK CO	1	1.00	1	1.00	1	1.00	1	1.00		
8002 COMMUNITY SERVICES COORDINATOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
1091 DEPUTY CLERK - PROG & PROB CO	1	1.00	1	1.00	1	1.00	1	1.00		
12064 DEPUTY CLERK LINE SUP MUN CO	1	1.00	1	1.00	1	1.00	1	1.00		
1187 PROBATION ASSISTANT CO	1	1.00	1	1.00	1	1.00	1	1.00		
1018 SENIOR CLERK CO	6	5.50	5	4.50	5	4.50	5	4.50		
1237 PROBATION SECRETARY	0	0.00	1	1.00	1	1.00	1	1.00		
1110 SPECIAL PROJECTS COORDINATOR CO	0	0.00	0	0.00	0	0.00	0	0.00		
MUNICIPAL COURT	12	11.50	12	11.50	12	11.50	12	11.50	0	0.00
ATTORNEY										
10001 ASSISTANT CITY ATTORNEY MC	3	3.00	2	2.00	2	2.00	2	2.00		
11005 CITY ATTORNEY MC	1	1.00	1	1.00	1	1.00	1	1.00		
11001 DEPUTY CITY ATTORNEY	0	0.00	1	1.00	1	1.00	1	1.00		
7002 LEGAL ASSISTANT MC	2	2.00	2	2.00	2	2.00	2	2.00		
ATTORNEY	6	6.00	6	6.00	6	6.00	6	6.00	0	0.00
HUMAN RESOURCES										
12015 DIRECTOR HUMAN RESOURCES MC	1	1.00	1	1.00	1	1.00	1	1.00		
12174 DEPUTY DIRECTOR HUMAN RESOURCES MC					0	0.00	1	1.00		
9005 HR ADMINISTRATOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
6006 BENEFITS ADMINISTRATOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
12057 HR GENERALIST MC	0	0.00	0	0.00	0	0.00	0	0.00		
6005 EXECUTIVE ASSISTANT MC	1	1.00	1	1.00	1	1.00	1	1.00		
5003 HR REPRESENTATIVE MC	2	2.00	2	2.00	2	2.00	2	2.00		
4001 ADMINISTRATIVE COORDINATOR MC	0	0.00	0	0.00	0	0.00	0	0.00		
5006 PAYROLL SPECIALIST MC (PAYROLL TECHNICIAN)	0	0.00	0	0.00	0	0.00	0	0.00		
1042 YOUTH WORKERS	0	0.00	0	0.00	0	0.00	0	0.00		
HUMAN RESOURCES	6	6.00	6	6.00	6	6.00	7	7.00	1	1.00
FINANCIAL SERVICES - ADMINISTRATION										
12010 DIRECTOR OF FINANCIAL SERVICES MC	1	1.00	1	1.00	1	1.00	1	1.00		
12014 DEPUTY DIRECTOR OF FINANCIAL SERVICES MC	1	1.00	1	1.00	0	0.00	0	0.00		
12156 BUDGET MANAGER MC	0	0.00	0	0.00	1	1.00	1	1.00		
12114 SR FINANCIAL ANALYST MC	1	1.00	1	1.00	1	1.00	1	1.00		
6009 BUDGET ANALYST <20 (TERM)	0	0.00	0	0.00	1	0.48	1	0.48		
6008 BUDGET ANALYST MC	1	1.00	1	1.00	1	1.00	1	1.00		
804 CONTRACT ADMIN/ACCTS REC SUPV	0.5	0.50	0.5	0.50	0	0.00	0	0.00		
ADMINISTRATION	4.5	4.50	4.5	4.50	5	4.48	5	4.48	0	0.00
FINANCIAL SERVICES - ACCOUNTING										
9001 DIV MANAGER ACCOUNTING MC	1	1.00	1	1.00	1	1.00	1	1.00		
801 ACCOUNTANT II AF	2	2.00	2	2.00	2	2.00	2	2.00		
12058 GRANT ADMINISTRATOR AF	1	1.00	1	1.00	0.75	0.75	0.75	0.75		
12141 PAYROLL ADMINISTRATOR AF	1	1.00	1	1.00	1	1.00	1	1.00		
12160 ACCOUNTING TECH III (A/P) AF	1	1.00	1	1.00	1	1.00	1	1.00		
12096 ACCOUNTING TECH II AF	1	1.00	1	1.00	1	1.00	1	1.00		
500 ACCOUNTING TECH I (Alarm billing) AF	1	1.00	1	1.00	0	0.00	0	0.00		
501 ACCOUNTING TECH I AF	2	2.00	2	2.00	2	2.00	2	2.00		
12162 OFFICE ASSISTANT-II (TERM)	0	0.00	0	0.00	0.25	0.25	0.25	0.25		
1185 INTERN	0	0.00	0	0.00	0	0.00	0	0.00		
ACCOUNTING	10	10.00	10	10.00	9	9.00	9	9.00	0	0.00

Position Roster FY15

Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
FINANCIAL SERVICES - AMBULANCE BILLING										
12158 ACCOUNTING TECH III-LEAD AF	0	0.00	0	0.00	1	1.00	1	1.00		
12097 ACCOUNTING TECH III (Amb Bill) AF	3	3.00	3	3.00	2	2.00	2	2.00		
12150 ACCOUNTING TECH III (term) GF	0	0.00	1	1.00	1	1.00	1	1.00		
804 CONTRACT ADMIN/ACCTS REC SUPV	0.5	0.50	0.5	0.50	0	0.00	0	0.00		
AMBULANCE BILLING	3.5	3.5	4.5	4.5	4	4.00	4	4.00	0	0.00
FINANCIAL SERVICES - PURCHASING										
9006 PURCHASING MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
611 PURCHASING SPECIALIST AF	1	1.00	1	1.00	1	1.00	1	1.00		
511 PURCHASING TECHNICIAN AF	1	1.00	1	1.00	1	1.00	1	1.00		
401 OFFICE ASSISTANT-II AF	0	0.00	0	0.00	1	1.00	1	1.00		
PURCHASING	3	3.00	3	3.00	4	4.00	4	4.00	0	0.00
FINANCIAL SERVICES - MOTOR VEHICLE										
8011 DIV MANAGER MVD MC	1	1.00	1	1.00	1	1.00	1	1.00		
12071 CUSTOMER SERVICE LEAD AF	1	1.00	1	1.00	1	1.00	1	1.00		
404 CUSTOMER SERVICE REP AF	4	4.00	4	4.00	4	4.00	4	4.00		
MOTOR VEHICLE	6	6.00	6	6.00	6	6.00	6	6.00	0	0.00
FINANCIAL SERVICES	27	27.00	28	28.00	28	27.48	28	27.48	0	0.00
INFORMATION TECHNOLOGY										
12016 DIRECTOR INFO TECHNOLOGY MG	1	1.00	1	1.00	1	1.00	1	1.00		
8008 NETWORK MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
5004 IT SPECIALIST MC	4	4.00	4	4.00	4	4.00	4	4.00		
6001 IT TECHNICIAN MC	0	0.00	0	0.00	0	0.00	0	0.00		
INFORMATION TECHNOLOGY	6	6.00	6	6.00	6	6.00	6	6.00	0	0.00
PARKS AND RECREATION - ADMINISTRATION										
12008 DIRECTOR PARKS & RECREATION MC	1	1.00	1	1.00	1	1.00	1	1.00		
12019 DIVISION MANAGER P&R ADMINISTRATION MC	1	1.00	1	1.00	1	1.00	1	1.00		
12065 RESOURCE DEVELOPMENT MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12049 GRAPHIC DESIGNER AF	1	1.00	1	1.00	1	1.00	0	0.00		
12167 RECREATION OUTREACH SUPERVISOR MC	0	0.00	0	0.00	0	0.00	1	1.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	2	2.00	1	1.00	1	1.00	1	1.00		
601 ADMINISTRATIVE ASSISTANT II AF	0	0.00	1	1.00	1	1.00	1	1.00		
401 OFFICE ASSISTANT II (OFFICE ASSISTANT SENIOR AF)	0	0.00	0	0.00	0	0.00	0	0.00		
204 OFFICE ASSISTANT I AF (OFFICE ASSISTANT AF)	1	1.00	1	1.00	1	1.00	1	1.00		
ADMINISTRATION	7	7.00	7	7.00	7	7.00	7	7.00	0	0.00
PARKS AND RECREATION - OUTDOOR AQUATICS										
1217 RECREATION FACILITY COORDINATOR MC	0	0.00	0	0.00	0	0.00	0	0.00		
1135 SEASONAL POOL MANAGER SE	2	0.56	2	0.56	2	0.56	2	0.56		
1136 SEASONAL HEAD LIFEGUARD SE	9	3.29	9	3.29	9	1.98	9	1.98		
1133 SEASONAL LIFEGUARD SE (outdoor pools)	58	7.74	58	7.74	58	7.54	58	7.54		
1133 SEASONAL LIFEGUARD SE (working in the Indoor Aquatics Cente	2	0.48	2	0.48	2	0.26	2	0.26		
1137 SEASONAL CASHIER AQUATICS - SE	9	1.26	9	1.26	9	0.99	9	0.99		
1162 SEASONAL JUNIOR LIFEGUARD SE	13	1.04	13	1.04	13	1.04	13	1.04		
1134 SEASONAL HEAD CASHIER	0	0.00	0	0.00	0	0.00	0	0.00		
OUTDOOR AQUATICS	93	14.37	93	14.37	93	12.37	93	12.37	0	0.00
PARKS AND RECREATION - AQUATICS CENTER										
12080 AQUATICS CENTER MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12121 AQUATICS SUPERVISOR	2	2.00	2	2.00	2	2.00	2	2.00		
607 RECREATION SPECIALIST AF	1	1.00	1	1.00	1	1.00	1	1.00		
403 BUILDING MAINTENANCE TECHNICIAN AF	0	0.00	0	0.00	0	0.00	0	0.00		
204 OFFICE ASSISTANT I AF (OFFICE ASSISTANT AF)	4	2.00	4	2.00	3	1.50	3	1.50		
12087 LIFEGUARD II AF (HEAD LIFEGUARD AF)	4	4.00	4	4.00	3	3.00	3	3.00		
12086 LIFEGUARD I PT AF (LIFEGUARD PT AF)	10	5.00	10	5.00	10	5.00	10	5.00		
12135 LIFEGUARD (INDOOR) <20 NB	9	4.32	9	4.32	9	4.32	9	4.32		
INDOOR AQUATICS CENTER	31	19.32	31	19.32	29	17.82	29	17.82	0	0.00
PARKS AND RECREATION - PROGRAMMING										
1217 RECREATION FACILITY COORDINATOR MC	4	4.00	4	4.00	4	4.00	4	4.00		
607 RECREATION SPECIALIST AF	3	3.00	3	3.00	3	3.00	3	3.00		
304 RECREATION LEADER AF	9	9.00	9	9.00	9	9.00	8	8.00		
12173 SEASONAL RECREATION LEADER AF	0	0.00	0	0.00	0	0.00	2	0.64		
12149 YCC COUNSELOR SE	0	0.00	1	0.25	0	0.00	0	0.00		
1163 SITE SUPERVISOR SE	3	0.75	3	0.75	3	0.75	3	0.75		
1138 SEASONAL CAMP COUNSELOR SE	33	8.25	32	8.00	33	8.25	37	8.51		
PROGRAMMING	52	25.00	52	25.00	52	25.00	57	24.90	5	-0.10

Position Roster FY15

Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
PARKS AND RECREATION - PARKS & FACILITIES										
12082 PARKS & FACILITIES SUPERINTENDENT MC	1	1.00	1	1.00	1	1.00	1	1.00		
7004 PARK MAINTENANCE SUPERVISOR MC	4	4.00	4	4.00	4	4.00	4	4.00		
12050 PARKS & RECREATION PROJECT COORDINATOR AF	1	1.00	1	1.00	1	1.00	1	1.00		
405 PARK EQUIPMENT TECHNICIAN (INVENTORY CONTROL TECH) AF	1	1.00	1	1.00	1	1.00	1	1.00		
12106 PARK MAINTENANCE WORKER II AF	9	9.00	9	9.00	9	9.00	9	9.00		
205 PARK MAINTENANCE WORKER I AF	7	7.00	7	7.00	7	7.00	8	8.00		
12136 SEASONAL PARK LABORER SE	4	2.16	4	2.16	4	2.16	3	1.62		
PARKS & FACILITIES	27	25.16	27	25.16	27	25.16	27	25.62	0	0.46
PARKS AND RECREATION - KRRB										
8002 COMMUNITY SERVICES COORDINATOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
607 RECREATION SPECIALIST AF	0	0.00	0	0.00	0	0.00	0	0.00		
304 RECREATION LEADER AF	0	0.00	0	0.00	0	0.00	0	0.00		
KRRB	1	1.00	1	1.00	1	1.00	1	1.00	0	0.00
PARKS AND RECREATION - SENIOR SERVICES										
12020 DIV MGN SENIOR SERVICES MC	1	1.00	1	1.00	1	1.00	1	1.00		
12028 ASST DIV MGN SENIOR SERVICES MC	1	1.00	1	1.00	1	1.00	1	1.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	0	0.00	1	1.00	1	1.00	1	1.00		
601 ADMINISTRATIVE ASSISTANT II AF	1	1.00	0	0.00	0	0.00	0	0.00		
607 RECREATION SPECIALIST AF	1	1.00	1	1.00	1	1.00	1	1.00		
401/409 OFFICE ASSISTANT II AF (OFFICE ASSISTANT SENIOR AF)	2	2.00	2	2.00	2	2.00	2	2.00		
304 RECREATION LEADER AF	1	1.00	1	1.00	1	1.00	1	1.00		
102 OFFICE AID AF	1	0.50	1	0.50	1	0.50	1	0.50		
SENIOR SERVICES	8	7.50	8	7.50	8	7.50	8	7.50	0	0.00
PARKS AND RECREATION	219	99.35	219	99.35	217	95.85	222	96.21	5	0.36
LIBRARY										
12017 DIRECTOR LIBRARY & INFORMATION SERVICES	1	1.00	1	1.00	1	1.00	1	1.00		
12037 ASSISTANT DIV MGR LIBRARY MC	1	1.00	0	0.00	0	0.00	0	0.00		
8009 LIBRARIAN SUPERVISOR MC	3	3.00	4	4.00	4	4.00	4	4.00		
12104 LIBRARIAN II AF	8	7.50	8	7.50	8	7.50	8	7.50		
702 LIBRARIAN I AF	6	4.74	6	4.74	5	4.12	5	4.12		
12182 LIBRARY TECHNICIAN AF					1	0.62	1	0.62		
7003 LIBRARY CIRC SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
12066 LEARNING CENTER COORDINATOR AF	1	0.50	1	0.50	0	0.00	0	0.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
12075 LIBRARY ASSISTANT AF	2	2.00	2	2.00	2	2.00	2	2.00		
401 OFFICE ASSISTANT II AF (OFFICE ASSISTANT SENIOR AF)	1	1.00	1	1.00	1	1.00	1	1.00		
404 CUSTOMER SERVICE REP AF	1	1.00	1	1.00	1	1.00	1	1.00		
512 LIBRARY CLERK AF	11	8.50	11	8.50	10	8.00	10	8.00		
101 LIBRARY PAGE-LEAD AF (LIBRARY PAGE AF)	1	0.62	1	0.62	1	0.62	1	0.62		
12042 LIBRARY PAGE/OFFICE CLERK I (OFFICE AID SE)	9	3.01	9	3.01	9	3.01	9	3.01		
12122 OFFICE CLERK II (TEMP,<20HRS)	0	0.00	0	0.00	0	0.00	0	0.00		
1042 YOUTH WORKER SE	0	0.00	0	0.00	0	0.00	0	0.00		
LIBRARY	47	35.87	47	35.87	45	34.87	45	34.87	0	0.00
DEVELOPMENT SERVICES - ADMINISTRATION										
12009 DIRECTOR DEV SERVICES MC	1	1.00	1	1.00	1	1.00	1	1.00		
12172 DEPUTY DIRECTOR DEV SERVICES MC							1	1.00		
12058 GRANT ADMINISTRATOR AF	0	0.00	0	0.00	0	0.00	0	0.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
12102 PERMIT TECHNICIAN AF	0	0.00	0	0.00	0	0.00	0	0.00		
10007 STATEGIC/SPECIAL PROJECTS MC	0	0.00	0	0.00	0	0.00	0	0.00		
ADMINISTRATION	2	2.00	2	2.00	2	2.00	3	3.00	1	1.00
DEVELOPMENT SERVICES - ZONING										
10004 DEPTY DIR DEV SVCS/DIV MGR ZON (DIV MANAGER ZONING OPEF	1	1.00	1	1.00	1	1.00	0	0.00		
610 ZONING SPECIALIST AF	4	4.00	3	3.00	3	3.00	0	0.00		
12102 PERMIT TECHNICIAN AF	0	0.00	0	0.00	0	0.00	0	0.00		
ZONING	5	5.00	4	4.00	4	4.00	0	0.00	-4	-4.00

Position Roster FY15

Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
DEVELOPMENT SERVICES - BUILDING INSPECTION										
12072 DIV MANAGER/BUILDING OFFICIAL MC	0	0.00	0	0.00	1	1.00	1	1.00		
1001 ENGINEER AF	0	0.00	0	0.00	0	0.00	0	0.00		
1002 PROJECT MANAGER AF	0	0.00	0	0.00	0	0.00	0	0.00		
8003 CONSTRUCTION INSPECTOR SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
12078 BUILDING INSPECTOR AF	3	3.00	2	2.00	2	2.00	2	2.00		
12100 ELECTRICAL INSPECTOR AF	1	1.00	2	2.00	2	2.00	2	2.00		
12140 ELECTRICAL INSPECTOR PART TIME <20 NB	1	0.49	1	0.49	1	0.49	1	0.49		
12101 PLUMB/MECHANICAL INSPECTOR AF	2	2.00	2	2.00	2	2.00	2	2.00		
12102 PERMIT TECHNICIAN AF	4	4.00	4	4.00	3	3.00	3	3.00		
1195 PLANS EXAMINER AF	0	0.00	0	0.00	0	0.00	0	0.00		
12094 SR COMMERCIAL PLANS EXAMINER MC	1	1.00	1	1.00	0	0.00	0	0.00		
BUILDING INSPECTION	13	12.49	13	12.49	12	11.49	12	11.49	0	0.00
DEVELOPMENT SERVICES - PLANNING										
12018 DIV MANAGER PLANNING MC	1	1.00	1	1.00	1	1.00	0	0.00		
12105 MUNICIPAL PLANNER III AF	2	2.00	1	1.00	1	1.00	0	0.00		
802 MUNICIPAL PLANNER II AF	0	0.00	0	0.00	0	0.00	0	0.00		
12040 MUNICIPAL PLANNER I AF	1	1.00	2	2.00	2	2.00	0	0.00		
PLANNING	4	4.00	4	4.00	4	4.00	0	0.00	-4	-4.00
DEVELOPMENT SERVICES - ENGINEERING										
12159 DIV MGR ENGINEERING MC	1	1.00	1	1.00	1	1.00	1	1.00		
1001 ENGINEER I AF	1	1.00	1	1.00	1	1.00	1	1.00		
1002 PROJECT MANAGER AF	1	1.00	1	1.00	1	1.00	1	1.00		
12083 PROJECT MANAGER/NPDES BU	1	1.00	1	1.00	1	1.00	1	1.00		
602 PROJECT INSPECTOR AF	3	3.00	3	3.00	3	3.00	3	3.00		
CITY DEVELOPMENT	7	7.00	7	7.00	7	7.00	7	7.00	0	0.00
DEVELOPMENT SERVICES - PLANNING & ZONING										
12169 DIVISION MANAGER, PLANNING & ZONING	0	0.00	0	0.00	0	0.00	1	1.00		
12105 MUNICIPAL PLANNER-III AF	0	0.00	0	0.00	0	0.00	1	1.00		
12040 MUNICIPAL PLANNER-I AF	0	0.00	0	0.00	0	0.00	2	2.00		
610 ZONING SPECIALIST AF	0	0.00	0	0.00	0	0.00	3	3.00		
PLANNING & ZONING	0	0.00	0	0.00	0	0.00	7	7.00	7	7.00
DEVELOPMENT SERVICES	31	30.49	30	29.49	29	28.49	29	28.49	0	0.00
PUBLIC WORKS - ADMINISTRATION										
12183 LAND COORDINATOR	0	0.00	0	0.00	0	0.00	1	1.00		
12011 DIRECTOR PUBLIC WORKS MC	1	1.00	1	1.00	1	1.00	1	1.00		
ADMINISTRATION	1	1.00	1	1.00	1	1.00	2	2.00	1	1.00
PUBLIC WORKS - FLEET AND BUILDING/MAINTENANCE										
8010 BUILDING MAINTENANCE SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
603 ELECTRICIAN II AF	1	1.00	2	2.00	1	1.00	1	1.00		
503 CARPENTER AF	1	1.00	1	1.00	1	1.00	1	1.00		
403 BUILDING MAINTENANCE TECHNICIAN AF	3	3.00	2	2.00	3	3.00	3	3.00		
FLEET AND BUILDING/MAINTENANCE	6	6.00	6	6.00	6	6.00	6	6.00	0	0.00
PUBLIC WORKS - FLEET AND BUILDINGS/CUSTODIAL										
12059 CUSTODIAN SERVICES SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
202 CUSTODIAN I AF (CUSTODIAN AF)	6	6.00	6	6.00	7	7.00	7	7.00		
406 CUSTODIAN II AF (CUSTODIAN LEAD AF)	0	0.00	0	0.00	0	0.00	0	0.00		
FLEET AND BUILDINGS/CUSTODIAL	7	7.00	7	7.00	8	8.00	8	8.00	0	0.00
PUBLIC WORKS - FLEET AND BUILDINGS/FLEET										
9007 DIV MANAGER BUILDINGS & FLEET MC	1	1.00	1	1.00	1	1.00	1	1.00		
8006 FLEET MANAGER SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
506 VEHICLE AND EQUIPMENT MECHANIC II AF	3	3.00	3	3.00	3	3.00	3	3.00		
12166 ADMINISTRATIVE ASSISTANT AF (12099-FLEET MTC SVCS REP AF)	1	1.00	1	1.00	1	1.00	1	1.00		
FLEET AND BUILDINGS/FLEET	6	6.00	6	6.00	6	6.00	6	6.00	0	0.00

Position Roster FY15

Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
PUBLIC WORKS - STREETS AND ROW										
12021 DIV MANAGER STREETS & ROW MC	1	1.00	1	1.00	1	1.00	1	1.00		
12092 STREETS & ROW SUPERINTENDENT MC	1	1.00	0	0.00	1	1.00	1	1.00		
8012 STREETS & ROW SUPERVISOR MC	3	3.00	3	3.00	2	2.00	2	2.00		
714 SROW FOREMAN II AF	1	1.00	1	1.00	1	1.00	1	1.00		
604 VEHICLE AND EQUIPMENT MECHANIC II AF	2	2.00	2	2.00	2	2.00	2	2.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
605 HEAVY EQUIPMENT OPERATOR AF	8	8.00	8	8.00	8	8.00	8	8.00		
504 SROW FOREMAN I AF	3	3.00	3	3.00	3	3.00	3	3.00		
405 INVENTORY CONTROL TECHNICIAN AF	0	0.00	0	0.00	0	0.00	0	0.00		
307 TRUCK DRIVER	8	8.00	8	8.00	8	8.00	8	8.00		
401 OFFICE ASSISTANT-II	0	0.00	1	1.00	1	1.00	1	1.00		
303 STREETS & ROW WORKER AF	20	20.00	19	19.00	19	19.00	19	19.00		
12181 SEASONAL SROW WORKER SE							5	2.30		
STREETS AND ROW	48	48.00	47	47.00	47	47.00	52	49.30	5	2.30
PUBLIC WORKS - ENGINEERING										
12001 CITY ENGINEER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12039 ENGINEERING SECTION MANAGER	3	3.00	3	3.00	3	3.00	2	2.00		
12168 RECORDS & GIS SECTION MANAGER	0	0.00	0	0.00	0	0.00	1	1.00		
1001 ENGINEER I AF	3	3.00	3	3.00	3	3.00	2	2.00		
12170 TRAFFIC ENGINEER I AF	0	0.00	0	0.00	0	0.00	1	1.00		
1002 PROJECT MANAGER AF	1	1.00	1	1.00	1	1.00	1	1.00		
12083 PROJECT MANAGER/NPDES BU	0	0.00	0	0.00	0	0.00	0	0.00		
12165 GIS ADMINISTRATOR AF	0	0.00	0	0.00	0.5	0.50	0.5	0.50		
701 GIS SPECIALIST AF was Engineering Associate)	0	0.00	0	0.00	1	1.00	1	1.00		
12040 MUNICIPAL PLANNER I AF	1	1.00	1	1.00	0	0.00	0	0.00		
602 PROJECT INSPECTOR AF	0	0.00	0	0.00	0	0.00	0	0.00		
603 ELECTRICIAN II AF	1	1.00	1	1.00	2	2.00	2	2.00		
505 ENGINEERING TECHNICIAN I AF	2	2.00	2	2.00	2	2.00	2	2.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
403 BUILDING MAINTENANCE TECHNICIAN AF	1	1.00	1	1.00	0	0.00	0	0.00		
303 STREETS & ROW WORKER AF	1	1.00	2	2.00	2	2.00	2	2.00		
401 OFFICE ASSISTANT II AF (OFFICE ASSISTANT SENIOR AF)	1	1.00	1	1.00	1	1.00	1	1.00		
1185 INTERN SE	0	0.00	0	0.00	0	0.00	0	0.00		
ENGINEERING	16	16.00	17	17.00	17.5	17.50	17.5	17.50	0	0.00
PUBLIC WORKS - REAL PROPERTY										
12063 REAL PROPERTY MANAGER (formerly Community Dev. Mgr)	1	1.00	1	1.00	1	1.00	0	0.00		
12048 REAL PROPERTY SPECIALIST AF	0	0.00	0	0.00	0	0.00	0	0.00		
12128 REAL PROPERTY TECHNICIAN AF	1	1.00	0	0.00	0	0.00	0	0.00		
REAL PROPERTY	2	2.00	1	1.00	1	1.00	0	0.00	-1	-1.00
PUBLIC WORKS	86	86.00	85	85.00	86.5	86.50	90.5	87.80	4	1.30
POLICE DEPARTMENT - ADMINISTRATION										
8001 ADMINISTRATIVE SERVICES MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
502 ADMINISTRATIVE ASSISTANT-I AF	0	0.00	0	0.00	0	0.00	0	0.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
411 RECORDS TECHNICIAN-POL DEPT AF	3	3.00	3	3.00	4	4.00	4	4.00		
404 CUSTOMER SERVICE REP AF	0	0.00	0	0.00	0	0.00	0	0.00		
401 OFFICE ASSISTANT II AF	2	2.00	2	2.00	2	2.00	2	2.00		
204 OFFICE ASSISTANT I AF	0	0.00	0	0.00	0	0.00	0	0.00		
1121 CROSSING GUARDS SE	20	5.00	20	5.00	20	5.00	0	0.00		
12184 CRIME ANALYST	0	0.00	0	0.00	0	0.00	1	1.00		
ADMINISTRATION	27	12.00	27	12.00	28	13.00	9	9.00	-19	-4.00
POLICE DEPARTMENT - COMMUNICATIONS										
1222 COMMUNICATIONS MANAGER (DISPATCH MANAGER MC)	1	1.00	1	1.00	1	1.00	1	1.00		
1075 COMMUNICATIONS ASSISTANT MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12180 REG 911 COMM COORDINATOR							1	1.00		
1076 DISPATCH SHIFT SUPERVISOR	6	6.00	6	6.00	6	6.00	6	6.00		
12061 NGIC SUPERVISOR	1	1.00	1	1.00	1	1.00	1	1.00		
1101 TRAINING COORDINATOR/SUPV DISPATCH	1	1.00	1	1.00	1	1.00	1	1.00		
1077 DISPATCHER	35	35.00	35	35.00	35	35.00	35	35.00		
1191 CALL TAKER	6	6.00	6	6.00	6	6.00	6	6.00		
COMMUNICATIONS	51	51.00	51	51.00	51	51.00	52	52.00	1	1.00

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Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
POLICE DEPARTMENT - ANIMAL CONTROL										
5007 FACILITY MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
7001 ANIMAL CONTROL SUPERVISOR MC	1	1.00	1	1.00	1	1.00	2	2.00		
402 ANIMAL CONTROL OFFICER I AF (ANIMAL CONTROL OFFICER AF)	7	7.00	7	7.00	7	7.00	6	6.00		
507 ANIMAL CONTROL OFFICER II AF (ANIMAL CONTROL LEAD AF)	0	0.00	0	0.00	0	0.00	0	0.00		
204 OFFICE ASSISTANT I AF (OFFICE ASSISTANT AF)	2	2.00	2	2.00	2	2.00	2	2.00		
203 KENNEL WORKER AF	4	4.00	5	5.00	5	5.00	5	5.00		
ANIMAL CONTROL	15	15.00	16	16.00	16	16.00	16	16.00	0	0.00
POLICE DEPARTMENT - CODE ENFORCEMENT										
805 CODE ENFORCEMENT SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
606 CODE ENFORCEMENT OFFICER II AF (CODE ENFORCEMENT LEAD AI	1	1.00	1	1.00	1	1.00	1	1.00		
509 CODE ENFORCEMENT OFFICER I AF (CODE ENFORCEMENT OFFICER	5	5.00	5	5.00	5	5.00	5	5.00		
CODE ENFORCEMENT	7	7.00	7	7.00	7	7.00	7	7.00	0	0.00
POLICE DEPARTMENT - LAW ENFORCEMENT										
1081 DIRECTOR POLICE DEPARTMENT	1	1.00	1	1.00	1	1.00	1	1.00		
1090 POLICE DEPUTY DIR MC	2	2.00	2	2.00	2	2.00	2	2.00		
1083 CAPTAIN	2	2.00	2	2.00	2	2.00	2	2.00		
1084 LIEUTENANT MC	6	6.00	6	6.00	6	6.00	6	6.00		
1211 PUBLIC INFORMATION OFFICER	1	1.00	1	1.00	1	1.00	1	1.00		
1085 SERGEANT PE	16	16.00	16	16.00	16	16.00	16	16.00		
1087 CORPORAL PF	8	8.00	8	8.00	8	8.00	8	8.00		
1089 DETECTIVE PF	9	9.00	9	9.00	9	9.00	10	10.00		
1102 POLICE OFFICER PF	81	81.00	82	82.00	84	84.00	83	83.00		
1103 POLICE OFFICER PF (COPS GRANT)							3	3.00		
1088 EVIDENCE TECHNICIAN PF	2	2.00	2	2.00	2	2.00	2	2.00		
LAW ENFORCEMENT	128.00	128.00	129.00	129.00	131.00	131.00	134.00	134.00	3	3.00
POLICE DEPARTMENT - RECRUITING & TRAINING										
1085 SERGEANT PE	1	1.00	1	1.00	1	1.00	1	1.00		
1102 POLICE OFFICER PF	1	1.00	1	1.00	1	1.00	1	1.00		
1211 PUBLIC INFORMATION OFFICER	0	0.00	0	0.00	0	0.00	0	0.00		
RECRUITING & TRAINING	2	2.00	2	2.00	2	2.00	2	2.00	0	0.00
POLICE DEPARTMENT	230	215.00	232	217.00	235	220.00	220	220.00	-15	0.00
FIRE AND RESCUE										
12081 DIRECTOR FIRE & RESCUE MC	1	1.00	1	1.00	1	1.00	1	1.00		
1233 DEPUTY FIRE CHIEF FE	1	1.00	1	1.00	1	1.00	1	1.00		
1150 BATTALION COMMANDER FD	4	4.00	4	4.00	3	3.00	3	3.00		
1151 BATTALION COMMANDER-TRAINING FD	0	0.00	0	0.00	1	1.00	1	1.00		
1203 BATTALION COMMANDER-EMS FD	1	1.00	1	1.00	1	1.00	1	1.00		
1214 FIRE MARSHALL FF	1	1.00	1	1.00	1	1.00	1	1.00		
1193 DISTRICT COMMANDER (Captain) FF	20	20.00	22	22.00	23	23.00	23	23.00		
1097 FIREFIGHTER PARAMEDIC FF	24	24.00	21	21.00	23	23.00	24	24.00		
1099 FIRE INSPECTOR FF	3	3.00	3	3.00	3	3.00	3	3.00		
1235 FIRE ENGINEER FF	9	9.00	8	8.00	9	9.00	9	9.00		
1230 FIREFIGHTER EMT I FF	8	8.00	8	8.00	8	8.00	9	9.00		
12143 PIPEMAN/EMT-I FF	1	1.00	1	1.00	1	1.00	1	1.00		
1098 FIREFIGHTER EMT BASIC FF	26	26.00	28	28.00	26	26.00	26	26.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
FIRE AND RESCUE	100	100.00	100	100.00	102	102.00	104	104.00	2	2.00
FIRE AND RESCUE - EMERGENCY MANAGEMENT										
12023 EMERGENCY PROGRAM MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
EMERGENCY MANAGEMENT	2	2.00	2	2.00	2	2.00	2	2.00	0	0.00
FIRE AND RESCUE	102	102.00	102	102.00	104	104.00	106	106.00	2	2.00
TOTAL GENERAL FUND	783	634.37	781	634.21	782.5	634.69	781.5	640.85	-1	6.16

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Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
WATER AND WASTEWATER UTILITIES FUND										
WATER AND WASTEWATER UTILITY FUND - ADMINISTRATION										
12022 DIVISION MANAGER UTILITY OPERATIONS MC	1	1.00	1	1.00	1	1.00	1	1.00		
12041 UTILITIES SYSTEM ENGINEER AF	1	1.00	1	1.00	1	1.00	1	1.00		
701 ENGINEER ASSOCIATE AF	0	0.00	0	0.00	0	0.00	0	0.00		
505 ENGINEERING TECHNICIAN I AF	1	1.00	1	1.00	1	1.00	1	1.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
ADMINISTRATION	4	4.00	4	4.00	4	4.00	4	4.00	0	0.00
WATER AND WASTEWATER UTILITY FUND - CONSERVATION										
703 ENVIRONMENTAL PROGRAMS MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
510 WATER CONSERVATION SPECIALIST AF	1	1.00	1	1.00	1	1.00	1	1.00		
CONSERVATION	2	2.00	2	2.00	2	2.00	2	2.00	0	0.00
WATER AND WASTEWATER UTILITY FUND - ENGINEERING										
1001 ENGINEER AF	0	0.00	0	0.00	1	1.00	1	1.00		
1002 ENGINEERING SECTION MANAGER MC	1	1.00	1	1.00	0	0.00	0	0.00		
1002 PROJECT MANAGER AF	1	1.00	1	1.00	1	1.00	1	1.00		
12165 GIS ADMINISTRATOR AF	0	0.00	0	0.00	0.5	0.50	0.5	0.50		
701 GIS SPECIALIST AF	1	1.00	1	1.00	1	1.00	1	1.00		
602 PROJECT INSPECTOR AF	2	2.00	2	2.00	2	2.00	2	2.00		
612 LINE LOCATOR AF	2	2.00	2	2.00	1	1.00	1	1.00		
WATER AND WATERWATER UTILITY FUND - ENGINEERING	7	7.00	7	7.00	6.5	6.50	6.5	6.50	0	0.00
WATER AND WASTEWATER UTILITY FUND - ASSET MNGT										
12007 DIV MANAGER ASSET MANAGEMENT MC	0	0.00	0	0.00	0	0.00	0	0.00		
1071 ACCOUNTING MANAGER MC	1	1.00	1	1.00	1	1.00	1	1.00		
12097 ACCOUNTING TECHNICIAN-III	0	0.00	0	0.00	1	1.00	1	1.00		
ASSET MANAGEMENT	1	1.00	1	1.00	2	2.00	2	2.00	0	0.00
WATER AND WASTEWATER UTILITY FUND - CUSTOMER SERVICE										
12007 DIV MANAGER UTILITY SVCS MC (DIV MANAGER ASSET MANAGEM	1	1.00	1	1.00	1	1.00	1	1.00		
8004 CUSTOMER SERVICE MANAGER MC	0	0.00	0	0.00	0	0.00	0	0.00		
6004 CUSTOMER SERVICE SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
12045 UTILITES SERVICES SUPERVISOR MC	1	1.00	1	1.00	1	1.00	1	1.00		
12098 UTILITIES BILLING SPECIALIST AF	2	2.00	2	2.00	2	2.00	2	2.00		
12046 UTILITIES SERVICES SPECIALIST II AF	2	2.00	2	2.00	2	2.00	2	2.00		
12103 UTILITIES SERVICES SPECIALIST I AF	6	6.00	6	6.00	6	6.00	6	6.00		
302 UTILITIES SERVICE TECHNICIAN AF	6	6.00	6	6.00	6	6.00	6	6.00		
CUSTOMER SERVICE	19	19.00	19	19.00	19	19.00	19	19.00	0	0.00
UTILITIES FUND (501)	33	33.00	33	33.00	33.5	33.50	33.5	33.50	0	0.00

Position Roster FY15

Department/Fund	FY12		FY13		FY14		FY15 ADOPTED		Net Change FY14 to FY15 Recommended	
	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE	Position Count	FTE
GRANTS AND OTHER FUNDS										
304 RECREATION LEADER	2	2.00	2	2.00	2	2.00	2	2.00		
RECREATION ACTIVITIES FUND (206)	2	2.00	2	2.00	2	2.00	2	2.00	0	0.00
12123 KRRB COMMUNITY WORKER II	2	0.75	2	0.75	3	1.94	3	2.51		
1119 KRRB COMMUNITY WORKER I	8	1.35	8	1.35	4	0.80	0	0.00		
1139 INTERN - PARKS & RECREATION	0	0.00	0	0.00	0	0.00	0	0.00		
PARKS & REC COMMUNITY DEVELOPMENT GRANT (207)	10	2.10	10	2.10	7	2.74	3	2.51	-4	-0.23
12155 BUSINESS RELATIONS & CVB MGR (was DIVISION MANAGER CVB)	0.4	0.40	0.4	0.40	0.4	0.40	0.5	0.50		
12093 ASSISTANT DIVISION MANAGER CVB MC	0.2	0.20	0.2	0.20	0.2	0.20	0.5	0.50		
PROMOTIONS FUND (224)	0.6	0.60	0.6	0.60	0.6	0.60	1	1.00	0.4	0.40
12155 BUSINESS RELATIONS & CVB MGR (was DIVISION MANAGER CVB)	0.6	0.60	0.6	0.60	0.6	0.60	0.5	0.50		
12093 ASSISTANT DIVISION MANAGER CVB MC	0.8	0.80	0.8	0.80	0.8	0.80	0.5	0.50		
608 CVB SALES COORDINATOR AF	1	1.00	1	1.00	1	1.00	1	1.00		
12166 ADMINISTRATIVE ASSISTANT AF (was ADMINISTRATIVE ASSISTAN	1	1.00	1	1.00	1	1.00	1	1.00		
12062 SPECIAL PROJECTS COORDINATOR MC	0	0.00	0	0.00	0	0.00	0	0.00		
CONVENTION VISITORS BUREAU (CVB) (225)	3.4	3.40	3.4	3.40	3.4	3.40	3	3.00	-0.4	-0.40
12095 ACCOUNTING TECH III REC SAD BU (ACCOUNTING TECH REC SAD B	1	1.00	1	1.00	1	1.00	1	1.00		
SAD ADMINISTRATION FUND (227)	1	1.00	1	1.00	1	1.00	1	1.00	0	0.00
12134 PROGRAM MANAGER NM GANG TASK FORCE	1	1.00	1	1.00	1	1.00	0	0.00		
12138 GANG INTELLIGENCE ANALYST GF	0	0.00	0	0.00	0	0.00	0	0.00		
12147 DATA ENTRY CLERK PART TIME GF	0	0.00	1	0.63	1	0.63	0	0.00		
NM GANG TASK FORCE GRANT (245)	1	1.00	2	1.63	2	1.63	0	0.00	-2	-1.63
12130 YCC INTERN	0	0.00	2	0.40	0	0.00	0	0.00		
12131 YCC YOUTH WORKER	0	0.00	6	1.20	0	0.00	0	0.00		
PARKS & REC COMMUNITY DEVELOPMENT GRANT (252)	0	0.00	8	1.60	0	0.00	0	0.00	0	0.00
12133 SUMMER FOOD PRGM COORDINATOR	1	0.25	1	0.25	1	0.25	1	0.25		
12132 MEAL SITE MONITOR SE	4	0.64	12	1.92	14	2.24	14	2.24		
PARKS & REC FOOD PROGRAM GRANT (253)	5	0.89	13	2.17	15	2.49	15	2.49	0	0.00
12137 SOLID WASTE PRGRM SPECIALIST AF	1	1.00	1	1.00	1	1.00	1	1.00		
ENVIRONMENTAL GRANT (260)	1	1.00	1	1.00	1	1.00	1	1.00	0	0.00
12124 TEMPORARY PROJECT MANAGER	0	0.00	0	0.00	0	0.00	0	0.00		
GO BOND CONSTRUCTION (329)	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00
12058 GRANT ADMINISTRATOR AF					0.25	0.25	0.25	0.25		
12111 GRANTS SPECIALIST MC	1	0.50	1	0.50	0	0.00	0	0.00		
12162 OFFICE ASSISTANT-II (TERM)					0.75	0.75	0.75	0.75		
HUD-CDBG FUND (375)	0	0.00	0	0.00	1	1	1	1	0	0.00
12058 GRANT ADMINISTRATOR AF	0	0.00	0	0.00	0	0.00	0	0.00		
1208 ADVOCATE COORDINATOR GRANT (full time)	1	1.00	1	1.00	1	1.00	1	1.00		
12068 VICTIM ADVOCATE STOP GRANT (full time)	0	0.00	0	0.00	0	0.00	0	0.00		
12070 VICTIM ADVOCATE GRANT (part time <20)	0	0.00	1	0.49	1	0.49	1	0.49		
12069 CCR COORDINATOR GRANT (full time)	0	0.00	0	0.00	0	0.00	0	0.00		
PUBLIC SAFETY GRANTS (376)	1	1.00	2	1.49	2	1.49	2	1.49	0	0.00
GRANTS AND OTHER FUNDS	26	13.49	44	17.49	35	17.35	29	15.49	-6	-1.86
TOTAL ALL FUNDS	842	680.86	858	684.7	851	685.54	844	689.84	-7	4.30
SUMMARY (% change in position count from year to year)										
General Fund & Utilities -- Full & Part time:	681	641.68	681	641.68	683	644.66	672	648.16	-11	3.50
General Fund Summer Seasonal Parks & Rec/Outdoor Pools:	135	25.69	133	25.53	133	23.53	143	26.19	10	2.66
Grants:	26	13.49	44	17.49	35	17.35	29	15.49	-6	-1.86
Total:	842	680.86	858	684.7	851	685.54	844	689.84	-7	4.30

Employee Benefits

Benefit Eligibility: Employees must be a regular employee whose normal work schedule is 20 hours or more per week and includes elected officials.

Retirement: New Mexico Public Employees Retirement Association (PERA) – The PERA contribution rate for general employees, other than police and fire, is 10.65% under the Municipal plan 2; however, the city pays 75% of the employee’s portion which decreases the employee’s contribution rate to 2.66%. The total contribution is 20.20% of salary with the employee contributing 2.66% and the City contributing 17.54%.

The PERA contribution rate for Law Enforcement employees is 17.8% under the Police Plan 5; however, the city contributes 75% of the employee’s portion which decreases the employee’s contribution rate to 4.45%. The total contribution is 36.70% of salary with the employee contributing 4.45% and the City contributing 32.25%.

The PERA contribution rate for Fire/EMS employees is 17.70% under the Fire Plan 5; however, the city contributes 75% of the employee’s portion which decreases the employee’s contribution rate to 4.42%. The total contribution is 39.35% of salary with the employee contributing 4.42% and the City contributing 34.93%.

City Cost of PERA: \$6,975,871

Social Security: the City only participates in the Medicare portion of Social Security for non-seasonal staff. The employee contributes 1.45% of salary and the City matches the 1.45%.

City Cost of Medicare: \$463,789

Retiree Healthcare: The City participates in a retiree healthcare program for all employees through New Mexico Retiree Healthcare Authority. Employees and the City share in the Cost.

City Cost for Retiree Healthcare: \$634,621

Medical Insurance: The City’s medical plan is a self-funded medical plan and the City offers a choice of medical plans and a choice of medical provider network access. Employees may choose Plan A which is a co-insurance based plan or Plan B which is a co-payment based plan. Employees may choose either the Presbyterian or Blue Cross Blue Shield of NM provider network.

City Cost of Medical Insurance: \$4,623,393

Dental: The City’s dental plan is a self-funded dental plan through Delta Dental.

City Cost of Dental Insurance: \$401,417

Life Insurance: Employees may elect to enroll in Basic Group Term Life Insurance and Supplemental Life Insurance. Coverage for life insurance is through Minnesota Life. For Basic Group Term Life,

employees are covered at 1x's their basic annual compensation. The City contributes towards the cost of Basic Group Term Life Insurance and Dependent Life Insurance.

City Cost for Basic Group Term Life Insurance: \$42,962

Flexible Spending Accounts: The City offers a flexible spending account program which provides employees with the opportunity to set aside dollars on a pre-tax basis in either a Healthcare Reimbursement Account or a Dependent Care Reimbursement Account. Rocky Mountain Reserve administers the flexible spending account program.

Vision Insurance: Employees may choose to participate in vision insurance offered through Davis Vision.

Long Term Disability Insurance: Employees may elect coverage for long-term disability insurance which provides up to 60% of monthly earnings to a maximum of \$3,500 per month. Benefits would begin on the 90th day of the employee's disability. Coverage is provided through Lincoln Financial Group.

Short Term Disability Insurance: Employees may elect coverage for short-term disability insurance which provides up to 60% of weekly earnings to a maximum of \$1,000 per week. Benefits would begin on the 30th day of the disability and would end after 9 weeks of not being able to work in the employee's own occupation. Coverage is provided through Lincoln Financial Group.

Tax Deferred Savings: the City offers a tax deferred 457 plan with a variety of investment options through the City/County Managers Association (ICMA). The 457 plan provides the opportunity for employees to set aside a portion of their salary on a pre-tax basis to supplement retirement. The City does not contribute to the 457 plan.

Vacation: AFSCME union employees and non-represented employees accrue vacation based on their length of service with the City. The rate for anyone working less than 40 hours is prorated.

Sick Leave: AFSCME union employees and non-represented employees accrue 8.00 hours per month of sick time (or 3.69 hours per pay period). The city offers an annual sick leave conversion based on the number of sick hours used in the preceding (12) calendar months. The rate for anyone working less than 40 hours is prorated.

PTO (Paid Time Off): Police, communications and Fire Department union employees accrue PTO time based on their length of service with the City.

Holidays: The Governing Body of the City annually approves the holiday schedule to be observed by the City. Holidays are typically observed for the following: New Year's Day, Martin Luther King, Jr. Day, Memorial Day, Independence Day, Labor Day, Columbus Day, Veterans Day, Thanksgiving and the Friday following Thanksgiving, Christmas Eve and Christmas Day.

Tuition Reimbursement: Depending on the availability of funding, the City may reimburse current and/or future job-related education expenses as outlined in the City Personnel Policies and Work Rules.

City Costs for Tuition Reimbursement: \$24,500

Employee Assistance Program: The Employee Assistance Program (EAP) is a confidential counseling/consultation service that is provided at no cost to employees. The EAP is available to help employees and eligible family members with a wide range of personal issues.

City Costs for Employee Assistance Program: \$17,418

Note: For the benefit plans outlined above, the Plan documents and/or Insurance Contracts / Policies determine the rights and responsibilities of member(s) and will govern in the event that the plan documents conflict with any benefit comparison, summary, description of the plan or any representation by an employee of the City of Rio Rancho.

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July 23, 2014

The Honorable Mayor and City Councilors
City of Rio Rancho
3200 Civic Center Circle NE
Rio Rancho, New Mexico 87144

RE: Submission of the City's Infrastructure and Capital Improvement Plan (ICIP) for Fiscal Years 2015-2020

Mr. Mayor and City Councilors:

Transmitted herein is a complete copy of the City's Infrastructure and Capital Improvement Plan (ICIP) for Fiscal Years 2015-2020 (July 1, 2014-June 30, 2020). While the ICIP does not impart legal authority for capital spending outside of Fiscal Year 2015, the document does constitute the primary basis upon which subsequent annual capital budgets will be formulated and presents a multi-year projection of capital needs and financing requirements.

The final ICIP reflects the collective effort of several City departments and various levels of management and staff. The ICIP document is intended to be a planning document and financial management tool that projects capital needs and priorities while identifying future financing requirements over the planning period. As such, the goals of the capital program as set forth in the policy contained herein are as follows:

1. Consistently make decisions related to infrastructure and capital improvement aligned with the adopted Strategic Plan.
2. Promote financial stability and focus attention on the City's long term financial capacity to meet capital and operational needs.
3. Effectively communicate the City's priorities and plans for undertaking capital projects to internal and external stakeholders.

The document is organized around eight specific project categories, including: General Government and Other Departments; Police; Fire and Rescue; Parks, Recreation, and Community Services; Drainage; Transportation; Utility-Water; and, Utility-Wastewater. Each project category consists of the following components:

1. A facility introduction section containing historical and contextual information about the City's capital assets and infrastructure. Information includes inventories, capacity and condition of assets, repair and maintenance programs/activities, asset performance indicators, ICIP plan development, developer contributions, and funding sources.
2. A summary table containing each planned project in order of priority rank.
3. Financing summaries presented for the aggregate planning period.

4. A list of 'Projects Under Consideration' for which a reasonable expectation of need has been established, but for which funding has not been determined within the ICIP time frame.
5. Detailed project information for individual projects containing project descriptions and scope, justification, history and status, and cost and funding information.
6. Recent past results and accomplishments related to completed or ongoing projects.

PROJECT HIGHLIGHTS BY PROJECT CATEGORY: FISCAL YEARS 2015-2020

Fire and Rescue

Fire Apparatus

The FY15 ICIP includes a fire apparatus replacement plan totaling \$4,118,958 through Fiscal Year 2020. A replacement engine is currently on order to be delivered in August 2014. The proposed financing plan for fire apparatus and police vehicles has been presented as Exhibit 1. The plan for fire apparatus includes Public Safety Impact Fee and General Fund sources. General Fund sources have been programmed into the General Fund Five Year Financial Plan.

Fire and Rescue Administration Building

On April 10, 2013, the Governing Body approved a loan in the principal amount of \$795,925 (R23, Enactment 13-022) for the acquisition of an existing building located at 1526 Stephanie Road for a Fire and Rescue Administration facility. The City purchased the property in May 2013 at a cost of \$697,459 and renovation plans are currently in progress. Construction of Phase II improvements consisting of a large training room and Emergency Operations Center is currently in progress, while Phase III improvements consisting of a fitness center and additional bathrooms are planned for Fiscal Year 2016 contingent upon identification of additional funding.

Police Department

Rio Rancho Public Safety Communications Upgrade

The project involves a communication equipment upgrade to a simulcast microwave network linking all 4 communication tower sites, including Angel Road Tower which has been relocated in the Village of Corrales. The upgrade will improve radio transmissions from first responders in the field to the Communications Center. Funding for the system upgrade is to be determined at this time.

Police Vehicle Replacement

The Department has identified replacement of its aging law enforcement vehicle fleet as a pressing capital need. Currently, 36 percent of marked police vehicles have in excess of 100,001 miles and an additional 16 percent will potentially reach that mileage within the next year. Since Fiscal Year 2010, the Department has procured a total of 65 police vehicles funded by various sources, including federal grants, special fund loan proceeds, public safety impact fees, and general fund revenues.

The FY15 ICIP includes a police vehicle replacement plan totaling \$3,407,572 through Fiscal Year 2020. The proposed financing plan for fire apparatus and police vehicles has been presented as Exhibit 1. The plan for police vehicle replacement includes State Capital Outlay, Public Safety Impact Fee, Law Enforcement Protection Fund, and General Fund sources. General Fund sources have been programmed into the General Fund Five Year Financial Plan.

The FY15 Budget includes two (2) replacement vehicle acquisitions (Impact Fees: \$47,800 and General Fund: \$35,364). The City also anticipates receiving a State Capital Outlay Appropriation in the amount of \$337,000 in Fiscal Year 2015.

Transportation

Southern Boulevard Reconstruction from Golf Course Road to NM528

The project consists of final design and reconstruction of Southern Boulevard from Golf Course Road to NM528 to include signalized intersections, street lighting, curb and gutter, sidewalks, roadway pavement replacement, turning lane reconstruction, storm drainage reconstruction, striping, and signage. Staff is currently conducting a corridor study and preliminary design activities to be completed in October 2014. Final design is planned in Fiscal Year 2016 and the City anticipates receiving federal grant funds in Fiscal Year 2018 in the amount of \$7,009,600 for construction activities.

Westside Boulevard Permanent Roadway Improvements

The City completed two lane road improvements in spring 2010 at a cost of \$381,266 to open the roadway in support of development in the area, including the new Presbyterian Hospital and the Village Mixed Use Development. Widening of Westside Boulevard from Wellspring Avenue to Unser Boulevard was completed in summer 2011 at an additional cost of \$209,838.

2009 General Obligation Bond Proceeds in the amount of \$571,383 have been reallocated to the project. These funds along with the anticipated 2014 State Capital Outlay Appropriation in the amount of \$965,000 will complete the design and construction of the Westside Boulevard bridge at the Cabezón Channel crossing, including approaches and departures roadways. Design is currently in progress and construction is planned for Fiscal Year 2015.

Broadmoor Boulevard-Phase I

The project consists of final design and construction of the two (2) lane interim roadway from Norwich Avenue to Paseo del Volcan, as well as improvements to the section between Northern Boulevard and Norwich Avenue. Broadmoor Boulevard will be an integral north-south corridor accommodating traffic flows into and out of the City Center area. Final design is currently in progress utilizing Federal Grants and Higher Education Gross Receipts Tax sources. The FY15 Budget includes an additional \$3,250,000 in Higher Education Gross Receipts Tax sources for construction activities.

Utility-Water

Water Rights Acquisition

The City's water rights acquisition liability is approximately 16,000 acre feet within the next 50 years under two Office of State Engineer (OSE) permits authorizing diversion of up to 24,000 acre feet per year. The 2003 OSE permit requires acquisition of 728 acre feet of water rights every five (5) year period through 2063, beginning at a time when the City reaches 12,000 acre feet of annual consumption (reached in December 2007). The 1979 permit requirement will vary according to water model results of how the City's water consumption affects the Rio Grande River. To date, the City has acquired and applied approximately 4,451 acre feet toward both permit requirements. As such, the City has satisfied its obligation under the 2003 permit for the first three periods, 2008-2012, 2013-2017, and 2018-2022. Acquisition of water rights has been funded through a combination of Utility Operating Revenues, Utility Bond Proceeds, Water Rights Acquisition Fees, and two Water Rights Loans entered into in January and December of 2011. The balance of capital funds available for purchase of additional water rights is \$2,239,147, while estimated recurring revenue from the water rights acquisition fee available through Fiscal Year 2020 is \$8 million.

2013 Utility Rates and the Water Infrastructure and Capital Improvement Plan

Effective February 1, 2013, water and wastewater rates increased by 8.8% annually to provide sufficient funds for rising operations and maintenance costs, and to support non-growth related capital projects to maintain the system at its current size and level of service provision (O35, Enactment 12-34). On May

22, 2013, the Governing Body amended the increase for FY14 to 7.8% effective July 1, 2013 (O16, Enactment 13-13) due to receipt of a State Capital Outlay Appropriation for water service line replacement. In FY15, rates were set to return to the predetermined increases originally adopted in O35, Enactment 12-34; however on June 25, 2014 the Governing Body amended the annual increase to 7.8% for FY15 through FY17.

The FY15 Water ICIP includes new cash financing in the amount of \$7 million and new debt financing in the amount of \$26 million for water projects. Potential debt financed projects include Booster Station and Transmission Line from Tank 8 to Tank 13 (\$3,000,000), Redrill Well 13 and Equip for Arsenic Treatment (\$12,530,000), and Redrill Well 5 and Equip for Arsenic Treatment (\$10,950,000).

Utility-Wastewater

Wastewater Treatment Plant #6 Expansion and Effluent Pump Station and Reuse Line to Wastewater Treatment Plant #2

The project will expand treatment capacity at the plant while the pump station and waterline will deliver reuse water from Wastewater Treatment Plant (WWTP) #6 to WWTP#2, providing irrigation for various city park facilities, the Rio Rancho Sports Complex, the Cabezon subdivision, and the Chamisa Hills Country Club. Treated effluent water will also be used for direct injection activities related to the aquifer recharge project currently in progress. Construction of three segments of the reuse pipeline has been completed: 1.) WWTP#6 to 27th Street and Southern Blvd.; 2.) Phase I-Montoya's Arroyo; and, 3.) Southern Blvd. and Nicklaus Dr. through the Chamisa Hills Golf Course area. Installation of the membrane filtration system at WWTP#6 was substantially completed in November 2013. Construction of the remaining project scope is currently in progress to be completed in January 2015. The project is financed primarily with proceeds of a limited obligation loan from the New Mexico Environment Department (NMED) in the principal amount of \$25 million.

Montoya's Arroyo Sewer Upgrade-Phase III and IV

The project consists of installation of new 30" and 36" sanitary sewer pipe to replace the existing 15" pipe that will be capped and abandoned in place. Phase III construction from the Sports Complex Dam to approximately 500 feet east of Broadmoor Boulevard was completed in February 2013. A related developer managed project involves expansion of the sewer interceptor from the termination point of Phase III to Idalia Road to serve developments northwest of Northern and Broadmoor Boulevards. At the time the developer segment of the line is completed (estimated in 2014), staff will commence Phase IV which will extend from Idalia Road to Northern Boulevard to connect to an existing sewer line. The project is funded by Wastewater Impact Fees and Utility Operating sources.

2013 Utility Rates and the Wastewater Infrastructure and Capital Improvement Plan

The FY15 Wastewater ICIP includes new cash financing in the amount of \$6.6 million and new debt financing for wastewater projects in the amount of \$13.6 million. Notable debt financed projects include Retrofit Wastewater Treatment Plant #1 to a Membrane BioReactor (\$10,234,122) and New Warehouse, Laboratory, and Office Complex at Wastewater Treatment Plant #2 (\$2,621,098).

Parks, Recreation, and Community Services

Meadowlark Senior Center Parking Lot

Parking lot renovations are necessary to meet federal requirements established by the American with Disabilities Act (ADA). Design of Phase I improvements addressing ADA issues in areas immediately surrounding the senior center has been completed with Community Development Block Grant (CDBG) funding received in Fiscal Year 2010. The Department received an additional \$23,000 in CDBG funding in Fiscal Year 2013 for Phase II design services, and an amount of \$912,600 in state

appropriations have been authorized by the 2012 and 2013 Legislatures for construction. The additional 2013 state appropriation will allow the project to be completed in one construction phase.

A Park Above

The project consists of designing, constructing, and equipping a one hundred percent all-inclusive regional park facility which will offer uniquely configured parkscape elements and special features for children with disabilities. Research and conceptual design was completed in summer 2012 and a 6 acre park site in the Cabezon subdivision has been selected as the home for the new park. Phase I construction commenced in March 2014 and an additional \$60,000 State Capital Outlay Appropriation was authorized by the 2014 Legislature. Other sources of funding include commitments by partners Sandoval County, Intel, Sandia National Laboratories, and the non-profit group A Park Above, Inc. The City intends to continue working with the non-profit and other partners to secure additional funding and donated in-kind construction services. The City has also started developing volunteer support groups that will adopt and help maintain and operate the park once constructed.

Drainage

Los Milagros Channel Improvements

The project involves channel improvements from the outlet of the Los Milagros Subdivision pond across Gemini Road, across Chessman Road to the Los Montoya's Arroyo. The project is required to protect road crossings and allow further development in the area. Design of the ultimate drainage solution was completed in October 2013 and construction of Phase I improvements up to Gemini Road was completed in May 2014. The FY15 Budget includes additional Drainage Impact Fee funds in the amount of \$141,141 for Phase II improvements from Gemini Road to Los Montoya's Arroyo.

General and Other

Fleet Vehicle and Heavy Equipment Replacement

The Department of Public Works, Building and Fleet Maintenance Division prioritizes the needs of the general vehicle and heavy equipment fleet annually based on the age and condition of existing vehicles, and service demands and priorities of the City as they relate to the need for vehicle acquisition and/or replacement. The FY15 ICIP includes \$7.8 million in planned acquisitions through Fiscal Year 2020. The FY15 Budget includes cash financing of a Parks Maintenance truck replacement, an Animal Control truck replacement, an equipment transportation trailer for Streets and Right-of-Way, and additional equipment for road maintenance.

CAPITAL SPENDING OVERVIEW: FISCAL YEARS 2015-2020

In the aggregate, the City's capital program consists of 92 projects at a total estimated cost of \$277 million for the planning period beginning on July 1, 2014 and ending on June 30, 2020 (FY15-FY20). Similar to past ICIPs, the major project categories accounting for the most substantial portions of the aggregate program are Transportation and Drainage (39%) and Utilities-Water and Wastewater (48%).

A complete breakdown of planned capital spending by project category and fiscal year is presented in a summary page following this message.

The size of the capital program has decreased by \$6.2 million or 2 percent compared to last year's plan. Major changes in the size of the capital program are detailed in Exhibit 2. The ICIP presents the City's plan for capital spending based on a reasonable estimate of financial resources likely to be available over the planning period. The ICIP document also contains a 'Projects Under Consideration' list for each facility category consisting of projects for which an expectation of need has been established, but for which funding is yet to be determined. The 'Projects Under Consideration' list therefore captures

projects considered deferred due to lack of funding at this time.

Table 1

ICIP Comparison: FY2014-2019 and FY2015-2020

	FY 2014-2019	FY 2015-2020	\$ Change	% Change
General and Other	\$ 3,191,776	\$ 9,732,831	\$ 6,541,055	205%
Police	\$ 5,307,880	\$ 5,547,772	\$ 239,892	5%
Fire and Rescue	\$ 5,006,484	\$ 6,006,067	\$ 999,583	20%
Parks, Rec. and Comm. Services	\$ 31,634,247	\$ 16,150,533	\$ (15,483,714)	-49%
Drainage	\$ 2,962,339	\$ 5,166,334	\$ 2,203,995	74%
Transportation	\$ 110,533,127	\$ 102,330,654	\$ (8,202,473)	-7%
Utilities-Water	\$ 62,403,000	\$ 68,792,758	\$ 6,389,758	10%
Utilities-Wastewater	\$ 62,630,472	\$ 63,720,769	\$ 1,090,297	2%
TOTAL	\$ 283,669,325	\$ 277,447,718	\$ (6,221,607)	-2%

CAPITAL FINANCING OVERVIEW: FISCAL YEARS 2015-2020

At the time of publication of the ICIP, the City has affirmatively and/or tentatively identified funding sources for 52 percent of total capital spending planned to occur through Fiscal Year 2020. Sources include both pay-as-you-go (use of current financial resources) and debt financing sources, while 48 percent of the total program funding is yet to be determined.

The City continuously identifies funding for high priority projects throughout the fiscal year and an effort has been made in the FY15 ICIP to accurately represent the funding gap that exists between capital needs as identified in the plan and financial resources available for those needs.

The FY15 ICIP includes an amount of \$42 million in utility enterprise bond proceeds programmed for expenditure in anticipation of future debt issuance for non-growth capital projects pursuant to the 2012 Rate Study. A continuing effort in the coming fiscal year will be to analyze the City's debt capacity and benchmark its debt program against other similar-sized jurisdictions.

The table below presents a broad look at the capital financing of the FY15-20 ICIP. A more detailed break out of funding by source and fiscal year is presented in a summary page following this message.

Table 2

<i>Type of Financing</i>	FY 2015	% of Total	FY 2016-2020	% of Total
Pay as You Go	\$ 41,256,058	54%	\$ 45,493,881	23%
Debt Financing	\$ 18,568,788	24%	\$ 38,279,434	19%
To Be Determined*	\$ 16,028,330	21%	\$ 117,821,227	58%
TOTAL	\$ 75,853,176	100%	\$ 201,594,542	100%

*Amounts "To Be Determined" are considered deferred capital needs until funding is identified.

Fiscal Year 2015 Capital Budget

Table 3

<i>Fund</i>	<i>\$ Amount</i>
General Fund	\$ 120,334
Special Funds	\$ 5,554,170
Utility Funds	\$ 4,385,536
TOTAL	\$ 10,060,040

General Fund: \$120,334

Capital outlay in the General Fund typically consists of items such as equipment and software. Larger capital items and improvements such as vehicle and heavy machinery acquisition, and building and facility improvements are funded through transfers to capital funds, such as the Equipment Replacement Fund and Building/Facility Improvement Fund. General Fund capital outlay for Fiscal Year 2015 consists of:

- Haynes Pool Pump Equipment: \$6,060
- Front Deck Mowers (2) for Parks Maintenance: \$40,340
- Streets and Right-of-Way Equipment: \$51,934
- Bait Car Equipment: \$7,500
- Electric Gurney for Fire and Rescue: \$14,500

The capital budget for Fiscal Year 2015 is \$5,878 more than the Fiscal Year 2014 actual capital expenditures.

Special Funds: \$5,554,170

Special funds are established to account for revenue sources related to specific activities and objectives that require segregated accounting for restricted or committed purposes. Major capital projects funded in the Fiscal Year 2015 Budget include:

- Police Motorcycles (2): \$42,000 (Law Enforcement Protection Fund)
- Fire Command Vehicles (2): \$60,000 (Fire Protection Fund)
- Broadmoor Boulevard Phase I: \$3,250,000 (Higher Education Gross Receipts Tax Fund)
- Road Restoration, Traffic Equipment, Pedestrian Improvements, ADA Sidewalks: \$68,442 (Municipal Gas Tax Fund)
- Pavement Preservation: \$1,000,000 (Infrastructure Fund-General Fund sources)
- Rockaway and Northern Boulevards Traffic Signal: \$250,000 (Infrastructure Fund-State Grants: \$187,500 and Road Impact Fee Fund: \$62,500)
- Local Government Road Fund Grants: \$75,000 (Infrastructure Fund)
- Rainbow Park Observatory: \$3,166 (Recreations Fund-County Grants)
- Laserfiche Upgrade: \$59,065 (Computer Replacement Fund-General Fund sources)
- Vehicles and Heavy Equipment, including a Park Maintenance truck, Animal Control truck and box, Equipment Trailer, and Streets and Right-of Way equipment: \$358,042 (Equipment Replacement Fund-General Fund sources)
- Building and Facility Improvements, including a Streets and Right-of-Way storage building and Parks and Recreation Center improvements: \$116,607 (Building and Facility Improvement Fund)
- Westside Boulevard: \$20,338 (2009 Bond Construction Fund)
- Cabezon Boulevard and Western Hills intersection and design analysis: \$62,569 (Road Impact Fee Fund)
- Police Vehicles (2): \$47,800 (Public Safety Impact Fee Fund)

- Los Milagros Phase II Improvements: \$141,141 (Drainage Impact Fee Fund)

Utility Funds: \$4,385,536

Capital outlay in the Utilities Funds range from equipment items and vehicles, to major infrastructure projects. Funding for capital projects is made available through a combination of direct spending from the Utility Operating Fund (Fund 501), transfers from the Utility Operating Fund, Impact Fees, and the Environmental Gross Receipts Tax Fund (Fund 260). Major capital projects funded in the Fiscal Year 2015 Budget include:

- Laserfiche Upgrade: \$19,514 (Utility Operating Fund)
- Various Equipment Items: \$38,500 (Utility Operating Fund)
- Vehicles and Heavy Equipment: \$988,416 (Equipment Replacement Fund)
- Water Capital Improvements, including design of the Redrill Well 13 and Renovation of Water Storage Tanks projects: \$1,376,502 (Water Capital Fund)
- Wastewater Capital Improvements, including SCADA Improvements: \$179,700 (Wastewater Capital Fund)
- Water Rights Acquisition: \$1,782,904 (Water Rights Acquisition Fund)

In closing, I believe this capital program recommendation accurately represents the capital priorities of the City as identified through department level capital needs assessment, asset management, and ongoing infrastructure planning. Project financing has been identified to the extent practicable given the uncertainty of funding and dedicated revenue sources associated with capital projects. Additional work will be undertaken by staff throughout the fiscal year to identify resources for capital projects.

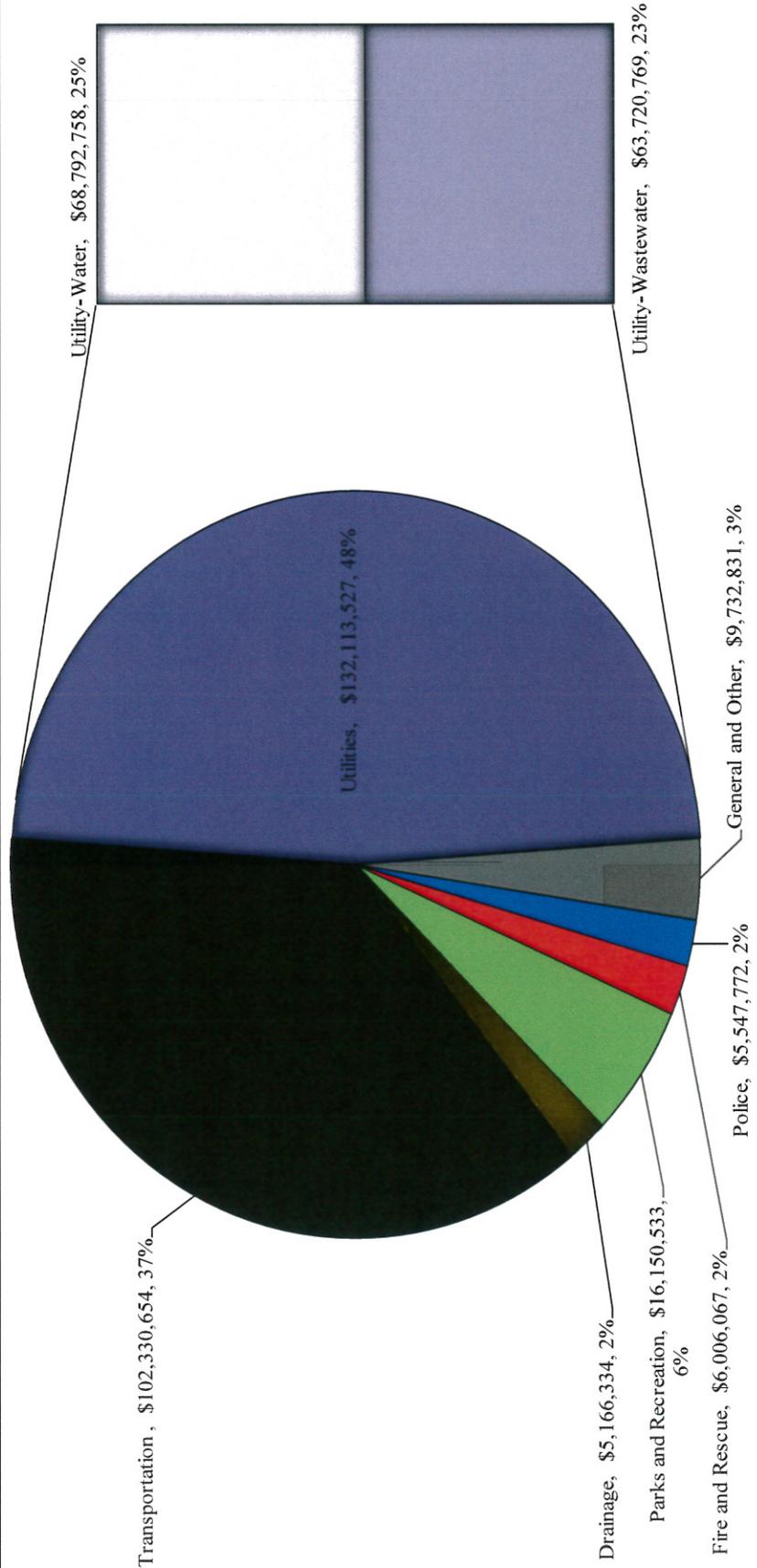
Respectfully,



Keith J. Riesberg
City Manager

Final Infrastructure and Capital Improvement Plan (ICIP) Allocations by Project Category: FY15-FY20

Project Category	Total No. of Projects	FY2015		FY2016	FY2017	FY2018	FY2019	FY2020	TOTALS
		Budget	Total						
General and Other	7	\$ 546,173	\$ 2,527,828	\$ 2,227,712	\$ 954,047	\$ 2,673,892	\$ 1,211,952	\$ 137,400	\$ 9,732,831
Police	7	\$ 97,300	\$ 3,072,724	\$ 542,509	\$ 588,653	\$ 397,442	\$ 626,600	\$ 319,844	\$ 5,547,772
Fire and Rescue	7	\$ 74,500	\$ 1,798,273	\$ 1,159,794	\$ 972,000	\$ 997,000	\$ 272,000	\$ 807,000	\$ 6,006,067
Parks, Rec., and Comm.	18	\$ 118,041	\$ 2,648,686	\$ 683,468	\$ 2,887,453	\$ 3,731,642	\$ 5,282,233	\$ 917,052	\$ 16,150,533
Drainage	7	\$ 141,141	\$ 1,283,818	\$ 214,489	\$ 2,184,889	\$ 138,384	\$ 144,754	\$ 1,200,000	\$ 5,166,334
Transportation	18	\$ 4,697,349	\$ 34,135,271	\$ 19,242,511	\$ 9,065,789	\$ 14,875,028	\$ 15,913,587	\$ 9,098,468	\$ 102,330,654
Utility-Water	12	\$ 3,734,559	\$ 10,644,645	\$ 14,016,814	\$ 19,977,004	\$ 19,140,447	\$ 2,223,473	\$ 2,790,374	\$ 68,792,758
Utility-Wastewater	16	\$ 650,977	\$ 19,741,931	\$ 18,457,818	\$ 892,412	\$ 7,143,608	\$ 2,840,000	\$ 14,645,000	\$ 63,720,769
TOTALS	92	\$ 10,060,040	\$ 75,853,176	\$ 56,545,115	\$ 37,522,247	\$ 49,097,443	\$ 28,514,599	\$ 29,915,138	\$ 277,447,718



Final Infrastructure and Capital Improvement Plan (ICIP) Financing by Source: FY15-FY20

Funding Source Category	FY2015					TOTALS		
	Budget	Total	FY2016	FY2017	FY2018		FY2019	FY2020
General Operating Funds	\$ 1,552,237	\$ 1,759,967	\$ 3,351,400	\$ 1,669,500	\$ 2,469,500	\$ 1,073,900	\$ 1,623,900	\$ 11,948,167
Utility Operating Funds	\$ 2,602,632	\$ 9,745,942	\$ 1,252,425	\$ 1,064,341	\$ 4,996,620	\$ 1,081,075	\$ 2,615,227	\$ 20,755,630
Special Fund Revenue	\$ 3,522,253	\$ 4,272,261	\$ 149,400	\$ 159,714	\$ 160,924	\$ 162,169	\$ 163,452	\$ 5,067,920
Grants-In-Aid	\$ 265,666	\$ 19,178,012	\$ 7,086,816	\$ 106,344	\$ 7,081,750	\$ 30,000	\$ 30,000	\$ 33,512,922
Impact Fees	\$ 314,010	\$ 2,453,418	\$ 977,545	\$ 478,043	\$ 684,099	\$ 402,426	\$ 396,607	\$ 5,392,138
Other Pay as You Go Financing	\$ 1,782,904	\$ 3,846,458	\$ 1,170,149	\$ 1,207,483	\$ 1,246,527	\$ 1,282,398	\$ 1,320,147	\$ 10,073,162
To Be Determined	\$ -	\$ 16,028,330	\$ 22,029,858	\$ 15,562,910	\$ 32,458,023	\$ 24,004,631	\$ 23,765,805	\$ 133,849,557
General Obligation Bond Proceeds	\$ 20,338	\$ 2,473,957						\$ 2,473,957
Utility Bond and Loan Proceeds	\$ -	\$ 15,253,221	\$ 20,384,122	\$ 17,273,912				\$ 52,911,255
Limited Obligation Loan Proceeds	\$ -	\$ 841,610	\$ 143,400			\$ 478,000		\$ 1,463,010
TOTALS	\$ 10,060,040	\$ 75,853,176	\$ 56,545,115	\$ 37,522,247	\$ 49,097,443	\$ 28,514,599	\$ 29,915,138	\$277,447,718

Capital Financing by Type: FY15-FY20

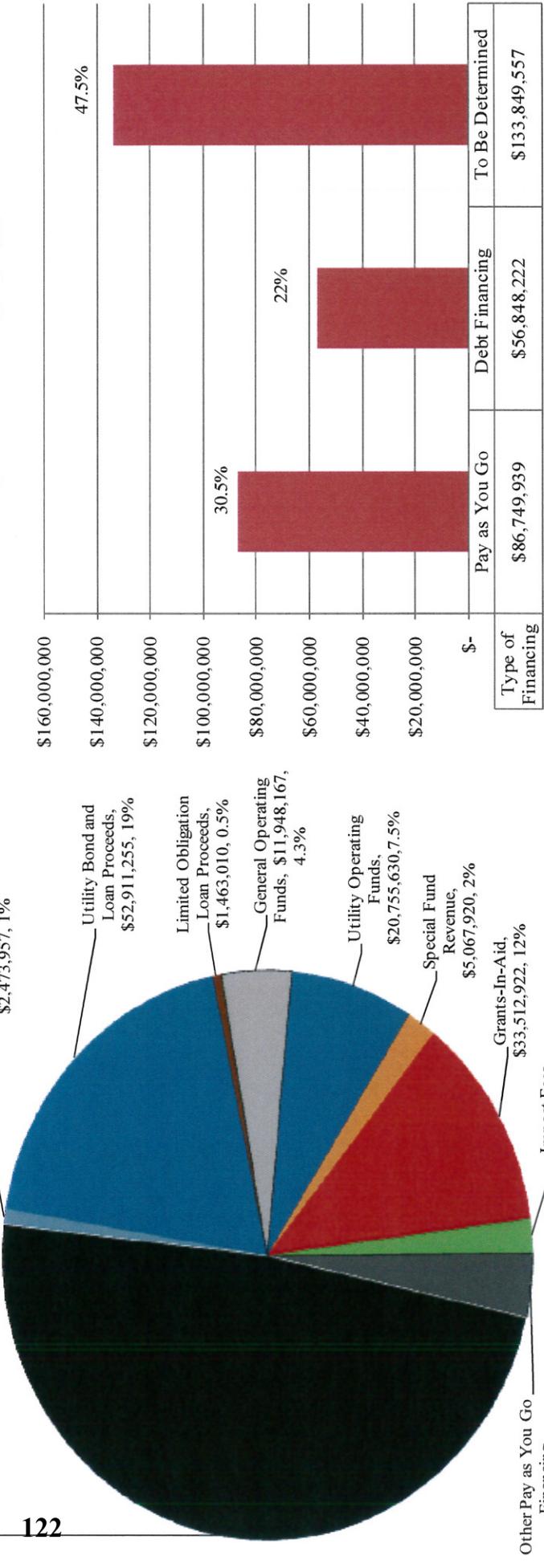


EXHIBIT 1

Public Safety Vehicle Financing Plan: FY2015-2020

Sources	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	Total
# of Police Vehicles ¹	10	10	8	8	24	4	64
# of Fire Apparatus ²	0	2	2	2	1	1	8
State Capital Outlay Appropriation ³	\$ 337,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,000
Public Safety Impact Fees ⁴	\$ 47,800	\$ 221,700	\$ 221,700	\$ 221,700	\$ 221,700	\$ 221,700	\$ 1,156,300
General Fund Police ⁵	\$ 35,364	\$ 94,628	\$ 260,956	\$ 260,956	\$ 94,628	\$ 94,628	\$ 841,160
General Fund Fire ⁵	\$ -	\$ 800,000	\$ 550,000	\$ 550,000	\$ 50,000	\$ 600,000	\$ 2,550,000
Law Enforcement Fund-Loan ⁶	\$ -	\$ 249,492	\$ -	\$ -	\$ -	\$ -	\$ 249,492
Police Vehicle Loan ⁷	\$ -	\$ -	\$ -	\$ -	\$ 831,640	\$ -	\$ 831,640
Total	\$ 420,164	\$ 1,365,820	\$ 1,032,656	\$ 1,032,656	\$ 1,197,968	\$ 916,328	\$ 5,965,592
Uses							
Police Vehicle Replacement	\$ 241,510	\$ 239,013	\$ 191,211	\$ 191,211	\$ 573,632	\$ 95,605	\$ 1,532,182
Equipping	\$ 178,654	\$ 176,807	\$ 141,445	\$ 141,445	\$ 424,336	\$ 70,723	\$ 1,133,410
Fire Apparatus	\$ -	\$ 950,000	\$ 700,000	\$ 700,000	\$ 200,000	\$ 750,000	\$ 3,300,000
Total	\$ 420,164	\$ 1,365,820	\$ 1,032,656	\$ 1,032,656	\$ 1,197,968	\$ 916,328	\$ 5,965,592

1. The annual number of replacement Police vehicles has been smoothed out over the planning period. The 100,000 mile replacement benchmark is used and fit within a reasonable estimate of annual financing availability.

2. Fire Apparatus Schedule revised in Fiscal Year 2015 ICIP.

3. 2014 Regular Session House, Taxation, and Revenue Committee Substitute for House Bill 55. \$337,000/\$41,582=8 cars.

4. The amount of Public Safety Impact Fee cash financing available is based on the January 2014 estimate. This cash financing allows acquisition of (2) Police Vehicle replacements (equipping from General Fund Sources) in Fiscal Year 2015, and (3) Police Vehicle replacements per year thereafter.
An amount of \$150,000 is programmed for fire apparatus in FY16 through FY20.

5. General Fund support: FY15: \$35,364; FY16: \$894,628; FY17: \$810,956; FY18: \$144,628; FY19: \$144,628; FY20: \$694,628; Total: \$3,391,160.

6. The Fiscal Year 2016 Police Vehicle Loan Cycles assumes 6 replacement vehicles at a cost of \$41,582 each. Debt service would be paid by Law Enforcement Fund revenue. Estimated average annual debt service is \$54,494.

7. The Fiscal Year 2019 Police Vehicle Loan assumes 20 replacement vehicles at a cost of \$41,582 each. Debt service would be paid by the City's State Shared Gross Receipts Tax Revenue. Estimated average annual debt service is \$174,793.

EXHIBIT 2

Table 1

ICIP Comparison: FY2014-2019 and FY2015-2020

	FY 2014-2019	FY 2015-2020	\$ Change	% Change
General and Other	\$ 3,191,776	\$ 9,732,831	\$ 6,541,055	205%
Police	\$ 5,307,880	\$ 5,547,772	\$ 239,892	5%
Fire and Rescue	\$ 5,006,484	\$ 6,006,067	\$ 999,583	20%
Parks, Rec. and Comm. Services	\$ 31,634,247	\$ 16,150,533	\$ (15,483,714)	-49%
Drainage	\$ 2,962,339	\$ 5,166,334	\$ 2,203,995	74%
Transportation	\$ 110,533,127	\$ 102,330,654	\$ (8,202,473)	-7%
Utilities-Water	\$ 62,403,000	\$ 68,792,758	\$ 6,389,758	10%
Utilities-Wastewater	\$ 62,630,472	\$ 63,720,769	\$ 1,090,297	2%
	\$ 283,669,325	\$ 277,447,718	\$ (6,221,607)	-2%

Major changes in the size of the capital program include:

Project Category

- *General and Other*: The \$6.5 million increase to the General and Other capital plan is attributable to increased cost estimates as a result of revised needs assessments for various projects, and the addition of projects to the FY15 ICIP. Major items of revision include:

- Increase of \$4,892,692 in cost estimates due to a revised needs assessment for general fleet vehicle acquisition and city facility improvements.
- Increase of \$1,112,500 for the addition of planned improvements at the Santa Ana Star Center.

- *Police*: The nearly \$240,000 increase to the Police capital plan is the net effect of revisions to cost estimates, revised need assessments for various projects, and the addition of projects to the FY15 ICIP. Major items of revision include:

- Decrease of \$499,011 to the Communications Upgrade project to reflect a reduced scope of equipment upgrades to accommodate the Police Department.
- Net increase of \$242,113 to the Police Vehicle and Police Motorcycle replacement plans as a result of revised needs assessments.
- Net increase of \$229,290 for improvements to the Quantum Building as a result of a revised needs assessment.
- Increase of \$260,000 for the addition of a Mobile Command Post vehicle.

- *Fire and Rescue*: The nearly \$1 million increase to the Fire and Rescue capital plan is the net effect of revisions to cost estimates, revised needs assessments, and decreases for prior year actual expenditures. Major items of revision include:

- Increase of \$743,958 for Fire Apparatus acquisition as a result of a revised needs assessment.
- Increase of \$177,017 to the Fire Administration Building project for the addition of phased improvements to the facility.
- Increase of \$120,000 for the addition of Fire Station improvements at Stations 3 (storage building and fencing) and Station 5 (drive pad replacement).

-Parks, Recreation, and Community Services: The nearly \$15.5 million decrease to the Parks and Recreation capital plan is the net effect of revisions to cost estimates, decreases for prior year actual expenditures, and removal of projects from the FY15 ICIP. Major items of revision include:

- Decrease of \$14,396,998 for the removal of the New Senior Center project to the ‘Projects Under Consideration’ list.
- Decrease of \$1,507,930 for prior year expenditures for the A Park Above project currently in progress.
- Increase of \$382,717 for the addition of four improvement projects to existing park and recreation facilities.

-Drainage: The \$2.2 million increase to the Drainage capital plan is the net effect of revisions to cost estimates, revised need assessments for various projects, and the addition of projects to the FY15 ICIP. Major items of revision include:

- Increase of \$293,802 to the Los Milagros Channel project for the addition of Phase 2 improvements from Gemini Road to Los Montoya’s Arroyo.
- Increase of \$899,378 to the Industrial Park East Drainage project as a result of a revised cost estimate. This represents the city’s share of drainage improvements necessitated by the NM Highway 528 widening project.
- Increase of \$733,580 for the addition of the Sports Complex Armoring project. Staff will pursue a Federal Emergency Management grant for the project.

-Transportation: The \$8.2 million decrease to the Transportation capital plan is the net effect of revisions to cost estimates, decreases for prior year actual expenditures, removal of completed projects; and removal of projects from the FY15 ICIP. Major items of revision include:

- Decrease of \$5,116,502 to the Broadmoor Boulevard-Phase I project as a result of a revised cost estimate based on recent design analysis and plans.
- Decrease of \$1,156,468 for projects removed from the FY15 ICIP and placed on the ‘Projects Under Consideration’ list.
- Decrease of \$919,503 to the Southern Boulevard Reconstruction (Golf Course Road to NM528) project as a result of a revised cost estimate based on recent design analysis and plans.

-Utilities-Water and Wastewater: The \$7.5 million decrease in the Utilities capital plan is the net result of revisions to cost estimates, revised need assessments for various projects, decreases for prior year actual expenditures, removal of projects from the FY15 ICIP, and the addition of projects to the FY15 ICIP. The Water and Wastewater facility categories include capital projects necessary to meet system maintenance and improvement requirements for existing development and new infrastructure needs based on utility availabilities issued by the City. The Water and Wastewater ICIP financing plan incorporates the customer rate increase effective February 1, 2013 (O35, Enactment 12-34) and the subsequent amendments effective July 1, 2013 (O16, Enactment 13-13) and July 1, 2014 (O1, Enactment 14-09). Under the rate increase, cash and debt financing is anticipated to become available for non-growth related projects.

The Water facility category decreased by a net amount of approximately \$6.4 million. Major items of revision include:

- Net increase of \$358,756 in cost estimates, most notably an additional \$1.7 million in resources available for Water Rights Acquisition, an increase of \$1.6 million in the estimated cost of the Redrill Well 5 project, and a decrease of \$3.4 million to the Booster Station and Transmission

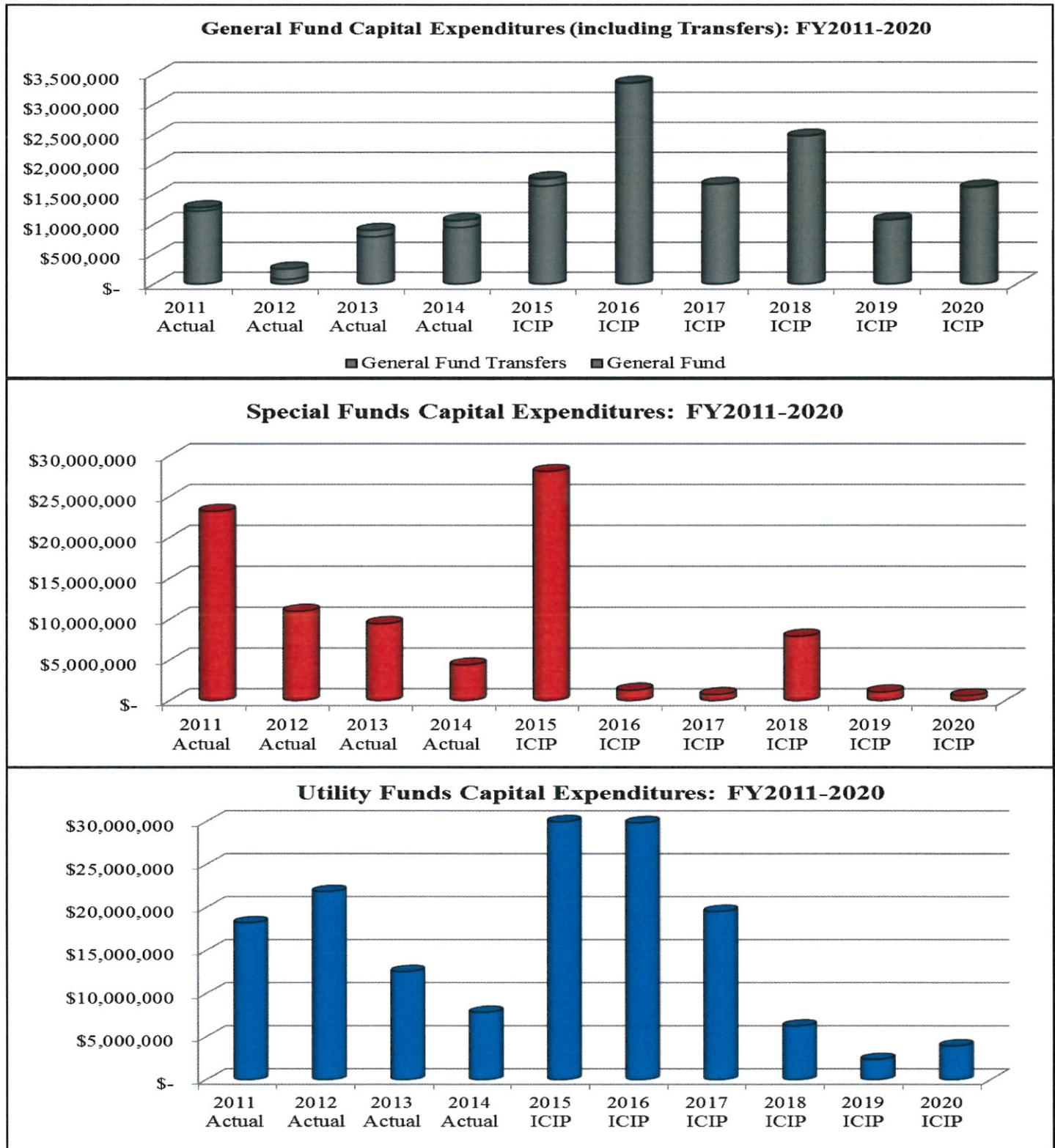
Line from Tank 8 to Tank 13 project.

- Decrease of \$28 million for projects removed from the FY15 ICIP, most notably the Well 23 Equipping project which was placed on the 'Projects Under Consideration' list.
- Increase of \$34 million for projects added to the FY15 ICIP, most notably the Redrill Well 13 and Equip for Arsenic Treatment, and Redrill Well 9 projects.

The Wastewater facility category increased by a net amount of \$1 million. Major items of revision include:

- Decrease of \$4.5 million for prior year actual expenditures.
- Net increase of \$3.6 million in costs estimates, most notably \$3.8 million for the Aquifer Storage Demonstration project for phase 2 improvements to the Advanced Water Treatment Facility at the Loma Colorado site. Staff will pursue a Water Trust Board grant for the project.
- Decrease of \$17.9 million for project removed from the FY15 ICIP, most notably \$9.3 million for projects moved to the 'Projects Under Consideration' list.
- Increase of \$19.8 million for projects added to the FY15 ICIP, most notably Retrofit Wastewater Treatment Plan #3 to a Membrane Bio Reactor project.

Exhibit 3-Historical Capital Expenditures



Type of Fund	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 ICIP	2016 ICIP	2017 ICIP	2018 ICIP	2019 ICIP	2020 ICIP
General Fund	\$ 54,537	\$ 172,896	\$ 106,433	\$ 114,456	\$ 120,334	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund Transfers	\$ 43,420	\$ 91,728	\$ 333,866	\$ 949,580	\$ 1,639,633	\$ 3,351,400	\$ 1,669,500	\$ 2,469,500	\$ 1,073,900	\$ 1,623,900
Special Funds	\$24,374,611	\$10,955,551	\$ 9,910,011	\$ 4,389,814	\$28,078,303	\$ 1,288,488	\$ 744,101	\$ 7,926,773	\$ 1,072,595	\$ 590,059
Utility Funds	\$18,235,784	\$21,850,049	\$12,556,832	\$ 7,825,844	\$29,986,576	\$29,875,369	\$19,545,736	\$ 6,243,147	\$ 2,363,473	\$ 3,935,374
TBD-Governmental Fund:	\$ -	\$ -	\$ -	\$ -	\$15,628,330	\$19,430,595	\$14,239,230	\$12,446,921	\$21,304,631	\$10,265,805
TBD-Utility Funds	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 2,599,263	\$ 1,323,680	\$20,011,102	\$ 2,700,000	\$13,500,000
TOTAL	\$42,708,352	\$33,070,225	\$22,907,142	\$13,279,694	\$75,853,176	\$56,545,115	\$37,522,247	\$49,097,443	\$28,514,599	\$29,915,138



**CITY OF RIO RANCHO
RESOLUTION**

RESOLUTION NO. 52

ENACTMENT NO. 14-051

**RESOLUTION TO ADOPT THE FINAL INFRASTRUCTURE AND CAPITAL
IMPROVEMENT PLAN (ICIP) FOR FISCAL YEARS 2015-2020**

WHEREAS: Article VI of the City Charter requires the City Manager to prepare and submit to the Mayor and Governing Body, a recommended capital program, and;

WHEREAS: A budget hearing was conducted for the City's capital program on May 7, 2014 to present the capital program to the Governing Body, and;

WHEREAS: A public hearing pursuant to Article VI of the City Charter was conducted on May 28, 2014, and;

WHEREAS: The Governing Body adopted the Recommended ICIP as amended on May 28, 2014 by Resolution No. 35, Enactment No. 14-040, and;

WHEREAS: The City's Infrastructure and Capital Improvement Plan (ICIP) is a medium range management and financial plan identifying the need and financing requirements for acquisition of capital assets having an anticipated cost of ten thousand dollars (\$10,000) or greater and having a useful life of ten (10) years or more, and;

WHEREAS: The ICIP is a six (6) year plan covering the period beginning July 1, 2014 and ending June 30, 2020, and incorporates the current fiscal year's capital appropriations, and;

WHEREAS: The ICIP has been updated to be consistent with the Fiscal Year 2015 Final Capital Outlay Budget.

**NOW THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE CITY
OF RIO RANCHO:**

That the Governing Body hereby adopts the Final Infrastructure and Capital Improvement Plan (ICIP) for Fiscal Years 2015-2020.

ADOPTED THIS 23rd DAY OF JULY, 2014



Greggory D. Hull, Mayor

ATTEST:



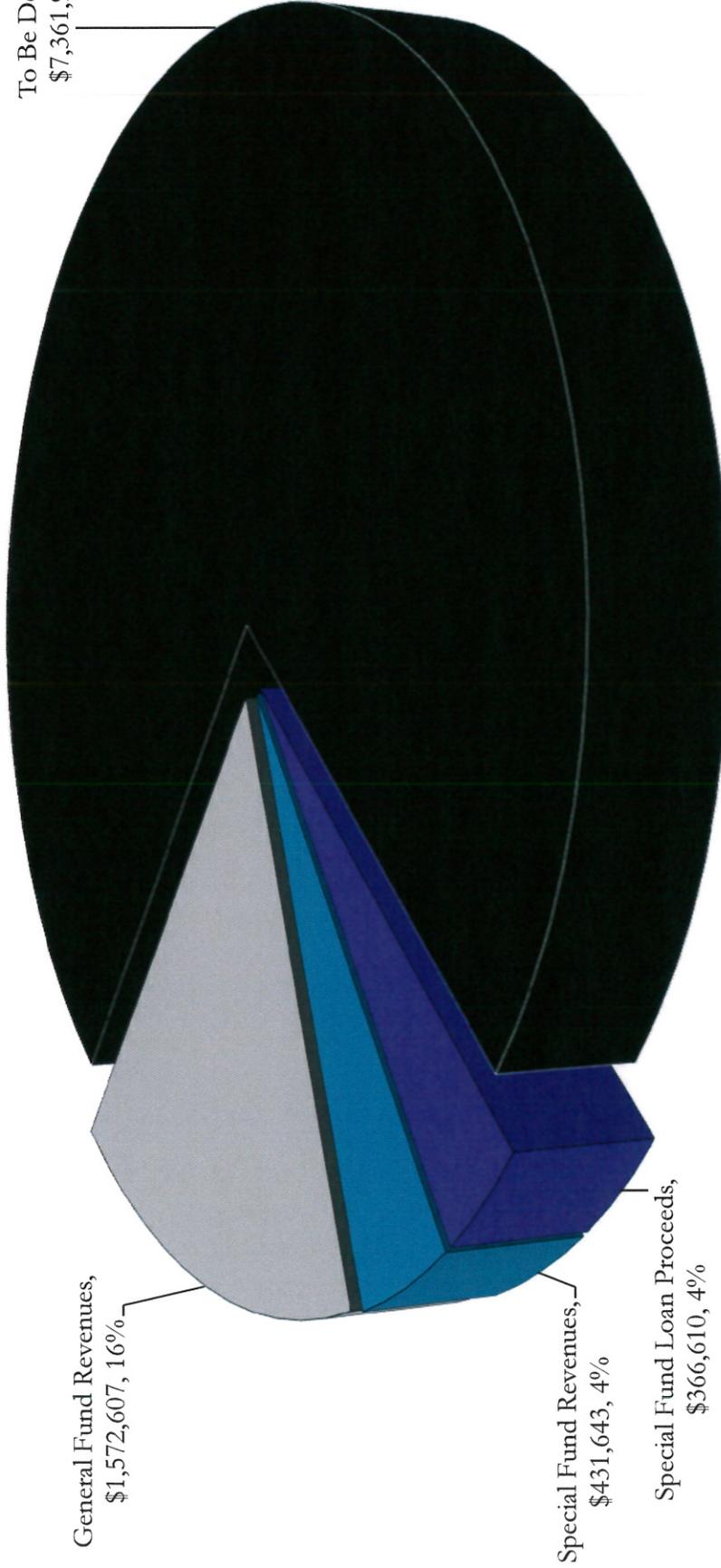
Stephen J. Ruger, City Clerk
(SEAL)



2015-2020 Infrastructure and Capital Improvement Plan General and Other

FY2015-FY2020: ICIP SUMMARY

Rank Priority	Fund/P project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source (A)	Funding Source (B)	Funding Source (C)	Funding Source (D)	Total Funding (A)+(B)+ (C)+(D)						
1	Fund 312; PS1354; PS1447; PW1471; PW1557	Fleet Vehicles (Destroyed, Replacement, and New Vehicles)	\$ 256,003	\$ 358,042	\$ 1,533,365	\$ 1,891,407	\$ 1,751,643	\$ 951,647	\$ 1,871,492	\$ 1,209,552	\$ 135,000	\$ 7,810,741	General Fund Revenues	Special Fund Loans Proceeds	To Be Determined		\$ 7,810,741						
2	N/A	Major Equipment and Software	\$ 95,149	\$ 139,999	\$ -	\$ 139,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,999	General Fund Revenues	Municipal Gas Tax Revenues			\$ 139,999						
3	PW1474; PS1540	City Facility Improvements	\$ 66,375	\$ 45,732	\$ -	\$ 45,732	\$ 316,169	\$ -	\$ -	\$ -	\$ -	\$ 361,901	Other Special Fund Revenues	General Fund Revenues	To Be Determined		\$ 361,901						
4	N/A	Santa Ana Star Center Capital Improvements	\$ -	\$ -	\$ 155,000	\$ 155,000	\$ 157,500	\$ -	\$ 800,000	\$ -	\$ -	\$ 1,112,500	General Fund Revenues	Facility Fee (SASC)			\$ 1,112,500						
5	LB1205	Loma Colorado Radio Frequency Identification (RFID)	\$ 53,776	\$ -	\$ 266,913	\$ 266,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 266,913	County Grants				\$ 266,913						
6	AD1187	Governing Body Discretionary Project Funds	\$ 944,204	\$ -	\$ 15,983	\$ 15,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,983	General Fund Revenues				\$ 15,983						
7	AD1174	PNM Converge/Building Improvement Funds	\$ -	\$ 2,400	\$ 10,394	\$ 12,794	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 24,794	Other Special Fund Revenues				\$ 24,794						
TOTALS													\$ 1,415,506	\$ 546,173	\$ 1,981,655	\$ 2,527,828	\$ 2,227,712	\$ 954,047	\$ 2,673,892	\$ 1,211,952	\$ 137,400	\$ 9,732,831	\$ 9,732,831



	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	TOTAL
Special Fund Loan Proceeds	\$ 366,610						\$ 366,610
Special Fund Revenues	\$ 389,643	\$ 32,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 431,643
General Fund Revenues	\$ 645,107	\$ 127,500		\$ 800,000			\$ 1,572,607
To Be Determined	\$ 1,126,468	\$ 2,067,812	\$ 951,647	\$ 1,871,492	\$ 1,209,552	\$ 135,000	\$ 7,361,971
TOTAL	\$ 2,527,828	\$ 2,227,712	\$ 954,047	\$ 2,673,892	\$ 1,211,952	\$ 137,400	\$ 9,732,831

GENERAL AND OTHER			
PROJECTS UNDER CONSIDERATION			
Rank	Project Name	Fiscal Year(s)	Project Estimate
8	City Maintenance Yard	2015-2018	\$ 10,869,105
9	Municipal Court	2016-2017	\$ 6,840,000
	TOTAL		\$ 17,709,105



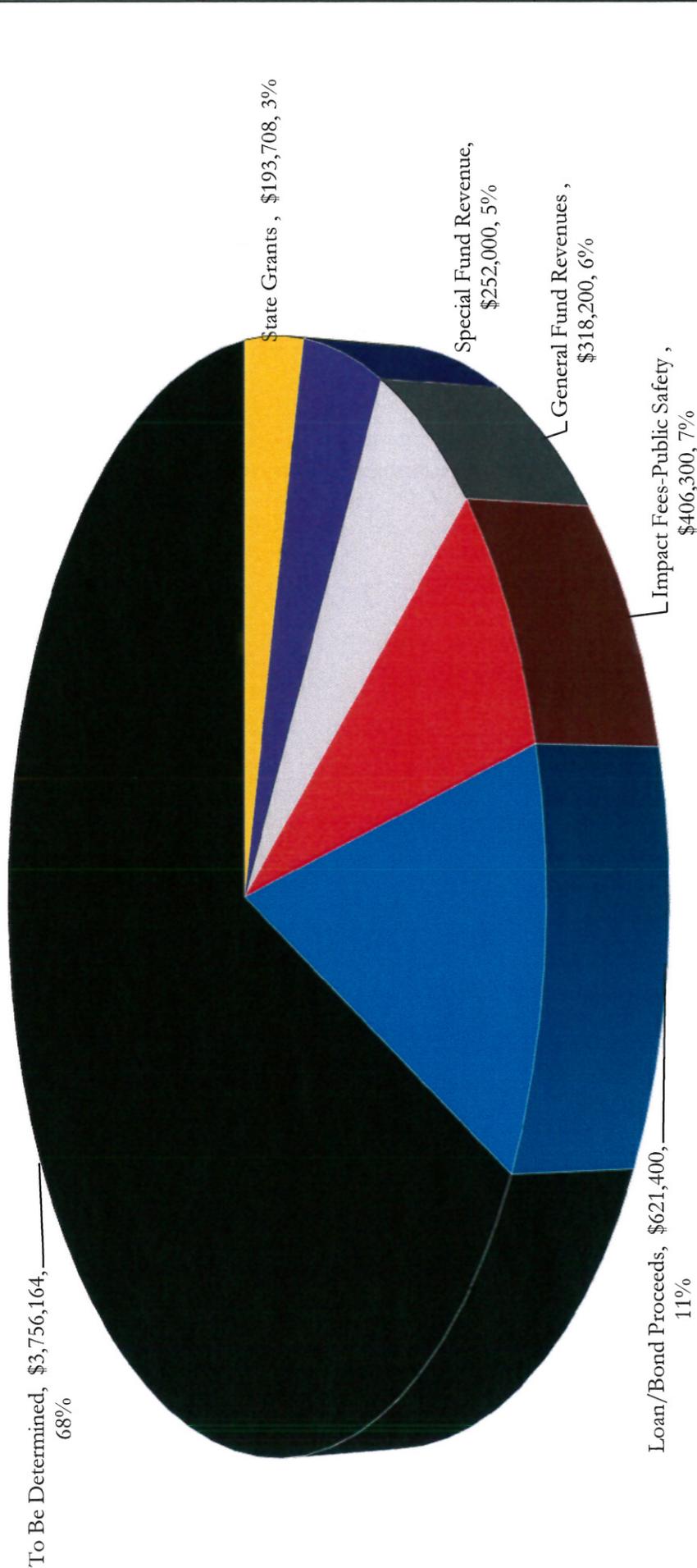
2015-2020 Infrastructure and Capital Improvement Plan Police

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project To Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source	Funding Source	Funding Source	Funding Source	Total Funding (A)+(B)+ (C)+(D)
													(A)	(B)	(C)	(D)	
1	N/A	RR Public Safety Communications Upgrade (incl. Angel Tower Relocation)	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000	To Be Determined				\$ 1,100,000
2	PS1444	Quantum Improvements (including Evidence Storage and Building Carmelino)	\$ 9,949	\$ -	\$ -	\$ 231,700	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 275,700	To Be Determined				\$ 275,700
3	PS1449	Police Vehicles (Replacement)	\$ 1,736,240	\$ 47,800	\$ 1,370,424	\$ 268,809	\$ 535,653	\$ 344,442	\$ 573,600	\$ 266,844	\$ 266,844	\$ 3,407,572	Impact Fees- Public Safety	General Fund Revenues	Loan Proceeds	State Capital Outlay Appropriation	To Be Determined: \$1,875,464
4	PS1445; PS1556	Police Motorcycles (Replacement)	\$ 108,825	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 252,000	Other Special Fund Revenues				\$ 252,000
5	N/A	SWAT Vehicle	\$ -	\$ -	\$ 245,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 245,000	To Be Determined				\$ 245,000
6	N/A	Mobile Command Post	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	To Be Determined				\$ 260,000
7	PS1559	Bait Car Program Equipment	\$ -	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500	General Fund Revenues				\$ 7,500

TOTALS \$ 1,855,014 \$ 97,300 \$ 2,975,424 \$ 3,072,724 \$ 542,509 \$ 588,653 \$ 397,442 \$ 626,600 \$ 319,844 \$ 5,547,772

\$ 5,547,772



	FY15	FY16	FY17	FY18	FY19	FY20	TOTAL
State Grants	\$ 193,708						\$ 193,708
Special Fund Revenue	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 252,000
General Fund Revenues	\$ 7,500	\$ 23,900	\$ 119,500	\$ 119,500	\$ 23,900	\$ 23,900	\$ 318,200
Impact Fees-Public Safety	\$ 47,800	\$ 71,700	\$ 71,700	\$ 71,700	\$ 71,700	\$ 71,700	\$ 406,300
Loan/Bond Proceeds	\$ -	\$ 143,400			\$ 478,000		\$ 621,400
To Be Determined	\$ 2,781,716	\$ 261,509	\$ 355,453	\$ 164,242	\$ 11,000	\$ 182,244	\$ 3,756,164
TOTAL	\$ 3,072,724	\$ 542,509	\$ 588,653	\$ 397,442	\$ 626,600	\$ 319,844	\$ 5,547,772

POLICE			
PROJECTS UNDER CONSIDERATION			
Rank	Project Name	Fiscal Year(s)	Project Estimate
8	North Substation	2015-2016	\$ 2,156,000
9	Law Enforcement Major Equipment	2015	\$ 44,000
10	South Substation	2017-2018	\$ 2,156,000
11	Multipurpose Law Enforcement Training Center	2019-2020	\$ 2,513,000
	TOTAL		\$ 6,869,000



2015-2020 Infrastructure and Capital Improvement Plan Fire Rescue

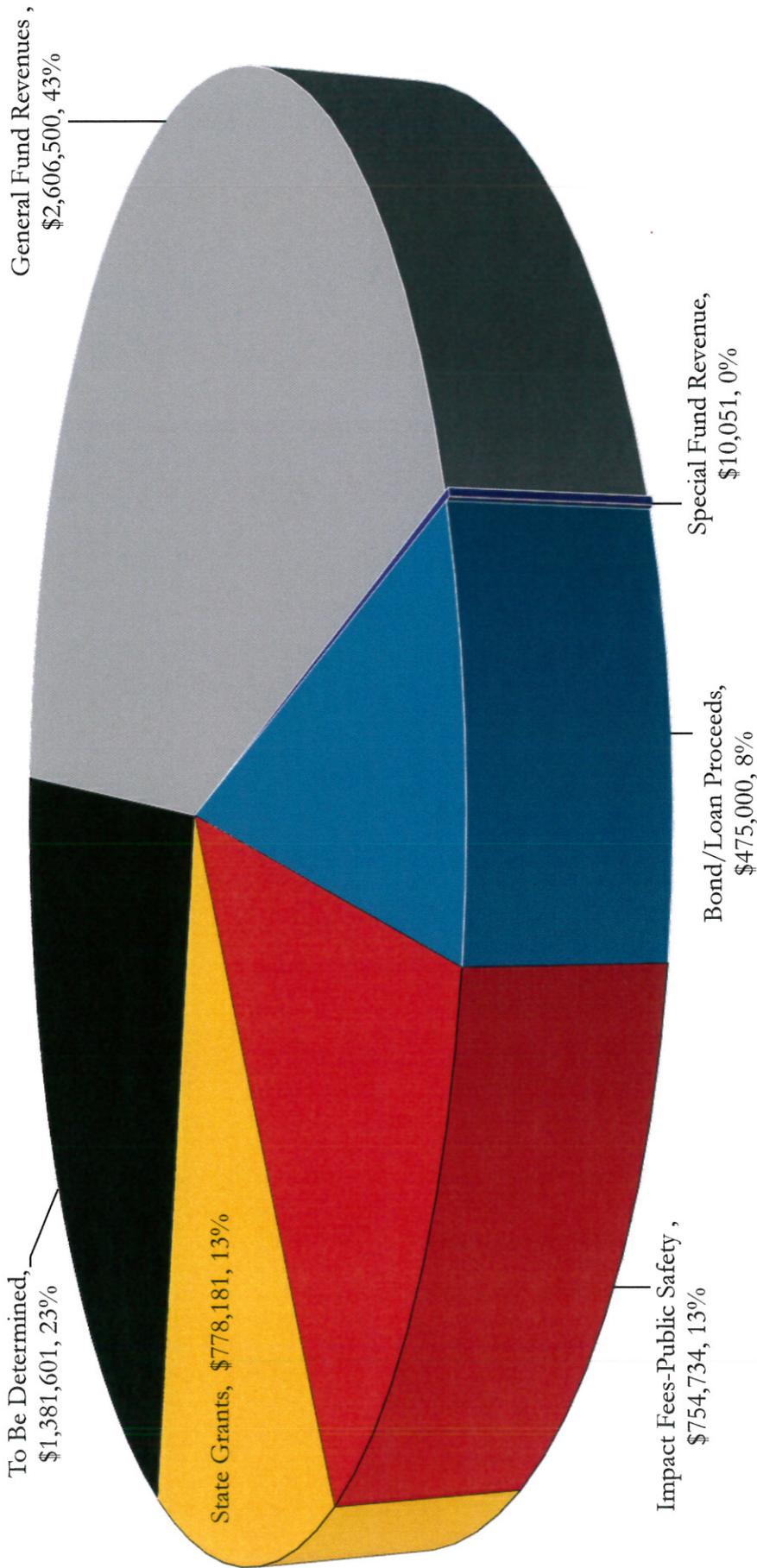
FY2015-FY2020: ICIP Summary

Rank Priority	Fund/Project No.	Project Title	Project To Date	2015 Budget	2015 Additional Spending Anticipated	2015	2016	2017	2018	2019	2020	Funding Requested: F15-FY20	Funding Source (A)	Funding Source (B)	Funding Source (C)	Funding Source (D)	Total Funding (A)+(B)+(C)+(D)
1	FR1448	Fire Apparatus, incl. Refurbishment	\$ 1,241,016	\$ -	\$ 478,958	\$ 478,958	\$ 950,000	\$ 800,000	\$ 940,000	\$ 200,000	\$ 750,000	\$ 4,118,958	G.R.T. Bond Proceeds \$ 475,000	Impact Fees-Public Safety \$ 753,958	General Fund Revenues \$ 2,550,000	To Be Determined \$ 340,000	\$ 4,118,958
2	Fund 101	Fire and EMS Equipment (Major): Cardiac Monitors/Defibrillator and Ambulance Coils	\$ 178,510	\$ 14,500	\$ -	\$ 27,000	\$ 42,000	\$ 42,000	\$ 27,000	\$ 42,000	\$ 27,000	\$ 179,500	General Fund Revenues \$ 14,500	To Be Determined			\$ 179,500
3	FR1382	Station 1 Remodel and Move Training Grounds	\$ 4,554	\$ -	\$ 995,446	\$ 995,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 995,446	Other Special Fund Revenues \$ 9,681	State Grants \$ 15,982	State Capital Outlay Appropriation \$ 515,446	To Be Determined \$ 454,337	\$ 995,446
4	FR1103	Fire and Rescue Administrative Building and Emergency Operations Center	\$ 863,855	\$ -	\$ 109,529	\$ 109,529	\$ 162,794	\$ -	\$ -	\$ -	\$ -	\$ 272,323	State Grants \$ 66,753	General Fund Revenues \$ 42,000	Impact Fees-Public Safety \$ 776	To Be Determined \$ 162,794	\$ 272,323
5	Fund 250	Fire and Rescue Command Vehicles	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 180,000	State Grants \$ 180,000				\$ 180,000
6	N/A	Diesel Removal Systems	\$ -	\$ -	\$ 139,840	\$ 139,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,840	To Be Determined \$ 139,840				\$ 139,840
7	N/A	Fire Station Improvements	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 120,000	To Be Determined \$ 120,000				\$ 120,000

TOTALS \$ 2,287,936 \$ 74,500 \$ 1,723,773 \$ 1,798,273 \$ 1,159,794 \$ 972,000 \$ 997,000 \$ 272,000 \$ 807,000 \$ 6,006,067

\$ 6,006,067

2015-2020 ICIP Financing Summary Fire and Rescue



	FY15	FY16	FY17	FY18	FY19	FY20	TOTAL
Special Fund Revenue	\$ 10,051						\$ 10,051
Bond/Loan Proceeds	\$ 475,000						\$ 475,000
Impact Fees-Public Safety	\$ 4,734	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 754,734
State Grants	\$ 658,181	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 778,181
To Be Determined	\$ 593,807	\$ 209,794	\$ 242,000	\$ 267,000	\$ 42,000	\$ 27,000	\$ 1,381,601
General Fund Revenues	\$ 56,500	\$ 800,000	\$ 550,000	\$ 550,000	\$ 50,000	\$ 600,000	\$ 2,606,500
TOTAL	\$ 1,798,273	\$ 1,159,794	\$ 972,000	\$ 997,000	\$ 272,000	\$ 807,000	\$ 6,006,067

**FIRE AND RESCUE
PROJECTS UNDER CONSIDERATION**

Rank	Project Name	Fiscal Year(s)	Project Estimate
8	Future Fire and Rescue Stations ¹	2017-2020	\$ 4,000,000
9	New Fire Apparatus	2017-2019	\$ 2,150,000
	TOTAL		\$ 6,150,000
	1. In priority order: Cleveland High School Area; Southern Blvd. and Rainbow Blvd. Area		



2015-2020 Infrastructure and Capital Improvement Plan Parks, Recreation, and Community Services

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source	Funding Source	Funding Source	Funding Source	Total Funding (A)+(B)+(C)+(D)	
													(A)	(B)	(C)	(D)		
1	N/A	Parks and Recreation Facilities ADA Transition Plan and Implementation	\$ -	\$ -	\$ 77,140	\$ 77,140	\$ -	\$ 40,314	\$ 41,524	\$ 42,769	\$ 44,052	\$ 245,799	Other Special Fund Revenues					\$ 245,799
2	FS1010; FS1336; PR1368	MSC Parking Lot Renovations	\$ 115,613	\$ -	\$ 839,784	\$ 839,784	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 839,784	State Capital Outlay Appropriation					\$ 839,784
138	PR1546	Sabana Grande Recreation Center	\$ -	\$ 42,712	\$ -	\$ 42,712	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,712	Other Special Fund Revenues					\$ 42,712
4	PR1011; PR1180; 101; 313	Haynes Recreation Center, Haynes Park, and Haynes Pool Improvements & Renovation	\$ 84,966	\$ 17,389	\$ -	\$ 17,389	\$ 51,000	\$ 111,000	\$ 220,000	\$ 824,000	\$ 49,000	\$ 1,272,389	General Fund Revenues	Other Special Fund Revenues	To Be Determined			\$ 1,272,389
5	FS1336; PR1456	Park Playground Replacements	\$ 113,972	\$ -	\$ -	\$ -	\$ 184,000	\$ -	\$ 260,000	\$ -	\$ 164,000	\$ 608,000	To Be Determined					\$ 608,000
6	313	Aquatic Center	\$ -	\$ 9,434	\$ -	\$ 9,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,434	Other Special Fund Revenues					\$ 9,434
7	N/A	Park Parking Lot Renovation Projects	\$ -	\$ -	\$ 91,220	\$ 91,220	\$ -	\$ 91,220	\$ -	\$ 100,000	\$ -	\$ 282,440	To Be Determined					\$ 282,440
8	PR1353; PR1547	Cabezon Recreation Center, Pool and Park Improvements	\$ -	\$ 5,000	\$ 28,131	\$ 33,131	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 48,131	Other Special Fund Revenues	To Be Determined				\$ 48,131
													General Fund Revenues	Other Special Fund Revenues	To Be Determined			\$ 15,000
													\$ 6,060	\$ 11,329	\$ 1,255,000			\$ 1,272,389
													To Be Determined					\$ 608,000
													\$ 608,000					\$ 608,000
													Other Special Fund Revenues					\$ 9,434
													To Be Determined					\$ 9,434
													To Be Determined					\$ 282,440
													\$ 282,440					\$ 282,440
													Other Special Fund Revenues	To Be Determined				\$ 33,131
													\$ 33,131	\$ 15,000				\$ 48,131



2015-2020 Infrastructure and Capital Improvement Plan
Parks, Recreation, and Community Services

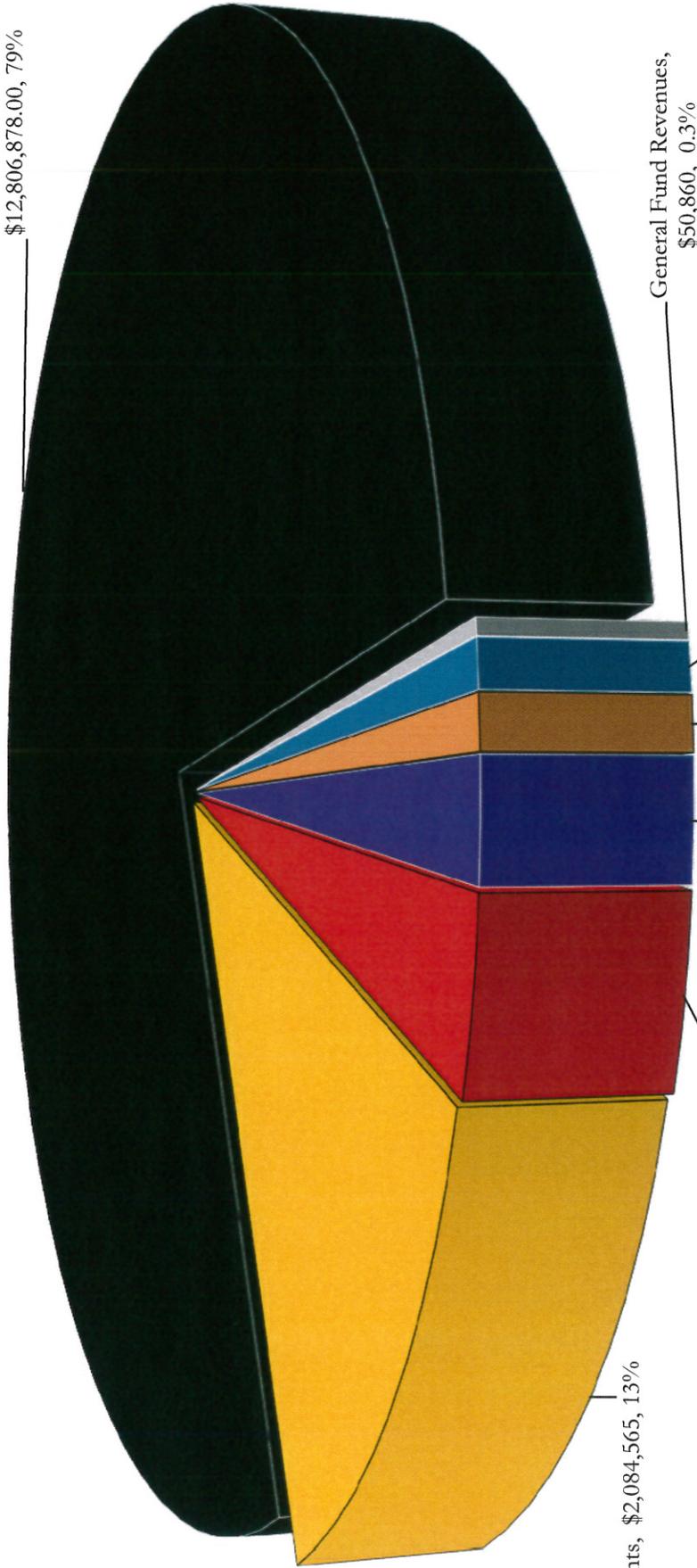
FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source				Total Funding (A)+(B) + (C) +(D)	
													(A)	(B)	(C)	(D)		
17	PR1491	Developer Dedicated Park Plan Review and Inspections	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ 30,000	Impact Fees- Parks					
												\$ 30,000	\$ 30,000					\$ 30,000
18	PR1129	A Park Above	\$ 1,127,156	\$ -	\$ 534,601	\$ 534,601	\$ 430,188	\$ -	\$ -	\$ -	\$ -	\$ 964,789	Impact Fees- Parks	State and Local Grants				
												\$ 964,789	\$ 193,372	\$ 771,417				\$ 964,789

TOTALS \$ 4,487,877 \$ 118,041 \$ 2,530,645 \$ 2,648,686 \$ 683,468 \$ 2,887,453 \$ 3,731,642 \$ 5,282,233 \$ 917,052 \$ 16,150,534

\$ 16,150,533

To Be Determined,
\$12,806,878.00, 79%



	FY15	FY16	FY17	FY18	FY19	FY20	TOTAL
General Fund Revenues	\$ 50,860						\$ 50,860
Impact Fees-Bikeway and Trail	\$ 138,987						\$ 138,987
County Grants	\$ 79,511		\$ 76,344				\$ 155,855
Special Fund Revenues	\$ 178,512	\$ 193,372	\$ 40,314	\$ 41,524	\$ 42,769	\$ 44,052	\$ 347,171
Impact Fees-Parks	\$ 172,079	\$ 193,372	\$ 124,079	\$ 13,312	\$ 35,972	\$ 27,403	\$ 566,217
State Grants	\$ 1,847,749	\$ 236,816					\$ 2,084,565
To Be Determined	\$ 180,987	\$ 253,280	\$ 2,646,716	\$ 3,676,806	\$ 5,203,492	\$ 845,597	\$ 12,806,878
TOTAL	\$ 2,648,685	\$ 683,468	\$ 2,887,453	\$ 3,731,642	\$ 5,282,233	\$ 917,052	\$ 16,150,533

**PARKS, RECREATION AND COMMUNITY SERVICES
PROJECTS UNDER CONSIDERATION**

Rank	Project Name	Fiscal Year(s)	Project Estimate
19	Rainbow Pool Renovations and Improvements	2016-2020	\$ 188,000
20	Star Heights Recreation Center and Park Improvements	2016-2019	\$ 135,000
21	Parks/Facility Improvements and Renovations	2014, 2016, 2018	\$ 900,000
22	Schematic Design Dev and Land Acquisition for New Senior center	TBD	TBD
23	New Senior Center	2016-2020	\$ 8,910,605
24	Northern Blvd. Community Center	2017-2018	\$ 4,040,000
25	Park Maintenance Yard- Sports Complex	2016-2017	\$ 530,792
26	Melon RidgePark	2016-2017	\$ 242,000
27	Sierra Norte II Park Field	2018	\$ 203,350
28	Esther Bone Pond Path	2017	\$ 20,000
	TOTAL		\$ 15,169,747



2015-2020 Infrastructure and Capital Improvement Plan
Drainage

FY2015-FY2020: ICIP Summary

Rank Priority	Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source	Funding Source	Funding Source	Total Funding (A)+(B)+ (C)						
													(A)	(B)	(C)							
1	PI0638	Los Milagros Channel Improvements	\$ 383,502	\$ 141,141	\$ 405,000	\$ 546,141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 546,141	Impact Fees- Drainage			\$ 546,141						
2	N/A	IPE Drainage Infrastructure for Hwy 528 Widening	\$ -	\$ -	\$ -	\$ 214,489	\$ 214,489	\$ 2,184,889	\$ -	\$ -	\$ -	\$ 2,399,378	Impact Fees- Drainage	To Be Determined		\$ 2,399,378						
143	N/A	Sportscomplex Armoring	\$ -	\$ -	\$ 733,580	\$ 733,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 733,580	Federal Grants									
													\$ 733,580			\$ 733,580						
4	PW1440	City Center Drainage Facility Plan	\$ 46,458	\$ -	\$ 4,097	\$ 4,097	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,097	Impact Fees- Drainage			\$ 4,097						
5	N/A	Christopher Point Pond Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 138,384	\$ -	\$ -	\$ 138,384	Impact Fees- Drainage			\$ 138,384						
6	N/A	Grey Hawk Pond Rework	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144,754	\$ -	\$ 144,754	Impact Fees- Drainage			\$ 144,754						
7	PI0835	Redriver Watershed (Monterey/Granada Drainage Improvements	\$ 221,912	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000	Impact Fees- Drainage	To Be Determined		\$ 1,200,000						
TOTALS													\$ 651,873	\$ 141,141	\$ 1,142,676	\$ 1,283,818	\$ 214,489	\$ 2,184,889	\$ 138,384	\$ 144,754	\$ 1,200,000	\$ 5,166,334

\$ 5,166,334

Impact Fees-Drainage,
\$1,239,522, 24%

To Be Determined, \$3,193,232,
62%



Federal Grants, \$733,580, 14%

	FY15	FY16	FY17	FY18	FY19	FY20	TOTAL
Federal Grants	\$ 733,580						\$ 733,580
Impact Fees-Drainage	\$ 550,238	\$ 126,378	\$ 132,264	\$ 138,384	\$ 144,754	\$ 147,504	\$ 1,239,522
To Be Determined		\$ 88,111	\$ 2,052,625			\$ 1,052,496	\$ 3,193,232
TOTAL	\$ 1,283,818	\$ 214,489	\$ 2,184,889	\$ 138,384	\$ 144,754	\$ 1,200,000	\$ 5,166,334

**DRAINAGE
PROJECTS UNDER CONSIDERATION**

Rank	Project Name	Fiscal Year(s)	Project Estimate
8	Alberta Watershed Phase II	2016-2017	\$ 1,115,000
9	Chamisa Greens Detention Pond	2017-2019	\$ 87,000
10	Montebella Flood Control Facility	2018	\$ 950,000
11	City Center Facility Plan-Storm Drainage & Land Acquisition	2019	\$ 10,530,978
12	Guadalajara Basin Improvements Phase II	2018-2020	\$ 2,250,000
13	Alberta Watershed Phase III	2018-2019	\$ 1,000,000
14	WWTP#3 Channel Stabilization	2018-2020	\$ 1,950,000
15	Paseo del Volcan Dam-City Portion	2018	\$ 1,527,682
16	Nicklaus Channel Outfall	2019	\$ 188,011
17	Antigua Road Outfall	2016-2020	\$ 250,000
	TOTAL		\$ 19,848,671



2015-2020 Infrastructure and Capital Improvement Plan Transportation

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY2015-FY2020	Funding Source (A)	Funding Source (B)	Funding Source (C)	Funding Source (D)	Funding Source (E)	Total Funding (A)+(B)+(C)+(D)+(E)
1	N/A	Southern Blvd Reconstruction, NM528 to Golf Course Rd	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -	\$ -	\$ 7,290,497	\$ -	\$ -	\$ 8,990,497	General Fund Revenues	Federal Grants	Impact Fees-Roads			\$ 8,990,497
2	PW0911; PW1530	Pavement Preservation Program	\$ 2,893,669	\$ 1,000,000	\$ 9,482,179	\$ 12,652,499	\$ 6,820,270	\$ -	\$ 7,024,076	\$ 2,710,227	\$ 8,953,468	\$ 48,642,719	General Fund Revenues	To Be Determined				\$ 48,642,719
3	PW1390	Unser Blvd.-Phase IIB-Cherry Rd. to PdV	\$ 6,898	\$ -	\$ 1,023,324	\$ 4,500,000	\$ -	\$ -	\$ -	\$ 13,058,360	\$ -	\$ 18,581,684	Federal Grants	G.O. Bond Proceeds	To Be Determined			\$ 18,581,684
4	PW1074; PW1065; PW1481	Westside Blvd. Permanent Roadway: Golf Course Rd. to Unser Blvd.	\$ 591,103	\$ 20,338	\$ 2,899,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,920,000	G.O. Bond Proceeds	State Capital Outlay Appropriation	To Be Determined			\$ 2,920,000
5	PW0906	Broadmoor Extension Phase I (Norwich Ave. to Paseo del Volcan)	\$ 619,148	\$ 3,250,000	\$ 2,213,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,463,498	Higher Education GRU	Federal Grants	To Be Determined			\$ 5,463,498
6	PW1384	Southern Blvd Preliminary Design	\$ 485,846	\$ -	\$ 509,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 509,005	Federal Grants	G.O. Bond Proceeds				\$ 509,005
7	PI0804; PW1239	Lincoln Avenue Improvements-Phase II Design-Chayote Rd. to Paseo del Volcan	\$ 685,882	\$ -	\$ 150,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,085	Federal Grants	Impact Fees-Roads	G.O. Bond Proceeds			\$ 150,085
8	PW0909	Idalia Rd. Reconstruction from NM HWY 528 to Iris Rd.	\$ 550,405	\$ -	\$ 13,022,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,022,433	Federal Grants	Impact Fees-Roads	G.O. Bond Proceeds			\$ 13,022,433



2015-2020 Infrastructure and Capital Improvement Plan Transportation

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY2015- FY2020	Funding Source (A)	Funding Source (B)	Funding Source (C)	Funding Source (D)	Funding Source (E)	Total Funding (A)+(B)+(C)+ (D)+(E)
9	PW1428; PW1528	ADA Sidewalk Improvements	\$ 13,139	\$ 80,000	\$ 72,129	\$ 152,129	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 277,129	Municipal Gas Tax Revenues	State Grants				\$ 277,129
10	PW1051	Intersection Improvements / Cabezon Blvd. @ Western Hills Dr.	\$ 19,826	\$ 62,569	\$ -	\$ 62,569	\$ -	\$ 837,431	\$ -	\$ -	\$ -	\$ 900,000	Impact Fees Roads	To Be Determined				
11	PW1138; PW1562	Rockaway Blvd. and Northern Blvd. Traffic Signal	\$ 30,855	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	Impact Fees-Roads	State Grants				\$ 900,000
12	N/A	Minor Traffic Calming/Median Work	\$ 14,513	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 100,000	To Be Determined					
13	PW1343; PW1426; PW1527	Pedestrian Safety Improvements	\$ 80,027	\$ 25,000	\$ 59,297	\$ 84,297	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 184,297	State Grants	Municipal Gas Tax Revenues				\$ 100,000
14	N/A	New Streetlights/Street Light Upgrades	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000	Municipal Gas Tax Revenues					\$ 125,000
15	PW1236; PW1392; PW1460; PW1526; WA1491	Road Restoration (incl. American Road Restoration)	\$ 35,489	\$ 9,442	\$ 6,310	\$ 15,752	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 40,752	Road Restoration Fee					\$ 40,752
16	PI0859	Traffic Signal/TT Communications Improvements	\$ 358,206	\$ -	\$ -	\$ 50,000	\$ 25,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 275,000	To Be Determined					\$ 275,000

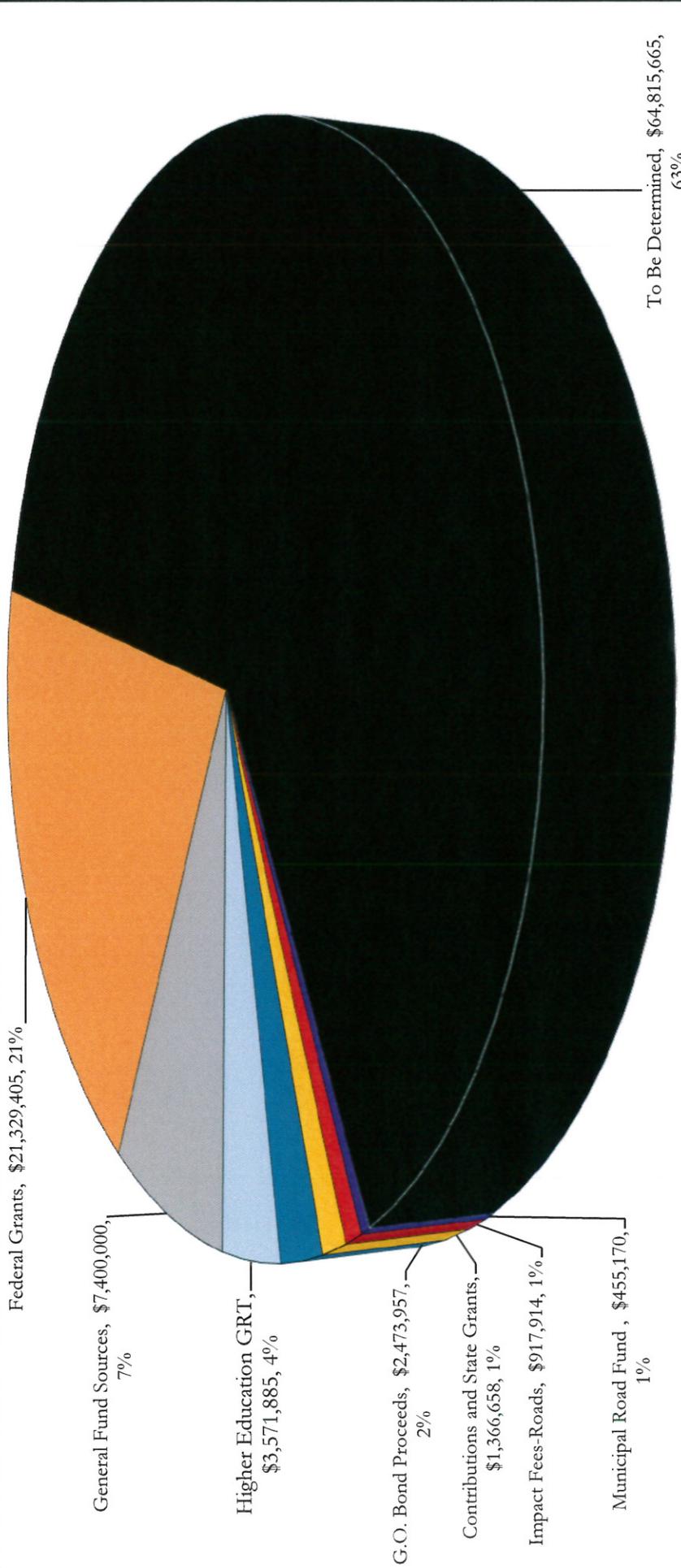


2015-2020 Infrastructure and Capital Improvement Plan Transportation

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY2015- FY2020	Funding Source	Funding Source	Funding Source	Funding Source	Total Funding (A)+(B)+(C)+ (D)+(E)	
													(A)	(B)	(C)	(D)	(E)	
17	PW1052	Intersection Improvements / King Blvd. @ Wilpett	\$ 94,574	\$ -	\$ -	\$ 52,590	\$ 1,213,088	\$ -	\$ -	\$ -	\$ -	\$ 1,265,678	To Be Determined					
												\$ 1,265,678	\$ 1,265,678					\$ 1,265,678
18	PI0637	Intersection Improvements / Sprint Blvd. @ Enchanted Hills Blvd.	\$ 24,138	\$ -	\$ -	\$ 217,422	\$ -	\$ -	\$ 415,455	\$ -	\$ -	\$ 632,877	Contributions, Donations and Sponsorships	Impact Fees Roads	To Be Determined			
												\$ 632,877	\$ 42,150	\$ 217,422	\$ 373,305			\$ 632,877

TOTALS \$ 6,503,717 \$ 4,697,349 \$ 29,437,922 \$ 34,135,271 \$ 19,242,511 \$ 9,065,789 \$ 14,875,028 \$ 15,915,587 \$ 9,098,468 \$ 102,330,654



Federal Grants, \$21,329,405, 21%

General Fund Sources, \$7,400,000,
7%

Higher Education GRT,
\$3,571,885, 4%

G.O. Bond Proceeds, \$2,473,957,
2%

Contributions and State Grants,
\$1,366,658, 1%

Impact Fees-Roads, \$917,914, 1%

Municipal Road Fund, \$455,170,
1%

	FY15	FY16	FY17	FY18	FY19	FY20	TOTAL
Road Restoration	\$ 15,752	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 40,752
Municipal Gas Tax Revenue	\$ 64,418	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 414,418
Impact Fees-Roads	\$ 419,595	\$ 217,422		\$ 280,897			\$ 917,914
Contributions and State Grants	\$ 1,324,508			\$ 42,150			\$ 1,366,658
G.O. Bond Proceeds	\$ 2,473,957						\$ 2,473,957
Higher Education GRT	\$ 3,571,885						\$ 3,571,885
General Fund Sources	\$ 1,000,000	\$ 2,400,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 7,400,000
Federal Grants	\$ 14,319,805			\$ 7,009,600			\$ 21,329,405
To Be Determined	\$ 10,945,351	\$ 16,550,089	\$ 7,990,789	\$ 6,467,381	\$ 14,838,587	\$ 8,023,468	\$ 64,815,665
TOTAL	\$ 34,135,271	\$ 19,242,511	\$ 9,065,789	\$ 14,875,028	\$ 15,913,587	\$ 9,098,468	\$ 102,330,654

**TRANSPORTATION
PROJECTS UNDER CONSIDERATION**

Rank	Project Name	Fiscal Year(s)	Project Estimate
19	Lincoln Ave. Improvements-Phase I (Adams Ln. to Chayote Rd.)	2015-2016	\$ 13,051,290
20	Saratoga Rd. Sidewalks-Rockaway Blvd. to Northern Blvd.	2017	\$ 476,000
21	Baltic Avenue Sidewalk from Southern Blvd. to Pecos Loop	2018-2019	\$ 225,000
22	PdV Traffic Signal @ US Hwy 550	2016	\$ 300,000
23	Pecos Loop Sidewalks from Rainbow Blvd. to Baltic Ave.	2016-2017	\$ 425,000
24	Annual Structural Crack Seal Program	2015-2020	\$ 3,275,077
25	Roadway Reconstruction Program	2015-2020	\$ 35,613,335
26	Unser Blvd. Access Management Plan: Southern Blvd. to Abrazo Rd.	2015-2017	\$ 9,056,250
27	Unser Rehab and Shoulders-Progress Blvd. to Northwest Lp.	2015	\$ 1,350,000
28	College Blvd.-King Blvd. to Center Dr.	2015	\$ 1,475,427
29	High Resort Blvd. Reconstruction-NM Hwy 528 to Broadmoor Blvd.	2015	\$ 5,076,720
30	27th St. Improvements	2016-2017	\$ 1,380,000
31	17th Ave. Construction	2016-2018	\$ 2,399,000
32	Joe Harris Ave.-7th St. to 9th St. NE	2016	\$ 1,012,702
33	Loma Colorado Trail-Huron to RRMS	2016	\$ 65,000
34	Traffic Signal @ Pasilla Rd. and NM Hwy 528	2016	\$ 450,000
35	Intersection Improvements-King Blvd. @ 10th St.	2017	\$ 550,000
36	Loma Colorado Blvd. Extension-Huron Dr. to PdV	2017-2019	\$ 28,600,000
37	King Blvd. Construction-Unser Blvd. to Wilpett Rd.	2018-2020	\$ 29,676,000
38	Chayote Rd. Improvements	2018-2020	\$ 2,804,000
39	Camino Encantadas-Lincoln Ave. to Hapsburg Rd.	2018-2020	\$ 1,743,000
40	Southern Blvd. Widening-15th St. to Rainbow Blvd.	2018-2019	\$ 28,584,000
41	Northern Blvd. Widening Phase B-Broadmoor Blvd. to Unser Blvd.	2018	\$ 8,625,000

**TRANSPORTATION
PROJECTS UNDER CONSIDERATION**

Rank	Project Name	Fiscal Year(s)	Project Estimate
42	Loma Colorado Dr. Extension-Broadmoor Blvd. to Chessman Rd.	2018-2019	\$ 4,350,000
43	Unser Blvd. Widening-Phase IIC-King Blvd. to Progress Blvd.	2019-2020	\$ 9,872,331
44	Arena Dr.-Unser Blvd. to HP Way	2019-2020	\$ 4,110,000
45	Franklin Rd.-Curtis Ct. to Sandia Elementary	2019	\$ 1,340,000
46	Broadmoor Extension Phase II-Northern Blvd. to PdV	2019	\$ 13,626,201
47	City Center Parking Lots	2020	\$ 411,250
48	Loma Colorado Raised Medians-Northern Blvd. to Broadmoor Blvd.	2020	\$ 1,800,000
49	Pine Rd. and 10th St. Intersection Improvements	2020	\$ 250,000
50	Pine Rd. and Old Unser Blvd. Intersection Improvements	2020	\$ 250,000
56	Center Blvd.-Champion Dr.. to PdV	2020	\$ 1,350,000
57	Westside Blvd. Corridor Study-Unser Blvd. to Rainbow Blvd.	2020	\$ 1,500,000
58	Rainbow Corridor Study-RR/ABQ Boundary to Southern Blvd.	2020	\$ 500,000
59	Encantado Channel Bridge Crossing	2020	\$ 500,000
60	Lakeview Rehabilitation	2020	\$ 1,016,336
61	Paseo del Volcan-Meadows Blvd. to Unser Blvd.	2020	\$ 3,742,032
62	City Center Sidewalks Phase II-Unser Blvd. to Existing Sidewalks	2020	\$ 750,000
63	Sara Rd. Sidewalk from NM528 to Meadowlark Ln.	2020	\$ 190,603
64	Unser Blvd. Right Turn Lane onto Commercial Dr.	2020	\$ 302,338
65	Sara Rd./Meadowlark Ln. Roundabout	2020	\$ 1,541,226
	TOTAL		\$ 223,615,118



2015-2020 Infrastructure and Capital Improvement Plan Utilities-Water

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project To Date	2015 Budget	2015 Additional Funding Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source	Funding Source	Funding Source	Funding Source	Total Funding (A)+(B)+ (C)+(D)
													(A)	(B)	(C)	(D)	
1	WA1244; WA1431; WA1533	Water Rights Acquisitions	\$ 30,973,016	\$ 1,782,904	\$ 2,239,147	\$ 4,022,051	\$ 1,170,149	\$ 1,207,483	\$ 1,246,527	\$ 1,282,398	\$ 1,320,147	\$ 10,248,755	Water Rights Acquisition Fee	Utility Loan Proceeds			\$ 10,248,755
2	WA0910; WA1475	New 3 MG Tank @ Enchanted Hills West	\$ 112,440	\$ -	\$ 2,590,095	\$ 2,590,095	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,590,095	Impact Fees- Water	Utility Fund Operating Revenues			\$ 2,590,095
3	WA1439	Booster Station and Transmission Line from Tank 8 to Tank 13	\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 2,750,000	\$ -	\$ -	\$ -	\$ -	\$ 3,050,000	Utility Fund Operating Revenues	Utility Bond Proceeds			\$ 3,050,000
4	WA1492; WA1534	Redrill Well #13 and Equip for Arsenic Removal	\$ -	\$ 570,000	\$ 260,000	\$ 830,000	\$ 4,700,000	\$ 8,500,000	\$ -	\$ -	\$ -	\$ 14,030,000	Utility Fund Operating Revenues	State Capital Outlay Appropriation	Utility Bond Proceeds		\$ 14,030,000
5	WA1542	Renovate/Paint Water Storage Tanks	\$ -	\$ 411,502	\$ -	\$ 411,502	\$ 423,847	\$ 436,562	\$ 449,659	\$ 463,149	\$ 477,044	\$ 2,661,764	Utility Fund Operating Revenues				\$ 2,661,764
6	N/A	Redrill Well #4 or #5 and Equip for 1,500 gpm with Arsenic Treatment	\$ -	\$ -	\$ 650,000	\$ 650,000	\$ 2,300,000	\$ 8,000,000	\$ -	\$ -	\$ -	\$ 10,950,000	Utility Bond Proceeds				\$ 10,950,000
7	N/A	Redrill and Equip Well #9	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000	\$ 16,981,969	\$ -	\$ -	\$ 17,631,969	To Be Determined				\$ 17,631,969
8	WA1272; WA1347; WA1421; WA1535	SCADA Improvements	\$ 282,691	\$ 100,000	\$ 72,049	\$ 172,049	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 672,049	Utility Fund Operating Revenues				\$ 672,049



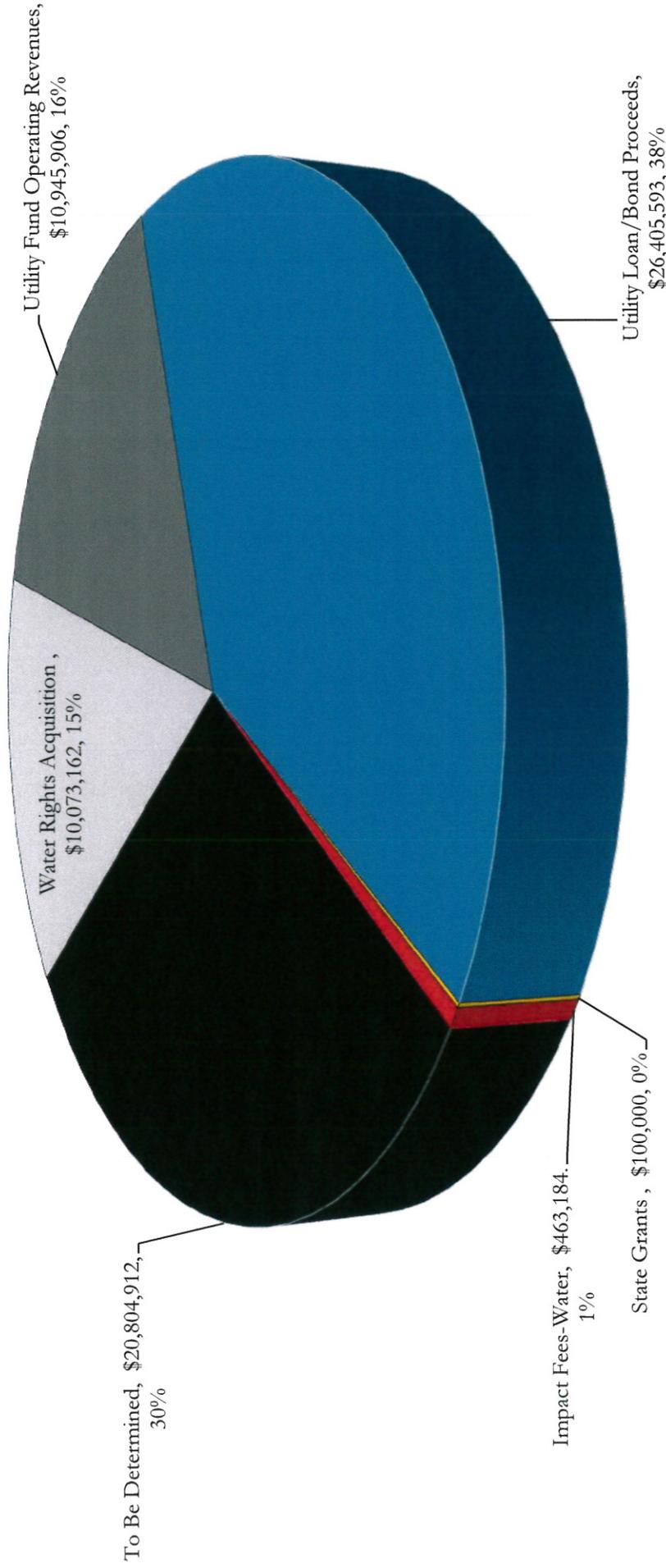
2015-2020 Infrastructure and Capital Improvement Plan Utilities-Water

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project To Date	2015 Budget	2015 Additional Funding Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source	Funding Source	Funding Source	Funding Source	Total Funding (A)+(B)+ (C)+(D)	
													(A)	(B)	(C)	(D)		
9	Fund 512	Vehicles and Heavy Equipment	\$ 887,371	\$ 552,896	\$ 26,090	\$ 578,986	\$ 82,000	\$ 232,000	\$ 180,000	\$ 186,000	\$ 410,000	\$1,668,986	Utility Fund Operating Revenues					\$ 1,668,986
10	WA1430; WA1532; WA1543	Well Site Security	\$ -	\$ 295,000	\$ 159,603	\$ 454,603	\$ 129,882	\$ 133,778	\$ 137,792	\$ 141,926	\$ 416,184	\$ 1,414,165	Utility Fund Operating Revenues					\$ 1,414,165
11	Fund 501; WA1427	Major Equipment for Water Production, and Treatment, and Distribution	\$ -	\$ 22,257	\$ 13,102	\$ 35,359	\$ 43,000	\$ 43,500	\$ 44,500	\$ 50,000	\$ 67,000	\$ 283,359	Utility Fund Operating Revenues					\$ 283,359
12	N/A	Southern Blvd. Waterline, Finish Well 19 line near Puerta del Sol School	\$ -	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	To Be Determined					\$ 400,000
13	WA1065; WA1068; WA1245	Waterline Extension from Paso Gateway to Enchanted Hills including 4MG Paso Gateway Water Tank.	\$ 575,801	\$ -	\$ 200,000	\$ 200,000	\$ 2,317,936	\$ 673,680	\$ -	\$ -	\$ -	\$ 3,191,616	Impact Fees Water	To Be Determined				\$ 3,191,616

TOTALS \$ 32,831,318 \$ 3,734,559 \$ 6,910,086 \$ 10,644,645 \$ 14,016,814 \$ 19,977,004 \$ 19,140,447 \$ 2,223,473 \$ 2,790,374 \$ 68,792,758

TOTALS \$ 68,792,758



	FY15	FY16	FY17	FY18	FY19	FY20	TOTAL
State Grants		\$ 100,000					\$ 100,000
Impact Fees-Water	\$ 244,511	\$ 218,673					\$ 463,184
To Be Determined	\$ 400,000	\$ 2,099,263	\$ 1,323,680	\$ 16,981,969			\$ 20,804,912
Water Rights Acquisition	\$ 3,846,458	\$ 1,170,149	\$ 1,207,483	\$ 1,246,527	\$ 1,282,398	\$ 1,320,147	\$ 10,073,162
Utility Fund Operating Revenues	\$ 5,328,083	\$ 1,348,729	\$ 945,841	\$ 911,951	\$ 941,075	\$ 1,470,227	\$ 10,945,906
Utility Loan/Bond Proceeds	\$ 825,593	\$ 9,080,000	\$ 16,500,000				\$ 26,405,593
TOTAL	\$ 10,644,645	\$ 14,016,814	\$ 19,977,004	\$ 19,140,447	\$ 2,223,473	\$ 2,790,374	\$ 68,792,758

**WATER
PROJECTS UNDER CONSIDERATION**

Rank	Project Name	Fiscal Year(s)	Project Estimate
14	Lincoln Avenue Waterline Improvements	2015	\$ 285,000
15	Equip Well Site S-27, including Arsenic Treatment, Water Quality Treatment, and new Transmission Main	2017-2018	\$ 15,680,000
16	Re-Drill Well 9 and Equip for 2,400 ac-ft./yr, 4MG Tank and Transmission Line from Main St. to Northern Blvd.	2019-2020	\$ 17,631,969
17	New 4MG Tank 17B	2018-2019	\$ 2,229,579
18	Land Purchases for Future Utilities	2015-2020	\$ 2,693,805
19	Equip Well #18 to Monitor Static Water Level	2019	\$ 125,000
20	Drill Well S-25 and Equip for 3,000 gpm	2019-2020	\$ 16,940,000
21	New 4MG Tank 6C	2019-2020	\$ 3,361,867
22	Enclose #8 Well House	2018-2019	\$ 500,000
23	Upgrade Enchanted Hills East Booster Station	2020	\$ 1,694,055
24	Redrill Well #1	2020	\$ 250,000
25	Drill New Well (Hydrogeology Design)	2020	\$ 250,000
	TOTAL		\$ 61,641,275



2015-2020 Infrastructure and Capital Improvement Plan Utilities-Wastewater

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source	Funding Source	Funding Source	Funding Source	Total Funding (A) + (B) + (C) + (D)
													(A)	(B)	(C)	(D)	
1	WW0673; WW0928; WW1147; WW1389; WW1536	WWTP#6 Expansion, Effluent Tank and Pump Station and Reuse Line to WWTP#2- Phase 1	\$ 13,183,428	\$ 71,000	\$ 13,456,019	\$ 13,527,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,527,019	Impact Fees- Wastewater	Utility Funds Operating Revenues	Utility Loan Proceeds		\$ 13,527,019
2	WW1251	Significant Rebuild and Repair WWTP 2A and 3	\$ 474,769	\$ -	\$ 815,229	\$ 815,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 815,229	Utility Funds Operating Revenues				\$ 815,229
15 ³	WW1494	Retrofit WWTP#1 into 1.5MGD MBR Facility	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 10,234,122	\$ -	\$ -	\$ -	\$ -	\$ 11,734,122	Utility Funds Operating Revenues	Utility Bond Proceeds			\$ 11,734,122
4	N/A	New Warehouse, Laboratory, and Office Complex at WWTP#2	\$ -	\$ -	\$ 2,121,098	\$ 2,121,098	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,621,098	Utility Bond Proceeds				\$ 2,621,098
5	WW1183; WW1492	Montoya's Arroyo Sewer Upgrade- Phase 3	\$ 1,320,667	\$ -	\$ 827,638	\$ 827,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 827,638	Impact Fees- Wastewater	Utility Funds Operating Revenues			\$ 827,638
6	WW1459; WW1537	SCADA Improvements	\$ 4,506	\$ 108,700	\$ -	\$ 108,700	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 608,700	Utility Funds Operating Revenues				\$ 608,700
7	WA0770	Aquifer Storage Demo/Direct Injection	\$ 9,256,719	\$ -	\$ 370,969	\$ 370,969	\$ 6,750,000	\$ -	\$ -	\$ -	\$ -	\$ 7,120,969	State Grants	Utility Funds Operating Revenues			\$ 7,120,969



2015-2020 Infrastructure and Capital Improvement Plan
Utilities-Wastewater

FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source	Funding Source	Funding Source	Funding Source	Total Funding (A) + (B) + (C) + (D)
													(A)	(B)	(C)	(D)	
8	N/A	Replace Membrane Filters at WWTPs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000					\$ 1,000,000
9	Fund 512	Vehicles and Heavy Machinery	\$ 132,351	\$ 435,520	\$ -	\$ 435,520	\$ 134,000	\$ -	\$ 25,000	\$ 26,000	\$ 45,000	\$ 665,520					\$ 665,520
10	Fund 501	Major Equipment for Wastewater Treatment	\$ 21,505	\$ 35,757	\$ -	\$ 35,757	\$ 17,300	\$ 18,500	\$ 21,000	\$ 14,000	\$ -	\$ 106,557					\$ 106,557
11	N/A	Broadmoor / Chessmen Sewer Line Repair	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 414,359	\$ -	\$ -	\$ -	\$ 414,359					\$ 414,359
12	N/A	Security Wall @ WWTP#2	\$ -	\$ -	\$ -	\$ -	\$ 222,396	\$ -	\$ -	\$ -	\$ -	\$ 222,396					\$ 222,396
13	N/A	Retrofit WWTP#3 into 1.5MGD MBR Facility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000	\$ 13,500,000	\$ 16,200,000					\$ 16,200,000
14	N/A	NM528 Foremain Expansion and Lift Stations 15, 21, and 22 Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 3,029,133	\$ -	\$ -	\$ 3,529,133					\$ 3,529,133



2015-2020 Infrastructure and Capital Improvement Plan
Utilities-Wastewater

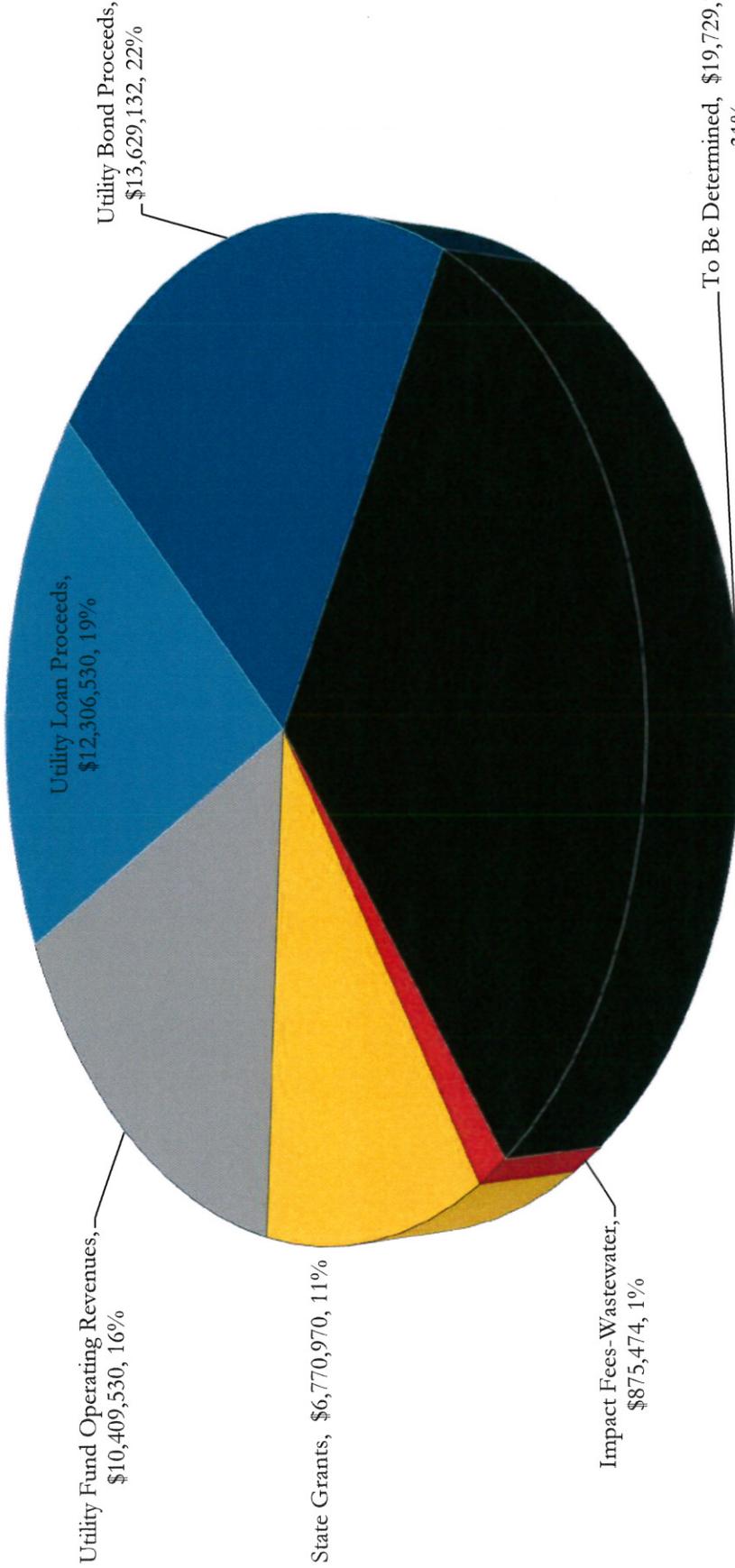
FY2015-FY2020: ICIP Summary

Rank Priority	Fund/ Project No.	Project Title	Project to Date	2015 Budget	2015 Additional Spending Anticipated	2015 Total	2016	2017	2018	2019	2020	Funding Requested: FY15-FY20	Funding Source (A)	Funding Source (B)	Funding Source (C)	Funding Source (D)	Total Funding (A) + (B) + (C) + (D)
15	WW0887	Septic Dump Station	\$ 200,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,968,475	\$ -	\$ -	\$ 3,968,475	Utility Funds Operating Revenues				\$ 3,968,475
16	N/A	Industrial Park Loop Sewer Line	\$ -	\$ -	\$ -	\$ 359,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 359,553	Utility Bond Proceeds				\$ 359,553

TOTALS \$ 24,594,137 \$ 650,977 \$ 19,090,954 \$ 19,741,931 \$ 18,457,818 \$ 892,412 \$ 7,143,608 \$ 2,840,000 \$ 14,645,000 \$ 63,720,769

\$ 63,720,769

2015-2020 ICIP Financing Summary Utilities-Wastewater



	FY15	FY16	FY17	FY18	FY19	FY20	TOTAL
Environmental Gross Receipts Tax	\$ -						\$ -
Impact Fees-Wastewater	\$ 875,474						\$ 875,474
State Grants	\$ 20,970	\$ 6,750,000					\$ 6,770,970
Utility Fund Operating Revenues	\$ 4,417,859	\$ 473,696	\$ 118,500	\$ 4,114,475	\$ 140,000	\$ 1,145,000	\$ 10,409,530
Utility Loan Proceeds	\$ 12,306,530						\$ 12,306,530
Utility Bond Proceeds	\$ 2,121,098	\$ 10,734,122	\$ 773,912				\$ 13,629,132
To Be Determined		\$ 500,000		\$ 3,029,133	\$ 2,700,000	\$ 13,500,000	\$ 19,729,133
TOTAL	\$ 19,741,931	\$ 18,457,818	\$ 892,412	\$ 7,143,608	\$ 2,840,000	\$ 14,645,000	\$ 63,720,769

WASTEWATER PROJECTS UNDER CONSIDERATION			
Rank	Project Name	Fiscal Year(s)	Project Estimate
17	Sludge De-Watering Building @ WWTP#2	2017-2018	\$ 5,111,394
18	Lift Station #16 (Gateway South) New Well, Pumps with Flow Meter	2018-2019	\$ 180,000
19	Barranca Sewer Line-Phase II-Idalia Rd. to City Center	2018-2019	\$ 4,000,000
20	WWTP#2 Expansion and Retrofit	2019-2020	\$ 38,677,361
21	Southern and Unser Sanitary Sewer (SAS) Diversion	2019	\$ 1,471,288
22	Northern Blvd. Phase B-Unser to 30th St. Sanitary Sewerline	2019	\$ 370,887
23	Loma Colorado Terminal Effluent Reuse Storage Tank	2016	\$ 6,000,000
24	Paseo Gateway Wastewater Line	2019-2020	\$ 4,145,744
	TOTAL		\$ 59,956,674

**General Fund
Capital Outlay Summary**

Item/Project	Project	Line Item	Cost Center	Projects Rollovers	Adopted FY15	Total Fund	Financial Sources
Department of Finance							
Financial Report Software	N/A	101-3005-415-7025	Accounting	10,000	-	10,000	GF
Department of Parks, Recreation, and Community Services							
Rainbow Pool Cover	PR1391	101-3510-450-7025	Outdoor Aquatics	9,729			GF
New Pump for Haynes Pool		101-3510-450-7025	Outdoor Aquatics		6,060		GF
Front Deck Mower		101-3526-452-7025	Parks & Facility		40,340		GF
Department of Development Services							
Smart Board	N/A	101-5005-434-7025	Administration	5,245	-	5,245	GF
Department of Public Works							
Grissly Box G12-4" Sieve		101-5515-441-7025	Streets and ROW		12,995		GF
Chipper		101-5515-441-7025	Streets and ROW		13,944		GF
A Frame w/Winch-4" Sieve		101-5515-441-7025	Streets and ROW		7,500		GF
Shop Air Compressor		101-5515-441-7025	Streets and ROW		7,500		GF
Hydraulic Breaker		101-5515-441-7025	Streets and ROW		9,995		GF
Department of Police							
Bait Car - PS1559		101-6025-424-7015	Law Enforcement		7,500		GF
Department of Fire/Rescue							
Stryker Gurney		101-6530-423-7025	Fire Operations		14,500		GF
Total				24,974	120,334	145,308	

**Special Funds
Capital Outlay Summary**

Item/Project	Project	Line Item	Department	Projects		Total Fund	Financial Sources
				Rollovers	Adopted FY15		
Law Enforcement Fund							
				\$ 266,913	\$ -	\$ 266,913	
FY12 County Library Grant	LB1205	220-0000-450-7025	Library	58,855			Grant
Prior Years County Library Grant	LB1209	220-0000-450-7025	Library	208,058			Grant
Law Enforcement Fund							
				\$ -	\$ 42,000	\$ 42,000	
Police Motorcycles (2)	PS1556	243-0000-424-7015	Police		42,000		Fines
Fire Protection Fund							
				\$ 124,735	\$ 60,000	\$ 184,735	
Fire/Rescue Headquarters	FR1103	250-0000-422-7010	Fire/Rescue	108,753			Grant
Station 1 Renovation	FR1382	250-0000-422-7010	Fire/Rescue	15,982			Grant
Command Vehicles (2)	FR1563	250-0000-422-7015	Fire/Rescue		60,000		Grant
Environmental GRT Fund							
				\$ 187,342	\$ -	\$ 187,342	
FY14 Well Repair/Rehab	WA1429	260-0000-511-7010	Utilities	187,342			Taxes
Higher Ed GRT Special Rev							
				\$ 321,885	\$ 3,250,000	\$ 3,571,885	
30th St/Broadmoor Blvd	PW0906	263-0000-410-7010	Public Works	321,885	3,250,000	3,571,885	Taxes

Special Funds Capital Outlay Summary

Item/Project	Project	Line Item	Department	Projects Rollovers	Adopted FY15	Total Fund	Financial Sources
Municipal Road Fund							
				\$ 406,027	\$ 68,442	\$ 474,469	
Heavy Equipment	PW1471	270-0000-443-7015	Public Works	366,611			Taxes
Idaho Creek Water Line	WA1491	270-0000-443-7024	Public Works	6,310	3,442		Taxes
Road Restoration	PW1526	270-0000-443-7024	Public Works		6,000		Taxes
Replacement MMU Tester	PW1544	270-0000-443-7025	Public Works		11,000		Taxes
Replace Traffic Signal Cabinet	PW1545	270-0000-443-7025	Public Works		18,000		Taxes
Pedestrian Safety	PW1426	270-0000-443-7441	Public Works	16,386			Taxes
ADA Sidewalks	PW1428	270-0000-443-7441	Public Works	16,720			Taxes
Pedestrian Safety	PW1527	270-0000-443-7441	Public Works		10,000		Taxes
ADA Sidewalks	PW1528	270-0000-443-7441	Public Works		20,000		Taxes
Infrastructure Fund							
				\$ 4,112,566	\$ 1,262,500	\$ 5,375,066	
Lincoln Av. Improvement Phase II	PW1239	305-0000-442-7010	Public Works	71,673			Grant
Pedestrian Safety/Crosswalk	PW1426	305-0000-442-7010	Public Works	42,911			Grant
ADA Sidewalk Improvements	PW1428	305-0000-442-7010	Public Works	50,161			Grant
Pedestrian Safety	PW1527	305-0000-442-7010	Public Works		15,000		Grant
ADA Sidewalk Improvements	PW1528	305-0000-442-7010	Public Works		60,000		Grant
Rockaway/Northern Traffic Signal	PW1562	305-0000-442-7010	Public Works		187,500		Grant
Pavement Preservation	PW1530	305-0000-442-7010	Public Works		1,000,000		Grant
30th Street/Broadmoor Blvd	PW0906	305-0000-442-7401	Public Works	1,302,054			Grant
Idalia Rd	PW0909	305-0000-442-7401	Public Works	1,336,546			Grant
Southern Blvd Preliminary Design	PW1384	305-0000-442-7401	Public Works	434,893			Grant
Unser ROW Acquisition Phase II B	PW1390	305-0000-442-7401	Public Works	874,328			Grant

Special Funds Capital Outlay Summary

Item/Project	Project	Line Item	Department	Projects Rollovers	Adopted FY15	Total Fund	Financial Sources
Recreation Development Fund							
				\$ 21,102	\$ -	\$ 21,102	
Councilor Discretionary	AD1187	307-0000-442-7010	Administration	14,445			GF
Rainbow Park Observatory	PR1127	307-0000-442-7010	Parks and Recreation	4,460			GF
Cabezon Park	PR1353	307-0000-442-7010	Parks and Recreation	2,197			GF
Recreation Development Fund							
				\$ 797,302	\$ 3,166	\$ 800,468	
Big Brother/Big Sister	CE0773	310-0000-452-7010	Parks and Recreation	4,766			Miscellaneous
Sports Complex North	PR0447	310-0000-452-7010	Parks and Recreation	76,343			Grant
A Park Above	PR1129	310-0000-452-7010	Parks and Recreation	711,417			Grant
Cabezon Park	PR1353	310-0000-452-7010	Parks and Recreation	4,776			Grant
Rainbow Park Observatory	PR1127	310-0000-452-7010	Parks and Recreation		3,166		Grant
Computer/Software Replacement Fund							
				\$ 5,727	\$ 59,065	\$ 64,792	
Poweredge Dell Server	N/A	311-0000-410-7025		5,727			GF
Laserfiche Upgrade	FS1555	311-0000-410-7025	Financial Services		59,065		GF
Equipment Replacement Fund							
				\$ 515,287	\$ 358,042	\$ 873,329	
Destroyed Vehicle Replacement	N/A	312-0000-416-7014	Public Works		76,159		GF
FY14 Fire Engine	FR1448	312-0000-416-7015	Fire/Rescue	475,000			GF
ACO Vehicle	PS1354	312-0000-416-7015	Police	25,787			GF
Code Enforcement Truck	PS1447	312-0000-416-7015	Police	14,500	8,383	22,883	GF
Replace 2001 Dodge 3500	PW1557	312-0000-416-7015	Parks and Recreation		47,500		GF
Replace 1995 Ford F-250 & Animal Box	PW1557	312-0000-416-7015	Police		51,000		GF
27.5 Ton Trailer	PW1557	312-0000-416-7015	Public Works		50,000		GF
Sheeps Foot	PW1557	312-0000-416-7015	Public Works		125,000		GF

**Special Funds
Capital Outlay Summary**

Item/Project	Project	Line Item	Department	Projects Rollovers	Adopted FY15	Total Fund	Financial Sources
City Facility Improvement/Replacement Fund							
				\$ 118,373	\$ 116,607	\$ 234,980	
Station 1 Renovation	FR1382	313-0000-416-7010	Fire/Rescue	9,681			GF
Cabazon Park	PR1353	313-0000-416-7010	Parks and Recreation	21,158			GF
Park Improvement & ADA Compliance	PR1489	313-0000-416-7010	Parks and Recreation	77,140			GF
Sabana Grande Outdoor Area	PR1546	313-0000-416-7010	Parks and Recreation		42,712		GF
Cabazon Park Pond	PR1547	313-0000-416-7010	Parks and Recreation		5,000		GF
Flooring Liner for Haynes Pool	PR1552	313-0000-416-7010	Parks and Recreation		11,329		GF
Flooring Liner for Aquatic Center	PR1553	313-0000-416-7010	Parks and Recreation		9,434		GF
Storage Building	PW1540	313-0000-416-7010	Public Works		45,732		GF
PNM Conmerge	AD1174	313-0000-416-7010	Administration	10,394	2,400	12,794	GF
State Appropriations Capital Fund							
				\$ 1,461,551	\$ -	\$ 1,461,551	
Station 1 Renovation	FR1382	315-0000-416-7010	Fire/Rescue	510,245			Grant
Plan/Design New Senior Center	PR1162	315-0000-416-7010	Parks and Recreation	2,329			Grant
MSC Parking Lot	PR1368	315-0000-416-7010	Parks and Recreation	839,783			Grant
MSC Kitchen Renovation	PR1467	315-0000-416-7010	Parks and Recreation	109,194			Grant
2009 GO Bond Construction							
				\$ 2,453,616	\$ 20,338	\$ 2,473,954	
Idalia Rd	PW0909	329-0000-441-7010	Public Works	1,665,777			GO Bond
Lincoln Av. Improvement Phase II	PW1239	329-0000-441-7010	Public Works	13,686			GO Bond
Southern Blvd Preliminary Design	PW1384	329-0000-441-7010	Public Works	74,110			GO Bond
Unser ROW Acquisition Phase II B	PW1390	329-0000-441-7010	Public Works	148,995			GO Bond
Westside Blvd	PW1481	329-0000-441-7010	Public Works	551,048	20,338	571,386	GO Bond

**Special Funds
Capital Outlay Summary**

Item/Project	Project	Line Item	Department	Projects Rollovers	Adopted FY15	Total Fund	Financial Sources
Impact Fees - Road Fund							
				\$ 291,823	\$ 125,069	\$ 416,892	
Idalia Rd	PW0909	351-0000-442-7010	Public Works	228,568			Impact Fees
Lincoln Av. Improvement Phase II	PW1239	351-0000-442-7010	Public Works	63,255			Impact Fees
Cabezon & Western Hills	PW1051	351-0000-442-7010	Public Works		62,569		Impact Fees
Rockaway/Northern Traffic Signal	PW1562	351-0000-442-7010	Public Works		62,500		Impact Fees
Impact Fees - Bikeway/Trail Fund							
				\$ 138,987	\$ -	\$ 138,987	
Bosque Trail	PR0639	352-0000-442-7465	Parks and Recreation	109,535			Impact Fees
Bosque Trail	PR0639	352-0000-442-7479	Parks and Recreation	29,452			Impact Fees
Impact Fees - Parks Fund							
				\$ 365,449	\$ -	\$ 365,449	
Big Brother/Big Sister	CE0773	353-0000-442-7610	Parks and Recreation	34,376			Impact Fees
Sports Complex North	PR0447	353-0000-442-7610	Parks and Recreation	101,395			Impact Fees
Bosque Trail	PR0639	353-0000-442-7610	Parks and Recreation	10,307			Impact Fees
Rainbow Park Observatory	PR1127	353-0000-442-7610	Parks and Recreation	15,999			Impact Fees
A Park Above	PR1129	353-0000-442-7610	Parks and Recreation	193,372			Impact Fees
Parks Plan Review	PR1491	353-0000-442-7610	Parks and Recreation	10,000			Impact Fees
Impact Fees - Public Safety							
				\$ 4,733	\$ 47,800	\$ 52,533	
Fire/Rescue Headquarters	FR1103	354-0000-424-7010	Fire/Rescue	775			Impact Fees
FY14 Fire Engine	FR1448	354-0000-424-7015	Fire/Rescue	3,958			Impact Fees
2 Police Vehicle Replacements	PS1554	354-0000-424-7015	Police		47,800		Impact Fees

**Special Funds
Capital Outlay Summary**

Item/Project	Project	Line Item	Department	Projects Rollovers	Adopted FY15	Total Fund	Financial Sources
Impact Fees - Drainage							
				\$ 409,095	\$ 141,141	\$ 550,236	
City Center Drainage	PW1440	355-0000-442-7010	Public Works	4,096			Impact Fees
Los Milagros Channel	PI0638	355-0000-442-7010	Public Works	404,999	141,141	546,140	Impact Fees
Total				\$ 12,002,513	\$ 5,554,170	\$ 17,556,683	

Utility Funds Capital Outlay Summary

Item/Project	Project	Line Item	Cost Center	Projects		Total Fund	Financial Sources
				Rollovers	Adopted FY15		
Utilities (501)							
				\$	938,460	\$ 58,014	\$ 996,474
Spectrum Analyzer 50KHZ	N/A	501-7007-540-7025	SCADA Security			12,500	UT Revenues
FY14 Scada	WA1421	501-7025-540-7010	Water Production	72,049			UT Revenues
Turbidity Meters	WA1427	501-7025-540-7010	Water Production	13,102			UT Revenues
Vacuum Excavator	N/A	501-7025-540-7025	Water Production	38,080			UT Revenues
Laserfiche Upgrade	FS1555	501-7025-540-7025	Water Production		9,757		UT Revenues
WWTP # 2A, 2B & 3	WW1251	501-7035-550-7010	Wastewater Treat	765,229			UT Revenues
WWTP # 2 Effluent Line	WW1490	501-7035-550-7010	Wastewater Treat	50,000			UT Revenues
Laserfiche Upgrade	FS1555	501-7035-550-7025	Wastewater Treat		9,757		UT Revenues
Tripod for Confined Spaces	N/A	501-7035-550-7025	Wastewater Treat		13,000		UT Revenues
Autosamplers WWTPS	N/A	501-7035-550-7025	Wastewater Treat		13,000		UT Revenues
Utilities Equipment Replacement Fund							
				\$	26,090	\$ 988,416	\$ 1,014,506
Replace F150 Supercab 4X4 Pickup	N/A	512-0000-505-7015	Utilities	26,090			UT Revenues
Replace 2005 Ford Ranger	N/A	512-0000-505-7015	Utilities			26,000	UT Revenues
Replace 1997 Chevy 1500	N/A	512-0000-505-7015	Utilities			25,000	UT Revenues
Replace 1993 John Deere 3100 Backhoe	N/A	512-0000-505-7015	Utilities			82,700	UT Revenues
Lowboy Trailer	N/A	512-0000-505-7015	Utilities			20,200	UT Revenues
Replace Gardner-Denver Compressor	N/A	512-0000-505-7015	Utilities			17,550	UT Revenues
Replace 2004 Ford F-550	N/A	512-0000-505-7015	Utilities			65,000	UT Revenues
Replace 2005 Panel Van	N/A	512-0000-505-7015	Utilities			35,000	UT Revenues
New Ford XLE 4X	N/A	512-0000-505-7015	Utilities			26,000	UT Revenues
New Ford XLE 4X	N/A	512-0000-505-7015	Utilities			26,000	UT Revenues
New Vector	N/A	512-0000-505-7015	Utilities			409,620	UT Revenues
New Elgin Broom Bear Street Sweeper	N/A	512-0000-505-7015	Utilities			255,346	UT Revenues

**Utility Funds
Capital Outlay Summary**

Item/Project	Project	Line Item	Cost Center	Projects		Total Fund	Financial Sources
				Rollovers	Adopted FY15		
C.I.F. Water Operation							
FY13 Well Repair/Rehab	WA1346	540-7125-540-7010	Utilities	11,976			UT Revenues
FY14 Well Repair/Rehab	WA1429	540-7125-540-7010	Utilities	63,859			UT Revenues
Well Site Security	WA1430	540-7125-540-7010	Utilities	159,603			UT Revenues
Enchanted Hills Tank	WA1475	540-7125-540-7010	Utilities	2,449,121			UT Revenues
Idaho Creek Water Line	WA1491	540-7125-540-7010	Utilities	700,000			UT Revenues
Redrill Well 13	WA1492	540-7125-540-7010	Utilities	830,000			UT Revenues
Booster Station at Tank 8	WA1493	540-7125-540-7010	Utilities	300,000			UT Revenues
Well 6 & 12 Upgrade Security	WA1532	540-7125-540-7010	Utilities		135,000		UT Revenues
Redrill Well 13	WA1534	540-7125-540-7010	Utilities		570,000		UT Revenues
SCADA Improvements Water	WA1535	540-7125-540-7010	Utilities		100,000		UT Revenues
Renovate/Paint Storage Tank	WA1542	540-7125-540-7010	Utilities		411,502		UT Revenues
Well Site Security	WA1543	540-7125-540-7010	Utilities		160,000		UT Revenues
Enchanted Hills Tank	WA1475	540-7130-545-7010	Utilities	96,462			UT Revenues
Water Rights Acquisition Fund							
				\$ 2,239,147	\$ 1,782,904	\$ 4,022,051	
FY12 Water Rights Purchase	WA1244	542-0000-540-7045	Utilities	175,593			Fees
FY14 Water Rights Purchase	WA1431	542-0000-540-7045	Utilities	2,063,554			Fees
FY15 Water Rights Purchase	WA1533	542-0000-540-7045	Utilities		1,782,904		Fees
Impact Fees - Water Fund				\$ 463,184	\$ -	\$ 463,184	
Water Line Paseo Gateway	WA1245	545-0000-442-7010	Utilities	418,673			Impact Fees
Enchanted Hills Tank	WA1475	545-0000-442-7010	Utilities	44,511			Impact Fees

Utility Funds Capital Outlay Summary

Item/Project	Project	Line Item	Cost Center	Projects		Total Fund	Financial Sources
				Rollovers	Adopted FY15		
C.I.F. Wastewater				\$ 1,964,672	\$ 179,700	\$ 2,144,372	
Lift State #10 Splitter Box	WW1147	550-7235-550-7010	Utilities	59,247			UT Revenues
Montoyas Arroyo BID Package 2	WW1492	550-7235-550-7010	Utilities	405,425			UT Revenues
Rebuilt WWTP # 1 Membrane	WW1494	550-7235-550-7010	Utilities	1,500,000			UT Revenues
Upgrade Surveillance WWTP6	WW1536	550-7235-550-7010	Utilities		71,000		UT Revenues
SCADA Improvements Waste Water	WW1537	550-7235-550-7010	Utilities		108,700		UT Revenues
Effluent Fund				\$ 1,007,949	\$ -	\$ 1,007,949	
Aquifer Storage Demo	WA0770	552-0000-442-7010	Utilities	18,425			Grant
WWTP # 6 Expansion Phase 2	WW0673	552-0000-442-7010	Utilities	234,456			UT Revenues
Calzon Reuse & Lift Station	WW1389	552-0000-442-7010	Utilities	402,525			UT Revenues
Recycled Water Tank	WW1495	552-0000-442-7010	Utilities	300,000			UT Revenues
Advanced Water Treatment Facility Equipping	WW1496	552-0000-442-7010	Utilities	50,000			UT Revenues
Aquifer Storage Demo	WA0770	552-0000-442-7201	Utilities	2,543			Grant
Impact Fees - Wastewater Fund				\$ 875,473	\$ -	\$ 875,473	
WWTP # 6 Expansion Phase 2	WW0673	555-0000-555-7010	Utilities	16,369			Impact Fees
Lift State #10 Splitter Box	WW1147	555-0000-555-7010	Utilities	436,892			Impact Fees
Los Montoyas Sewer Line	WW1183	555-0000-555-7010	Utilities	861			Impact Fees
Montoyas Arroyo BID Package 2	WW1492	555-0000-555-7010	Utilities	421,351			Impact Fees
NMED Loan Construction WWTP # 6				\$ 12,306,529	\$ -	\$ 12,306,529	
WWTP # 6 Expansion Phase 2	WW0673	576-0000-505-7010	Utilities	12,306,529			Loan
Total				\$ 24,432,525	\$ 4,385,536	\$ 28,818,061	

PROJECT INFORMATION						
Project Title and No.	A Park Above	Requestor	Dept. of Parks, Recreation and Community Services	Department Rank Priority	18	
Project Category	Parks and Recreation	ICIP Year	FY2011	Rank Priority		
Estimated Useful Life of Asset	16-25 Years	District	Council 5	No.		
Project Costs and Sources						
State Funding	\$ 1,548,224					
County Funding	210,000					
Donations	75,000					
Impact Fees	198,722					
Total Costs/Sources	\$ 2,031,946					
OPERATIONAL COSTS						
<i>Two Scenarios</i>						
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	TOTAL
Scenario 1: 4 acres developed						
Personal Services	\$ 12,267	12,574	12,888	13,210	13,540	\$ 64,479
Material and Services	4,499	4,571	4,649	4,732	4,822	23,273
Water	9,866	10,636	11,465	12,359	13,323	57,650
TOTAL EXPENDITURES	\$ 26,632	\$ 27,780	\$ 29,002	\$ 30,302	\$ 31,686	\$ 145,402
Scenario 2: 6 acres developed						
Personal Services	\$ 18,401	18,861	19,333	19,816	20,311	\$ 17,952
Material and Services	6,748	6,856	6,973	7,098	7,233	6,642
Water	14,799	15,953	17,198	18,539	19,985	13,728
TOTAL EXPENDITURES	\$ 39,948	\$ 41,670	\$ 43,503	\$ 45,453	\$ 47,529	\$ 38,322

CITY OF RIO RANCHO, NEW MEXICO DEBT OBLIGATIONS

Types of City Bonds

There are five types of bonds that the City of Rio Rancho normally issues:

- General Obligation Bonds
- Gross Receipts Revenue Bonds
- Utility Revenue Bonds
- Special Assessment Bonds
- Industrial Revenue Bonds

Each of the above bonds types is used for specific projects. In most cases only one type of bond can be used. The authority for issuing bonds is found in the State of New Mexico Constitution.

General Obligation Bonds

The General Obligation Bonds are authorized directly by the voters of the City of Rio Rancho. The debt limit is 4% of the total assessed valuation within the City limits.

Gross Receipts Revenue Bonds

The Gross Receipts Revenue Bonds may be issued for constructing, purchasing, furnishing, equipping, rehabilitating, making additions or improvements to one or more public buildings or purchasing and improving grounds. The bonds can be sold at public or private sale.

Utility Revenue Bonds

The Utility Revenue Bonds are normally issued for extending, enlarging, or improving the utility system. They can be sold at public or private sale. These bonds are repaid from the revenues generated from billings to the Utility customers.

Special Assessment Bonds

The proceeds of bond issued under this act are used to pay costs of the specifically stated improvements. After the bonds have been issued and the improvements completed, a special assessment is levied to property owners who benefit from the improvements, and liens are placed against the property. The special assessments are scheduled to coincide with the principal and interest debt retirement needs of the bond issue.

Industrial Revenue Bonds

This type of bond is issued by the City of Rio Rancho to assist in the development of industry within the City. Though the bonds are issued by and in the name of the City, the company receiving the benefit makes the principal and interest payments.

BOND RATINGS

To attain the lowest possible interest rates on its bond issues and ensure the largest market for its bonds, the City obtains a credit rating from a major rating service. Ratings are based on the City's perceived ability to repay principal and interest through cash reserves and taxes. The better the rating, the lower the cost of interest that will be paid to bondholders, thus saving money for taxpayers. The major rating services are Moody's Investor Service and Standard & Poor's and Fitch IBCA. A comparison of their respective ratings and the meanings of these ratings are provided below:

<i>Rating</i>		<i>Description</i>
<i>Moody's (1)</i>	<i>Standard & Poor's (S&P) (2)</i>	
Aaa	AAA	Best quality. Extremely strong capacity to pay principal and interest.
Aa	AA	High quality. Very strong capacity to pay principal and interest.
A	A	Upper medium quality. Strong capacity to pay principal and interest.
Baa	BBB	Medium grade quality. Adequate capacity to pay principal and interest.
Ba & lower	BB & lower	Speculative quality. Poor capacity to pay principal and interest.

- (1) Moody's adds the number one to three on grades A and Baa to indicate greater strength within these categories.
 (2) Standard & Poor's may add a plus (+) or a minus (-) to grades AA through BB to indicate relative strength within these categories.

CURRENT OUTSTANDING BONDS

Current outstanding bonds issued by the City of Rio Rancho have received the following ratings:

<i>Issue Date</i>	<i>Description</i>	<i>Original Amount</i>	<i>Outstanding Balance</i>	<i>Rating</i>	
06/29/2005	Taxable Event Center Revenue Bonds, Series 2005	\$35,750,000	\$1,515,000	Aa3	Moody's
				A	S&P
07/27/2005	NM Gross Receipts Tax Revenue Bonds, Series 2005	\$18,130,000	\$1,005,000	A1	Moody's
				A+	S&P
05/31/2006	General Obligation Bonds (Aquatics), Series 2006	\$7,000,000	\$3,950,000	A1	Moody's
				AA	Fitch
02/28/2007	Water & Wastewater Revenue Bonds, Series 2007	\$32,930,000	\$30,495,000	A	S&P
				A+	Fitch
07/16/2008	Water & Wastewater Revenue Bonds, Series 2008	\$13,240,000	\$11,300,000	AA-	S&P
				A+	Fitch
05/27/2009	General Obligation Bonds (Roads), Series 2009	\$25,000,000	\$15,075,000	A1	Moody's
				AA	Fitch
06/17/2009	Water & Wastewater Revenue Refunding Bonds, Series 2009	\$57,990,000	\$38,925,000	A+	Fitch
				AA-	S&P
03/27/2013	General Obligation Bonds Refunding, Series 2013	\$1,715,000	\$1,690,000	A1	Moody's
				AA	Fitch
05/15/2013	Senior Lien Gross Receipts Tax Refunding, Series 2013	\$13,420,000	\$13,420,000	Aa3	Moody's
				AA-	S&P
05/30/2013	Subordinate Lien Gross Receipts Tax Refunding, Series 2013	\$28,100,000	\$28,100,000	A1	Moody's
				A+	S&P
05/30/2013	Joint Utility System Refunding, Series 2013	\$16,600,000	\$15,410,000	Aa3	Moody's
				AA-	S&P

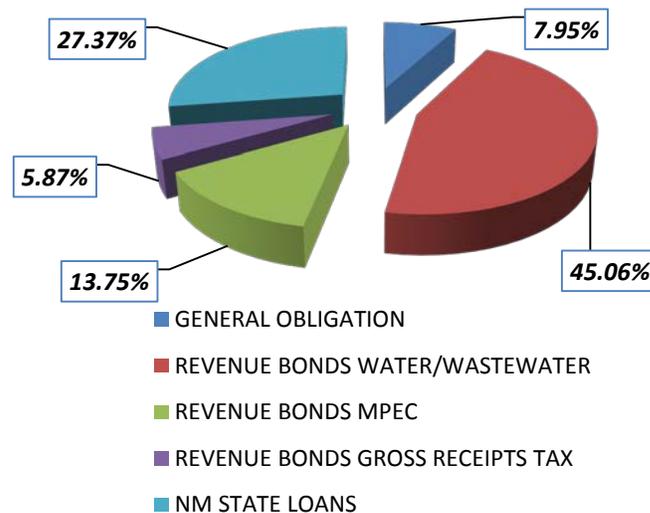
**LONG-TERM OBLIGATIONS
AS OF JUNE 30, 2014**

DEBT SERVICE REQUIREMENTS

The annual debt service requirements, principal and interest, for bonded and loan indebtedness are presented in the following table:

FISCAL YEAR	GENERAL OBLIGATION	REVENUE BONDS WATER/WASTEWATER	REVENUE BONDS MPEC	REVENUE BONDS GROSS RECEIPTS TAX	NM STATE LOANS	TOTAL
2015	\$3,600,393	\$10,427,230	\$2,470,741	\$1,489,838	\$5,849,185	\$23,837,387
2016	3,674,251	10,418,280	2,234,535	1,579,588	5,453,163	23,359,817
2017	3,739,272	10,399,474	2,234,010	1,580,238	5,449,293	23,402,287
2018	3,174,750	10,420,186	2,234,217	1,579,838	5,453,786	22,862,777
2019	3,029,875	10,399,036	2,234,980	1,576,238	5,097,926	22,338,055
2020	2,193,000	10,402,436	2,236,780	1,575,838	5,103,714	21,511,768
2021	2,113,000	10,419,736	2,234,812	1,578,438	5,057,198	21,403,184
2022	1,861,500	10,413,255	2,232,768	1,583,838	5,056,155	21,147,516
2023		6,034,106	2,234,123	1,581,838	4,894,976	14,745,043
2024		6,025,331	2,231,848	1,577,238	4,133,377	13,967,794
2025		5,757,681	2,235,808	1,573,375	4,134,963	13,701,827
2026		4,247,350	2,234,708		3,794,135	10,276,193
2027		4,247,613	2,233,328		3,790,103	10,271,044
2028		4,248,613	2,232,140		3,711,933	10,192,686
2029		4,246,513	2,231,685		2,971,166	9,449,364
2030		4,242,588	2,236,635		2,974,124	9,453,347
2031		4,246,613	2,231,445		2,439,153	8,917,211
2032		4,247,900	2,236,163		1,733,432	8,217,495
2033		868,125			1,733,432	2,601,557
2034		867,350			1,680,393	2,547,743
TOTAL	\$23,386,041	\$132,579,416	\$40,450,725	\$17,276,305	\$80,511,607	\$294,204,095

Note: The above table does not include compensated absences or capital leases.



County/ Municipality:
City of Rio Rancho

FORM DS
DEBT SCHEDULES
 (ROUNDED TO NEAREST DOLLAR)

Fiscal Year:
2015

GENERAL OBLIGATION BONDS

(A) BOND	(B) ISSUE DATE	(C) Issue Date INTEREST RATE	(D) ORIGINAL AMOUNT OF BOND ISSUE	(E) OUTSTANDING PRINCIPAL AMOUNT @ Beginning FY	(F) PRINCIPAL Payments Due this FY	(G) Date Principal Due	(H) INTEREST Payments Due this FY	(I) Date Interest Due	(J) OUTSTANDING PRINCIPAL AMOUNT @ Yr end
GENERAL PURPOSE									
GO Bonds, Series 2006 (Aquatic Center)	5/31/2006	4.55%	7,000,000	3,950,000	800,000	8/1/2014	164,750	8/1/14 & 2/1/15	3,150,000
GO Bonds, Series 2009 (Roads)	5/27/2009	3.00%	25,000,000	15,075,000	1,750,000	8/1/2014	471,125	8/1/14 & 2/1/15	13,325,000
GO Bonds, Series 2013 (Refunding)	5/8/2013	0.51%	1,715,000	1,690,000	405,000	8/1/2014	9,518	8/1/14 & 2/1/15	1,285,000
									0
GENERAL PURPOSE Total			33,715,000	20,715,000	2,955,000		645,393		17,760,000

WATER & SEWER									
									0
									0
WATER & SEWER Total			0	0	0		0		0

GO BOND TOTAL			\$33,715,000	\$20,715,000	\$2,955,000		\$645,393		\$17,760,000
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REVENUE BONDS

GRT									
GRT Revenue Bonds, Series 2005	7/27/2005	4.33%	18,130,000	1,005,000	1,005,000	6/1/2015	50,250	12/1/14 & 6/1/15	0
GRT Revenue Bonds, Series 2013 (Refunding)	5/15/2013	3.28%	13,420,000	13,420,000	0	6/1/2015	434,588	12/1/14 & 6/1/15	13,420,000
Subordinate Lien GRT Revenue Bonds, Series 2013 (Refunding)	5/30/2013	3.01%	28,100,000	28,100,000	0	6/1/2015	884,535	12/1/14 & 6/1/15	28,100,000
GRT Total			59,650,000	42,525,000	1,005,000		1,369,372		41,520,000

UTILITY									
Water & Wastewater System Bonds, Series 2007	2/28/2007	4.21%	32,930,000	30,495,000	405,000	5/15/2015	1,352,425	11/15/14 & 5/15/15	30,090,000
Water & Wastewater System Bonds, Series 2008	7/16/2008	3.00%	13,240,000	11,300,000	370,000	5/15/2015	494,474	11/15/14 & 5/15/15	10,930,000
Water & Wastewater System Bonds, Series 2009 (Refunding)	6/17/2009	3.00%	57,900,000	38,925,000	4,175,000	5/15/2015	1,824,981	11/15/14 & 5/15/15	34,750,000
Water & Wastewater System Bonds, Series 2013 (Refunding)	5/30/2013	3.75%	16,600,000	15,410,000	1,195,000	5/15/2015	610,350	11/15/14 & 5/15/15	14,215,000
									0
UTILITY Total			120,670,000	96,130,000	6,145,000		4,282,230		89,985,000

OTHER (i.e. Gas, Lodger's Tax)									
Taxable Event Center Revenue Bonds, Series 2005	6/29/2005	4.83%	35,750,000	1,515,000	1,515,000	6/1/2015	71,206	12/1/14 & 6/1/15	0
									0
OTHER Total			35,750,000	1,515,000	1,515,000		71,206		0

REVENUE BOND TOTAL			216,070,000	140,170,000	8,665,000		5,722,808		131,505,000
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OTHER LONG TERM DEBT (Loans, i.e NMFA, RUS, BOF)

NMFA/Fire Fighting Equipment (RIORANCHO7)	3/9/2007	3.62%	1,649,286	1,025,043	111,454	5/1/2015	41,384	11/1/14 & 5/1/15	913,589
NMFA/Fire Pumper and Equipment (RIORANCHO14)	1/15/2010	3.22%	337,259	211,885	33,197	5/1/2015	5,749	11/1/14 & 5/1/15	178,688
NMFA/Road Projects (RIORANCHO9)	12/19/2008	5.26%	4,669,000	4,034,000	225,000	6/1/2015	194,393	12/1/14 & 6/1/15	3,809,000
NMFA/WW & Roads (RIORANCHO10)	12/19/2009	4.00%	5,217,000	4,125,000	210,000	6/1/2015	206,738	12/1/14 & 6/1/15	3,915,000
NMFA/Police Vehicles (RIORANCHO17)	7/16/2010	1.50%	269,990	55,333	55,333	5/1/2015	1,079	11/1/14 & 5/1/15	0
NMFA/GRT Refunding (RIORANCHO18)	7/16/2010	1.66%	967,515	327,682	327,682	6/1/2015	12,390	12/1/14 & 6/1/15	0
NMFA/Sewer Infrastructure Imprv. (RIORANCHO19)	8/12/2010	3.46%	3,942,260	3,024,357	237,321	5/1/2015	102,375	11/1/14 & 5/1/15	2,787,036
NMED/WWTP	4/29/2003	3.00%	10,486,627	5,488,164	540,221	12/2/2014	164,645	12/2/2014	4,947,943
NMED/WWTP	9/4/2009	3.00%	25,000,000	25,000,000	0		0		25,000,000
NMFA/Water Reuse (RIORANCHO20)	11/19/2010	0.25%	390,000	313,550	19,232	6/1/2015	784	12/1/14 & 6/1/15	294,318
NMFA/Drinking Water State Revolving (RIORANCHO15)	1/8/2010	1.00%	1,010,000	871,012	47,259	11/15/2014	8,710	11/15/14 & 5/15/15	823,753
NMFA/Water Rights (RIORANCHO21)	1/21/2011	4.03%	7,000,000	5,889,207	286,481	5/1/2015	225,003	11/1/14 & 5/1/15	5,602,726
NMFA/Water Rights Aquisition (RIORANCHO22)	12/23/2011	3.20%	9,335,000	8,375,000	410,000	5/1/2015	239,421	11/1/14 & 5/1/15	7,965,000
NMFA/Fire Admin. Building & IT Equipment (RIORANCHO23)	5/17/2013	2.94%	795,925	763,552	34,015	5/1/2015	19,025	11/1/14 & 5/1/15	729,537
NMFA/Fire Truck (RIORANCHO25)	12/20/2013	1.45%	495,000	470,000	50,000	5/1/2015	8,103	11/1/14 & 5/1/15	420,000
NMFA/Public Works Equipment (RIORANCHO26)	12/20/2013	0.64%	684,000	629,000	155,000	5/1/2015	5,406	11/1/14 & 5/1/15	474,000
NMFA/Police Vehicles (RIORANCHO27)	12/20/2013	0.64%	855,000	745,000	185,000	5/1/2015	6,393	11/1/14 & 5/1/15	560,000
OTHER LONG TERM DEBT TOTAL			73,103,862	61,347,785	2,927,195		1,241,598		58,420,590

GENERAL OBLIGATION BONDS

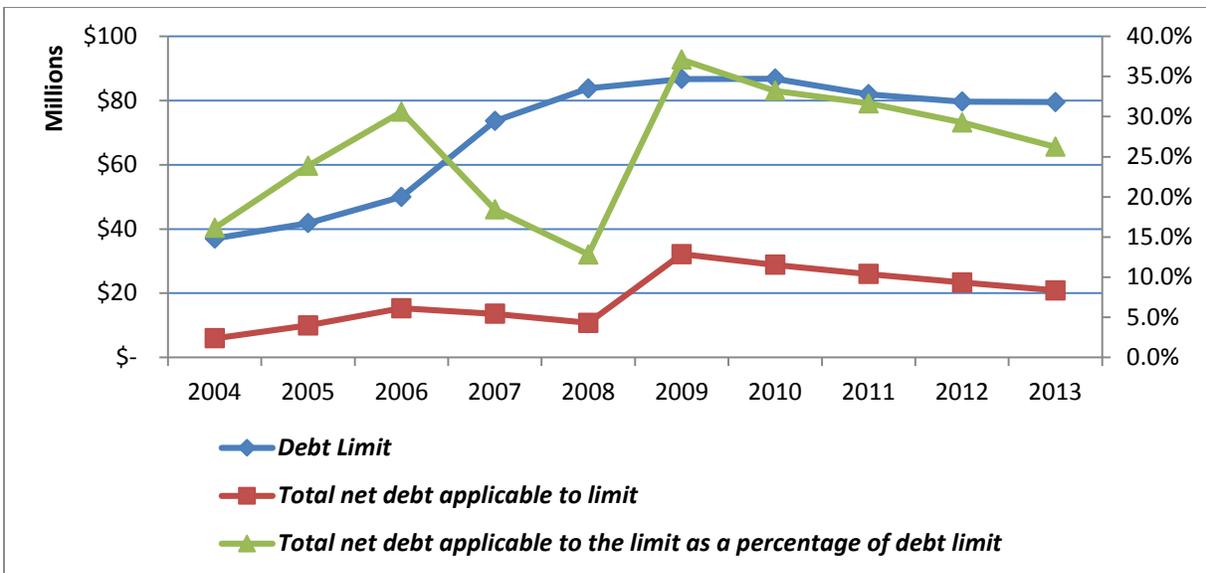
Article IX, Section 13 of the New Mexico Constitution limits the powers of a City to incur general obligation debt in an aggregate amount, including existing indebtedness, exceeding four percent of the value of the taxable property within such City as shown by the last preceding general assessment.

Computation of Legal Debt Margin At Fiscal Year End 2013

Assessed value*	\$1,988,082,225
Debt limit (4% of assessed value)	79,523,289
Debt applicable to limit:	
General obligation bonds	23,739,496
Less: Amount set aside for repayment of general obligation debt	<u>2,878,113</u>
Total net debt applicable to limit	<u>20,861,383</u>
Legal debt margin*	<u>\$58,661,906</u>

*Note Assessed value is only for Sandoval County utilizing the 2013 tax certificate.

*Debt Margin calculation data source is the 2013 CAFR.



City of Rio Rancho, New Mexico
Ratio of Annual Debt Service Expenditures for
General Obligation Bonded Debt to Total
General Governmental Expenditures
Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest(1)</u>	<u>Total Debt Service</u>	<u>Total General Governmental Expenditures</u>	<u>Ratio of Debt Service to General Governmental Expenditures</u>
2004	1,390,000	390,408	1,780,408	37,587,719	4.74%
2005	1,580,000	408,095	1,988,095	43,451,150	4.58%
2006	1,505,000	443,958	1,948,958	63,279,474	3.08%
2007	1,690,000	592,507	2,282,507	98,087,774	2.33%
2008	750,000	617,206	1,367,206	86,401,151	1.58%
2009	3,250,000	597,505	3,847,505	76,376,438	5.04%
2010	3,200,000	980,551	4,180,551	99,611,829	4.19%
2011	3,300,000	1,100,175	4,400,175	100,586,154	4.37%
2012	3,700,000	963,538	4,663,538	75,804,047	6.15%
2013	2,200,000	852,238	3,052,238	74,866,080	4.08%

(1) Excludes bond issuance and other costs.

The City issued general obligation bonds to provide funds for the acquisition, construction, renovation, and equipping major capital facilities and roads. Bonds of this type currently outstanding are as follows:

<u>Description</u>	<u>Interest Rate</u>	<u>Amount</u>
General Obligation Bonds, Series 2006 \$7,000,000, issued 5/31/06 (Construction of new Aquatic Center) Mature Date: 08/01/2018	4.0% to 5.0%	\$3,950,000
General Obligation Bonds, Series 2009 \$25,000,000, issued 05/27/09 (Construction of Roads) Mature Date: 08/01/2021	2.5% to 4.0%	\$15,075,000
General Obligation Bonds, Series 2013 (Refunding) \$1,715,000, issued 05/08/13 (Refunding of 2004 Bonds) Mature Date: 08/01/2017	0.30% to 0.77%	\$1,690,000
Total		\$20,715,000

Annual debt service requirements to maturity for all general obligations bonds are as follows:

General Obligation Bonds, Series 2006

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	08/01/14	\$800,000	\$92,375	\$892,375	\$7,000,000	\$3,850,000	\$3,150,000
2015	02/01/15	0	72,375	72,375	7,000,000	0	3,150,000
	08/01/15	800,000	72,375	872,375	7,000,000	4,650,000	2,350,000
2016	02/01/16	0	52,375	52,375	7,000,000	0	2,350,000
	08/01/16	800,000	52,375	852,375	7,000,000	5,450,000	1,550,000
2017	02/01/17	0	34,875	34,875	7,000,000	0	1,550,000
	08/01/17	800,000	34,875	834,875	7,000,000	5,450,000	750,000
2018	02/01/18	0	16,875	16,875	7,000,000	0	750,000
2019	08/01/18	750,000	16,875	766,875	7,000,000	7,000,000	0
Total		\$3,950,000	\$445,375	\$4,395,375			

General Obligation Bonds, Series 2009

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	08/01/14	\$1,750,000	\$246,500	\$1,996,500	\$25,000,000	\$11,675,000	\$13,325,000
2015	02/01/15	0	224,625	224,625	25,000,000	0	13,325,000
	08/01/15	1,750,000	224,625	1,974,625	25,000,000	13,425,000	11,575,000
2016	02/01/16	0	202,750	202,750	25,000,000	0	11,575,000
	08/01/16	1,750,000	202,750	1,952,750	25,000,000	15,175,000	9,825,000
2017	02/01/17		176,500	176,500	25,000,000	0	9,825,000
	08/01/17	2,000,000	176,500	2,176,500	25,000,000	17,175,000	7,825,000
2018	02/01/18		146,500	146,500	25,000,000	0	7,825,000
	08/01/18	2,000,000	146,500		25,000,000	17,175,000	5,825,000
2019	02/01/19		116,500		25,000,000	0	5,825,000
2020-2022	08/01/19-08/01/21	5,825,000	342,500	8,430,500	25,000,000	25,000,000	0
Total		\$15,075,000	\$2,206,250	\$17,281,250			

General Obligation Bonds, Series 2013 (Refunding)

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	08/01/14	\$405,000	\$5,164	\$410,164	\$1,715,000	\$430,000	\$1,285,000
2015	02/01/15	0	4,354	4,354	1,715,000	0	1,285,000
	08/01/15	565,000	4,354	569,354	1,715,000	995,000	720,000
2016	02/01/16	0	2,772	2,772	1,715,000	0	720,000
	08/01/16	720,000	2,772	722,772	1,715,000	1,715,000	0
2017	02/01/17	0	0	0	1,715,000	0	0
Total		\$1,690,000	\$19,416	\$1,709,416			

GENERAL GOVERNMENT REVENUE BONDS

The City issued Gross Receipts Tax Revenue Bonds to provide funds for the acquisition, construction, renovation, and equipping major capital facilities. Bonds of this type currently outstanding are as follows:

<u>Description</u>	<u>Interest Rate</u>	<u>Amount</u>
NM Gross Receipts Tax Bonds, Series 2005 \$18,130,000, issued 07/27/05 Mature Date: 06/01/2025	3.0% to 5.0%	\$1,005,000
NM Gross Receipts Tax Bonds, Series 2013 (Refunding) \$13,420,000, issued 05/15/13 Mature Date: 06/01/2025	2.0% to 4.0%	\$13,420,000
Total		\$14,425,000

Revenue bonds debt service requirements to maturity are as follows:

Gross Receipts Tax Revenue Bonds, Series 2005

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$25,125	\$25,125	\$18,130,000	\$0	\$1,005,000
2015	06/01/15	1,005,000	25,125	1,030,125	18,130,000	18,130,000	0
Total		\$1,005,000	\$50,250	\$1,055,250			

Gross Receipts Tax Revenue Bonds, Series 2013 (Refunding)

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$217,294	\$217,294	\$13,420,000	\$0	\$13,420,000
2015	06/01/15	0	217,294	217,294	13,420,000	0	13,420,000
	12/01/15	0	217,294	217,294	13,420,000	0	13,420,000
2016	06/01/16	1,145,000	217,294	1,362,294	13,420,000	1,145,000	12,275,000
	12/01/16	0	200,119	200,119	13,420,000	0	12,275,000
2017	06/01/17	1,180,000	200,119	1,380,119	13,420,000	2,325,000	11,095,000
	12/01/17	0	182,419	182,419	13,420,000	0	11,095,000
2018	06/01/18	1,215,000	182,419	1,397,419	13,420,000	3,540,000	9,880,000
	12/01/18	0	158,119	158,119	13,420,000	0	9,880,000
2019	06/01/19	1,260,000	158,119	1,418,119	13,420,000	3,540,000	8,620,000
2020-2025	12/01/19-06/01/25	8,620,000	850,563	9,470,563	13,420,000	13,420,000	0
Total		\$13,420,000	\$2,801,050	\$16,221,050			

ENTERPRISE REVENUE BONDS

The City issued Water and Wastewater System Revenue Bonds to provide funds for water and wastewater system improvement projects and financing the cost of water rights for the acquisition. The City also issued Taxable Event Center Revenue Bonds and Subordinate Lien Gross Receipts Tax Revenue Bonds

to provide for acquiring land, and designing, purchasing, constructing, remodeling, rehabilitating, improving, equipping and furnishing, a municipal event center. Bonds of this type currently outstanding are as follows:

Water and Wastewater System:

<u>Description</u>	<u>Interest Rate</u>	<u>Amount</u>
City of Rio Rancho New Mexico, Water & Wastewater System Bonds, Series 2007 \$32,930,000, issued 02/28/07 Mature Date: 05/15/2017	4.0% to 4.5%	\$30,495,000
City of Rio Rancho New Mexico, Water & Wastewater System Bonds, Series 2008 \$13,240,000, issued 07/16/2008 Mature Date: 05/15/2034	3.0% to 4.5%	\$11,300,000
City of Rio Rancho New Mexico, Water & Wastewater System Bonds, Series 2009 (Refunding) \$57,990,000, issued 06/17/2009 Mature Date: 05/15/2022	2.5% to 5.0%	\$38,925,000
City of Rio Rancho New Mexico, Joint Utility System Revenue Bonds, Series 2013 (Refunding) \$16,600,000, issued 05/30/2013 Mature Date: 05/15/2025	2.0% to 5.0%	\$15,410,000
Total		\$96,130,000

Multi-Purpose Event Center:

Taxable Event Center Revenue Bonds, Series 2005 \$35,750,000, issued 06/29/05 Mature Date: 06/01/2016	4.2% to 5.15%	\$1,515,000
Subordinate Lien Gross Receipts Tax Revenue Bonds, Series 2013 (Refunding) \$28,100,000, issued 05/30/2013 Mature Date: 06/01/2016	4.2% to 5.15%	\$28,100,000
Total		\$29,615,000

Proprietary fund debt requirements to maturity are as follows:

Water & Wastewater System Revenue Bonds, Series 2007

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/15/14	\$0	\$676,213	\$676,213	\$32,930,000	\$0	\$30,495,000
2015	05/15/15	405,000	676,213	1,081,213	32,930,000	2,840,000	30,090,000
	11/15/15	0	668,112	668,112	32,930,000	0	30,090,000
2016	05/15/16	420,000	668,112	1,088,112	32,930,000	3,260,000	29,670,000
	11/15/16	0	659,713	659,713	32,930,000	0	29,670,000
2017	05/15/17	440,000	659,713	1,099,713	32,930,000	3,700,000	29,230,000
	11/15/17	0	650,913	650,913	32,930,000	0	29,230,000
2018	05/15/18	455,000	650,913	1,105,913	32,930,000	4,155,000	28,775,000
	11/15/18	0	641,813	641,813	32,930,000	0	28,775,000
2019	05/15/19	475,000	641,813	1,116,813	32,930,000	4,155,000	28,300,000
2020-2024	11/15/19-05/15/24	28,300,000	10,779,403	39,079,403	32,930,000	32,930,000	0
Total		\$30,495,000	\$17,372,931	\$47,867,931			

Water & Wastewater System Revenue Bonds, Series 2008

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/15/14	\$0	\$247,237	\$247,237	\$13,240,000	\$0	\$11,300,000
2015	05/15/15	370,000	247,237	617,237	13,240,000	2,310,000	10,930,000
	11/15/15	0	238,912	238,912	13,240,000	0	10,930,000
2016	05/15/16	390,000	238,912	628,912	13,240,000	2,700,000	10,540,000
	11/15/16	0	231,599	231,599	13,240,000	0	10,540,000
2017	05/15/17	405,000	231,599	636,599	13,240,000	3,105,000	10,135,000
	11/15/17	0	224,006	224,006	13,240,000	0	10,135,000
2018	05/15/18	420,000	224,006	644,006	13,240,000	3,525,000	9,715,000
	11/15/18	0	216,131	216,131	13,240,000	0	9,715,000
2019	05/15/19	435,000	216,131	651,131	13,240,000	3,525,000	9,280,000
2020-2034	11/15/19-05/15/34	9,280,000	3,721,253	13,001,253	13,240,000	13,240,000	0
Total		\$11,300,000	\$6,037,021	\$17,337,021			

Water & Wastewater System Bonds, Series 2009 (Refunding)

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/15/14	\$0	\$912,491	\$912,491	\$57,990,000	\$0	\$38,925,000
2015	05/15/15	4,175,000	912,491	5,087,491	57,990,000	23,240,000	34,750,000
	11/15/15	0	849,866	849,866	57,990,000	0	34,750,000
2016	05/15/16	4,300,000	849,866	5,149,866	57,990,000	27,540,000	30,450,000
	11/15/16	0	751,975	751,975	57,990,000	0	30,450,000
2017	05/15/17	4,480,000	751,975	5,231,975	57,990,000	32,020,000	25,970,000
	11/15/17	0	639,975	639,975	57,990,000	0	25,970,000
2018	05/15/18	4,725,000	639,975	5,364,975	57,990,000	36,745,000	21,245,000
	11/15/18	0	531,125	531,125	57,990,000	0	21,245,000
2019	05/15/19	4,920,000	531,125	5,451,125	57,990,000	36,745,000	16,325,000
2020-2034	11/15/19-05/15/34	16,325,000	1,659,500	17,984,500	57,990,000	57,990,000	0
Total		\$38,925,000	\$9,030,363	\$47,955,363			

Joint Utility System Revenue Bonds, Series 2013 (Refunding)

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/15/14	\$0	\$305,175	\$305,175	\$16,600,000	\$0	\$15,410,000
2015	05/15/15	1,195,000	305,175	1,500,175	16,600,000	2,385,000	14,215,000
	11/15/15	0	287,250	287,250	16,600,000	0	14,215,000
2016	05/15/16	1,220,000	287,250	1,507,250	16,600,000	3,605,000	12,995,000
	11/15/16	0	268,950	268,950	16,600,000	0	12,995,000
2017	05/15/17	1,250,000	268,950	1,518,950	16,600,000	4,855,000	11,745,000
	11/15/17	0	250,200	250,200	16,600,000	0	11,745,000
2018	05/15/18	1,290,000	250,200	1,540,200	16,600,000	6,145,000	10,455,000
	11/15/18	0	217,950	217,950	16,600,000	0	10,455,000
2019	05/15/19	1,355,000	217,950	1,572,950	16,600,000	6,145,000	9,100,000
2020-2034	11/15/19-05/15/34	9,100,000	1,350,050	10,450,050	16,600,000	16,600,000	0
Total		\$15,410,000	\$4,009,100	\$19,419,100			

Taxable Event Center Revenue Bonds, Series 2005

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$35,603	\$35,603	\$35,750,000	\$0	\$1,515,000
2015	06/01/15	1,515,000	35,603	1,550,603	35,750,000	35,750,000	0
Total		\$1,515,000	\$71,206	\$1,586,206			

Subordinate Lien Gross Receipts Tax Revenue Bonds Taxable, Series 2005 (Refunding)

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$442,267	\$442,267	\$28,100,000	\$0	\$28,100,000
2015	06/01/15	0	442,267	442,267	28,100,000	0	28,100,000
	12/01/15	0	442,267	442,267	28,100,000	0	28,100,000
2016	06/01/16	1,350,000	442,267	1,792,267	28,100,000	1,350,000	26,750,000
	12/01/16	0	434,505	434,505	28,100,000	0	26,750,000
2017	06/01/17	1,365,000	434,505	1,799,505	28,100,000	2,715,000	25,385,000
	12/01/17	0	424,609	424,609	28,100,000	0	25,385,000
2018	06/01/18	1,385,000	424,609	1,809,609	28,100,000	4,100,000	24,000,000
	12/01/18		412,490	412,490	28,100,000	0	24,000,000
2019	06/01/19	1,410,000	412,490	1,822,490	28,100,000	5,510,000	22,590,000
2020-2027	12/01/19-06/01/27	22,590,000	6,452,238	29,042,238	28,100,000	28,100,000	0
Total		\$28,100,000	\$10,764,514	\$38,864,514			

City of Rio Rancho, New Mexico
Revenue Bond Coverage
Business-Type Revenue Bonds
Last Ten Fiscal Years

Fiscal Year	Gross Revenues	Expenditures	Net Revenue Available for Debt Service	Debt Service Requirements			Coverage
				Principal	Interest	Total	
2004	18,145,771	11,286,038	6,859,733	2,410,000	4,042,563	6,452,563	1.06
2005	20,900,461	19,513,838	1,386,623	2,730,000	4,047,077	6,777,077	0.21
2006	32,117,610	21,875,800	10,241,810	3,785,000	6,550,574	10,335,574	0.99
2007	31,911,403	24,744,962	7,166,441	3,830,000	6,342,361	10,172,361	0.71
2008	44,854,329	25,849,840	19,004,489	5,455,000	7,915,038	13,370,038	1.43
2009	38,515,780	27,985,218	10,530,562	5,950,000	7,817,123	13,767,123	0.77
2010	39,397,283	30,617,272	8,780,011	6,635,000	6,850,531	13,485,531	0.66
2011	40,179,767	33,338,420	6,841,347	6,620,000	6,843,524	13,463,524	0.51
2012	41,281,733	43,298,260	(2,016,527)	6,835,000	6,627,954	13,462,954	-0.15
2013	46,315,524	38,564,376	7,751,148	16,930,000	3,852,971	20,782,971	0.38

STATE OF NEW MEXICO LOANS

New Mexico Environment Department Loan Agreement 1997, dated December 22, 1999. The loan issued by the NM Environment Department under the Clean Water State Revolving Loan Fund - also known as - Wastewater Facility Construction Loan Program. The proceeds shall be used for wastewater treatment system upgrade to increase capacity and biological nutrient removal at Plant No. 2, and other approved wastewater treatment improvements. The first payment of principal shall become due one year after the completion of the project. The loan will be payable from the net revenues derived from the operation of the Water and Wastewater Utility.

New Mexico Finance Authority Public Project Revolving Fund Loan 2007, dated March 9, 2007. The loan proceeds were used to acquire fire-fighting equipment. Payment is made through the Fire Protection Fund annual distribution to the City pursuant to Section 59A-53-7, NMSA 1978 and redirected to the New Mexico Finance Authority pursuant to the intercept agreement.

New Mexico Finance Authority Improvement Project – WW & Road for Hewlett Packard (HP) Loan 2008, dated December 19, 2008. The loan proceeds are used for the purpose of financing infrastructure improvement project to include water, wastewater and roads within the City Center area.

New Mexico Finance Authority High School Roads Project Loan 2008, dated December 19, 2008. The loan proceeds are used for the purpose of the completion of the extension of Paseo Del Volcan and the completion of the infrastructure pertaining to the new Rio Rancho High School.

New Mexico Environment Department Loan Agreement 2009, dated September 4, 2009. The loan issued by the NM Environment Department under the Clean Water State Revolving Loan Fund. The proceeds shall be used for Wastewater Treatment System upgrades and other and other Wastewater Treatment System Improvements approved by NMED.

New Mexico Finance Authority Fire Apparatus Loan 2010, dated on January 15, 2010. The loan proceeds were used to acquire fire pumper and relating equipment. Payment is made through the Fire Protection Fund annual distribution to the City pursuant to Section 59A-53-7, NMSA 1978 and redirected to the New Mexico Finance Authority pursuant to the intercept agreement.

New Mexico Finance Authority Drinking Water State Revolving Loan 2010, dated January 8, 2010. The loan proceeds are used for the design and installation of a Reverse Osmosis Treatment System.

New Mexico Finance Authority Public Safety Loan 2010, dated on July 16, 2010. The loan proceeds were used to acquire police vehicles and relating equipment. Payment is made through the Law Enforcement Protection Fund annual distribution to the City pursuant to the Law Enforcement Correction Act, NMSA 1978, Section 29-13-3 and redirected to the New Mexico Finance Authority pursuant to the intercept agreement.

New Mexico Finance Authority GRT Refunding Loan 2010, dated on July 16, 2010. The loan proceeds were used to refund the GRT Refunding Revenue Bonds, Series 2003.

New Mexico Finance Authority Infrastructure Improvement Loan 2010, dated on August 12, 2010. The loan proceeds were used for sewer infrastructure improvement projects including, but not limited to, planning, designing, equipping and constructing sewer lines and related improvements within the Governmental Unit and paying related professional fees.

New Mexico Finance Authority Water Reuse Project 2010, dated on November 19, 2010. The loan proceeds were solely used for the water reuse project.

New Mexico Finance Authority Water Rights Loan 2010, dated on January 21, 2011. The loan proceeds were used for various Water Rights purchases and water system improvements.

New Mexico Finance Authority Water Rights Acquisition Loan 2011, dated on December 23, 2011. The loan proceeds were used for the purpose of financing the costs to acquire water rights, which acquisition is necessary to comply with the permit requirements related to the water supply derived from groundwater.

New Mexico Finance Authority Fire Admin Building Loan 2013, dated May 17, 2013. The loan proceeds were used to purchase an Fire Administration Building and IT equipment. Payment is made through the Fire Protection Fund annual distribution to the City pursuant to Section 59A-53-7, NMSA 1978 and redirected to the New Mexico Finance Authority pursuant to the intercept agreement.

New Mexico Finance Authority Fire Truck Acquisition Loan 2013, dated December 20, 2013. The loan proceeds were used to purchase a fire truck and paying related professional fees. State-Shared Gross Receipts Tax (GRT) revenues derived pursuant to Section 7-9-4 NMSA 1978 are pledged for re-payment for loan.

New Mexico Finance Authority Police Vehicles Acquisition Loan 2013, dated December 20, 2013. The loan proceeds were used to acquire police vehicles and paying related professional fees. State-Shared Gross Receipts Tax (GRT) revenues derived pursuant to Section 7-9-4 NMSA 1978 are pledged for re-payment for loan.

New Mexico Finance Authority Heavy Equipment Acquisition Loan 2013, dated December 20, 2013. The loan proceeds were used to purchase heavy equipment for the City, including a bucket truck, a water truck, a crew truck, and a road grader, and paying related professional fees. Payment is made through the

Gasoline Tax distribution to the City pursuant to Section 7-13-1, NMSA 1978 and redirected to the New Mexico Finance Authority pursuant to the intercept agreement.

The State of New Mexico Loan amounts currently outstanding are as follows:

Description	Interest Rate	Outstanding Amount
New Mexico Environment Department Loan Agreement, 2003; Due 12/13/2022	3.000%	\$5,488,164
New Mexico Finance Authority Fire Fighting Equipment Loan Program, 2007; Due 05/01/2022	3.320% to 3.910%	1,025,043
New Mexico Finance Authority HP WW & Roads Project; Due 06/01/2028	4.00% to 5.00%	4,125,000
New Mexico Finance Authority High School Roads Project; Due 06/01/2028	1.58% to 5.26%	4,034,000
New Mexico Environment Department Loan Agreement, 2009; Due 12/31/2032	3.000%	25,000,000
New Mexico Finance Authority Fire Pumper & Equipment Loan, 2010; Due 05/01/2022	0.980% to 3.220%	211,885
New Mexico Finance Authority Drinking Water State Revolving Fund Loan, 2010; Due 11/15/2039	1.000%	871,012
New Mexico Finance Authority Public Safety Loan Agreement, 2010; Due 05/01/2015	1.240%	55,333
New Mexico Finance Authority GRT Refunding Loan Agreement, 2010; Due 06/01/2015	1.590%	327,682
New Mexico Finance Authority Infrastructure Improv. Loan Agreement, 2011; Due 05/01/2025	3.460%	3,024,357
New Mexico Finance Authority Water Reuse Project Loan Agreement, 2010; Due 05/01/2030	0.250%	313,550
New Mexico Finance Authority Water Rights Purchase Loan Agreement, 2011; Due 05/01/2030	4.030%	5,889,207
New Mexico Finance Authority Water Rights Acquisition Loan Agreement, 2011; Due 05/01/2031	3.197%	8,375,000
New Mexico Finance Authority Fire Admin. Bldg. & IT Equipment Loan Agreement, 2013; Due 05/01/2033	0.32% to 3.50%	763,552
New Mexico Finance Authority Fire Truck Acquisition Loan Agreement, 2013; Due 06/01/2023	0.180% to 2.750%	470,000
New Mexico Finance Authority Police Vehicles Acquisition Loan Agreement, 2013; Due 06/01/2018	0.180% to 1.220%	745,000
New Mexico Finance Authority Heavy Equipment Acquisition Loan Agreement, 2013; Due 05/01/2018	0.180% to 1.220%	629,000
	Total	\$61,347,785

New Mexico loan requirements to maturity are as follows:

**New Mexico Environment Department
Wastewater Facility Construction Loan Program 1997**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
2015	12/02/14	\$540,221	\$164,645	\$704,866	\$10,486,627	\$5,538,684	\$4,947,943
2016	12/02/15	556,428	148,438	704,866	10,486,627	6,095,112	4,391,515
2017	12/02/16	573,121	131,745	704,866	10,486,627	6,668,233	3,818,394
2018	12/02/17	590,314	114,552	704,866	10,486,627	7,258,547	3,228,080
2019	12/02/18	608,024	96,842	704,866	10,486,627	7,866,571	2,620,056
2012-2022	12/02/19-12/02/22	2,620,056	199,409	2,819,465	10,486,627	10,486,627	0
Total		\$5,488,164	\$855,631	\$6,343,795			

**New Mexico Finance Authority
Fire Fighting Equipment Loan Program, 2007**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$20,692	\$20,692	\$1,649,286	\$0	\$1,025,043
2015	05/01/15	111,454	20,692	132,146	1,649,286	735,697	913,589
	11/01/15	0	18,541	18,541	1,649,286	0	913,589
2016	05/01/16	115,756	18,541	134,297	1,649,286	851,453	797,833
	11/01/16	0	16,272	16,272	1,649,286	0	797,833
2017	05/01/17	120,293	16,272	136,565	1,649,286	971,746	677,540
	11/01/17	0	13,878	13,878	1,649,286	0	677,540
2018	05/01/18	125,081	13,878	138,959	1,649,286	1,096,827	552,459
	11/01/18	0	11,364	11,364	1,649,286	0	552,459
2019	05/01/19	130,109	11,364	141,473	1,649,286	1,226,936	422,350
2020-2022	11/01/19-05/01/22	422,350	35,418	457,768	1,649,286	1,649,286	0
Total		\$1,025,043	\$196,912	\$1,221,955			

**New Mexico Finance Authority
Infrastructure Improvements (HP) Loan, 2008**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$103,369	\$103,369	\$5,217,100	\$0	\$4,125,000
2015	06/01/15	210,000	103,369	313,369	5,217,100	1,302,100	3,915,000
	12/01/15	0	98,119	98,119	5,217,100	0	3,915,000
2016	06/01/16	220,000	98,119	318,119	5,217,100	1,522,100	3,695,000
	12/01/16	0	92,619	92,619	5,217,100	0	3,695,000
2017	06/01/17	230,000	92,619	322,619	5,217,100	1,752,100	3,465,000
	12/01/17	0	86,869	86,869	5,217,100	0	3,465,000
2018	06/01/18	245,000	86,869	331,869	5,217,100	1,997,100	3,220,000
	12/01/18	0	80,744	80,744	5,217,000	0	3,220,000
2019	06/01/19	255,000	80,744	335,744	5,217,000	2,252,000	2,965,000
2020-2022	12/01/19-06/01/2028	2,965,000	792,935	3,757,935	5,217,100	5,217,100	0
Total		\$4,125,000	\$1,716,375	\$5,841,375			

**New Mexico Finance Authority
High School Roads Project Loan, 2008**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$97,197	\$97,197	\$4,669,000	\$0	\$4,034,000
2015	06/01/15	225,000	97,197	322,197	4,669,000	860,000	3,809,000
	12/01/15	0	93,023	93,023	4,669,000	0	3,809,000
2016	06/01/16	235,000	93,023	328,023	4,669,000	1,095,000	3,574,000
	12/01/16	0	88,405	88,405	4,669,000	0	3,574,000
2017	06/01/17	240,000	88,405	328,405	4,669,000	1,335,000	3,334,000
	12/01/17	0	83,377	83,377	4,669,000	0	3,334,000
2018	06/01/18	250,000	83,377	333,377	4,669,000	1,585,000	3,084,000
	12/01/18	0	77,890	77,890	4,669,000	0	3,084,000
2019	06/01/19	260,000	77,890	337,890	4,669,000	1,845,000	2,824,000
2020-2022	12/01/19-06/01/2028	2,824,000	754,834	3,578,834	4,669,000	4,669,000	0
Total		\$4,034,000	\$1,634,618	\$5,668,618			

**New Mexico Environment Department
Clean Water State Revolving Fund (CWSRF) Program, 2009**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
2015	12/02/14	\$0	\$0	\$0	\$25,000,000	\$0	\$25,000,000
2016	12/02/15	0	0	0	25,000,000	0	25,000,000
2017	12/02/16	930,393	750,000	1,680,393	25,000,000	930,393	24,069,607
2018	12/02/17	958,304	722,088	1,680,392	25,000,000	1,888,697	23,111,303
2019	12/02/18	987,054	693,339	1,680,393	25,000,000	2,875,751	22,124,249
2020-2032	12/02/19-12/02/32	22,124,249	6,442,427	28,566,676	25,000,000	25,000,000	0
Total		\$25,000,000	\$8,607,854	\$33,607,854			

**New Mexico Finance Authority
Fire Fighting Equipment Loan Program, 2010**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$2,875	\$2,875	\$337,259	\$0	\$211,885
2015	05/01/15	33,197	2,875	36,072	337,259	158,571	178,688
	11/01/15	0	2,514	2,514	337,259	0	178,688
2016	05/01/16	33,917	2,514	36,431	337,259	192,488	144,771
	11/01/16	0	2,106	2,106	337,259	0	144,771
2017	05/01/17	34,735	2,106	36,841	337,259	227,223	110,036
	11/01/17	0	1,647	1,647	337,259	0	110,036
2018	05/01/18	35,652	1,647	37,299	337,259	262,875	74,384
	11/01/18	0	1,146	1,146	337,259	0	74,384
2019	05/01/19	36,653	1,146	37,799	337,259	299,528	37,731
2020	11/01/19-05/01/20	37,731	1,215	38,946	337,259	337,259	0
Total		\$211,885	\$21,791	\$233,676			

**New Mexico Finance Authority
Drinking Water State Revolving Loan, 2010**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$4,355	\$4,355	\$1,010,000	\$0	\$871,012
2015	06/01/15	47,259	4,355	51,614	1,010,000	186,247	823,753
	12/01/15	0	4,119	4,119	1,010,000	0	823,753
2016	06/01/16	47,732	4,119	51,851	1,010,000	233,979	776,021
	12/01/16	0	3,880	3,880	1,010,000	0	776,021
2017	06/01/17	48,209	3,880	52,089	1,010,000	282,188	727,812
	12/01/17	0	3,639	3,639	1,010,000	0	727,812
2018	06/01/18	48,691	3,639	52,330	1,010,000	330,879	679,121
	12/01/18	0	3,396	3,396	1,010,000	0	679,121
2019	06/01/19	49,178	3,396	52,574	1,010,000	380,057	629,943
2020-2031	12/01/19-06/01/31	629,943	41,692	671,635	1,010,000	1,010,000	0
Total		\$871,012	\$80,470	\$951,482			

**New Mexico Finance Authority
Public Safety Loan, 2010**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$540	\$540	\$269,990	\$0	\$55,333
2015	05/01/15	55,333	539	55,872	269,990	269,990	0
Total		\$55,333	\$1,079	\$56,412			

**New Mexico Finance Authority
GRT Refunding Loan, 2010**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$3,195	\$3,195	\$967,515	\$0	\$327,682
2015	06/01/15	327,682	9,195	336,877	967,515	967,515	0
Total		\$327,682	\$12,390	\$340,072			

**New Mexico Finance Authority
Infrastructure Improvements, 2010**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$51,187	\$51,187	\$3,942,260	\$0	\$3,024,357
2015	05/01/15	237,321	51,187	242,439	3,942,260	1,155,224	2,487,036
	11/01/15	0	48,743	48,743	3,942,260	0	2,487,036
2016	05/01/16	242,210	48,743	290,953	3,942,260	1,397,434	2,544,826
	11/01/16	0	45,776	45,776	3,942,260	0	2,544,826
2017	05/01/17	248,144	45,776	293,920	3,942,260	1,645,578	2,296,682
	11/01/17	0	42,376	42,376	3,942,260	0	2,296,682
2018	05/01/18	254,944	42,376	297,320	3,942,260	1,900,522	2,041,738
	11/01/18	0	38,641	38,641	3,942,260	0	2,041,738
2019	05/01/19	262,414	38,641	301,055	3,942,260	2,162,936	1,779,324
2020-2025	11/01/19-05/01/25	\$1,779,324	258,854	2,038,178	3,942,260	3,942,260	0
Total		\$3,024,357	\$712,300	\$3,736,657			

**New Mexico Finance Authority
Water Reuse Project, 2010**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
2015	05/01/15	\$19,232	\$784	\$20,016	\$390,000	\$95,682	\$294,318
2016	05/01/16	19,280	736	20,016	390,000	114,962	275,038
2017	05/01/17	19,328	688	20,016	390,000	134,290	255,710
2018	05/01/18	19,377	639	20,016	390,000	153,667	236,333
2019	05/01/19	19,425	591	20,016	390,000	173,092	216,908
2020-2030	05/01/30	216,908	3,267	220,175	390,000	390,000	0
Total		\$313,550	\$6,705	\$320,255			

**New Mexico Finance Authority
Water Rights, 2011**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$112,501	\$112,501	\$7,000,000	\$0	\$5,889,207
2015	05/01/15	286,481	112,501	398,982	7,000,000	1,397,274	5,602,726
	11/01/15	0	109,765	109,765	7,000,000	0	5,602,726
2016	05/01/16	291,953	109,765	7,563,047	7,000,000	1,389,227	5,310,773
	11/01/16	0	106,423	106,423	7,000,000	0	5,310,773
2017	05/01/17	298,638	106,423	405,061	7,000,000	1,987,865	5,012,135
	11/01/17	0	102,406	102,406	7,000,000	0	5,012,135
2018	05/01/18	306,672	102,406	409,078	7,000,000	2,294,537	4,705,463
	11/01/18	0	97,852	97,852	7,000,000	0	4,705,463
2019	05/01/19	315,780	97,852	413,632	7,000,000	2,610,317	4,389,683
2020-2030	11/01/19-05/01/30	4,389,683	1,236,652	5,626,335	7,000,000	7,000,000	0
Total		\$5,889,207	\$2,294,546	\$8,183,753			

**New Mexico Finance Authority
Water Rights Acquisition, 2011**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$119,711	\$119,711	\$9,335,000	\$0	\$8,375,000
2015	05/01/15	410,000	119,711	529,711	9,335,000	1,370,000	7,965,000
	11/01/15	0	117,763	117,763	9,335,000	0	7,965,000
2016	05/01/16	415,000	117,763	532,763	9,335,000	1,785,000	7,550,000
	11/01/16	0	115,252	115,252	9,335,000	0	7,550,000
2017	05/01/17	420,000	115,252	535,252	9,335,000	2,205,000	7,130,000
	11/01/17	0	112,186	112,186	9,335,000	0	7,130,000
2018	05/01/18	425,000	112,186	537,186	9,335,000	2,630,000	6,705,000
	11/01/18	0	108,510	108,510	9,335,000	0	6,705,000
2019	05/01/19	435,000	108,510	543,510	9,335,000	3,065,000	6,270,000
2020-2030	11/01/19-05/01/30	6,270,000	1,546,044	7,816,044	9,335,000	9,335,000	0
Total		\$8,375,000	\$2,692,888	\$11,067,888			

**New Mexico Finance Authority
Fire Admin Bldg. & IT Equipment, 2013**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$9,512	\$9,512	\$795,925	\$0	\$763,552
2015	05/01/15	34,015	9,512	43,527	795,925	66,388	729,537
	11/01/15	0	9,420	9,420	795,925	0	729,537
2016	05/01/16	34,198	9,420	43,618	795,925	100,586	695,339
	11/01/16	0	9,299	9,299	795,925	0	695,339
2017	05/01/17	34,441	9,299	43,740	795,925	135,027	660,898
	11/01/17	0	9,142	9,142	795,925	0	660,898
2018	05/01/18	34,755	9,142	43,897	795,925	169,782	626,143
	11/01/18	0	8,946	8,946	795,925	0	626,143
2019	05/01/19	35,147	8,946	44,093	795,925	204,929	590,996
2020-2023	11/01/19-05/01/33	590,996	151,553	742,549	795,925	795,925	0
Total		\$763,552	\$244,191	\$1,007,743			

**Mexico Finance Authority
Fire Truck Acquisition, 2013**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$4,051	\$4,051	\$495,000	\$0	\$470,000
2015	06/01/15	50,000	4,051	54,051	495,000	75,000	420,000
	12/01/15	0	3,936	3,936	495,000		420,000
2016	06/01/16	50,000	3,936	53,936	495,000	125,000	370,000
	12/01/16	0	3,769	3,769	495,000		370,000
2017	06/01/17	50,000	3,769	53,769	495,000	175,000	320,000
	12/01/17	0	3,526	3,526	495,000		320,000
2018	06/01/18	50,000	3,526	53,526	495,000	225,000	270,000
	12/01/18	0	3,196	3,196	495,000		270,000
2019	06/01/19	50,000	3,196	53,196	495,000	275,000	220,000
2020-2023	12/01/19-06/01/23	220,000	14,505	234,505	495,000	495,000	0
Total		\$470,000	\$51,461	\$521,461			

**Mexico Finance Authority
Police Vehicles Acquisition, 2013**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	12/01/14	\$0	\$3,197	\$3,197	\$855,000	\$0	\$745,000
2015	06/01/15	185,000	3,197	188,197	855,000	295,000	745,000
	12/01/15	0	2,771	2,771	855,000	0	560,000
2016	06/01/16	185,000	2,771	187,771	855,000	480,000	560,000
	12/01/16	0	2,151	2,151	855,000	0	375,000
2017	06/01/17	185,000	2,151	187,151	855,000	665,000	375,000
	12/01/17	0	1,254	1,254	855,000	0	190,000
2018	06/01/18	190,000	1,254	191,254	855,000	855,000	0
Total		\$745,000	\$18,746	\$763,746			

**Mexico Finance Authority
Heavy Equipment Acquisition, 2013**

Year	Period Ending	Principle	Interest	Total P&I	Original Issue	Amount Retired	Amount Outstanding
	11/01/14	\$0	\$2,704	\$2,704	\$684,000	\$0	\$629,000
2015	05/01/15	155,000	2,703	157,703	684,000	210,000	474,000
	11/01/15	0	2,346	2,346	684,000	0	474,000
2016	05/01/16	155,000	2,346	157,346	684,000	365,000	319,000
	11/01/16	0	1,827	1,827	684,000	0	319,000
2017	05/01/17	159,000	1,827	160,827	684,000	524,000	160,000
	11/01/17	0	1,056	1,056	684,000	0	160,000
2018	05/01/18	160,000	1,056	161,056	684,000	684,000	0
Total		\$629,000	\$15,865	\$644,865			

SPECIAL ASSESSMENT BONDS

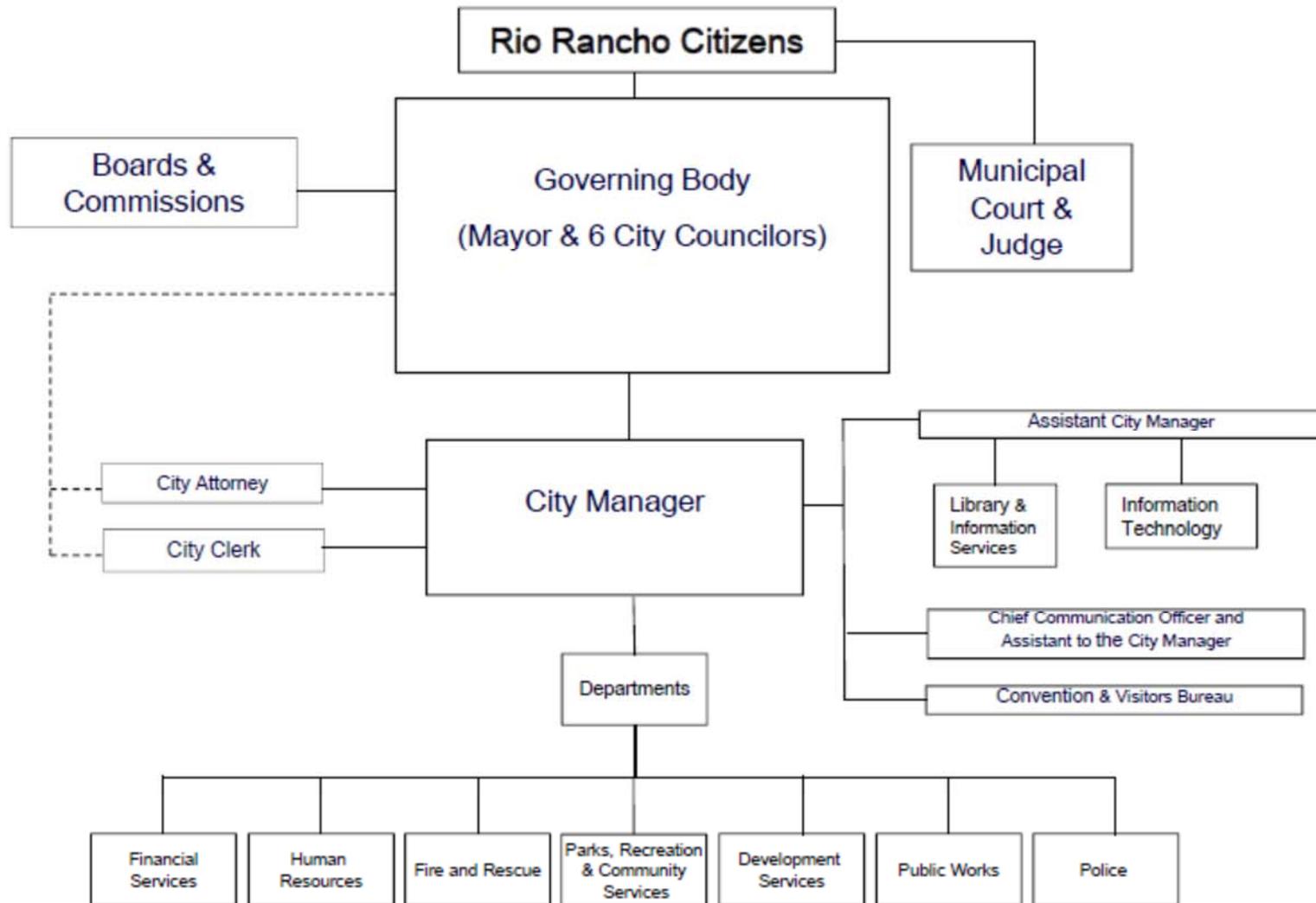
Special Assessment Bonds are used to construct projects within special assessment districts created by the City after property owners within these districts agree to be assessed for the costs of debt service on these bonds. Payments made by the assessed property owners within the districts are pledged to pay the debt service on the bonds. In the event of default by a property owner, the lien created by the assessment is sold at public auction and the proceeds are used to offset the defaulted assessment.

As trustee for improvement districts, the City is solely responsible for collection of assessments levied against the owners of property within the improvement districts and for disbursement of these amounts for retirement of the respective bonds issued to finance the improvements. The City is not obligated in any manner to pay the debt service payments on the Special Assessment Bonds with any general or other funds of the City. Special Assessment Bonds payable at June 30, 2014 were \$12,947,972.

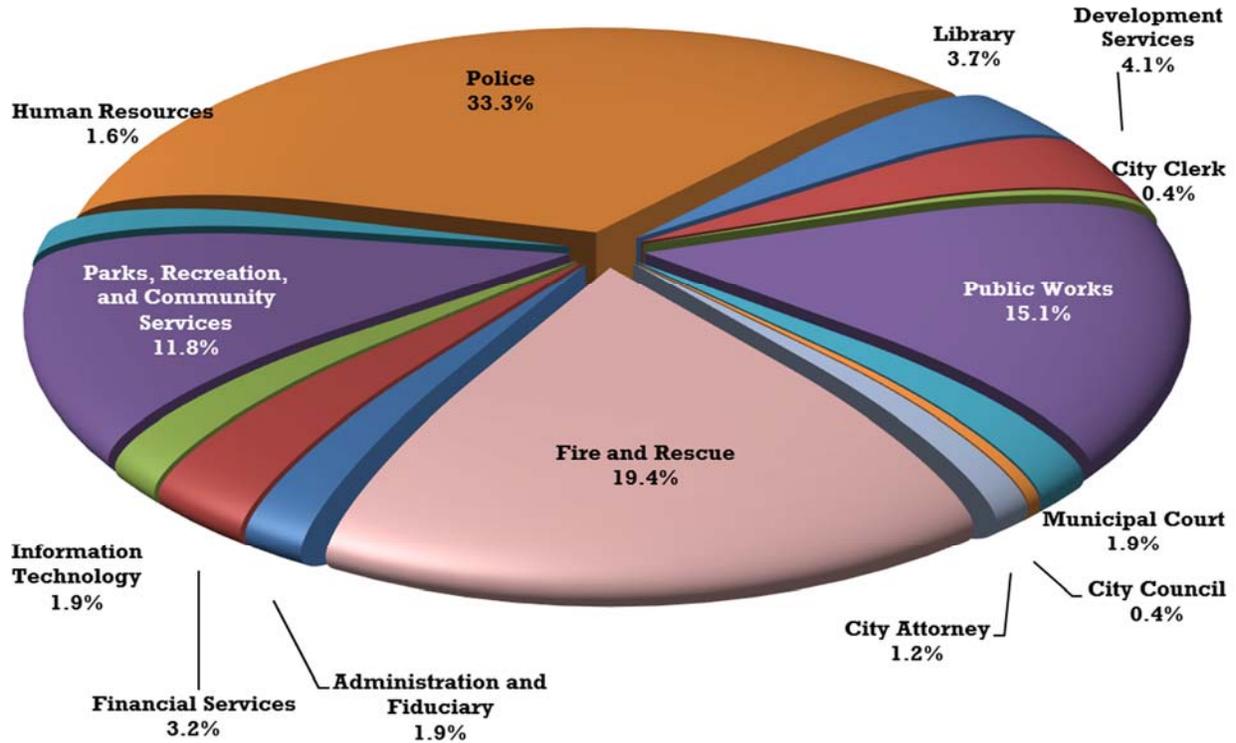
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City of Rio Rancho Organizational Structure



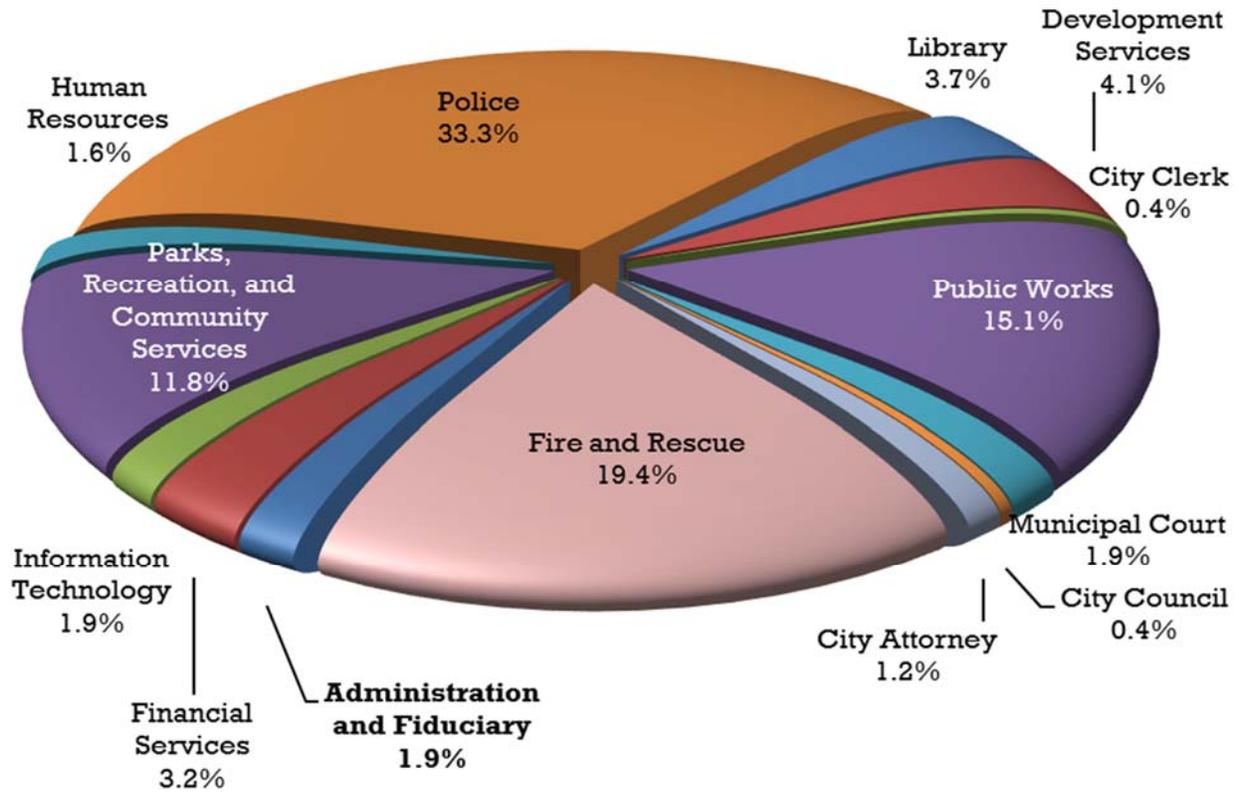
General Fund Fiscal Year 2015 Department Expenditures



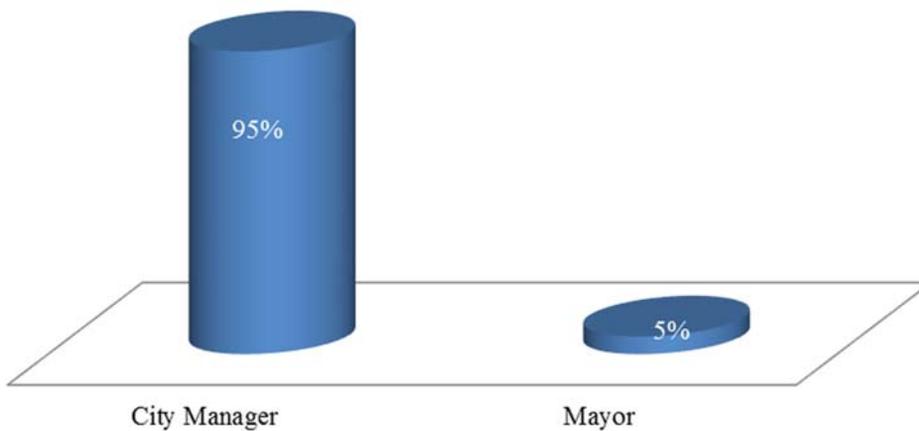
Departments	Budget
Administration and Fiduciary	\$ 1,042,786
Human Resources	862,744
Financial Services	1,777,115
Information Technology	1,042,633
Parks, Recreation, and Community Services	6,503,795
Police	18,316,099
Library	2,018,355
Development Services	2,240,077
City Clerk	231,163
Public Works	8,313,829
Municipal Court	1,032,591
City Council	244,809
City Attorney	669,466
Fire and Rescue	10,683,411
Total	\$ 54,978,873

Transfers are excluded (\$3,013,578)

General Fund Fiscal Year 2015 Administration Total Budget \$1,045,337



Percentage By Cost Center



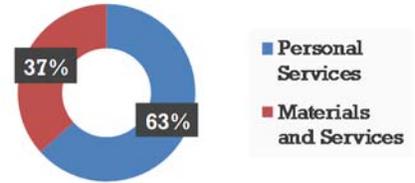
Administration/ City Manager (0510)

CITY MANAGER: Provides high-level, professional leadership in the implementation and management of all aspects and activities involved in the day-to-day operations of Municipal Government. Responsible for assisting the Governing Body in the development and creation of policies, goals, and objectives and then creating systems and practices for implementing and evaluating same. Provides direction and leadership in the planning, development, coordination, and monitoring of programs and projects to ensure that they meet the physical, social, cultural, and economic needs of the citizens of Rio Rancho.



Fiscal Year 2015 Budget

Personal Services	\$ 626,067
Materials and Services	362,011
Total	\$ 988,078

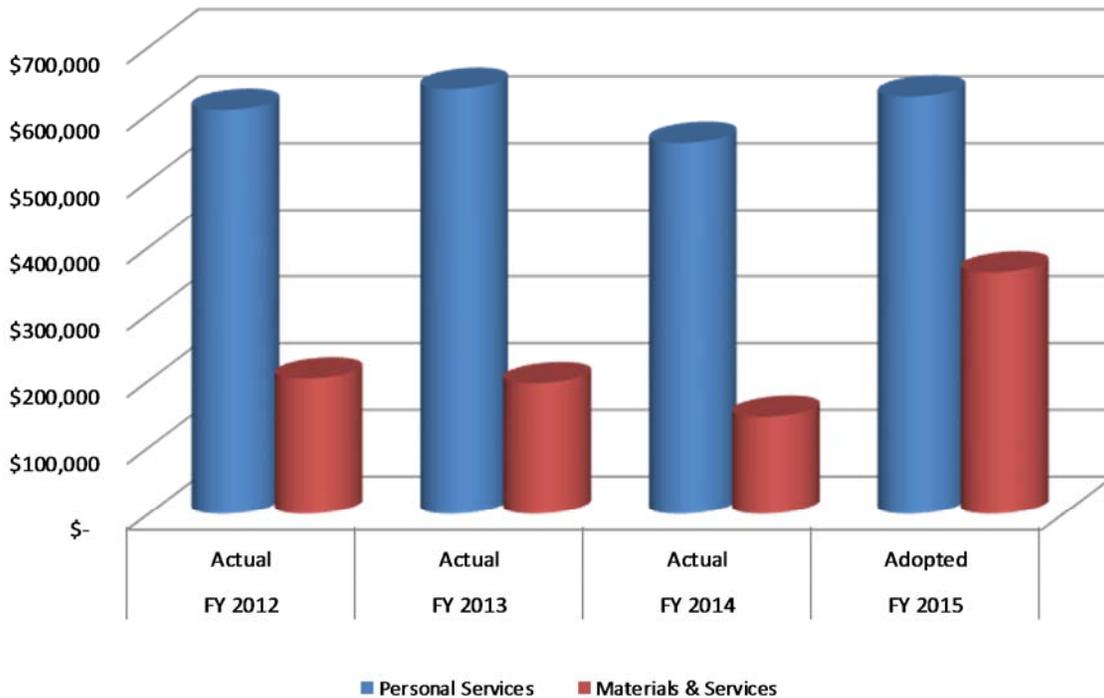


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 606,072	\$ 637,430	\$ 556,942	\$ 626,067	12%
Materials & Services	203,140	196,150	145,848	362,011	148%
Total	\$ 809,212	\$ 833,580	\$ 702,790	\$ 988,078	41%

Positions Approved*	5	5	5	5.5	10%

*Full Time Equivalence



Administration/Mayor (0512)

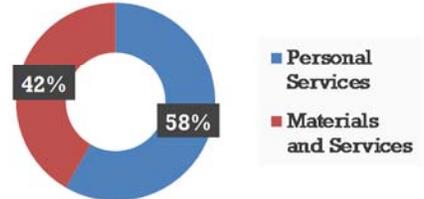
THE MAYOR is the recognized ceremonial head of Rio Rancho's City Government. Within the boundaries established by the City Charter, ordinances, and resolutions, the Mayor presides over Governing Body meetings, represents the City in intergovernmental relationships, and exercises some legislative, administrative, and executive powers.

Percentage of General Fund 0%



Fiscal Year 2015 Budget

Personal Services	\$ 33,411
Materials and Services	23,848
Total	\$ 57,259

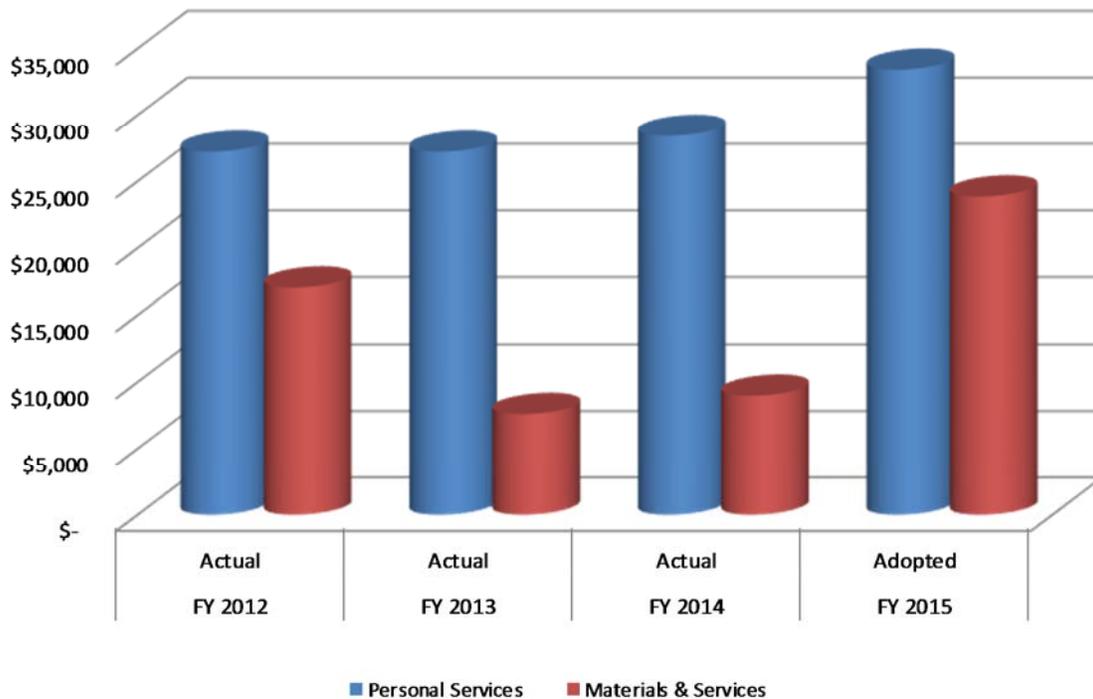


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 27,213	\$ 27,213	\$ 28,415	\$ 33,411	18%
Materials & Services	17,033	7,601	8,973	23,848	166%
Total	\$ 44,246	\$ 34,814	\$ 37,388	\$ 57,259	53%

Positions Approved*	1	1	1	1	0%
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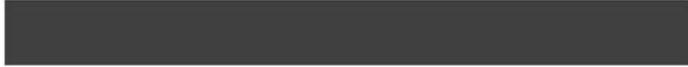
*Full Time Equivalence



Administration/Fiduciary (0515)

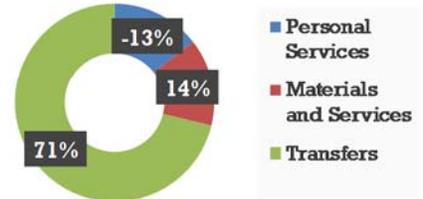
FIDUCIARY, serves as a means to budget and account for costs, which are not attributed to individual departments.

Percentage of General Fund **0%**



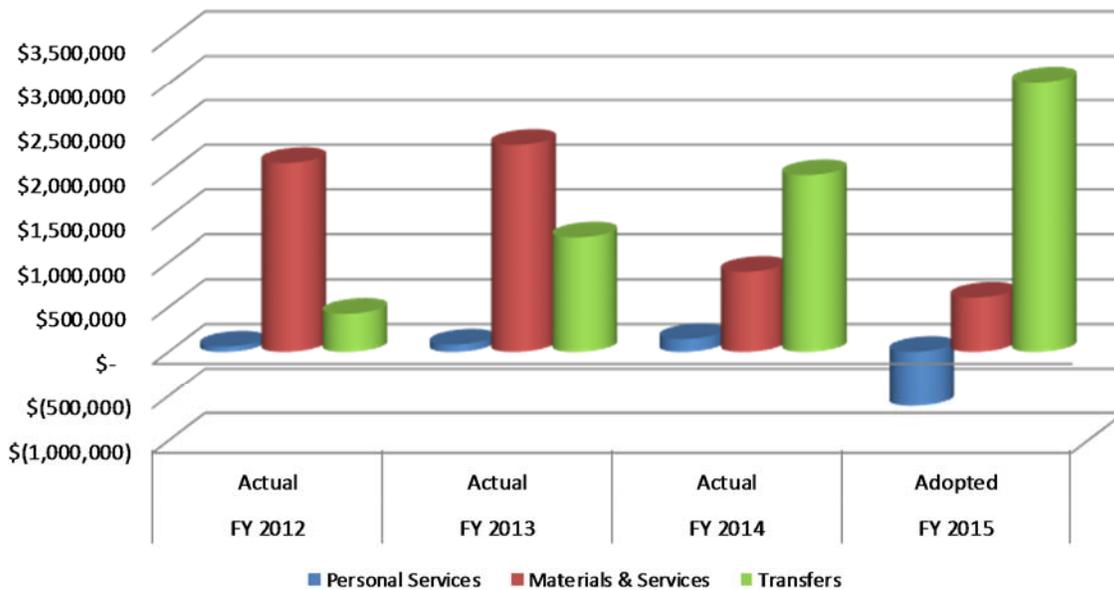
Fiscal Year 2015 Budget

Personal Services	\$ (610,000)
Materials and Services	607,449
Transfers	3,013,578
Total	\$3,011,027



Expenditures

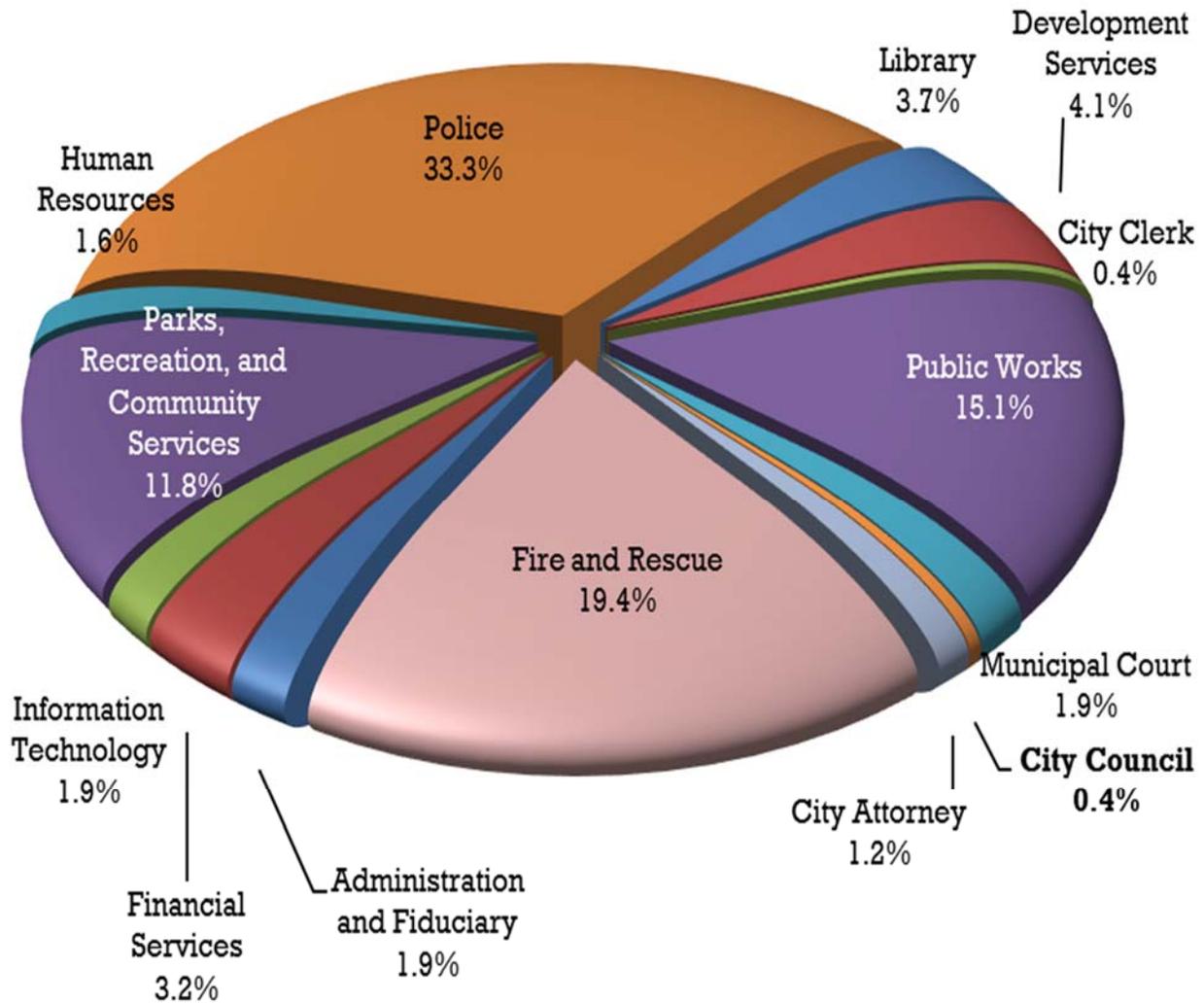
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 59,487	\$ 81,800	\$ 142,532	\$ (610,000)	-1188%
Materials & Services	2,104,870	2,307,613	895,448	607,449	-32%
Transfers	426,522	1,272,633	1,968,593	3,013,578	53%
Total	\$ 2,590,879	\$ 3,662,046	\$ 3,006,573	\$ 3,011,027	0%



*The negative \$610,000 is based on the budget salary savings of \$1,500,000

*Transfers were not calculated in % of General Fund

**General Fund
Fiscal Year 2015
City Council
Total Budget \$244,809**



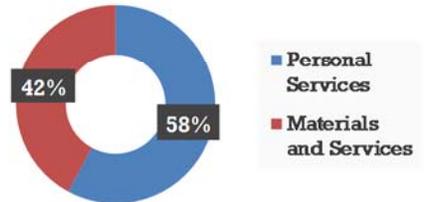
City Council (1005)

All powers of the City shall be vested in the Governing Body, except as otherwise provided by law or the Charter, and the Governing Body shall provide for the exercise thereof. The legislative power of the City shall be vested in the



Fiscal Year 2015 Budget

Personal Services	\$ 141,778
Materials and Services	103,031
Total	\$ 244,809

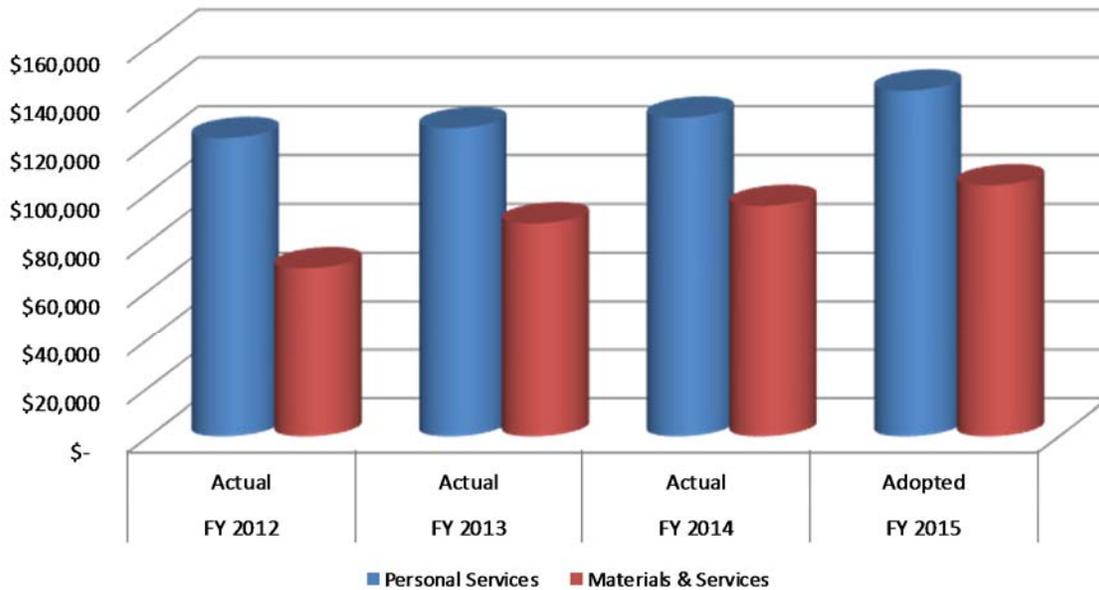


Expenditures

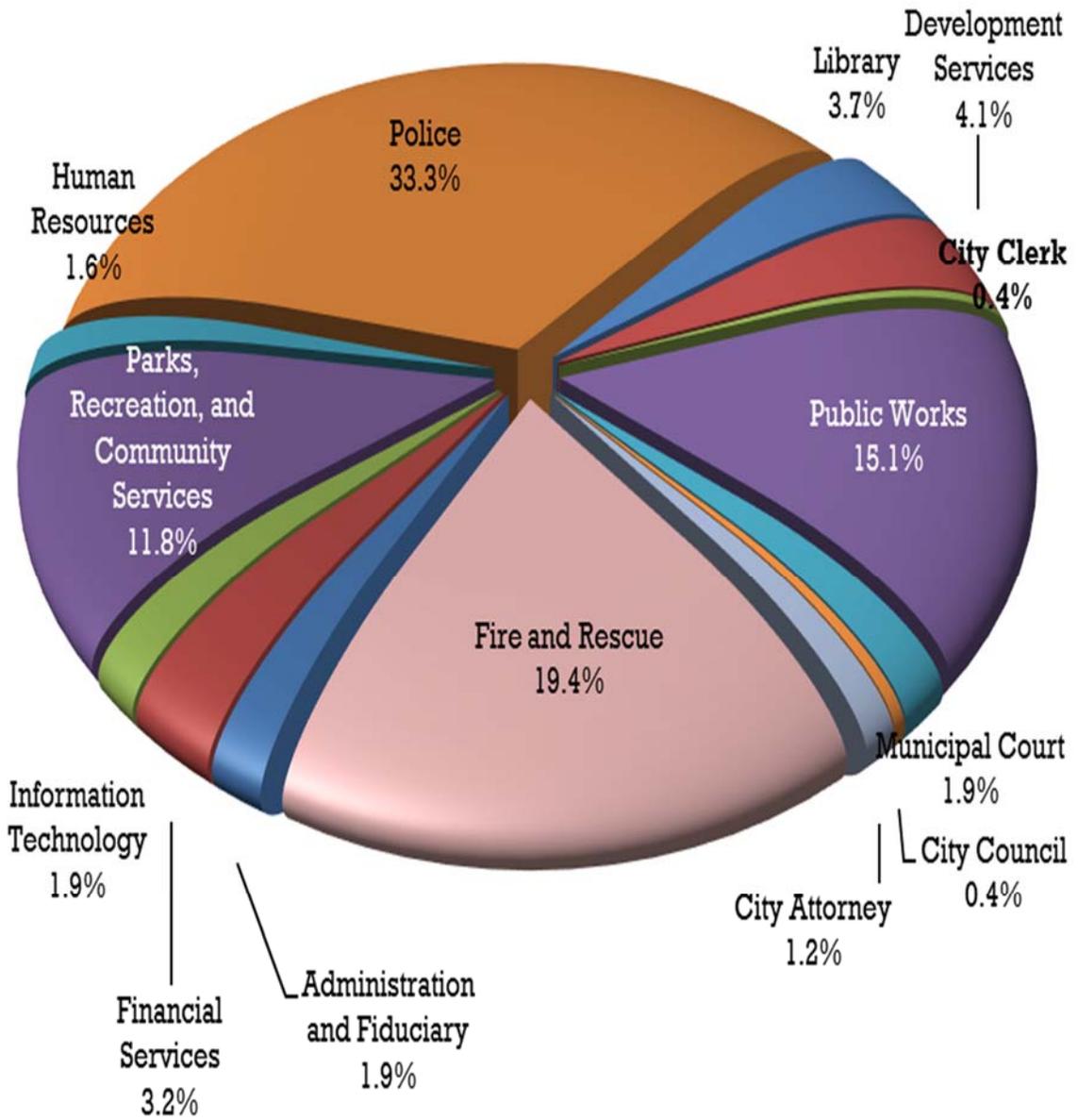
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 122,347	\$ 126,393	\$ 130,688	\$ 141,778	8%
Materials & Services	69,059	87,425	94,548	103,031	9%
Total	\$ 191,406	\$ 213,818	\$ 225,236	\$ 244,809	9%

Positions Approved*	6	6	6	6	0%
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*Full Time Equivalence



General Fund Fiscal Year 2015 City Clerk Total Budget \$231,163



City Clerk (1505)

The Office of the City Clerk serves as a liaison between the Rio Rancho community and city government. Interested parties may utilize this office to obtain information through the Inspection of Public Records Act, conduct business registrations, participate in municipal elections and partake in city boards and commissions. In addition, the Office of the City Clerk manages Governing Body meetings which provide an avenue for citizens to be thoroughly involved in the governmental process by having access to Governing Body agendas, notices and legislation.

The mission of this office is to meet the requirements of federal, state, and local laws governing the custody and preservation of all official city records; administration of the Inspection of Public Records Act; the conduct of municipal elections; the support of the Governing Body, as well as, staffing for city boards and commissions; and the administration of business registrations.

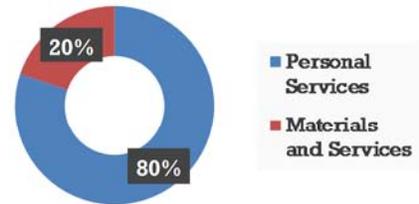
Percentage of General Fund

0%



Fiscal Year 2015 Budget

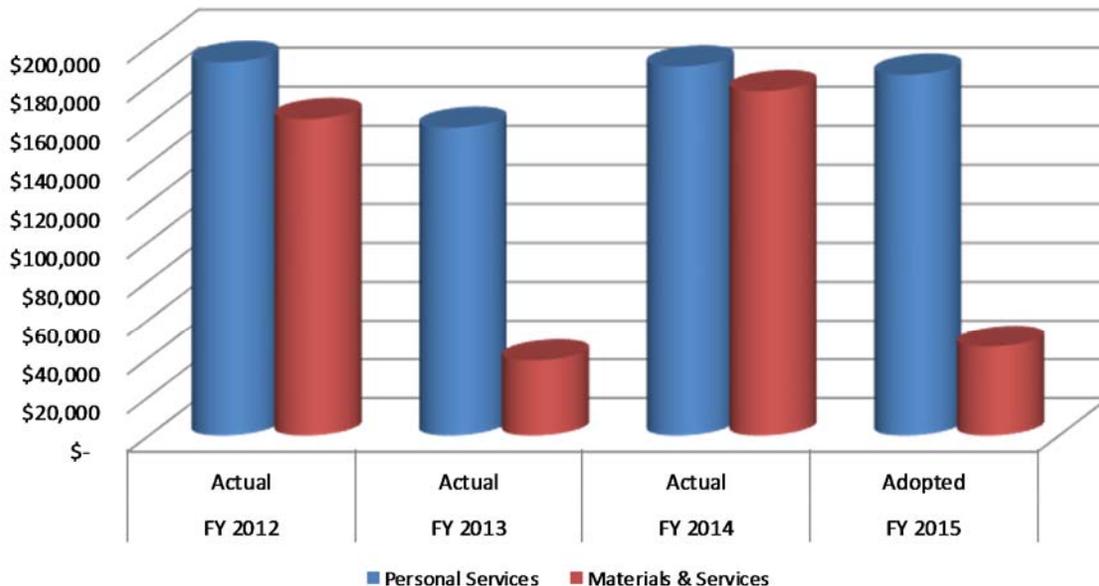
Personal Services	\$	185,390
Materials and Services		45,773
Total	\$	231,163



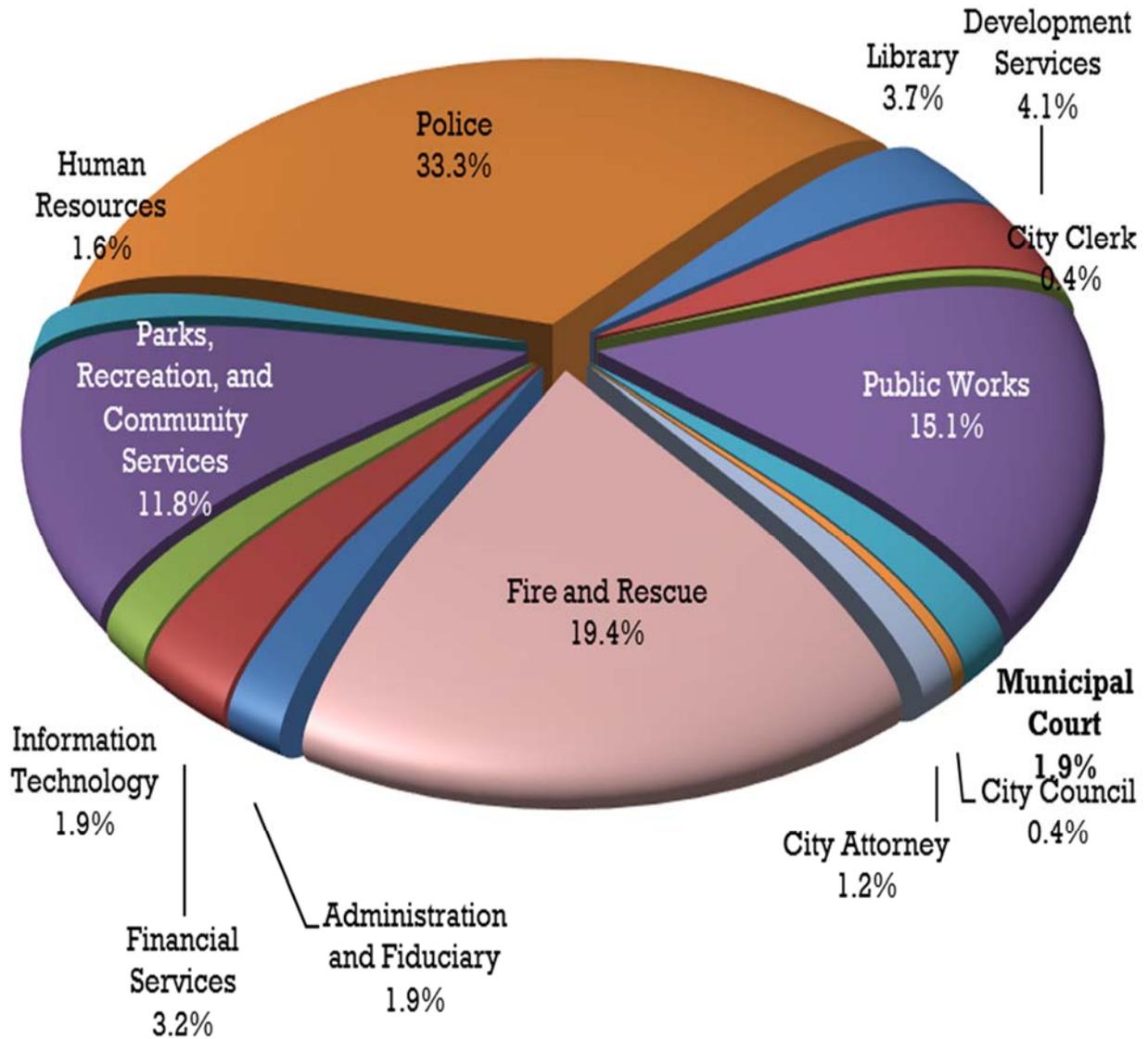
Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 191,859	\$ 158,233	\$ 189,584	\$ 185,390	-2%
Materials & Services	162,687	38,636	176,970	45,773	-74%
Total	\$ 354,546	\$ 196,869	\$ 366,554	\$ 231,163	-37%
Positions Approved*	4.1	3	3	3	0%

*Full Time Equivalence



General Fund Fiscal Year 2015 Municipal Court Total Budget \$1,032,591



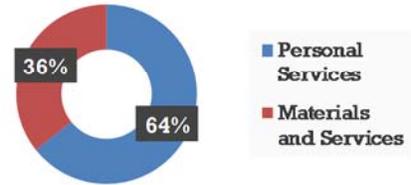
Municipal Court (1705)

THE MUNICIPAL COURT has exclusive jurisdiction over all offenses and complaints under the Code and Ordinances of the City. The Court may issue subpoenas and warrants and punish for contempt.



Fiscal Year 2015 Budget

Personal Services	\$ 663,772
Materials and Services	368,819
Total	\$ 1,032,591

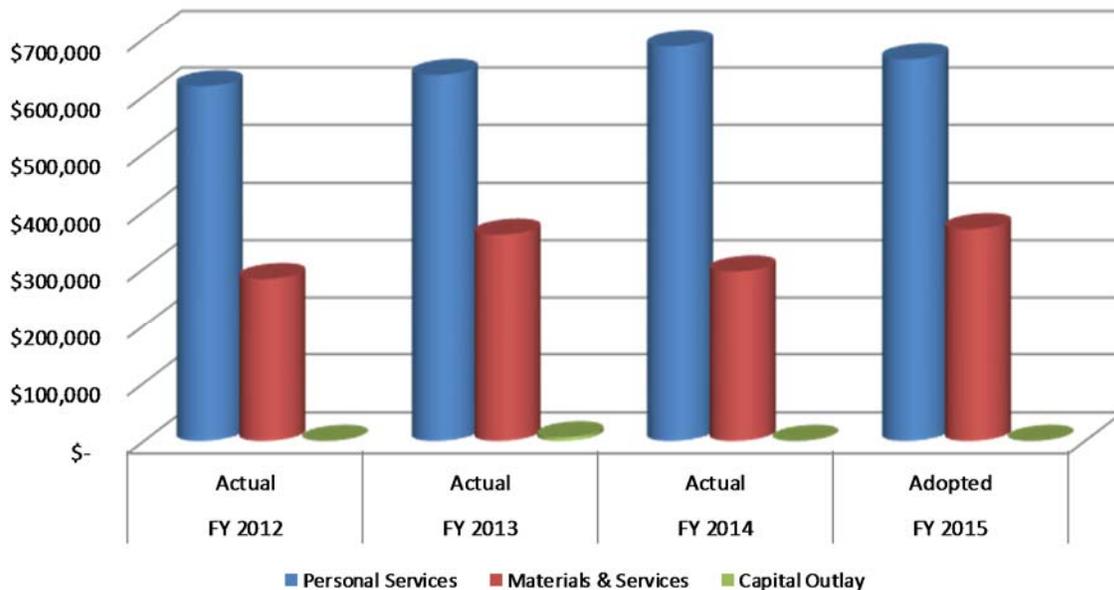


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 616,829	\$ 636,622	\$ 686,434	\$ 663,772	-3%
Materials & Services	281,837	359,271	295,099	368,819	25%
Capital Outlay	-	6,282	-	-	0
Total	\$ 898,666	\$ 1,002,175	\$ 981,533	\$ 1,032,591	5%

Positions Approved*	11.5	11.5	11.5	11.5	0%
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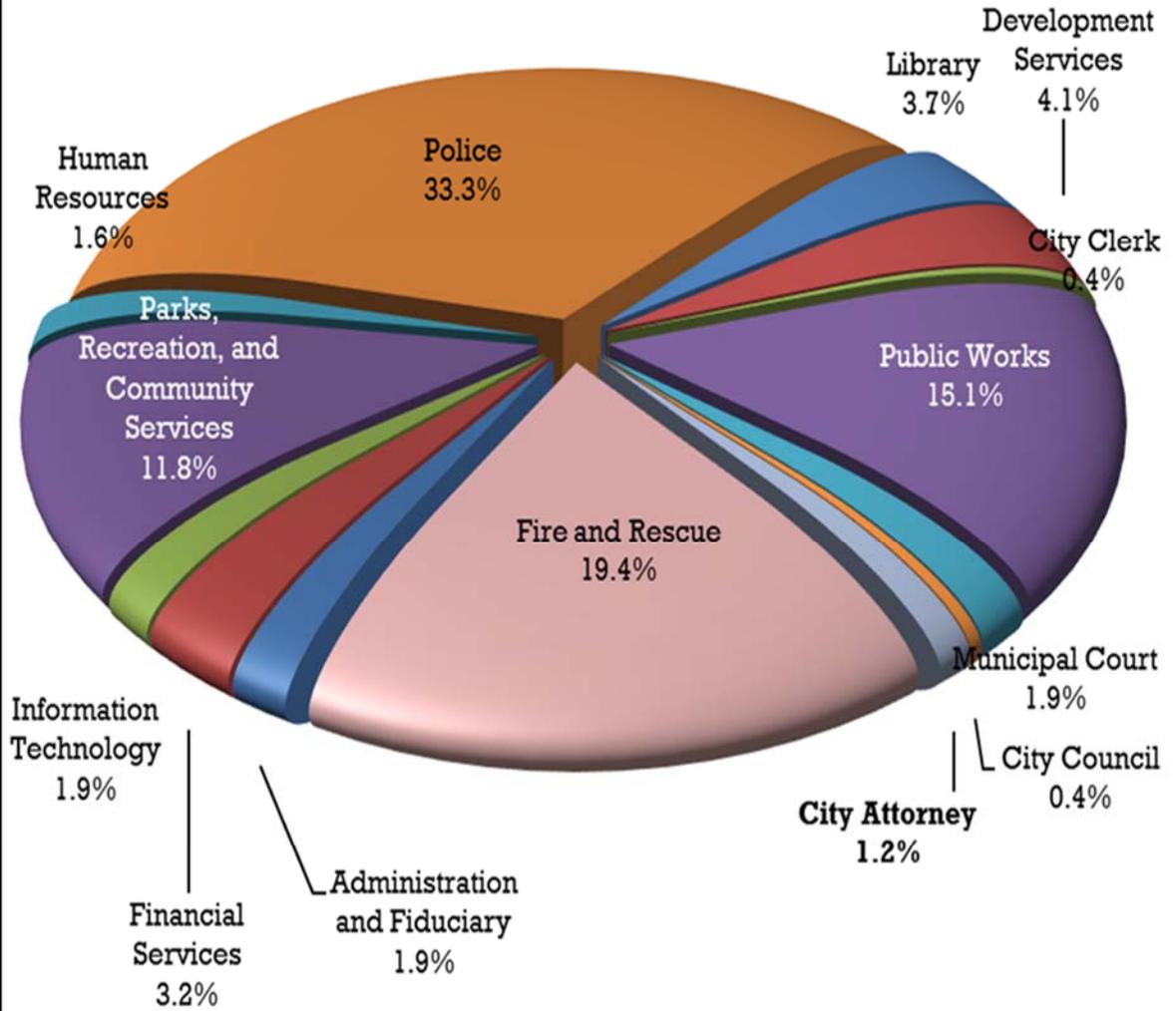
*Full Time Equivalence



Fiscal
Year
2015



City Attorney Total Budget \$669,466



General Fund



City Attorney (2005)

Serves as the chief legal advisor to the Mayor, Governing Body, City Manager and all City departments, offices and agencies; represents the City in all legal proceedings; serves as Risk Management liaison with the New Mexico Self-Insurers Fund; and performs any other duties prescribed by state law, the City Charter, or ordinance.

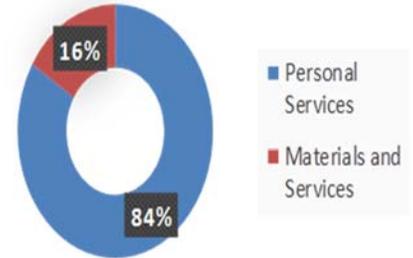
Percentage of General Fund

1%



Fiscal Year 2015 Budget

Personal Services	\$ 561,286
Materials and Services	108,180
Total	\$ 669,466

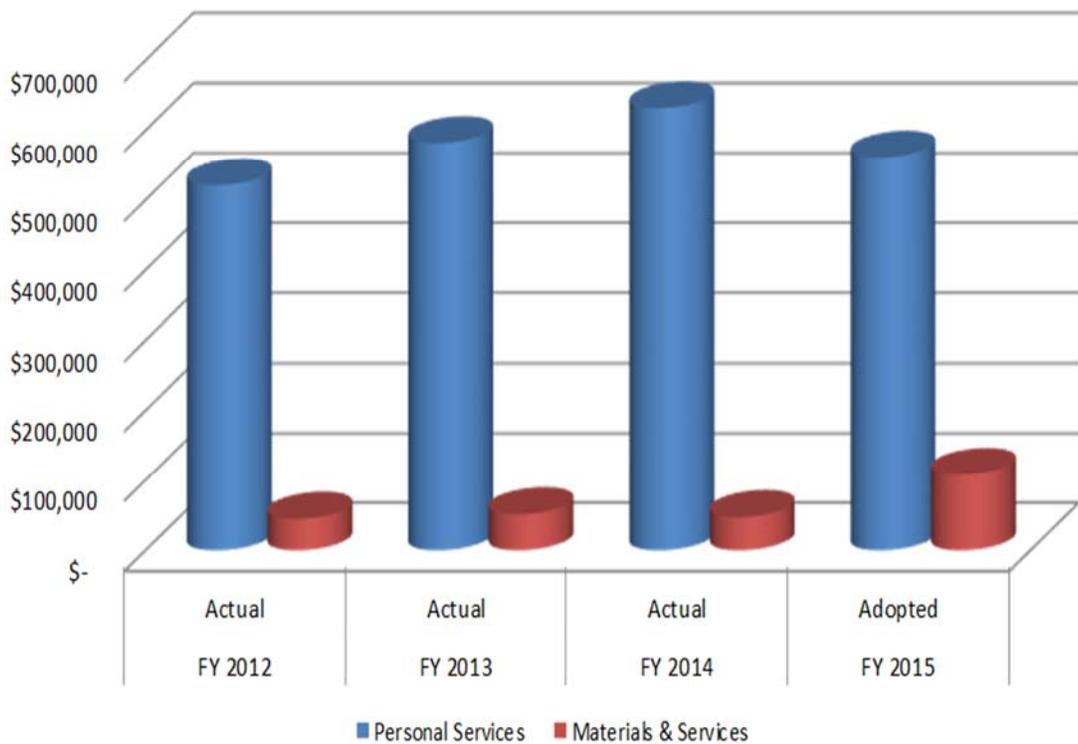


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 521,373	\$ 582,094	\$ 631,921	\$ 561,286	-11%
Materials & Services	44,863	51,339	47,424	108,180	128%
Total	\$ 566,236	\$ 633,433	\$ 679,345	\$ 669,466	-1%

Positions Approved*	6	6	6	6	0%
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*Full Time Equivalence





Human Resources

Mission:

The Human Resources (HR) Department is dedicated to maximizing the potential of the City's human assets. The Department partners with all areas of the organization to provide leadership and guidance in the development, implementation and equitable administration of policies, procedures, and practices that facilitate a productive and positive work environment. We are committed to providing high quality services that minimize risk, contribute to the attainment of company initiatives, strategies and goals, and that support the needs of employees.

Primary Services:

- Manage Risk through Compliance with State and Federal Laws and Regulations and through appropriate HR Policies and Procedures
- Employee Relations
- Union Relations and Negotiations
- Benefit Administration
- Oversee Worker's Compensation/Safety Administration
- Provide Recruitment Services and Employment Processing
- Employee Training Programs
- Assist with Personnel Budget Planning and Preparation
- Administrative Services
- Provide Payroll Support
- Provide Temporary and Work/Study Program Interns for Departments

FY 15 Department Goals by City Strategic Goal:

Strategic Goal: Government Services & Fiscal Health

- Evaluate, implement and go-live with a new Benefits Management System.
- Meet (exceed) our insurer's goal of having at least 80% of the staff trained on safety topics.
- Organize a Health and Wellness Fair for employees.
- Coordinate an Employment Law training class for City staff.
- Facilitate the completion of contract negotiations for annual salary changes for the Rio Rancho Police/Communications, Fire/Rescue and AFSCME unions.

FY14 Department Accomplishments by City Strategic Goal:

Strategic Goal: Government Services & Fiscal Health

- Enhanced the HR portion of the City's website to include position descriptions and salary schedules.
- Met (exceed) our insurer's goal of having at least 80% of the staff trained on safety topics.
- Worked with the City's Legal Department to develop Substance Use and Abuse Guidelines.
- Organized a Health and Wellness Fair for employees.
- Coordinated and assisted with the facilitation of a Hiring Manager training class for City staff.
- Facilitated the completion of contract negotiations for the Rio Rancho Police/Communications and AFSCME unions.

Fiscal
Year
2015

HUMAN RESOURCES

Performance Indicators

Goal: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and



Indicator	2012 Actual	2013 Actual	2014 Target	2015 Target
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Service: Provide Recruitment Services and Employment Processing

% of positions filled from internal candidates for fiscal year ending June 30 (excluding Seasonals)	37%	33%	35%	35%
Turnover Rate for calendar year ending December 31 (excluding Seasonal)	14.6%	16%	20%	20%

Service: Employee Training Program

Hours of Safety Training for the training contract year ending May 31	31,231	40,874	7,558 *	7,558 *
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Service: Manage Risk

Lost time for Workers Comp for calendar year ending December 31	198 days	278 days	280	280
Number of Workers Comp injuries for calendar year ending December 31	37	65	60	60

* Based on Annual Requirement from NMML. Actual hours are always significantly higher due to Police & Fire safety training needs.

General Fund

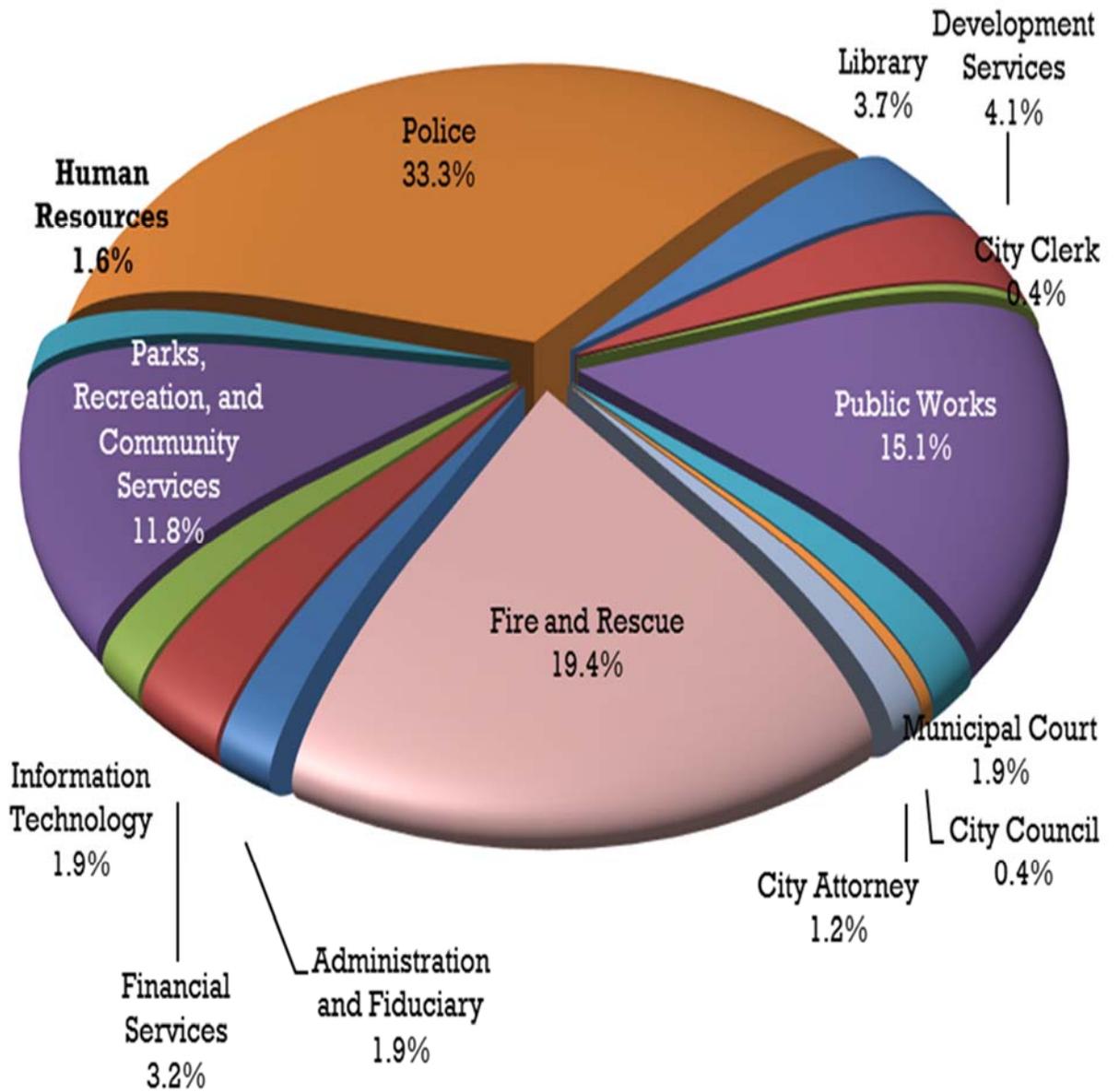
Fiscal
Year
2015

Human Resources

Total Budget \$862,744



General Fund



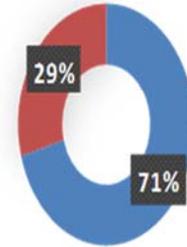
Fiscal
Year
2015



Human Resources (2010)

Percentage of General Fund

2%



■ Personal Services
■ Materials and Services

Fiscal Year 2015 Budget

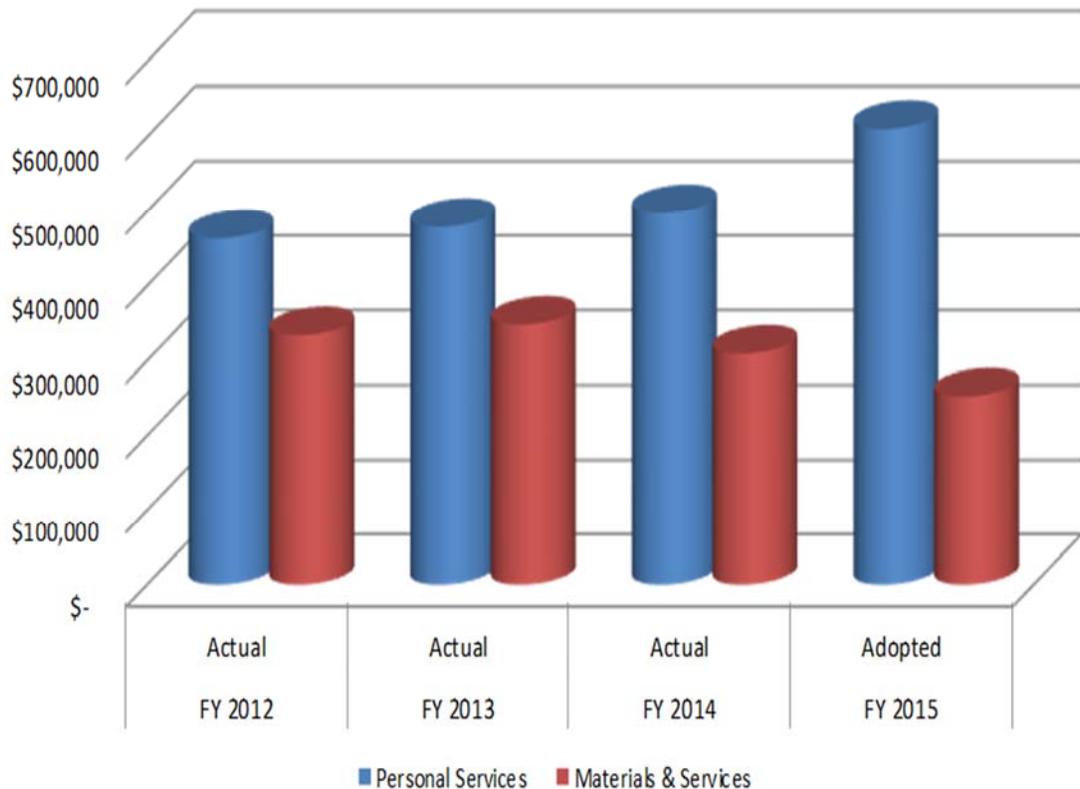
Personal Services	\$ 610,635
Materials and Services	252,109
Total	\$ 862,744

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 463,877	\$ 479,347	\$ 497,938	\$ 610,635	23%
Materials & Services	333,985	348,065	309,431	252,109	-19%
Total	\$ 797,862	\$ 827,412	\$ 807,369	\$ 862,744	7%

Positions Approved*	6	6	6	7	17%
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*Full Time Equivalence



General Fund



Financial Services

Mission:

The Financial Services Department mission is to promote the City's overall financial stability through sound financial planning and management. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism, and innovation in providing financial services that not only meet but exceed the expectations of those we serve.

Primary Services:

- Perform City's Accounting Functions and Payroll
- Plan, Coordinate, Monitor City Budget Process and ICIP
- Report City's Financial Condition
- Manage City's Cash and Investments
- Manage Debt Issuance Process
- Manage Procurement of Goods and Services
- Review and Maintain City Contracts
- Coordinate and Manage Grant Activity
- Perform Billing and Collection Services
- Provide Driver and Motor Vehicle Services

FY 15 Department Goals by City Strategic Goal

Strategic Goal: Fiscal Health

- Collaborate with key departments to gain better understanding of City functions in order to assist financial planning needs, prioritize services, and allocate funding accordingly
- Update the City's Procurement Code to reflect best practices and improve efficiency of the purchasing function
- Create a comprehensive Revenue Book to document legal authority, history, and restrictions on use for each revenue source
- Improve reporting methods for explaining the City's financial condition to the Governing Body, City Management, bond rating agencies, and Rio Rancho citizens
- Create a tool for assessing the City's long-term debt capacity in relation to projected capital and infrastructure needs
- Strive for long-term sustainability, including a 15% General Fund Ending Fund Balance

Strategic Goal: Government Services

- Implement on-line payment option for Alarm customer billing
- Implement Phase I of a new State Motor Vehicle Office vehicle title and registration computer system

FY14 Department Accomplishments by City Strategic Goal

Strategic Goal: Fiscal Health

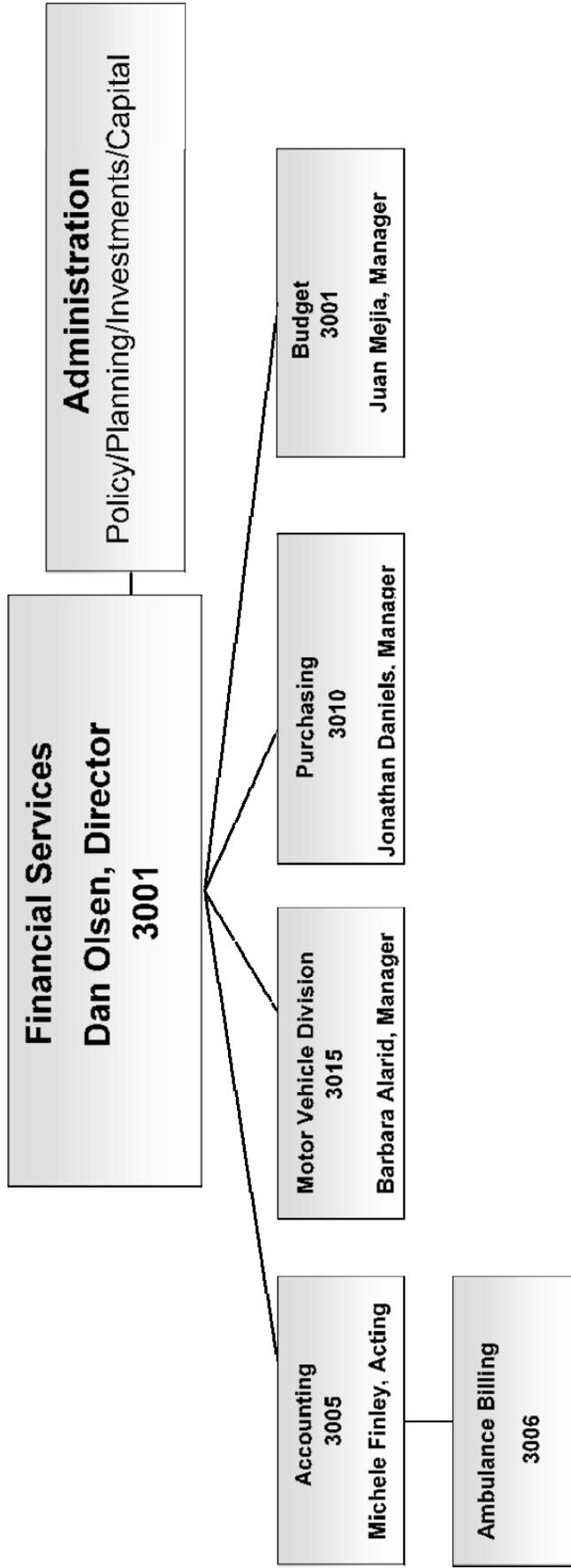
- Achieved nationally recognized Government Finance Officers Association awards for Comprehensive Annual Financial (CAFR) and City Budget
- Submitted all annual and quarterly budget reports and audits to the State by the deadlines
- Updated the City P-Card policy to improve internal controls and efficiencies
- In conjunction with Public Works, increased water rates 7.8% as part of a three-year rate adjustment to better align utility revenues with long-term operating and capital needs

Strategic Goal: Government Services

- Implemented on-line payment option for Ambulance customer billing
- Implement Q-Matic customer queuing system and security surveillance systems to decrease wait times and increase security at the City MVD Office



General Fund



Fiscal
Year
2015



General Fund

FINANCIAL SERVICES
Performance Indicators

Indicator	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Perform the City's Accounting Functions

Receive unqualified audit opinion	Yes	Yes	Yes	Yes
Reduce the number of audit findings	2	1	0	0
Average # of days to close month-end in financial system	10	10	10	10
Achieve a vendor payment rate of 80% prior to invoice date	98%	100%	100%	100%

Service: Plan, Coordinate, Monitor City Budget Process

General Fund operational budget recurring revenues % of recurring expenditures	99%	100%	100%	100%
General Fund operational budget percentage expended versus budget	95%	95%	95%	95%
General Fund ending fund balance as % of expenditures	18.9%	15%	15%	15%
Error rate for General Fund revenue fiscal year forecast	2.4%	1.7%	(+/- 5%)	(+/- 5%)

Service: Debt Issuance and Management

Maintain General Obligation Bond Rating	AA2/AA	AA2/AA	AA2/AA	AA2/AA
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Service: Manage Procurement of Goods and Services

# of procurement training hours provided to user departments	30.0	30.0	30.0	30.0
NEW: Median lead time to complete low bid competitive solicitations (IFBs) for construction projects (in weeks from date of request submitted)	NA	NA	8.0	8.0
NEW: Median lead time to complete qualifications based competitive solicitations (RFPs) for services (in weeks from date of request submitted)	NA	NA	10.0	10.0
Average process time for POs (in days)	3.3	5.0	5.0	5.0
NEW: # of formal competitive solicitations (RFPs/IFBs) cancelled due to litigation, receiving no acceptable bids, or overturned by protest	NA	NA	0.0	0.0

Service: Perform Ambulance Billing and Collections

Percentage of collection (amount billed over amount paid within FY)	50%	68%	68%	68%
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Goal: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall

Service: Provide Motor Vehicle Service

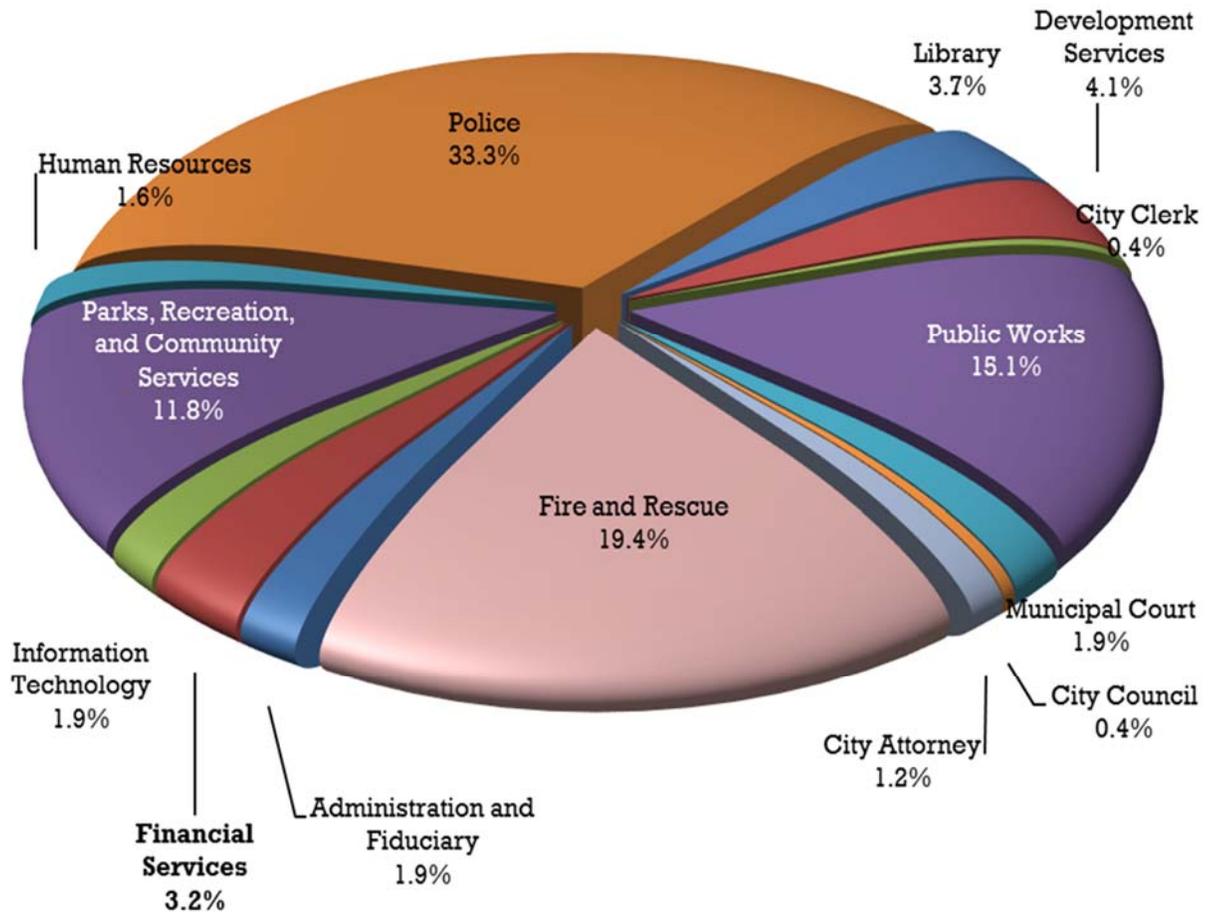
Customer satisfaction	94%	97%	97%	97%
Performance measures for MVD are evaluated quarterly with peak seasons and staffing taken into consideration. Performance is evaluated via a Customer Satisfaction Survey.				

Fiscal
Year
2015

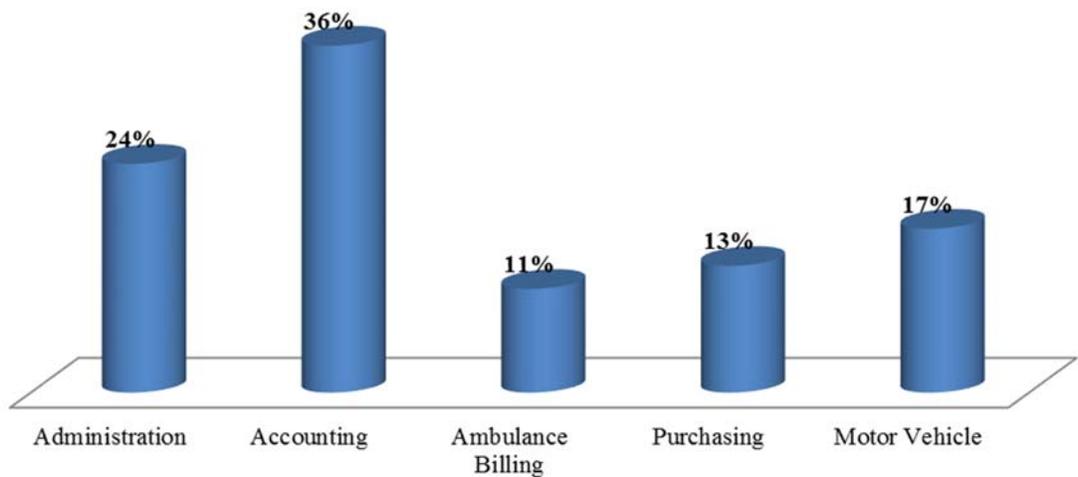


Financial Services

Total Budget \$1,775,115



Percentage by Cost Center



General Fund

Fiscal
Year
2015



General Fund

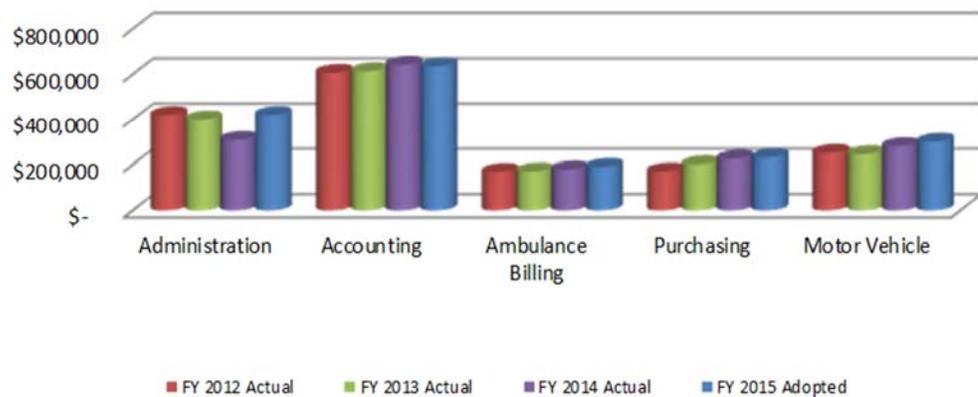
**FINANCIAL SERVICES DEPARTMENT
BUDGET SUMMARY
FISCAL YEAR 2014-2015**

<i>Object of Expenditures</i>	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
General Fund				
Personal Services	\$ 1,433,516	\$ 1,488,799	\$ 1,487,703	\$ 1,596,310
Material and Services	147,158	142,092	146,809	180,805
Capital Outlay	34,024	-	-	-
Total	1,614,698	1,630,891	1,634,512	1,777,115
Expenditure by Cost Center				
Cost Center				
Administration	\$ 419,075	\$ 400,201	\$ 307,996	\$ 420,051
Accounting	606,746	613,408	641,885	635,582
Ambulance Billing	167,416	170,023	178,541	189,776
Purchasing	169,963	201,715	225,560	231,859
Motor Vehicle	251,498	245,544	280,530	299,847
Total	1,614,698	1,630,891	1,634,512	1,777,115

By Type of Expenditures



Expenditures by Cost Center



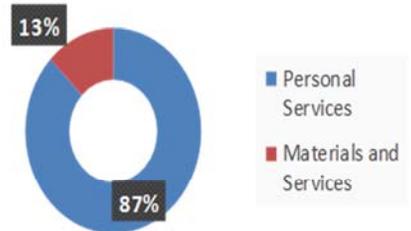
Fiscal
Year
2015



Financial Services / Administration (3001)

Financial Services Administration ensures that the City's financial position is protected and provides information and analysis to policy-makers through adherence to professional standards, prudent investment of city funds, conservative budgeting, regular reporting, monitoring compliance to rules and regulations, providing timely analyses on policy and finance issues, and maintaining internal controls. In addition to the functions above, Administration directs and coordinates departmental activities.

The Budget function, within Administration, enhances the efficiency of City operations through developing, tracking, and publishing of the annual and midyear budgets and related documents. This function acts to strengthen the stability of City finances by providing ongoing systematic review of revenue and expenditures. The budget function works to improve productivity of City programs by streamlining processes and monitoring and reviewing the development of goals and performance measures.



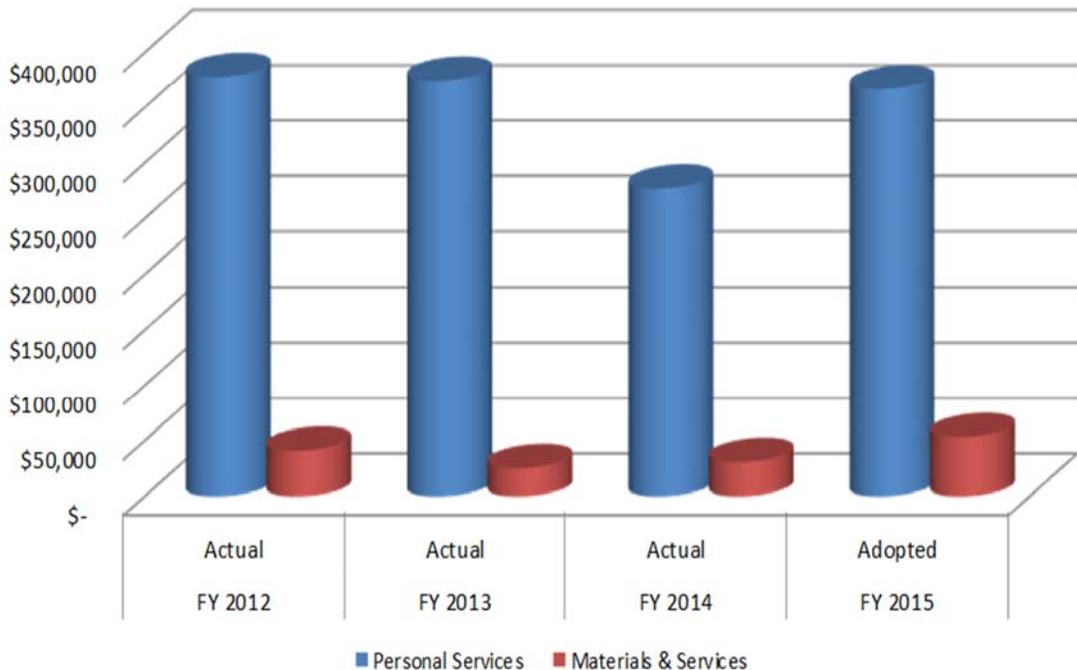
Fiscal Year 2015 Budget

Personal Services	\$ 366,785
Materials and Services	<u>53,266</u>
Total	\$ 420,051

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 378,108	\$ 374,757	\$ 277,131	\$ 366,785	32%
Materials & Services	40,967	25,444	30,865	53,266	73%
Total	\$ 419,075	\$ 400,201	\$ 307,996	\$ 420,051	36%
Positions Approved*	4.5	4.5	4.5	4.5	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

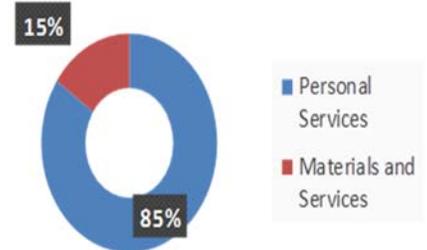
Financial Services / Accounting (3005)

Accounting, a division of the Financial Services Department, collects tax and fee revenues, distributes and processes invoices for payment; monitors and manages the City's cash flows and accounts for investments; administers bond proceeds and debt service; maintains the City's capital asset inventory; processes and collects all miscellaneous receivable billings; coordinates City-wide administration of federal, state, and local grants; prepares the Comprehensive Annual Financial Report (CAFR) and various other financial reports; and develops and implements accounting policies and procedures.



Percentage of General Fund

1%

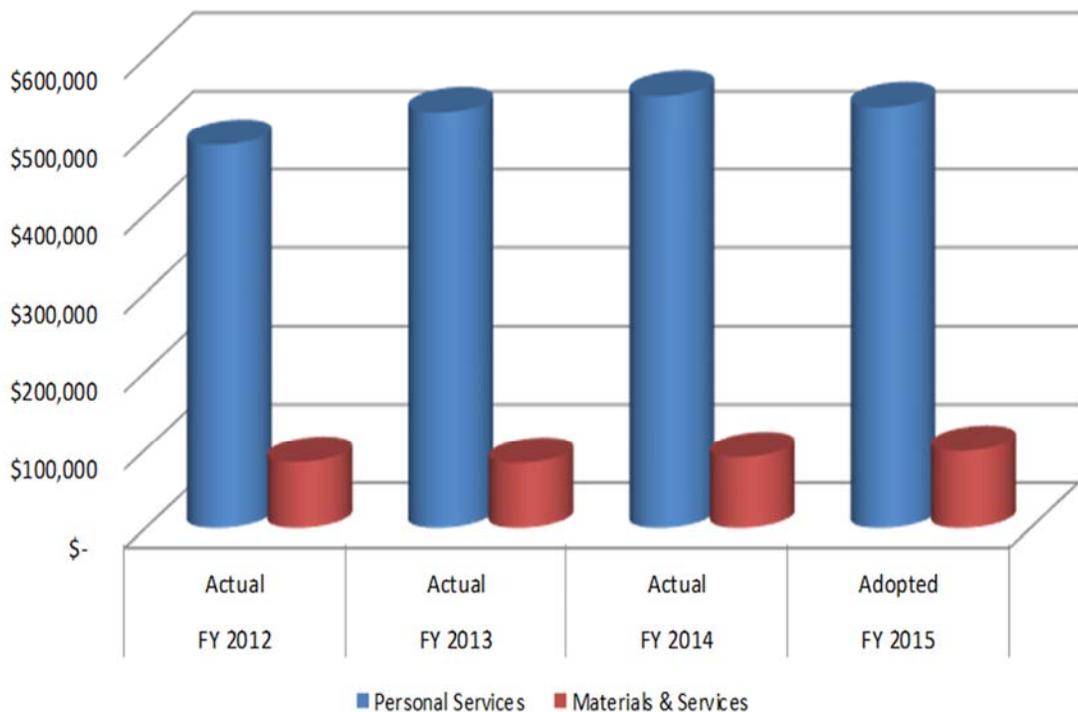


Fiscal Year 2015 Budget

Personal Services	\$ 537,353
Materials and Services	<u>98,229</u>
Total	\$ 635,582

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 488,910	\$ 530,819	\$ 551,905	\$ 537,353	-3%
Materials & Services	83,812	82,589	89,980	98,229	9%
Capital Outlay	34,024	-	-	-	-
Total	\$ 606,746	\$ 613,408	\$ 641,885	\$ 635,582	-1%
Positions Approved*	10	10	9	9	0%



General Fund

Fiscal
Year
2015

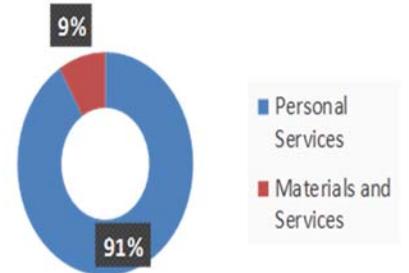
Financial Services / Ambulance Billing (3006)

The Ambulance billing function is fully responsible for accurately billing and filing medical claims following ambulance services provided by the Department of Fire and Rescue and Sandoval County. Major tasks include: preparing claims for submission to medical insurance companies, posting of payments made to the City for ambulance claims, and direct customer service functions. Combined, these efforts result in the collection of over \$1.5 million each year.



Percentage of General Fund

0%



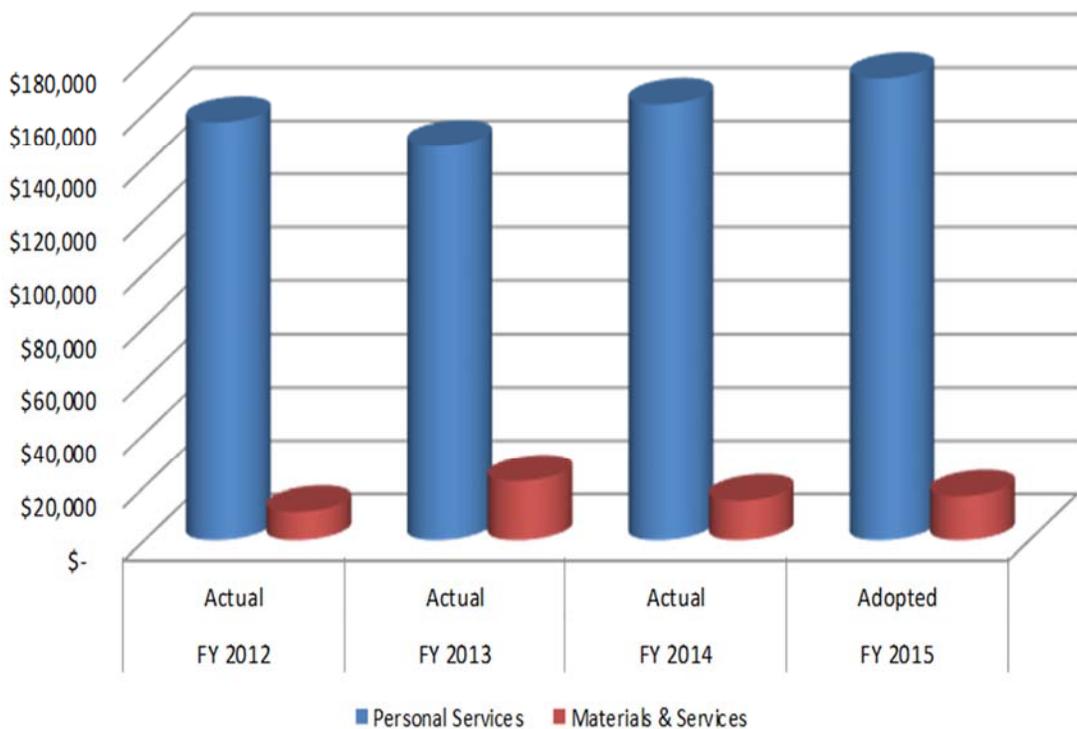
Fiscal Year 2015 Budget

Personal Services	\$ 173,306
Materials and Services	16,470
Total	\$ 189,776

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 156,799	\$ 147,908	\$ 163,704	\$ 173,306	6%
Materials & Services	10,617	22,115	14,837	16,470	11%
Total	\$ 167,416	\$ 170,023	\$ 178,541	\$ 189,776	6%
Positions Approved*	3.5	4.5	4	4	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015



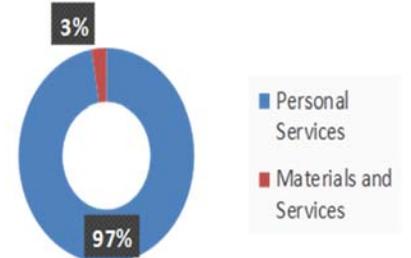
Financial Services / Purchasing (3010)

Purchasing, a division of the Financial Services Department, is responsible for the procurement of goods and services in accordance with the City Procurement Code.

Contracts, serve to protect the City's interests by reviewing and evaluating the financial, legal and technical terms of all City agreements. Contract administration, working with the user departments, ensures that contractors perform according to contract terms. In addition, standard boilerplate agreements are continuously reviewed and enhanced to reflect the changing needs of the City and current best practices.

Percentage of General Fund

0%



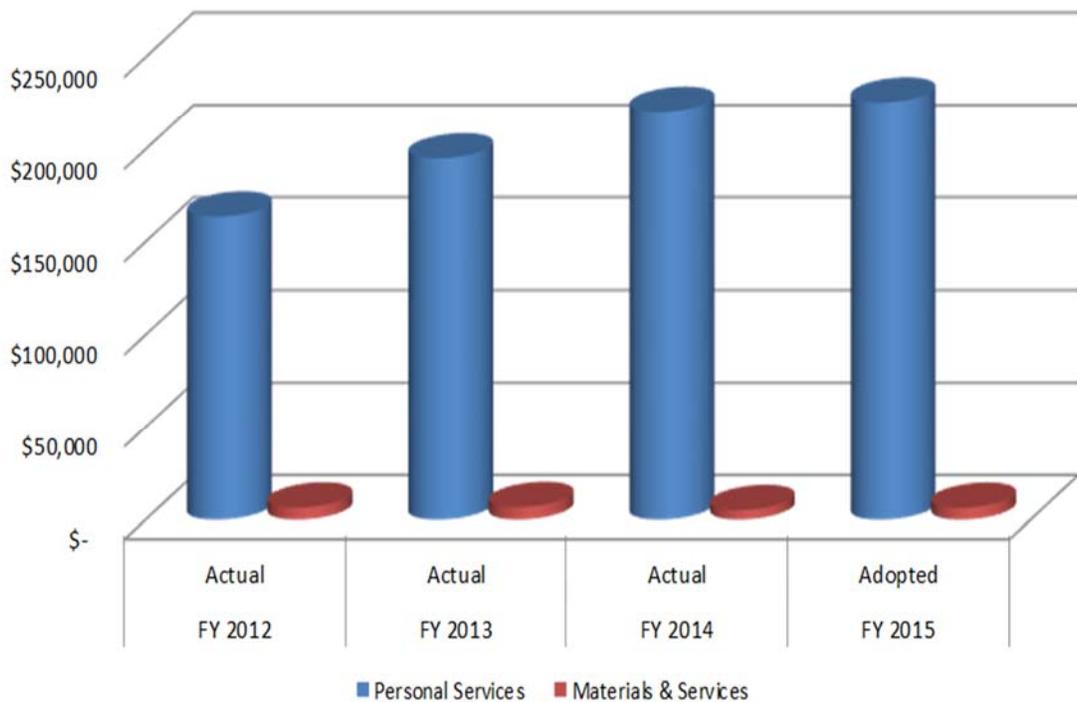
Fiscal Year 2015 Budget

Personal Services	\$ 225,519
Materials and Services	6,340
Total	\$ 231,859

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 163,520	\$ 195,020	\$ 220,474	\$ 225,519	2%
Materials & Services	6,443	6,695	5,086	6,340	25%
Total	\$ 169,963	\$ 201,715	\$ 225,560	\$ 231,859	3%
Positions Approved*	3	3	4	4	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

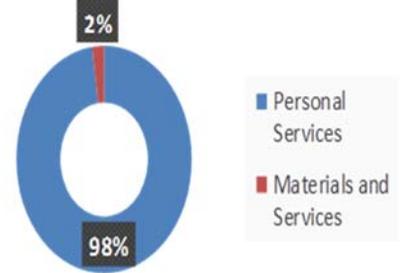


Financial Services / Motor Vehicle Division (3015)

Motor Vehicle Division, a division of the Financial Services Department, is operated under a contract with the New Mexico Motor Vehicle Department. The division provides drivers licenses, motor vehicle registrations, and title transfers to the citizens of Rio Rancho and other surrounding communities.

Percentage of General Fund

1%



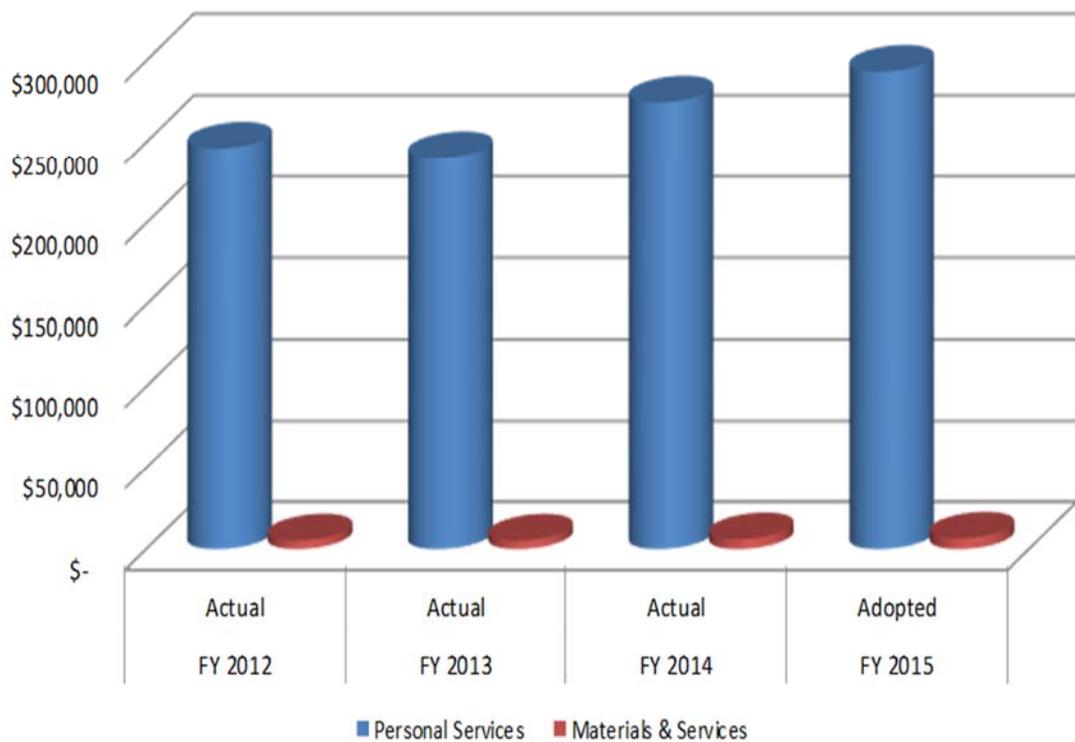
Fiscal Year 2015 Budget

Personal Services	\$ 293,347
Materials and Services	6,500
Total	\$ 299,847

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 246,179	\$ 240,295	\$ 274,489	\$ 293,347	7%
Materials & Services	5,319	5,249	6,041	6,500	8%
Total	\$ 251,498	\$ 245,544	\$ 280,530	\$ 299,847	7%
Positions Approved*	6	6	6	6	0%

*Full Time Equivalence



General Fund



Information Technology

Mission:

Continue to increase Rio Rancho technological leadership in high performance computing and computer communications. Provide wide dissemination and application of technologies to speed the pace of innovation and to enhance service delivery, public safety, public programs, increase regional economic competitiveness and assist in coordination of local government activities; and provide key enabling technologies to enhance City information infrastructure and City information infrastructure applications.

Primary Services:

- Support all City hardware and software
- Support all City telephony
- Implement, install and maintain voice and data technology systems
- Provide technology planning and project management
- Administrative services
- Information Technology is responsible for all information technology policy and management. These duties include providing administrative overview, guidance, and foundation in the areas of planning, recommending, installing and supporting all computing and telecommunication technology resources utilized in City of Rio Rancho municipal functions.

FY 15 Department Goals by City Strategic Goal:

Strategic Goal: Government Services

- Active Directory migration
- Information Technology strategic plan development
- MDB replacement
- MDB network analysis and assessment
- MDB network reengineering
- E-Plan review deployment

Additional Items:

- Evaluate performance
- Recycle/reallocate resources
- Continue to explore alternative technologies: hosted, cloud
- Deploy efficient/sustainable technologies: mindful of energy consumption, consumables
- Form strategic partnerships outside agencies: other municipalities, schools, county

FY14 Department Accomplishments by City Strategic Goal:

Strategic Goal: Government Services

- Performed all-inclusive analysis of best solutions for Windows/Exchange migration
- Successful completion of email migration from on premise outdated Novell platform to cloud based Office 365
- Completed comprehensive analysis of telephony network infrastructure
- Deployment of new city-wide VOIP system with call center capability
- Realized cost savings to be reallocated to unfunded technology projects and resource refresh:
- Upgraded all desktop computing resources effectively retiring all windows XP devices
- Established software version consistency

Fiscal
Year
2015



General Fund

INFORMATION TECHNOLOGY

Performance Indicators

Goal: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall

Indicator	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Support all City Hardware and Software

To achieve a level of 99.8% uptime for City's network				
Voicemail	100.00%	100.00%	100.00%	100.00%
Phones	99.90%	99.90%	99.80%	99.80%
Incoming Internet E-mail/Internet Access	99.65%	99.65%	99.80%	99.80%
All Other Network Functions	99.90%	99.90%	100.00%	100.00%
The network functions are available to all users on the network (a function is considered "down" when one location is down, even if all other locations are unaffected)				

Service: Provide Technology Planning and Project

Gartner Study - IT Support Staff Recommended Ratio: 83:1				
City of Rio Rancho IT staffing ratios:				
Users to IT staff ratio	135:1	120:1	100:1	100:1
Desktops/Portables to IT staff ratio	149:1	155:1	125:1	125:1
Telephones to IT staff ratio	145:1	150:1	135:1	135:1
Servers to IT staff ratio	15:1	15:1	12:1	12:1
Infrastructure to IT staff ratio	395:1	405:1	320:1	320:1
City of Rio Rancho IT staff is consistently striving to promote innovation and quality in service. The department's future performance measures will include system availability, production process accuracy, and customer service levels				

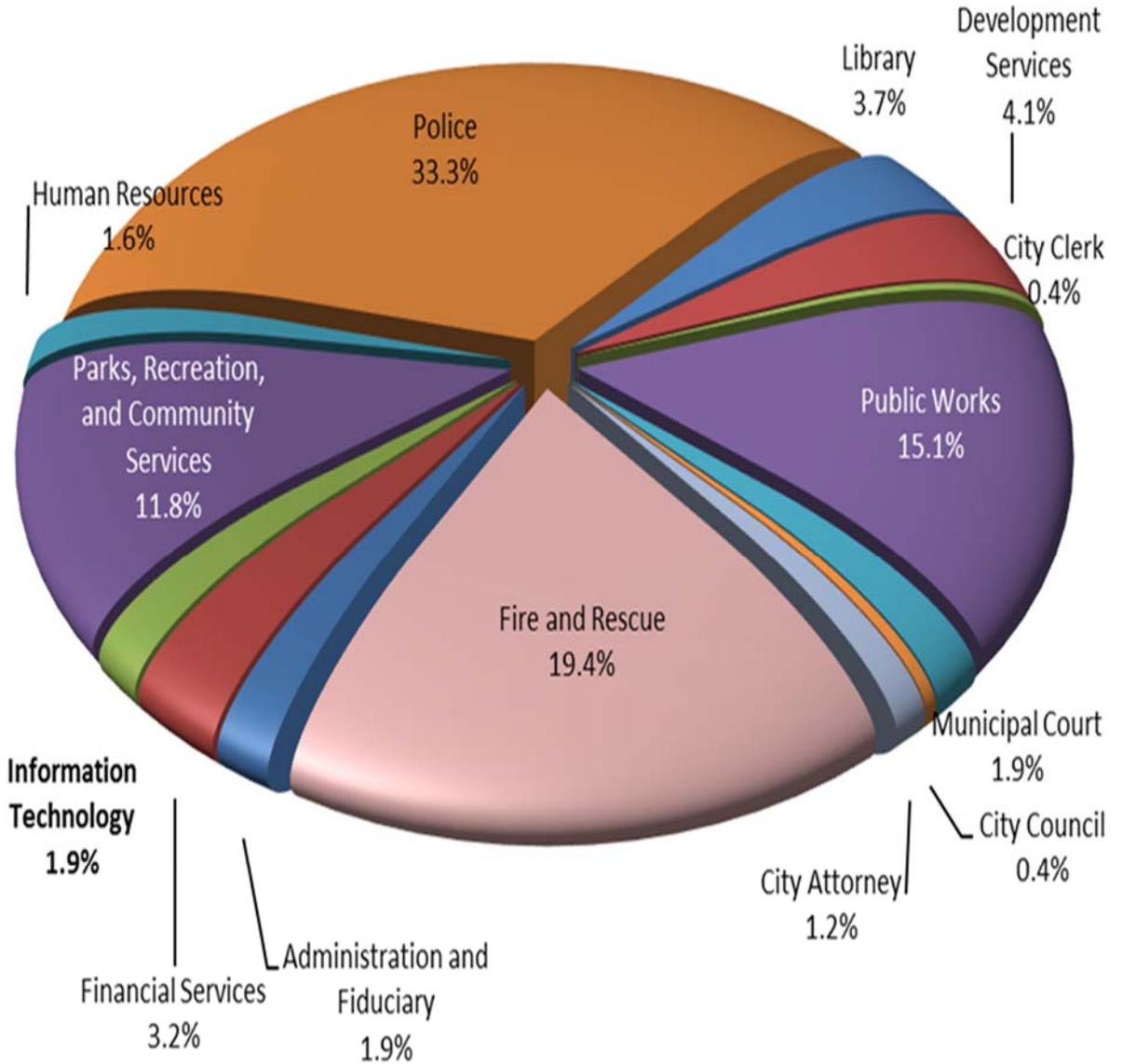
Fiscal
Year
2015

Information Technology

Total Budget \$1,042,633



General Fund



Fiscal
Year
2015

Information Technology (3020)

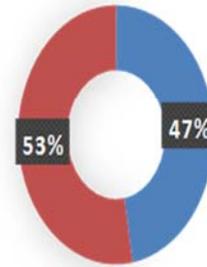
Percentage of General Fund

2%



Fiscal Year 2015 Budget

Personal Services	\$ 493,101
Materials and Services	<u>549,532</u>
Total	\$ 1,042,633



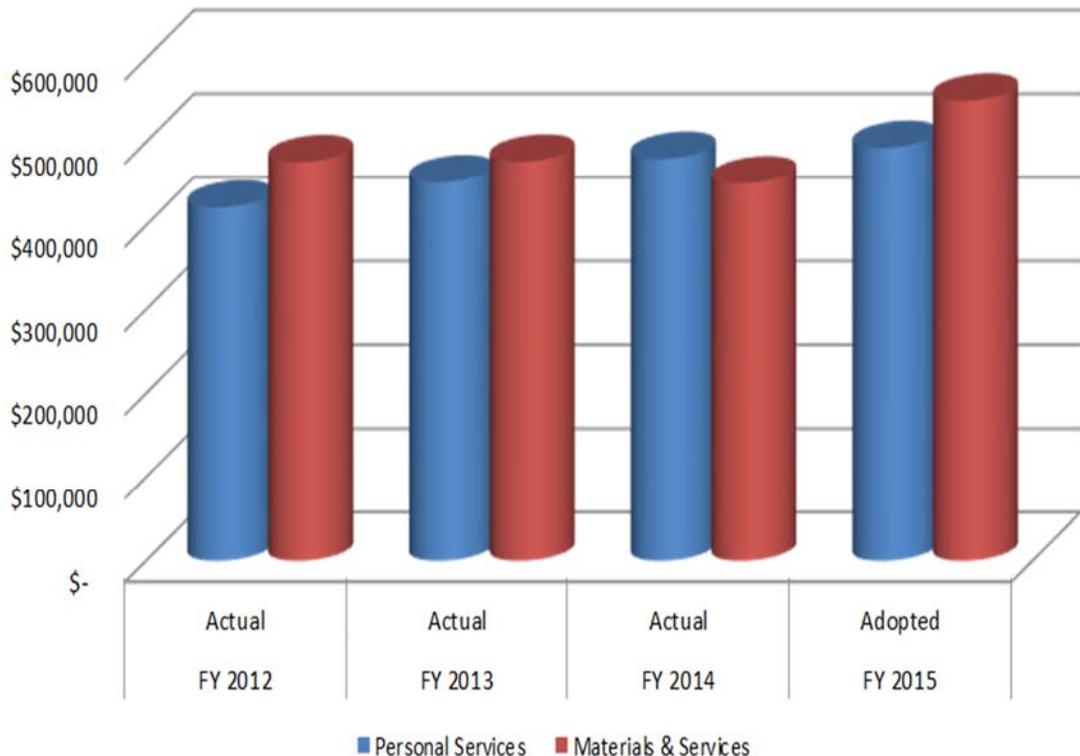
■ Personal Services
■ Materials and Services

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 421,344	\$ 451,734	\$ 479,982	\$ 493,101	3%
Materials & Services	475,976	476,577	450,395	549,532	22%
Total	\$ 897,320	\$ 928,311	\$ 930,377	\$ 1,042,633	12%
Positions Approved*	6	6	6	6	0%

*Full Time Equivalence

General Fund





Parks, Recreation, and Community Services

Mission:

The mission of the City of Rio Rancho's Department of Parks, Recreation, & Community Services is to create and maintain spaces and activities that grow a greater sense of community and enhance the quality of life for its residents.

Primary Services:

- Provide Administration
- Provide Landscape & Turf Maintenance
- Provide Recreation Programs
- Provide Senior Activities and Programs
- Provide Summer Camp Program
- Provide Kidzone Programs
- Perform Litter & Illegal Dumpsite Removal
- Perform Playground Maintenance and Safety Inspections
- Provide Youth Sports
- Provide City Hazardous Waste Collection Programs
- Perform Park Refuse and Litter Removal
- Senior Volunteers Coordination
- Provide Partnerships & Outreach for Seniors
- Provide Indoor Aquatics
- Perform Sports Field Maintenance & Preparation
- Provide Outdoor Aquatics
- Provide Free Summer Meals Program
- Provide Adult Sports
- Provide Recycling Programs
- Provide Park & Facility Design & Development
- Provide Environmental Education & Outreach
- Perform Graffiti, Vandalism Control, Removal & Repair
- Implement Beautification Projects
- Provide Special Events

FY 15 Department Goals by City Strategic Goal:

Goal 1: INFRASTRUCTURE

- Park Re-Use Water Extension Projects
- ADA Audit and Transition Plan Implementation
- Park GIS Asset Inventory and Park-Finder Feature
- A Park Above Construction Continuation
- Sabana Grande Recreation Center Outdoor Activity Area Renovation
- Aquatic Center Locker Room Flooring Installation
- Haynes Swimming Pool Locker Room Flooring Installation
- Cabezon Park Pond Safety Fencing, Slope Stabilization and Path Construction
- Rainbow Park Planetarium Construction
- Meadowlark Senior Center Multi-Use Room Flooring Replacement
- Meadowlark Senior Center Back-Up Generator Installation
- Meadowlark Senior Center Exterior Door Replacement

Goal 3: FISCAL HEALTH

- Loma Colorado Park Cell Tower Installation



Parks, Recreation, and Community Services

Goal 5: GOVERNMENT SERVICES

- Certified Playground Safety Inspector Course and Exam – certify two additional employees
- International Society of Aeroculture Certification – certify one additional employee
- Re-Negotiate Facility Joint Use Agreement with the Rio Rancho Public Schools
- Work with RRPD to create a Silver Alert Program – When someone suffering from Alzheimer’s or dementia goes missing, the Rio Rancho Police Department will issue a Silver Alert. In doing so, the RRPD will alert the local media that someone is missing and provide a photograph and information about the missing person

Goal 6: QUALITY OF LIFE

- Implement New Youth Soccer League
- Provide Additional Dog-Friendly Parks

FY14 Department Accomplishments by City Strategic Goal:

Goal 1: INFRASTRUCTURE

- Meadowlark Parking Lot Improvements – Design & Construct (in progress)
- Meadowlark Kitchen Improvements – Flooring / Equipment Replacement (in progress)
- A Park Above – Design and Construct (in progress)
- Shade Structure & Picnic Table Installation at Sport Complex Tennis Complex (complete)
- Shade Structure, Picnic Table, Basketball Courts, & Trash Receptacle Installation at Big Brothers Big Sister Park (in progress)
- ADA Ramp Installations at Various Playgrounds (complete)
- Star Heights Park Play-Structure Replacement (complete)
- New Senior Center Construction Drawings (complete)
- Cell/Clock Tower Installation at Sugar and Rio Vista Parks (in progress)

Goal 5: GOVERNMENT SERVICES

- ADA Park & Facility Transition Plan (in progress)
- Parks, Recreation and Community Services Department Facebook Page – Create and Maintain (complete)
- Working jointly with Peopleworks Inc., NM Project for Financial Literacy, and the Senior Law office to provide sessions to caregivers on financial topics for caregiving and strategies with family members (complete)

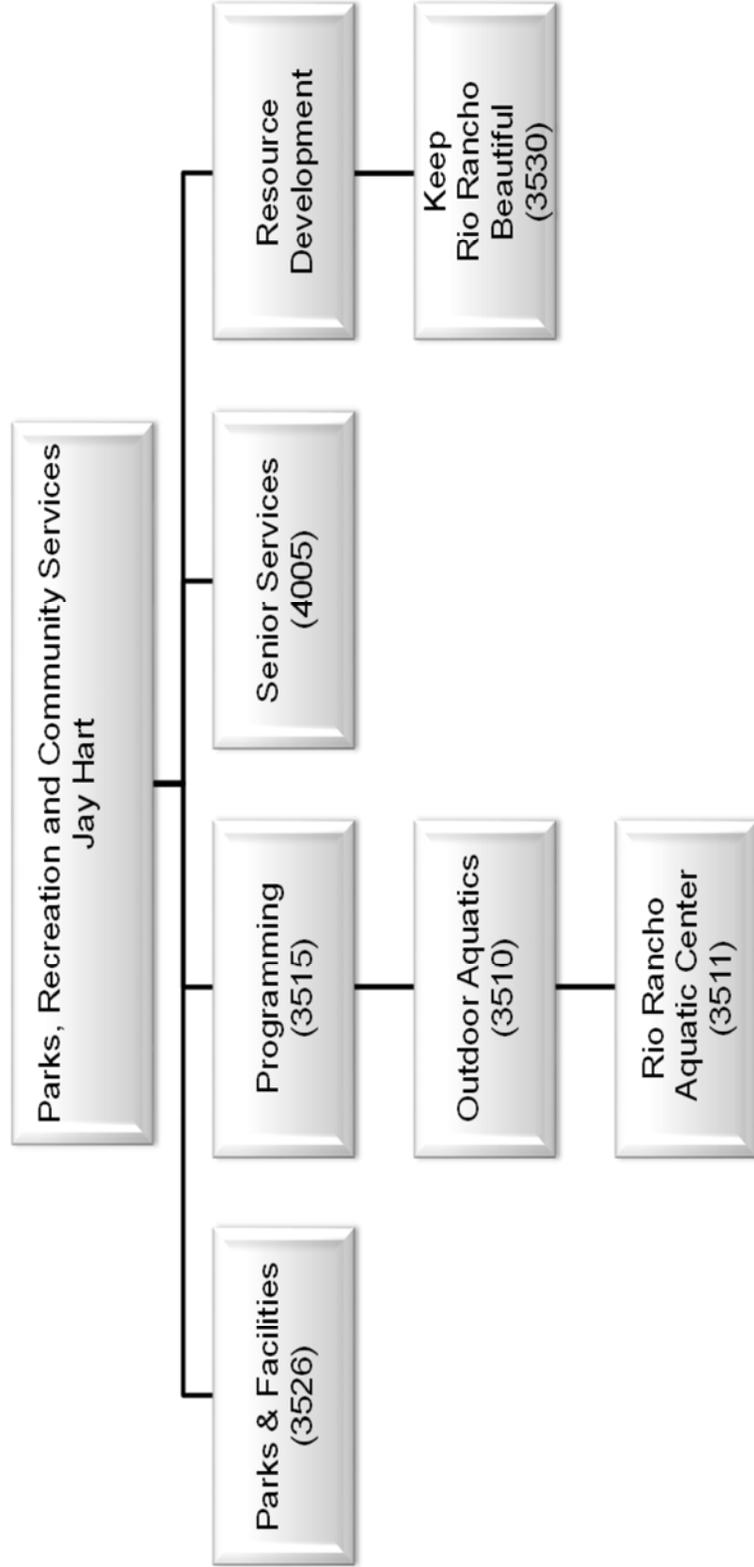
Goal 6: QUALITY OF LIFE

- City Hall/Hewlett Packard Public Art Project Selection and Installation (in progress)
- Star Heights After-School Program - Create a Program Where Certified Teachers Offer Tutoring to Students (complete)
- Certify Recycling Center to Receive Household Hazardous Waste (complete)
- Vietnam Memorial Traveling Wall – City is Hosting Wall October 2013 at the Rio Rancho Sport Complex (complete)



General Fund

City of Rio Rancho Department Budget Structure



Fiscal
Year
2015



General Fund

PARKS, RECREATION AND COMMUNITY SERVICES

Performance Indicators

GOAL 1: INFRASTRUCTURE - Ensure that the City develops new and has well-maintained infrastructure that fosters a quality community, supports a strong economy and meets the needs of current and future residents.

INDICATORS	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Planning, Design and Development

Total # of Developed Park Acres per 1000 Residents	3.4	3.33	3.37	3.37
Total # of Recreational Trail Miles per 1000 Residents	0.47	0.45*	0.45	0.45
Parks and Recreation Related Capital Expenditures per Resident	\$2.86	2.96	20.00	20.00

*No new trail dedicated/acquired, population estimate increased from 87,521 to 90,818

Service: Perform Integrated Landscape and Turf Maintenance

Total Number of Developed Acres per Maintenance Position	14.4	14.5	14.4	14.5
Growth in Urban Forest (percentage increase in trees annually)	0.2	0.5	0.2	0.5
Total Number of Park Trees	1,951	1,961	1,951	1,961

Service: Provide and Manage Recycling Programs

Total Number of Recycling Center Customers	3,296	3,403	3,573	3,573
Recycling Materials Collected (Tons)	250	216	221	221

Service: Provide Senior Activities and Programs

Number of Square Feet per User at Meadowlark Senior Center	10.3	13.0	12.0	12.0
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GOAL 5: GOVERNMENT SERVICES - Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

INDICATORS	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Perform Integrated Landscape and Turf Maintenance

Number of Gallons Water Used per Irrigated Park Acre	1,674,000	1,815,882	1,700,000	1,700,000
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* removed 2.7 acres of irrigated turf in FY13, added 2.74 acres of park, severe drought effect for entire FY13

Service: Plan, Coordinate and Implement Litter and Illegal Dumpsite Removal

Litter and Trash Removed (Tons)	213.0	218.0	228	228
KRRB Annual Cost / Benefit (value benefit for ever \$1.00 spent, incl. volunteer t	\$5.81	\$6.23	\$6.73	\$6.73

Services: Administration Services

Annual City Electrical Usage per FTE (kW)	10,515.0	8,519*	8,500	8,500
Annual City Gas Usage per FTE (cubic feet or CCF FY10, 11; gallons FY12)	657.0	556**	510	510

*Number of FTE increased from 520 in FY 12 to 644 in FY13 total usage numbers almost the same between FY12 and FY13

** Number of FTE increased (same as* above). Total gallons used increased by approx. 27,000 g.



PARKS, RECREATION AND COMMUNITY SERVICES

Performance Indicators

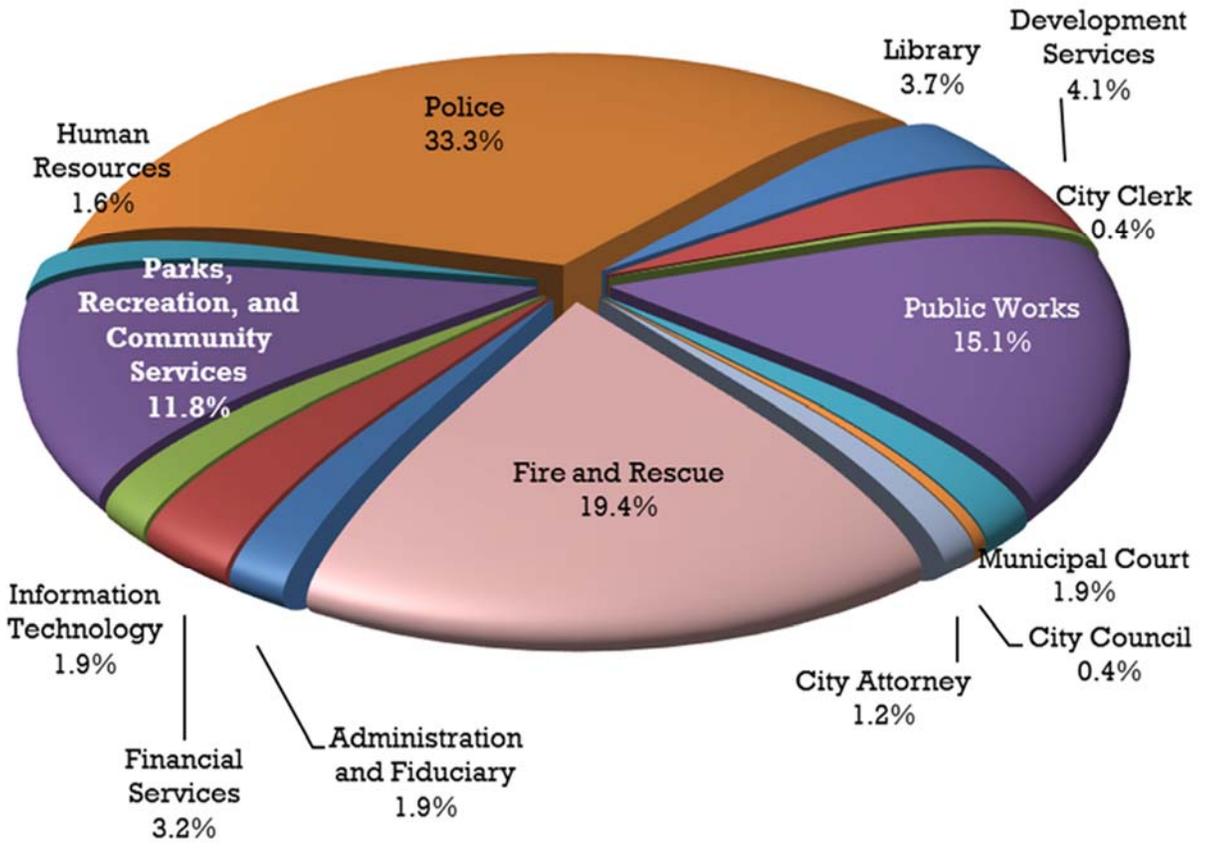
GOAL 6: QUALITY OF LIFE - Provide quality of life services to meet community needs, assuring that there are strong relationships with all sectors of the community and ample opportunities for citizen engagement.

INDICATORS	2012	2013	2014	2015
	Actual	Actual	Target	Target
Service: Provide Community Education and Outreach (KRRB)				
Total Number of Students Attending KRRB Presentations	4,227.00	5,072	5,934	5,934
Service: Provide Senior Activities and Programs				
Average # of Daily Participants per Employee at Meadowlark	182.0	134.0	120.0	120.0
Service: Provide Senior Activities and Programs				
Customers Surveyed as Satisfied (percent)	96	97	97	97
Service: Volunteer Coordination (Senior Center)				
Total Volunteer Hours	22,416	24,658	24,000	24,000
Dollar Value of Volunteer Hours	\$390,935	\$430,036	\$422,880	\$422,880
Service: Provide Free Summer Meals Program				
Number of SFSP Lunch & Breakfast Sites	6.0	6.0	6.0	6.0
Number of Free Summer Meals Served	42,850	35,616	36,000	36,000
Service: Provide Summer Camp Program				
Total Number of Participants (Kamp Rio)	2909	2972	3000	3000
Customers Surveyed as Satisfied (percent)	93%	89%	90%	90%
Service: Provide KidsZone Program				
Total Number of Participants	96	145	150	150
Customers Surveyed as Satisfied (percent)	100%	88%	90%	90%
Service: Provide Youth Sports Leagues				
Total Number of Participants (Basketball, Flag-Football, Mid-School Tennis)	774	1288	1300	1300
Customers Surveyed as Satisfied (percent)	77%	83%	90%	90%
Service: Provide Adult Sports Leagues				
Total Number of Teams (Flag Football, Softball, Kickball)	270	271	280	280
Customers Surveyed as Satisfied (percent)	72%	76%	90%	90%
Service: Provide Indoor/Outdoor Aquatics				
Total Number of Participants (Lessons, Teams)	82304	3975	4000	4000
Customers Surveyed as Satisfied (percent)	95%	92%	90%	90%

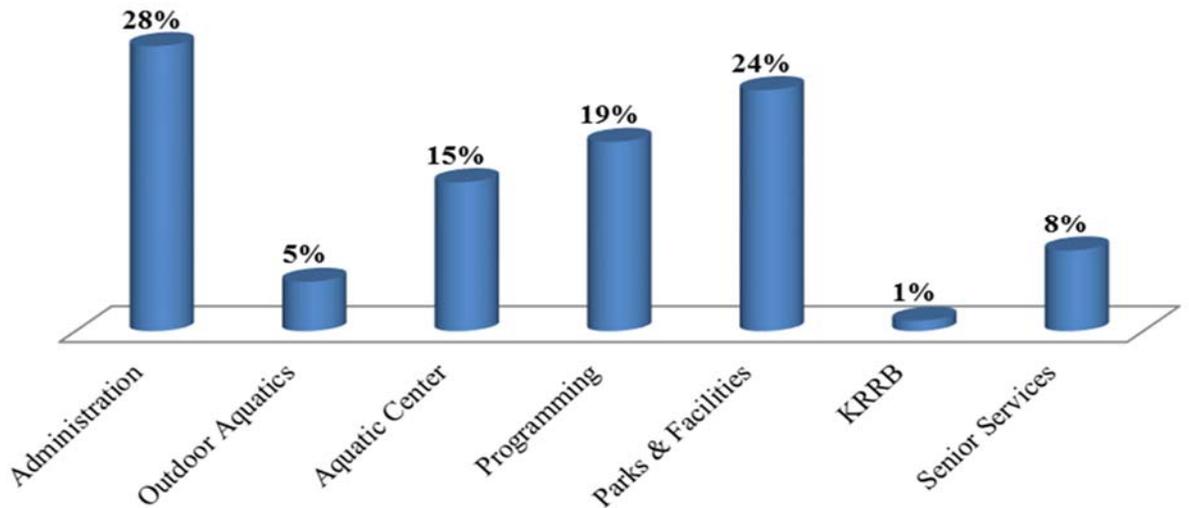
Fiscal
Year
2015

Parks, Recreation, and Community Services

Total Budget \$6,503,795



Percentage by Cost Centers



General Fund

Fiscal
Year
2015

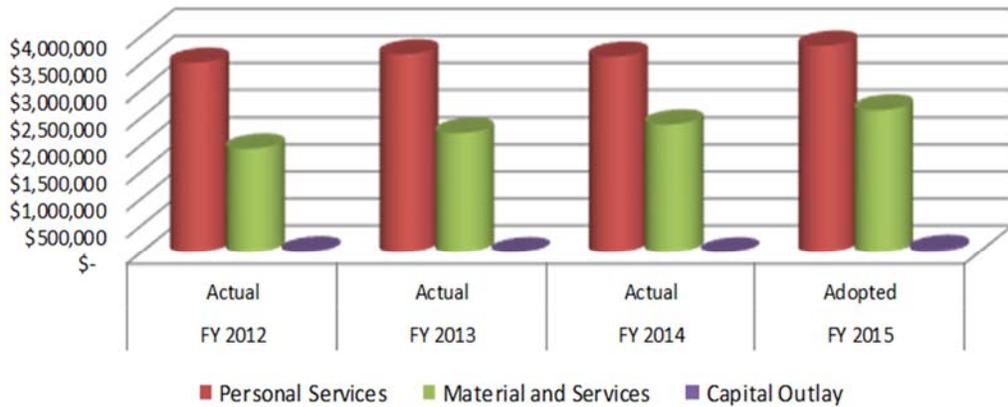


General Fund

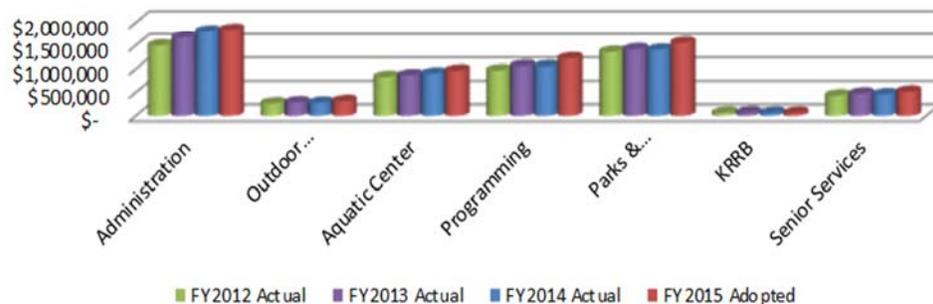
**PARKS, RECREATION AND COMMUNITY SERVICES DEPARTMENT
BUDGET SUMMARY
FISCAL YEAR 2014-2015**

<i>Object of Expenditures</i>	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
General Fund				
Personal Services	\$ 3,503,586	\$ 3,660,095	\$ 3,616,387	\$ 3,819,988
Material and Services	1,923,949	2,212,810	2,372,336	2,637,407
Capital Outlay	19,754	3,133	-	46,400.00
Total	5,447,289	5,876,038	5,988,723	6,503,795
Expenditure by Cost Center				
Cost Center				
Administration	\$ 1,501,329	\$ 1,676,318	\$ 1,807,346	\$ 1,842,822
Outdoor Aquatics	268,806	292,722	284,168	318,820
Aquatic Center	834,282	868,093	901,697	966,761
Programming	972,804	1,064,944	1,057,186	1,226,479
Parks & Facilities	1,363,717	1,421,840	1,407,716	1,559,824
KRRRB	68,990	74,844	67,245	67,930
Senior Services	437,361	477,277	463,365	521,159
Total	5,447,289	5,876,038	5,988,723	6,503,795

By Type of Expenditure



Expenditures by Cost Center



Fiscal
Year
2015

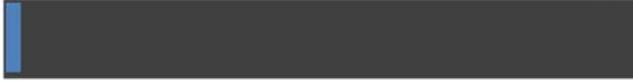
Parks, Recreation and Community Services / Administration (3505)

The administrative staff members strive to provide excellent customer service by making certain all facilities and programs are being facilitated in a fair, consistent and fiscally sound manner. The staff assigned to administration markets, manages, facilitates and resources the day-to-day operations of the entire Parks, Recreation and Community Services Department. The employees manage and control financial transactions, initiate and process purchase orders, initiate work orders, process requisitions, organize travel and training requests while managing the departments Council approved budget. Other operations include responding to public inquiries about programs, facilities, leagues, special events, and community recreation resources.



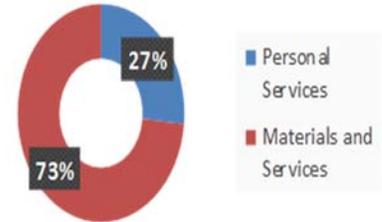
Percentage of General Fund

3%



Fiscal Year 2015 Budget

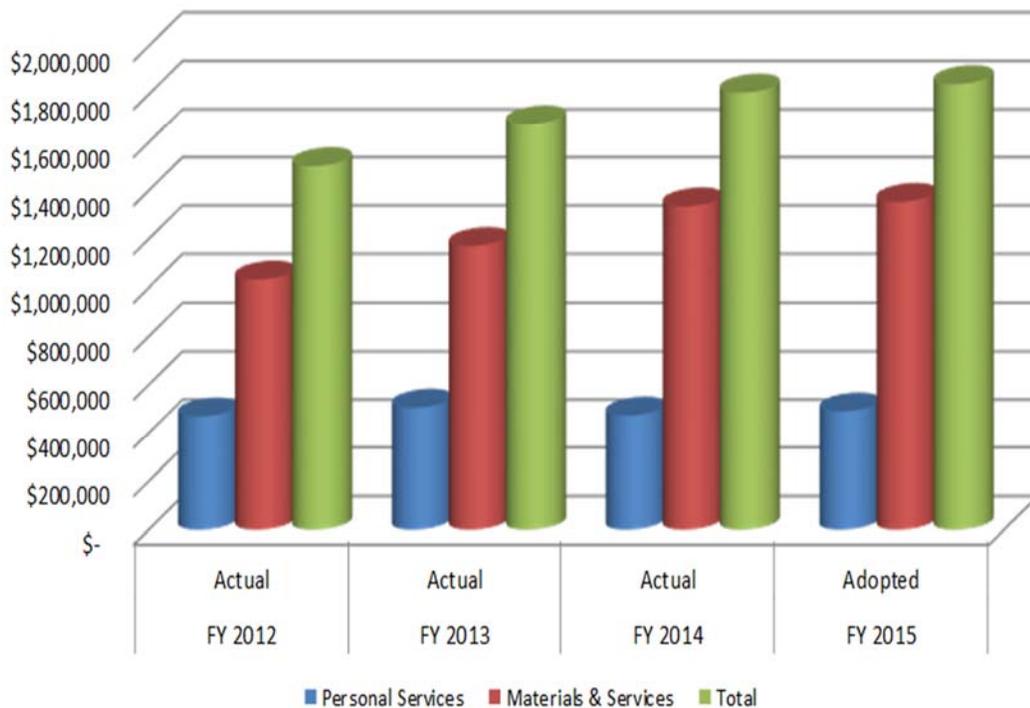
Personal Services	\$ 489,616
Materials and Services	1,353,206
Total	\$ 1,842,822



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 468,996	\$ 505,409	\$ 472,856	\$ 489,616	4%
Materials & Services	1,032,333	1,170,909	1,334,760	1,353,206	1%
Total	\$ 1,501,329	\$ 1,676,318	\$ 1,807,616	\$ 1,842,822	2%
Positions Approved*	7	7	7	7	0%

*Full Time Equivalence

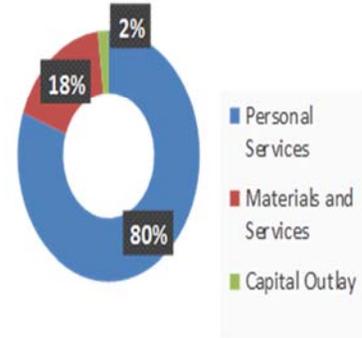


General Fund

Fiscal
Year
2015

Parks, Recreation and Community Services/Outdoor Aquatics (3510)

Provide aquatic facilities and programs with the highest level of safety, customer service, and quality of instruction.



Fiscal Year 2015 Budget

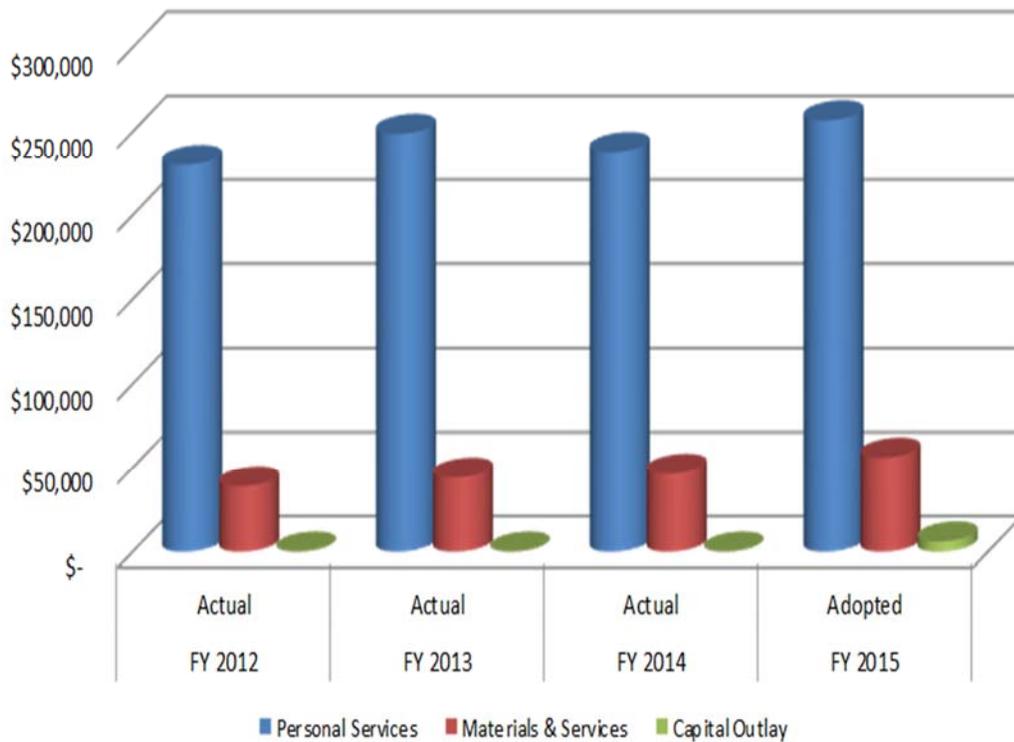
Personal Services	\$ 256,732
Materials and Services	56,028
Capital Outlay	<u>6,060</u>
Total	\$ 318,820

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 230,054	\$ 248,664	\$ 237,819	\$ 256,732	8%
Materials & Services	38,752	44,058	46,349	56,028	21%
Capital Outlay	-	-	-	6,060	0%
Total	\$ 268,806	\$ 292,722	\$ 284,168	\$ 318,820	12%
Positions Approved*	14.37	14.37	12.37	12.37	0%

*Full Time Equivalence

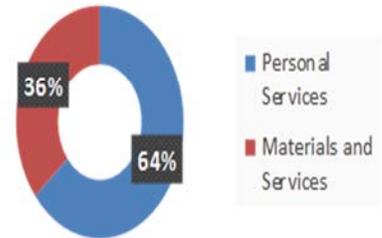
General Fund



Fiscal
Year
2015

Parks, Recreation and Community Services/Aquatic Center (3511)

Provide aquatic facilities and programs with the highest level of safety, customer service, and quality of instruction.



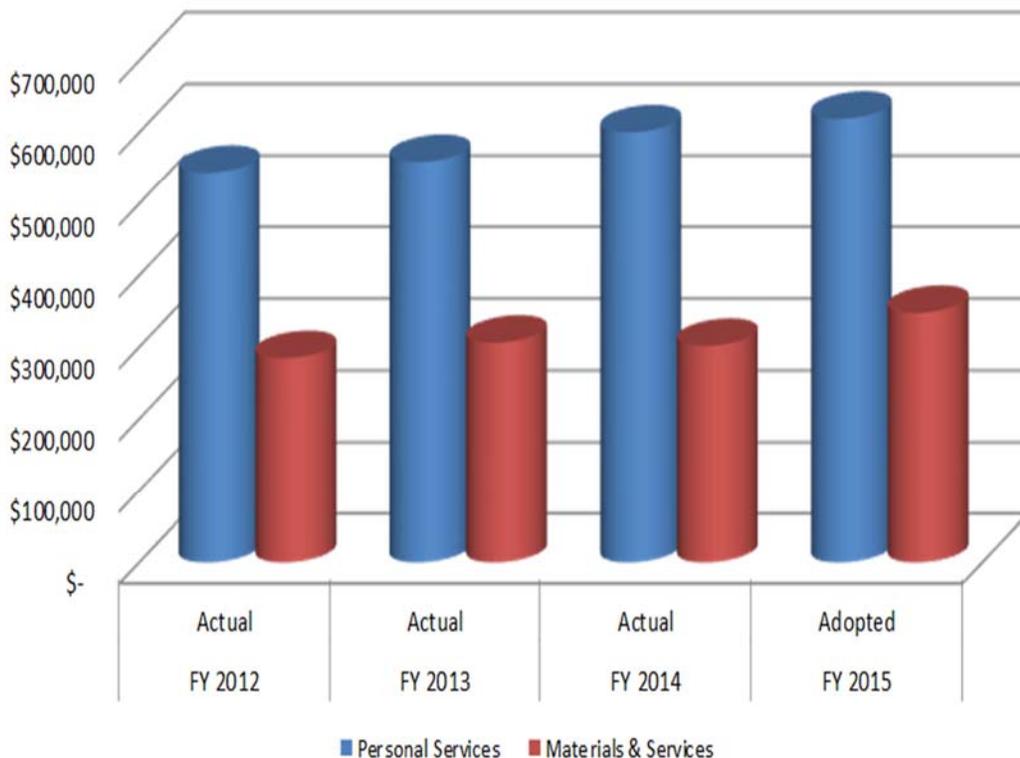
Fiscal Year 2015 Budget

Personal Services	\$ 619,083
Materials and Services	347,678
Total	\$ 966,761

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 543,742	\$ 558,786	\$ 600,084	\$ 619,083	3%
Materials & Services	284,641	306,174	301,613	347,678	15%
Capital Outlay	5,899	3,133	-	-	0%
Total	\$ 834,282	\$ 868,093	\$ 901,697	\$ 966,761	7%
Positions Approved*	19.32	19.32	17.82	17.82	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015



Parks, Recreation and Community Services/Programming (3515)

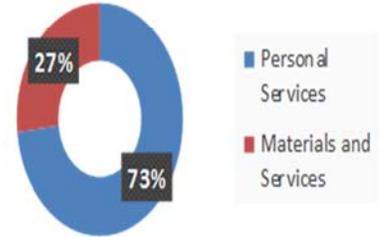
Creates, provides and promotes essential quality of life services and programs to empower the individual and enrich the well being of the community and our visitors.

Percentage of General Fund 2%



Fiscal Year 2015 Budget

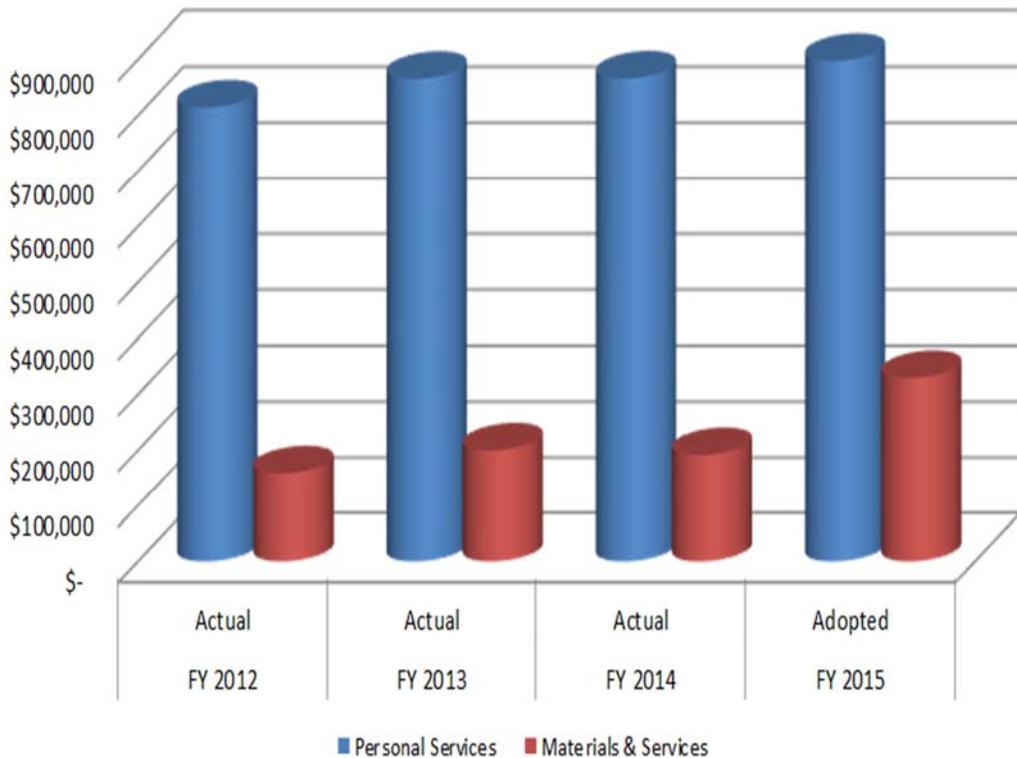
Personal Services	\$ 897,092
Materials and Services	329,387
Total	\$ 1,226,479



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 814,129	\$ 865,200	\$ 865,796	\$ 897,092	4%
Materials & Services	158,675	199,744	191,390	329,387	72%
Total	\$ 972,804	\$ 1,064,944	\$ 1,057,186	\$ 1,226,479	16%
Positions Approved*	25	25	25	24.9	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015



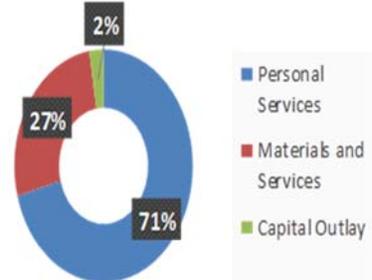
Parks, Recreation and Community Services/Parks and Facilities(3526)

The mission of Parks, Recreation and Community Service's Parks and Facilities Division is to preserve and maintain the community's investment in community centers, parks, sports facilities, trails and related rights-of-way. A key element in the Parks & Facilities Division is periodic and preventive maintenance. The workforce is assigned regularly scheduled maintenance activities, in addition to managing the inevitable unforeseen or emergency repairs. These assignments ensure that all parks, trails and facilities are inspected, maintained, repaired, and in operable condition for the community. Additionally, the Parks and Facilities Division is responsible for the construction management of capital projects.



Fiscal Year 2015 Budget

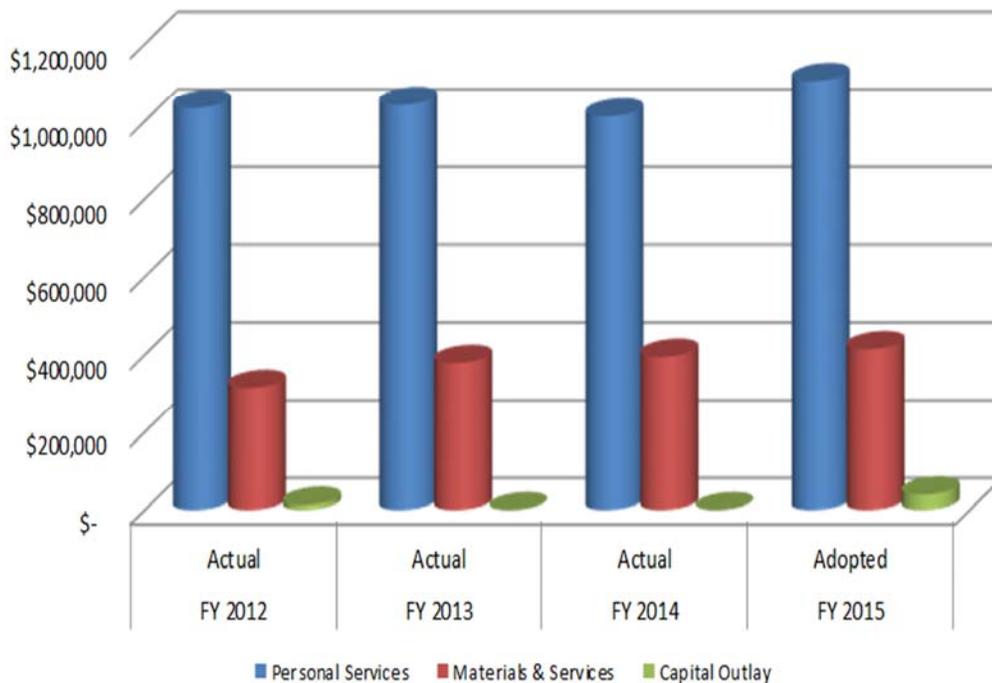
Personal Services	\$ 1,104,775
Materials and Services	414,709
Capital Outlay	40,340
Total	\$ 1,559,824



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 1,034,830	\$ 1,042,560	\$ 1,012,670	\$ 1,104,775	9%
Materials & Services	315,032	379,280	395,046	414,709	5%
Capital Outlay	13,855.00	-	-	40,340	0
Total	\$ 1,363,717	\$ 1,421,840	\$ 1,407,716	\$ 1,559,824	11%
Positions Approved*	25.16	25.16	25.16	25.62	2%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

Parks, Recreation and Community Services/Keep Rio Rancho Beautiful (3530)

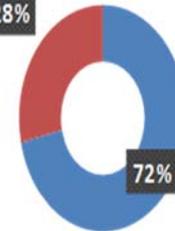
Keep Rio Rancho Beautiful is a service division of the Department that fosters partnerships with other departments, local businesses, service groups, neighborhood associations, schools, and volunteers to positively impact the City's natural environment. KRRB's mission is to educate, facilitate, and inspire our community to take pride and ownership in proper solid waste handling practices, recycling, litter prevention, beautification and environmental education programs through partnership with Keep Rio Rancho Beautiful.

Percentage of General Fund

0%



28%



■ Personal Services
■ Materials and Services

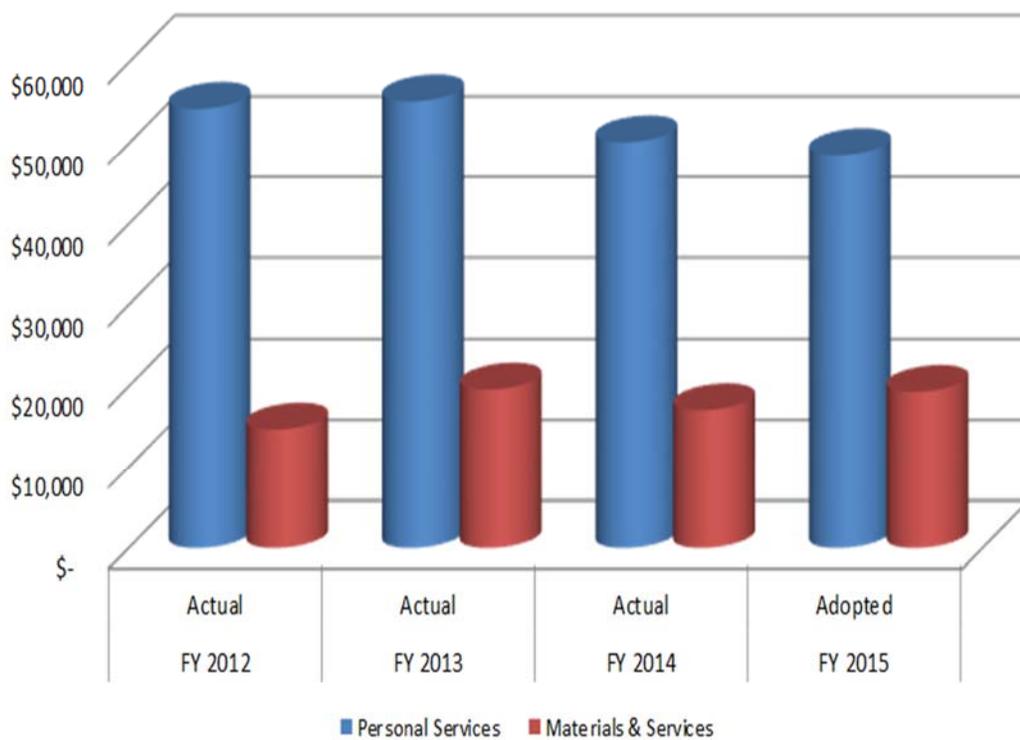
Fiscal Year 2015 Budget

Personal Services	\$	48,597
Materials and Services		19,333
Total	\$	67,930

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 54,312	\$ 55,225	\$ 50,178	\$ 48,597	-3%
Materials & Services	14,678	19,619	17,067	19,333	13%
Total	\$ 68,990	\$ 74,844	\$ 67,245	\$ 67,930	1%
Positions Approved*	1	1	1	1	0%

*Full Time Equivalence



General Fund

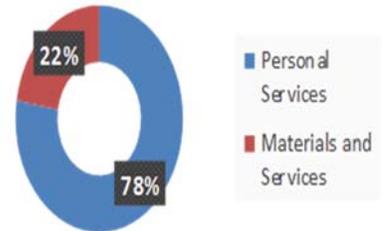
Fiscal
Year
2015

Parks, Recreation and Community Services/Senior Services (4005)

The Senior Services Division of the City of Rio Rancho oversees the Meadowlark Senior Center. The Center is a multipurpose service venue, providing a variety of educational, recreational and social services that meet the needs and interests of seniors 55 and over, residents with disabilities, and members of the general community. In its capacity as a community focal point, the Center provides access to information and support as well as opportunities for participation in activities that lead to personal growth and enrichment.

Percentage of General Fund

1%



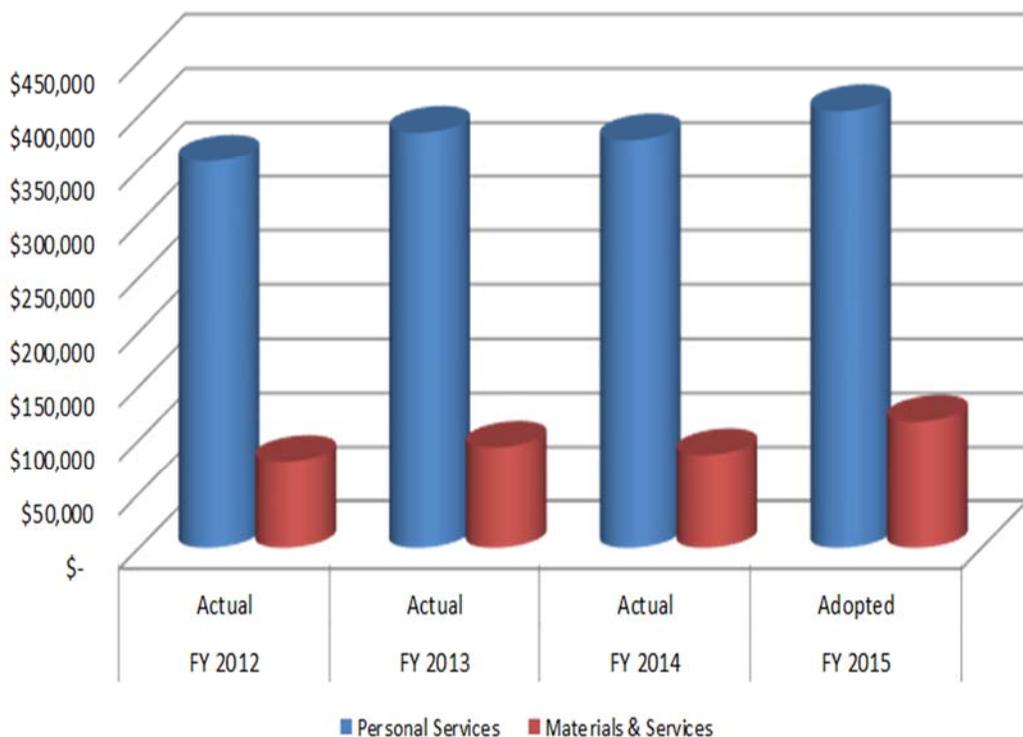
Fiscal Year 2015 Budget

Personal Services	\$ 404,093
Materials and Services	117,066
Total	\$ 521,159

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 357,523	\$ 384,251	\$ 377,254	\$ 404,093	7%
Materials & Services	79,838	93,026	86,111	117,066	36%
Total	\$ 437,361	\$ 477,277	\$ 463,365	\$ 521,159	12%
Positions Approved*	7.5	7.5	7.5	7.5	0%

*Full Time Equivalence



General Fund





Library

Mission:

The Library and Information Department mission is to balance traditional library services for all age groups with information technologies in a visible, dynamic, properly housed facility whose staff serves and understands the work and school related, recreational, and family centered concerns and interests of its diverse community.

Primary Services:

- Collection Development
- Circulation of Materials
- Research Assistance
- Programming
- Technology

FY15 Department Goals by City Strategic Goal:

Strategic Goal: Cultural Enrichment

Expand selection of books, ebooks, Audio books, magazines, media and other material formats that meet the evolving needs of our community

Provide public computer classes to meet customer needs

Expand our programming schedule

Expand Community Outreach to take library services to community organizations

Evaluate and update Library Mission Statement

FY14 Department Accomplishments by city Strategic Goal:

Added print and computer management software for public computers

Hired a new library director

Added new databases that include streaming music, movies and e-books

Updated library software

Added patron requests options to fill needs of the reading community

Updated library processing to an automated Radio Frequency ID tagging for efficiency and time management

Increased Library programs and number of attendance

Updated library furniture to enhance both library branches

Fiscal
Year
2015



General Fund

LIBRARY AND INFORMATION SERVICES

Performance Indicators

Goal: QUALITY OF LIFE

Provide quality of life services to meet community needs, assuring that there are strong relationships with all sectors of the community and ample opportunities for citizen

Indicator	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Collection Development

Visitor Gate Count	336,647	350,000	334,500	334,500
Library Cards Issued	9,481	9,500	9,000	9,000

Service: Collection Circulation

Circulation Transactions	1,323,660	1,365,000	1,367,500	1,367,500
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Service: Reference and Public Inquiries

Reference/Information Services Transactions	47,257	47,500	45,450	45,450
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Service: Educational, Cultural, & Entertainment Programming

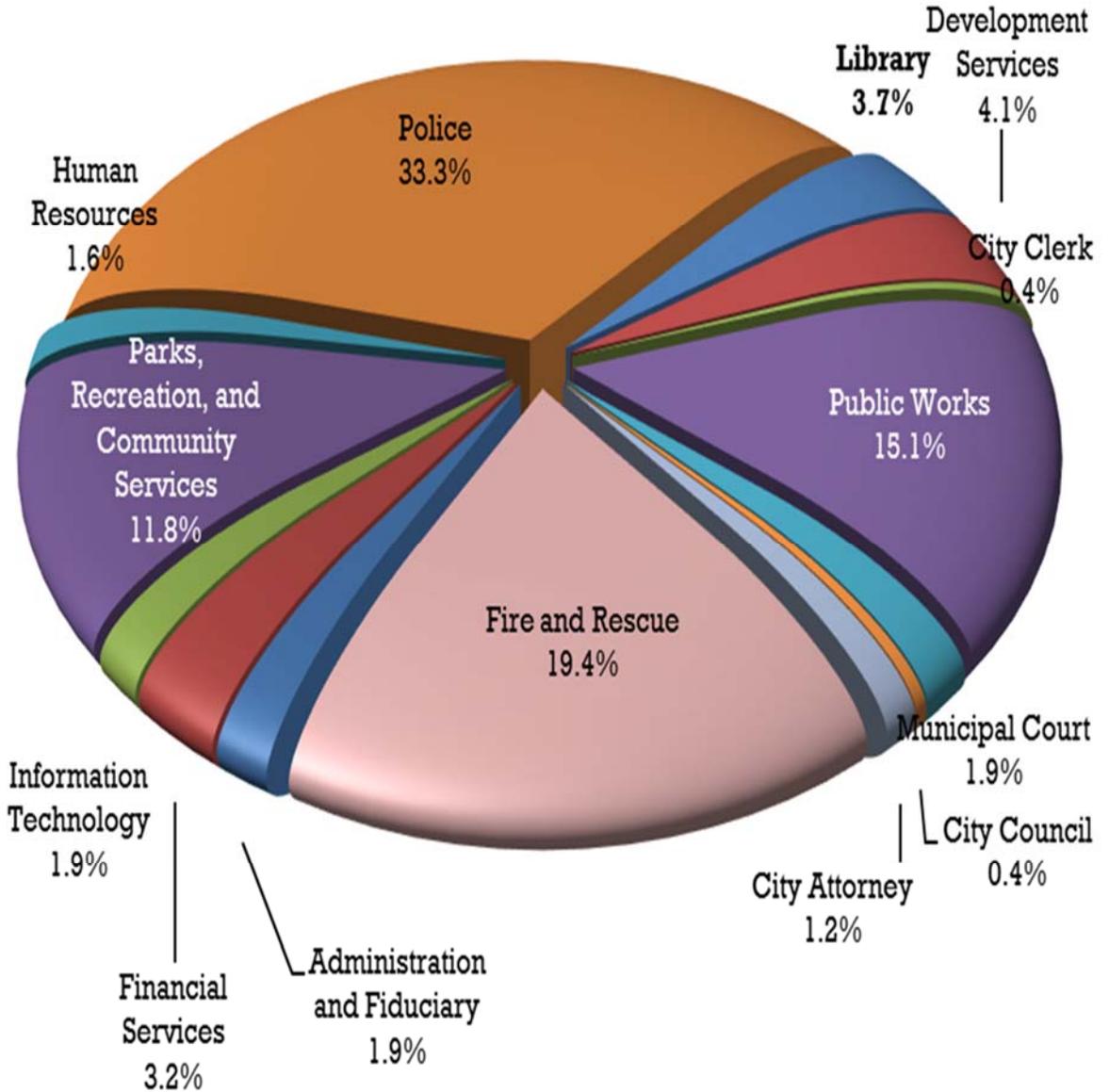
Program Attendance	30,403	27,500	20,600	20,600
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Fiscal
Year
2015



Library

Total Budget \$2,018,355



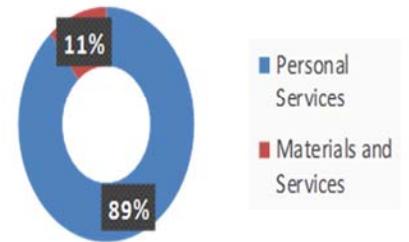
General Fund

Fiscal
Year
2015

Library (4505)

Percentage of General Fund

4%



Fiscal Year 2015 Budget

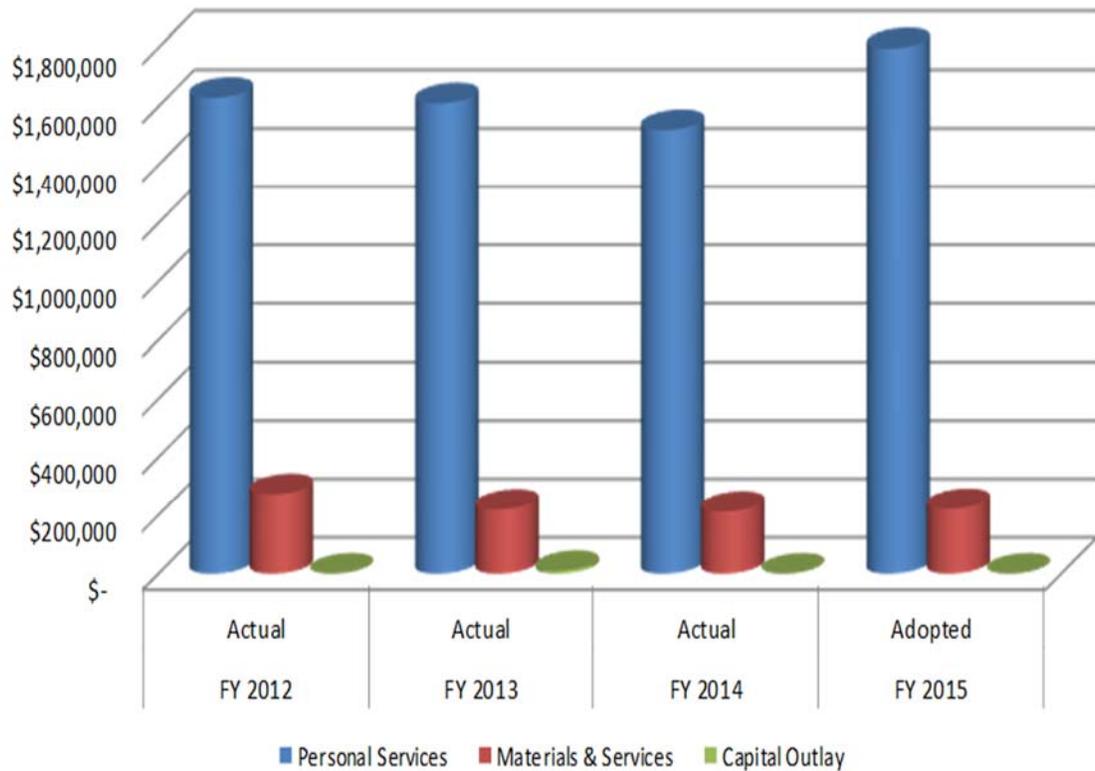
Personal Services	\$ 1,796,950
Materials and Services	<u>221,405</u>
Total	\$ 2,018,355

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 1,629,584	\$ 1,610,936	\$ 1,519,266	\$ 1,796,950	18%
Materials & Services	272,625	219,164	212,093	221,405	4%
Capital Outlay	-	9,180	-	-	0%
Total	\$ 1,902,209	\$ 1,839,280	\$ 1,731,359	\$ 2,018,355	17%
Positions Approved*	35.87	35.87	34.87	34.87	0%

*Full Time Equivalence

General Fund





Development Services

Mission:

The Development Services Department mission is to foster through sound land use planning and management, a family friendly community that has an appropriate balance of housing, employment, recreational, cultural, and educational opportunities to further the City's goal to be a safe, healthy and sustainable community. We are committed to provide professional, prompt, and predictable services to our citizens and the development community that exceed the expectations of those we serve.

Primary Services:

- Prepare Land Use Plans/Ordinances and Provide Information/Guidance on Same to Customers
- Review Building Construction Plans, Administer Permits, and Perform Inspections
- Review Infrastructure Plans, Administer Permits, and Perform Inspections
- Administer Various Administrative Permits (signs, home occupations, etc.)
- Administer PZB & GB Land Use Hearing Applications
- Administer R-O-W Permits and Administer National Pollutant Discharge Elimination System (NPDES) Permit Program

FY 15 Department Goals by City Strategic Goal:

Strategic Goal: Infrastructure

- Assist in the Administration & Management of the Impact Fee Capital Improvement Plan (IFCIP) in accordance with the IFCIP Policy to plan for and ensure adequate infrastructure.

Strategic Goal: Development

- Respond to the October 13 Departmental Assessment priorities in a strategic, prioritized fashion that focusses on both long- and short-range tasks
- Revamp Specific Area Plans and design standards to provide greater overall value and ease of use for all customers
- Continue to update Zoning and Subdivision Ordinances to streamline processing, create appropriate flexibility, and support quality of life and tax base goals

Strategic Goal: Government Services

- Implement an electronic plan review submittal process
- Continue to Update and Streamline all Application Processes to improve the customer's experience
- Commit to very specific training to address mission statement goals of "professional, prompt, and predictable" service and make those goals part of annual evaluations

FY14 Department Accomplishments by Strategic Goal:

Strategic Goal: Infrastructure

- Assisted in the administration and management of the IFCIP via the approval of development agreements, review and amendments to the IFCIP as warranted.

Strategic Goal: Development

- Prioritized action items from Departmental Assessment for implementation or completion during FY2015 or as otherwise indicted via FY15 work plans.
- Review of Specific Area Plans, relative to their effectiveness and contents was undertaken as directed by the Governing body Target date for first approvals is end of calendar year 2014.

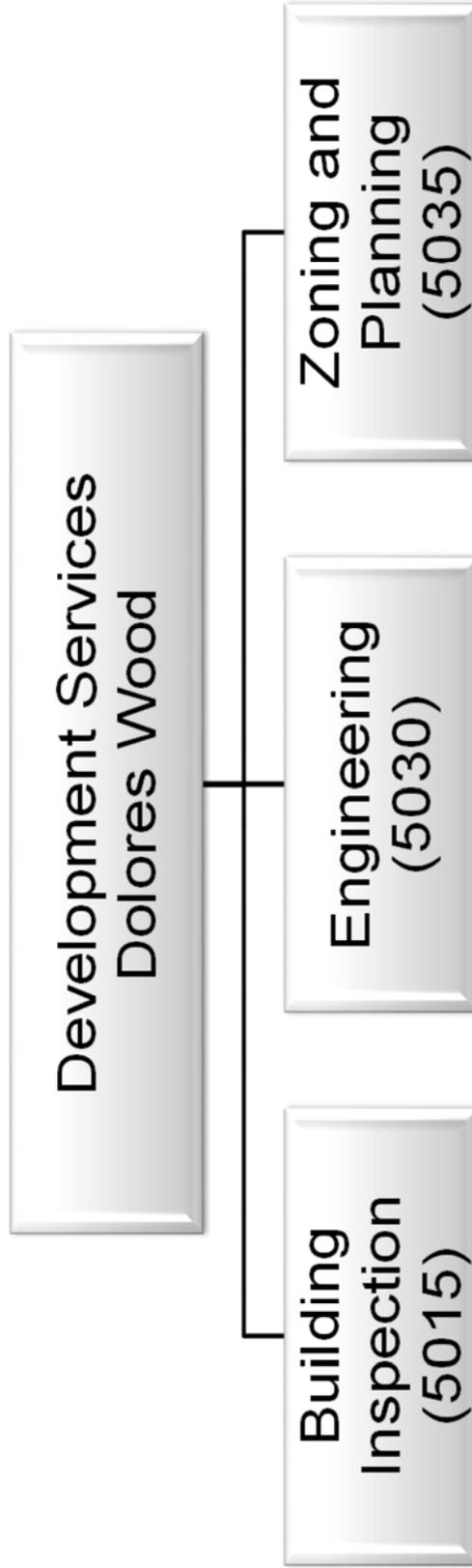
Strategic Goal: Government Services

- Application process packets were updated (approximately 75% done), with the most complex being tackled first. A common application form was also created.



General Fund

City of Rio Rancho Department Budget Structure



Fiscal
Year
2015



General Fund

Goal: DEVELOPMENT

Ensure the City has plans and policies in place to attract and create well-planned high-quality, stable, residential, commercial and industrial development.

Indicators	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Review Construction Plans

Percent of residential plan reviews completed within target; 10 working days	100%	97%	97%	100%
Percent of non-residential plan reviews completed within target; 20 working days	100%	97%	97%	100%
Number of Residential Applications	872	852	900	952
Number of Non-Residential Applications	88	90	90	250

Service: Perform Construction Inspections

Percent of inspections completed within target; 2 working days from request for inspection to completion	98%	98%	98%	
Number of Inspections	15,541	16,300	16,300	

Service: Prepare Land use Plans/Codes

Number of Preliminary & Final Plats processed within target; 90 days	100%	95%	100%	100%
Number of Preliminary & Final Plats	3	3	3	6

*Processing delayed at applicant's request: 3; not included in total

Process complete GB/PZB applications within six weeks after receipt	93%	95%	100%	100%
Number of ZMA Applications	14	10	14	15

Goal: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

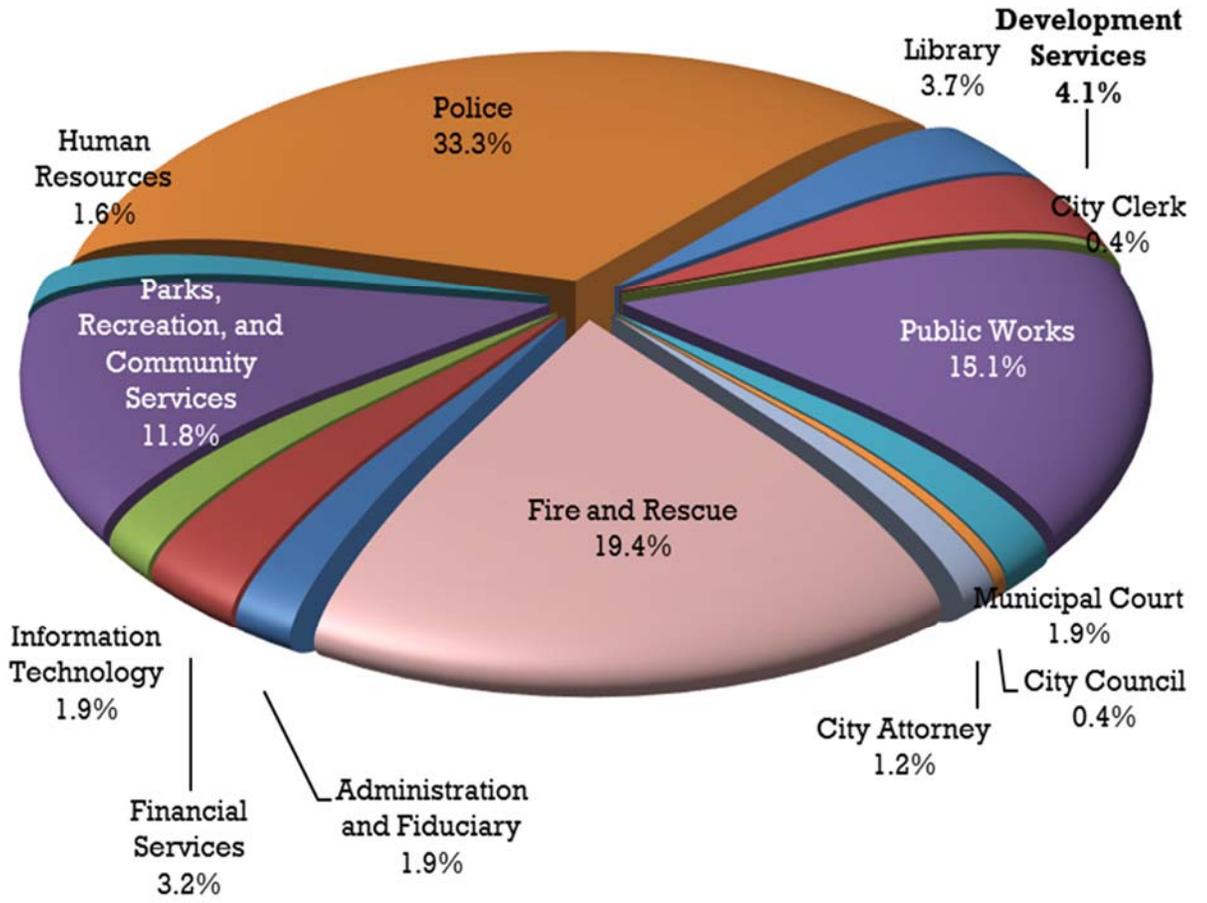
Services

Number of Civic Plus inquiries responses within target; 2 days	97%	97%	97%	100%
Number of on-line Inquiries	105	115	115	125

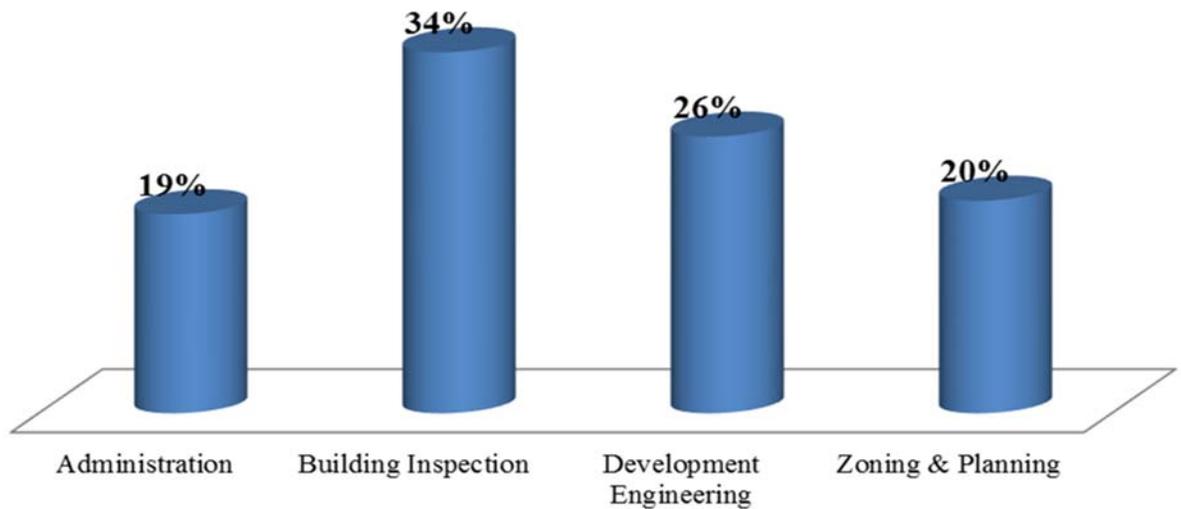
Fiscal
Year
2015

Development Services

Total Budget \$2,240,077



Percentage by Cost Center



General Fund

Fiscal
Year
2015

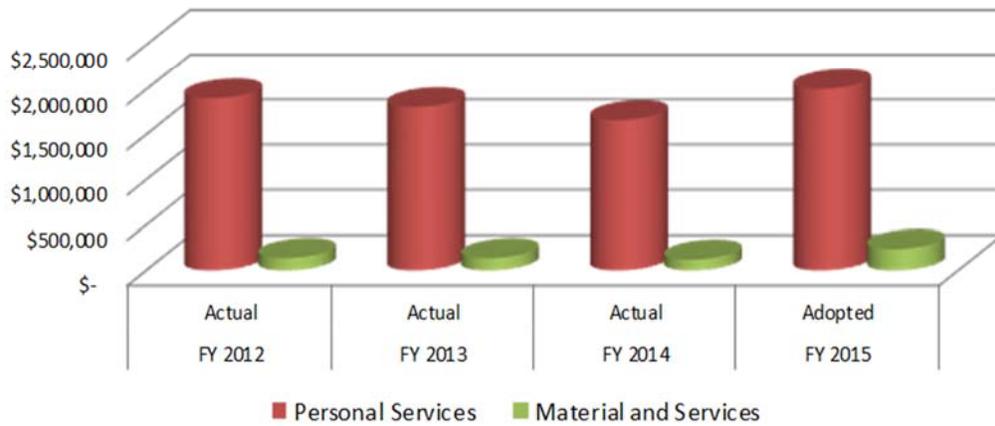


General Fund

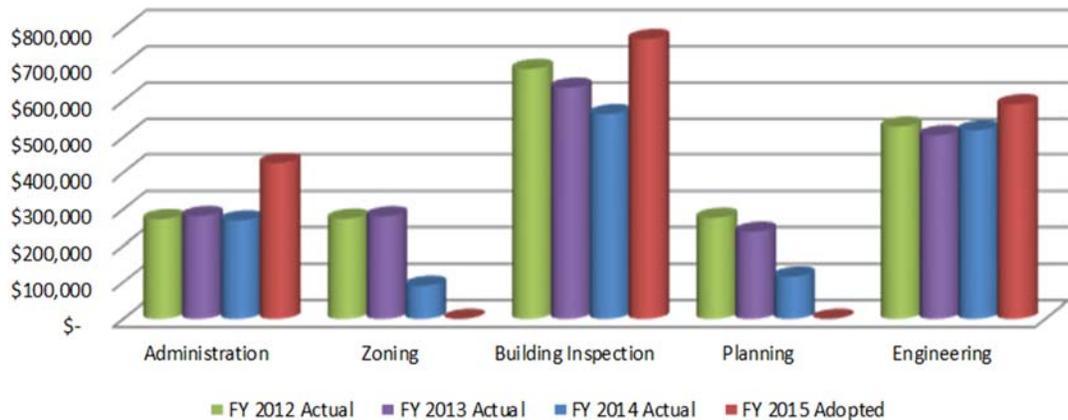
**DEVELOPMENT SERVICES DEPARTMENT
BUDGET SUMMARY
FISCAL YEAR 2014-2015**

<i>Object of Expenditures</i>	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
General Fund				
Personal Services	\$ 1,900,969	\$ 1,803,455	\$ 1,658,764	\$ 2,005,027
Material and Services	137,139	136,021	119,952	235,050
Total	\$ 2,038,108	\$ 1,939,476	\$ 1,778,716	\$ 2,240,077
Expenditure by Cost Center				
Cost Center				
Administration	\$ 272,123	\$ 280,620	\$ 268,528	\$ 425,311
Zoning	273,314	280,048	89,716	-
Building Inspection	688,029	636,228	563,196	770,045
Planning	275,801	237,335	115,116	-
Engineering	528,841	505,245	518,716	590,588
Zoning & Planning	-	-	223,444.00	454,133
Total	\$ 2,038,108	\$ 1,939,476	\$ 1,778,716	\$ 2,240,077

By Type of Expenditures



Expenditures by Cost Center



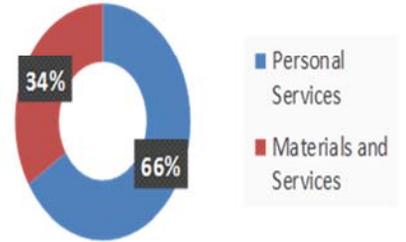
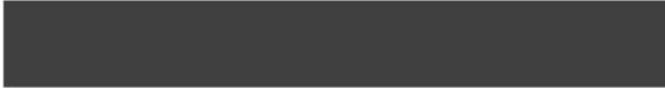
Fiscal
Year
2015



Development Services/Administration (5005)

Coordination of the multi-faceted operations of the Development Services Department.

Percentage of General Fund 0%



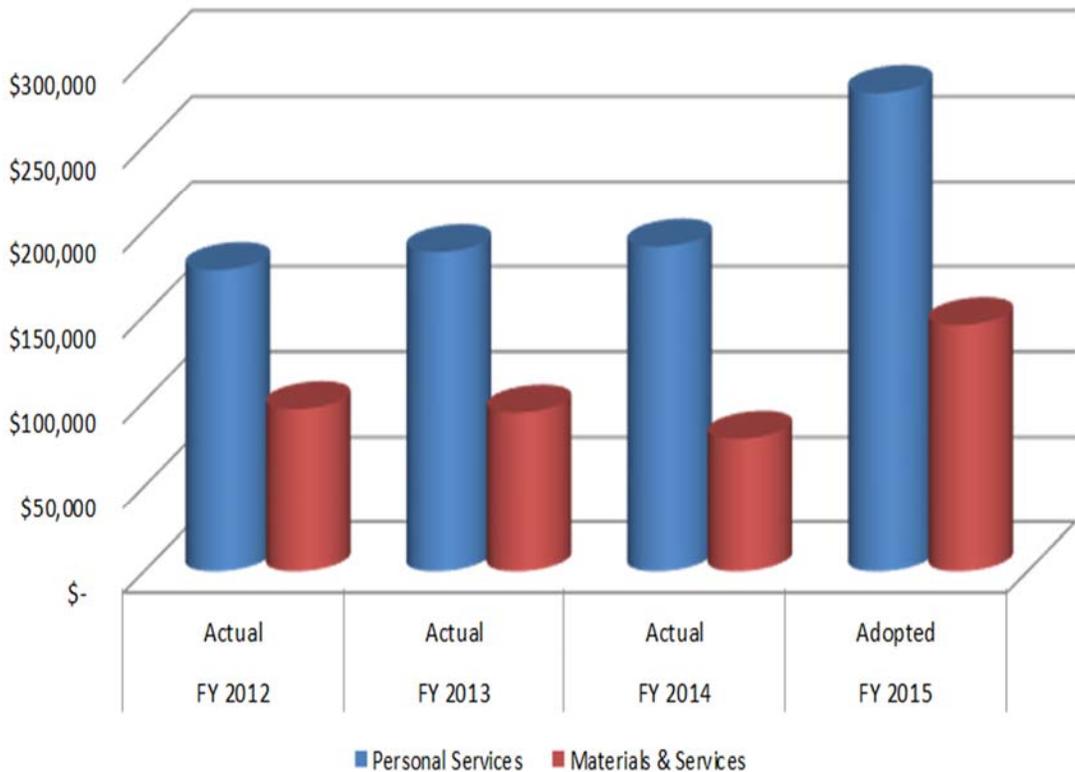
Fiscal Year 2015 Budget

Personal Services	\$ 280,918
Materials and Services	144,393
Total	\$ 425,311

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 176,681	\$ 187,208	\$ 190,480	\$ 280,918	47%
Materials & Services	95,442	93,412	78,048	144,393	85%
Total	\$ 272,123	\$ 280,620	\$ 268,528	\$ 425,311	58%
Positions Approved*	2	2	2	3	50%

*Full Time Equivalence



General Fund

Fiscal
Year
2015



Development Services/Zoning (5010)

This Division has been consolidated with the Planning Division. See Zoning and Planning Division (5035)

Percentage of General Fund 0%



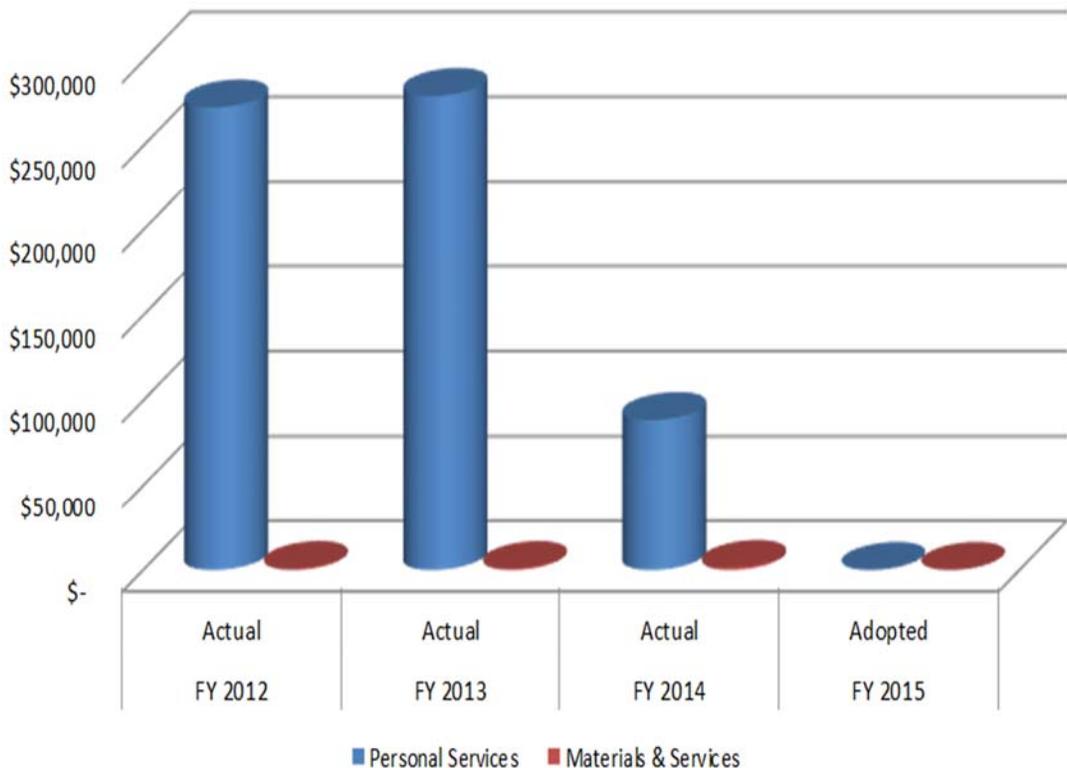
Fiscal Year 2015 Budget

Personal Services	\$	-
Materials and Services		-
Total	\$	-

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 272,723	\$ 279,488	\$ 88,552	\$ -	-100%
Materials & Services	591	560	1,164	-	-100%
Total	\$ 273,314	\$ 280,048	\$ 89,716	\$ -	-100%
Positions Approved*	5	4	4	0	-100%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

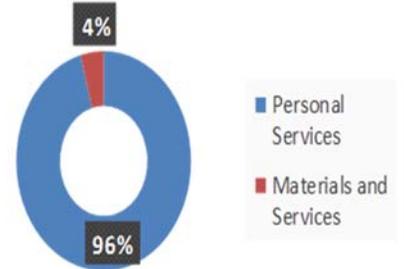
Development Services/Building Inspection (5015)

The **Building Division** is the portion of the Development Services Department that is charged with ensuring that all building construction over which the City has jurisdiction conforms to the standards set forth by the Governing Body and the State of New Mexico. This includes the issuance of building permits, the monitoring of construction, the inspection of all the appropriate building structures, follow-up on all citizen and Construction Industry Division (C.I.D.) complaints, and providing all customers with general construction information.



Percentage of General Fund

1%



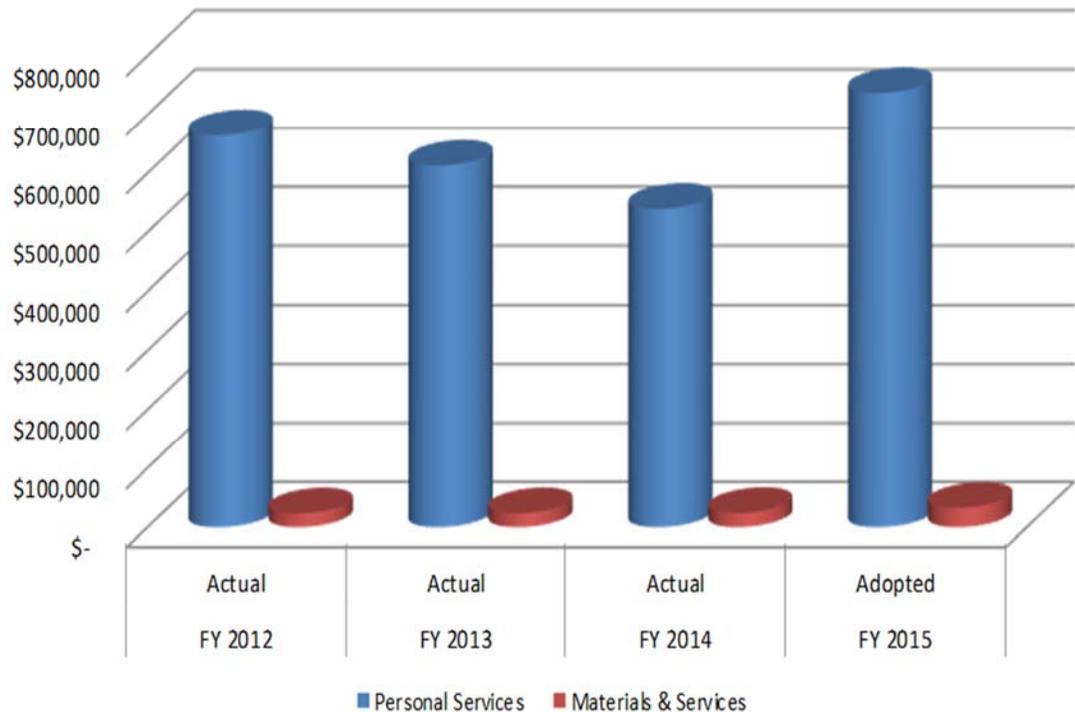
Fiscal Year 2015 Budget

Personal Services	\$ 737,060
Materials and Services	32,985
Total	\$ 770,045

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 664,828	\$ 612,774	\$ 539,301	\$ 737,060	37%
Materials & Services	23,201	23,454	23,895	32,985	38%
Total	\$ 688,029	\$ 636,228	\$ 563,196	\$ 770,045	37%
Positions Approved*	12.49	12.49	11.49	11.49	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

Development Services/Planning (5020)

This Division has been consolidated with the Zoning Division. See Zoning and Planning Division (5035)

Percentage of General Fund 0%



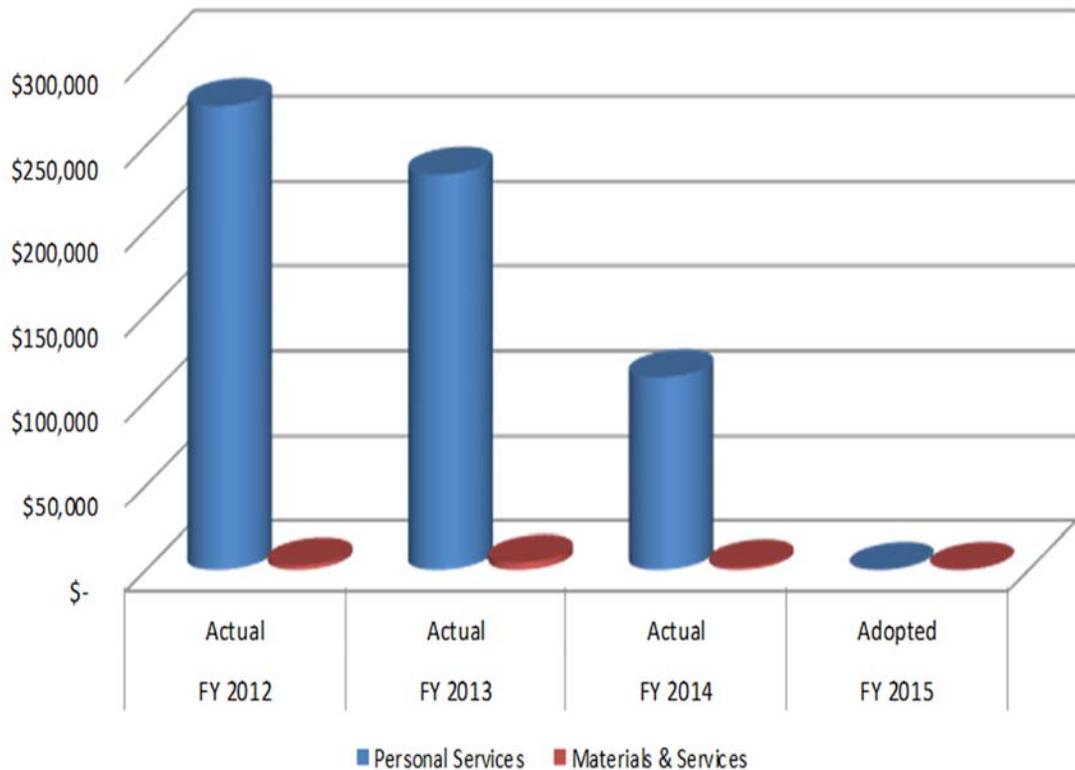
Fiscal Year 2015 Budget

Personal Services	\$	-
Materials and Services		-
Total	\$	-

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 273,198	\$ 232,991	\$ 113,532	\$ -	-100%
Materials & Services	2,603	4,344	1,584	-	-100%
Total	\$ 275,801	\$ 237,335	\$ 115,116	\$ -	-100%
Positions Approved*	4	4	4	0	-100%

*Full Time Equivalence



General Fund

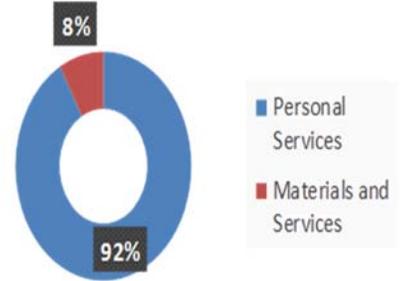
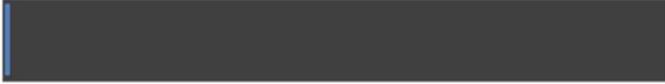
Fiscal
Year
2015

Development Services/Engineering Development (5030)

The **Engineering Development** division is responsible for overseeing the construction of public infrastructure built in conjunction with residential and nonresidential development. Division Staff works closely with all Divisions in Development Services Department, the Department of Public Works, developers, contractors, and outside agencies such as SSCAFCA and NMDOT.

Percentage of General Fund

1%



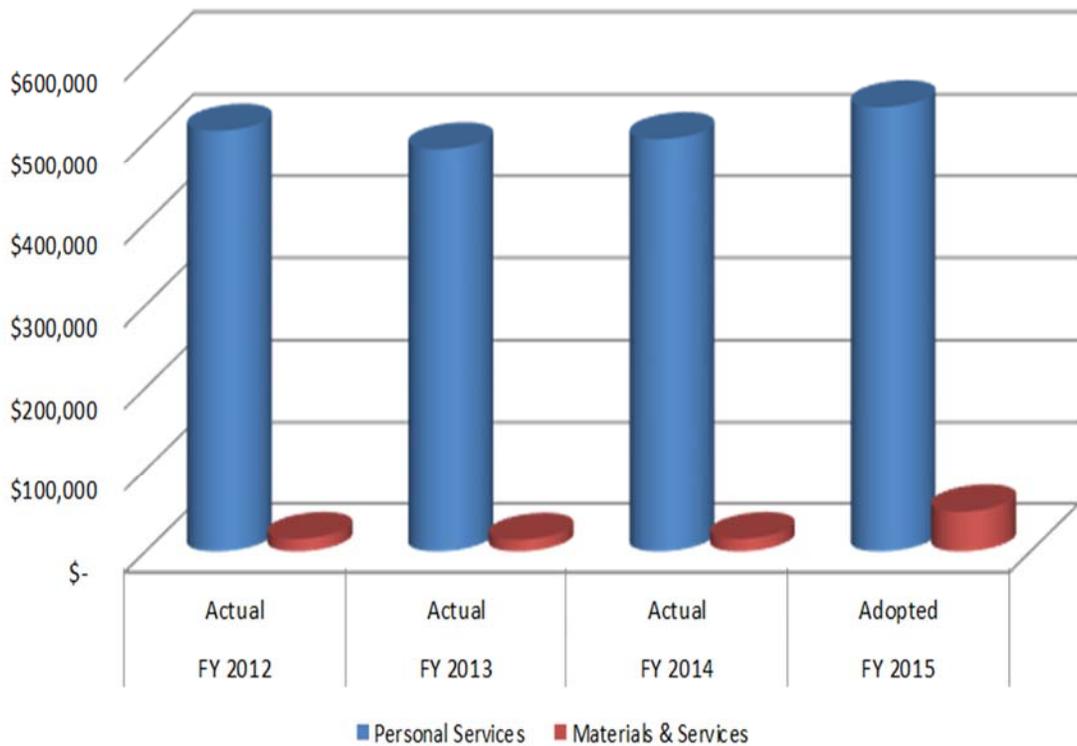
Fiscal Year 2015 Budget

Personal Services	\$ 542,216
Materials and Services	48,372
Total	\$ 590,588

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 513,539	\$ 490,994	\$ 503,455	\$ 542,216	8%
Materials & Services	15,302	14,251	15,261	48,372	217%
Total	\$ 528,841	\$ 505,245	\$ 518,716	\$ 590,588	14%
Positions Approved*	7	7	7	7	0%

*Full Time Equivalence



General Fund



Fiscal
Year
2015

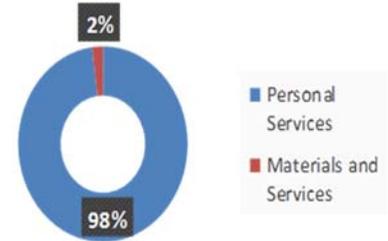


Development Services/Zoning and Planning (5035)

The **Zoning and Planning Division** of Development Services implements policy adopted by the Governing Body as it relates to health, safety, welfare, land use management, physical, social and economic development. In concert with the Planning Division, this staff provides technical support to the Planning and Zoning Board as well as the City Council with regard to land use decisions. The Zoning Division reviews and carries administrative approval authority for sign permits, special event permits, and home occupation permits. In addition they carry out residential and commercial plan reviews per the approved zoning regulations. The Division also processes requests for zone map amendments, variances, and conditional use requests. Finally, they evaluate and prepare recommendations to appeal and special exception applications for review and approval by the Planning & Zoning Board and the Governing Body. The community's physical development is managed through the subdivision review and approval process, current and long range planning efforts, land use and transportation planning. Additionally, the division maintains, monitors and updates the City's Vision 20/20 - Integrated Comprehensive Plan, provides research and analysis on a wide variety of projects including the North Central Area Plan. In general, the Division administers Chapter 9; Planning, Zoning, Land Use Management Ordinance and related ordinances as required in order to meet the needs of our community.

Percentage of General Fund

1%



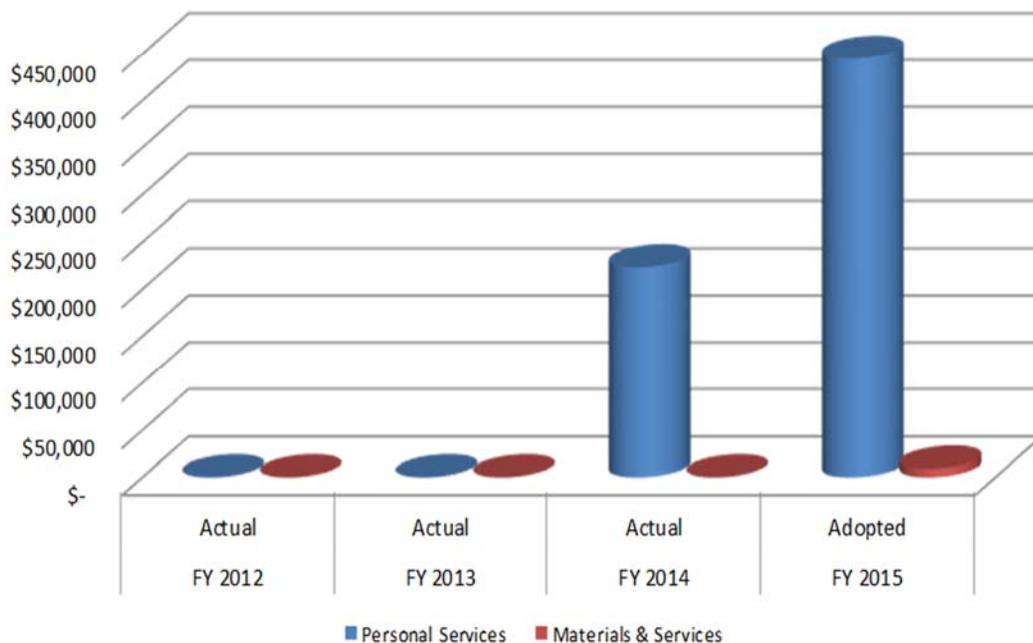
Fiscal Year 2015 Budget

Personal Services	\$ 444,833
Materials and Services	9,300
Total	\$ 454,133

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ -	\$ -	\$ 223,444	\$ 444,833	99%
Materials & Services	-	-	-	9,300	0%
Total	\$ -	\$ -	\$ 223,444	\$ 454,133	103%
Positions Approved*			7	7	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015



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General Fund



Public Works



Mission:

Public Works is dedicated to providing transportation, drainage, facilities and fleet services to the citizens of Rio Rancho and other City Departments.

Primary Services:

- Repair and Maintain City vehicles
- Provide Fuel and Maintain Fuel Tanks for City Fleet
- Clean City Buildings
- Maintain and Repair City Buildings and Equipment
- Manage and Maintain the City's GIS Program
- Manage and Oversee all Drainage, Roads, and Transportation Capital Projects
- Manage and Maintain the City's Traffic Signal Network, Pavement Preservation Program, Street Signs, and Street Lighting
- Provide Line Locating Services (Traffic Signals, Street Lights, and Storm Drains)
- Manage and Maintain all Engineering Record Documents
- Maintain and Repair Paved Roads, Dirt Roads, Drainage Ponds, and Medians
- Provide Snow Removal
- Control Weeds and Graffiti
- Provide Property Acquisition Services
- Coordinate and Monitor the Public Works Budget and ICIP

FY 15 Department Goals by City Strategic Goal:

Strategic Goal: Infrastructure

- Repair, Maintain, and Renovate City Facilities as provided in the budget
- Maintain and repair city fleet, ensuring continuity of city services
- Complete design of Lincoln Ave Phase 2
- Continue implementation of the five-year Citywide GIS Strategic plan to track existing infrastructure
- Complete preliminary design of Southern Blvd from Rainbow Blvd to NM 528
- Continue final design of Broadmoor Blvd from Northern Blvd to Paseo del Volcan
- Complete preliminary and final design of Idalia Rd from Iris Rd to NM 528
- Complete purchase of Unser Blvd Phase 2B right-of-way from Farol Rd to Paseo del Volcan
- Finish design and start construction of Westside Blvd Bridge Improvements
- Finish design and start construction Los Milagros Phase 2
- Construct the Traffic Signal at Northern Blvd. and Rockaway Blvd
- Begin using Citywide Sign Inventory Database and New Work Order Program

Strategic Goal: Fiscal Health

- Seek diverse funding opportunities to improve the quality of existing City infrastructure

Fiscal
Year
2015



Public Works

FY14 Department Accomplishments by City Strategic Goal:

Strategic Goal: Infrastructure

- Remodeled the Department of Public Safety building
- Remodeled the kitchen and bathrooms at Fire Station 1
- Repaired the walls and floors at Fire Station 6
- Re-sealed bamboo floor in the Loma Colorado Library
- Maintained and repaired City vehicles, ensuring continuity of city services
- Implemented new custodial procedures to standardized cleaning in City buildings
- Provided Hazardous Chemical and OSHA training for City staff
- Placed 352 tons of asphalt to repair pot holes and cracks in City streets
- Placed 1,103 linear feet of crack sealant to repair street cracks 1” and greater
- Maintained 150 miles of dirt road throughout the City
- Laid down dust suppressant on 1.8 miles of City dirt roads
- Completed year two of the five-year Citywide GIS Strategic and Implementation Plan
- Completed Los Milagros Phase 1
- Completed Obregon Road Improvements
- Began Citywide Traffic Sign Inventory

Strategic Goal: Fiscal Health

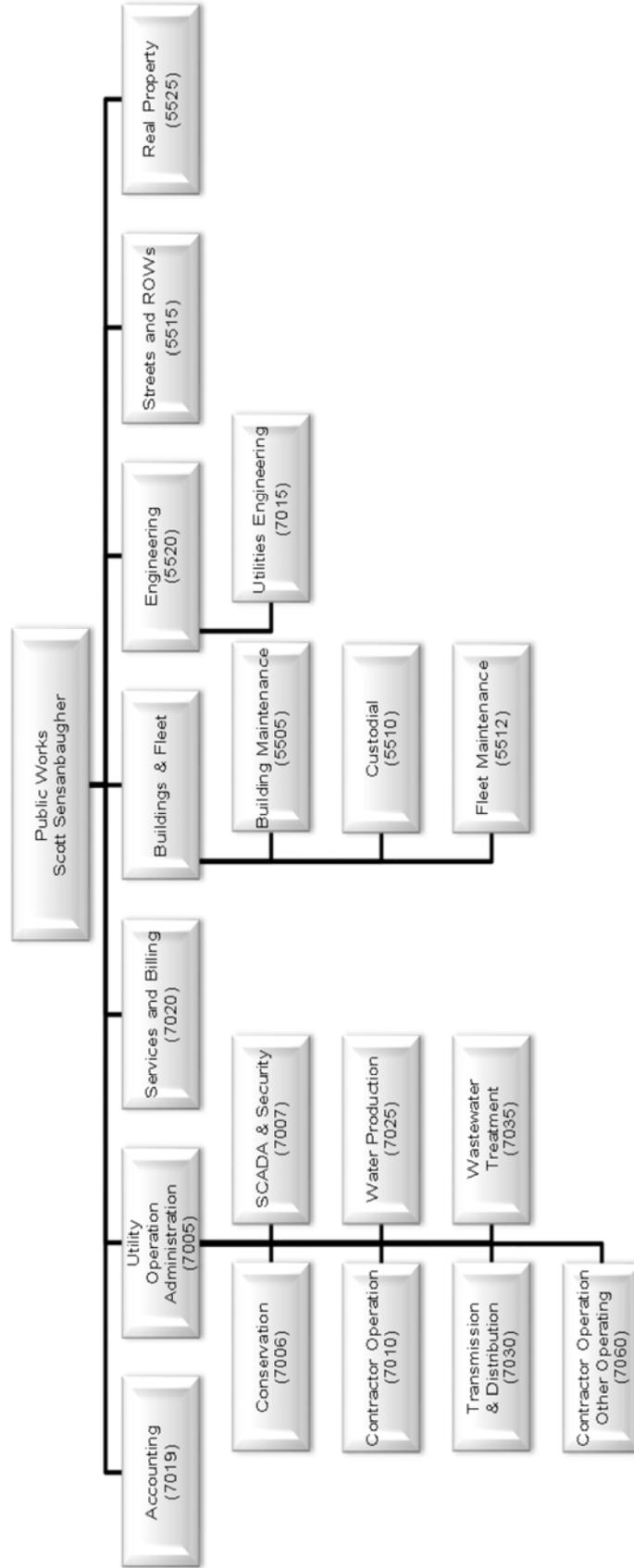
- Standardized paper, soap, and chemicals to reduce costs

General Fund



General Fund

City of Rio Rancho Department Budget Structure



Fiscal
Year
2015



General Fund

PUBLIC WORKS
Performance Indicators

Goal: INFRASTRUCTURE

Ensure that the City develops new and has well-maintained infrastructure that fosters a quality community, supports a strong economy and meets the needs of current and future residents

Indicators	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Long Term Capital Planning

Number of CIP Projects Funded	25	11	21	7
Number of CIP Projects Completed or Under Contract	30	11	17	7
All projects will continue to have published schedules that are regularly maintained, updated, and available for review. Key milestones will be shown and the critical path identified.				

Service: Paved Roads Maintenance and Repair

Complete 85% of the citizen request forms/calls for weed removal, road grading, sweeping, etc. within 5 days.	72%	80%	85%	85%
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Goal: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

Service: Maintain City Facilities

Complete facility work orders within 3.5 days on average. This measurement relates directly to facility quality, unimpeded use, and safety. Continual evolution and increase of Building Maintenance responsibility and staffing shortages are driving a downward trend, illustrated by reduced efficiency.	3.5	3.5	3.5	3.5
Building Maintenance cost per square foot. Costs include employee cost, materials/supplies, overhead, etc.	\$ 4.00	\$ 1.12	\$ 2.50	\$ 2.50

Service: Provide Custodial Services

Custodial Services cost per square foot. Costs include employee cost, materials/supplies, overhead, etc. Goal increased due to increase in square footage in concert with increased cleaning requirements of aging facilities, staffing shortages and inflation.	\$ 3.25	\$ 2.62	\$ 3.00	\$ 3.00
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Service: Repair and Maintain City Vehicles

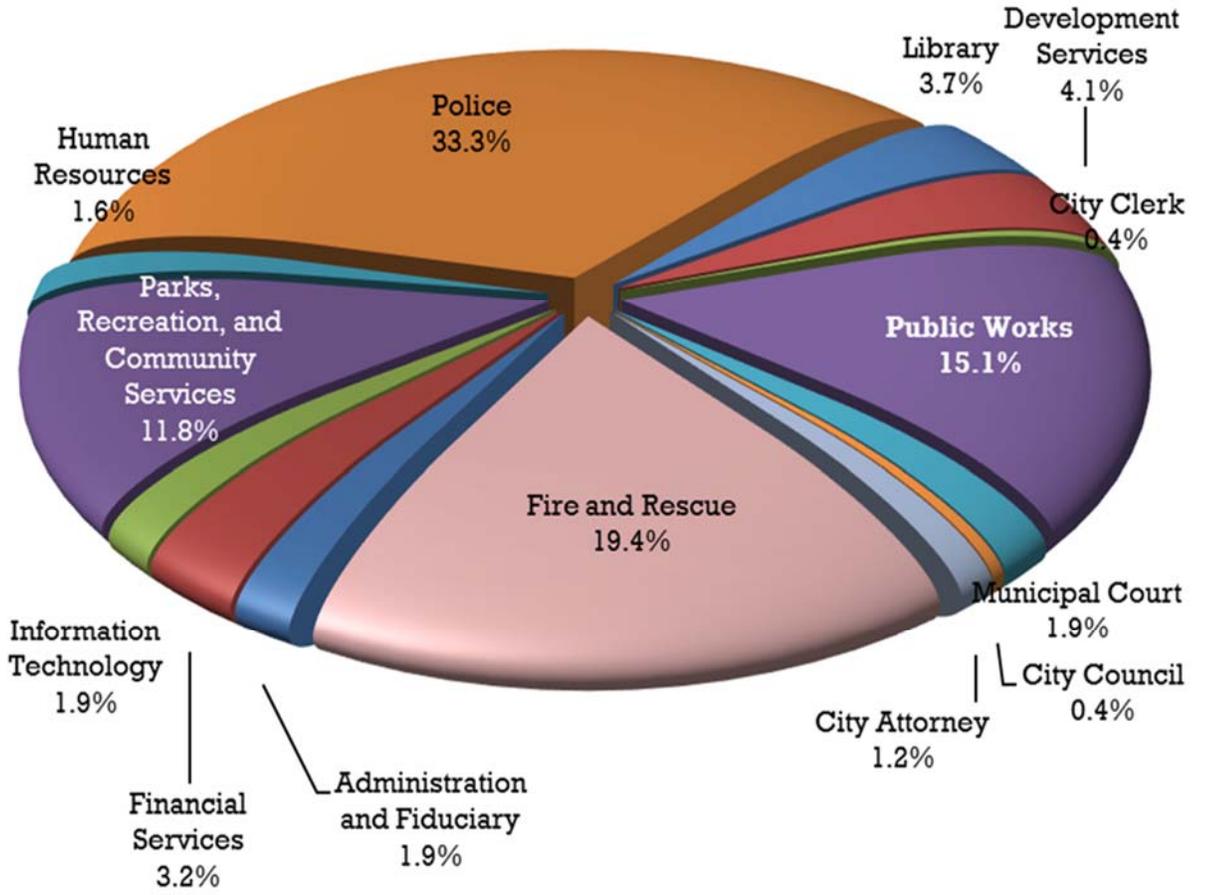
Ensure that 89% of the City's vehicle fleet is available. Numbers reflect percentage of time City vehicles are available for employee use. Continued increase in fleet size/workload will drive availability down without increased Fleet Maintenance facility and staffing increases.	89.0%	89.0%	89.0%	89.0%
Total vehicle maintenance cost. Numbers reflect total cost and cost per vehicle. This goal and reporting the true cost per vehicle will continue to be refined. Streets/ROW and Utilities vehicles are not included in this measurement.	\$ 640.44	\$ 1,370.00	\$ 1,000.00	\$ 1,000.00

Fiscal
Year
2015

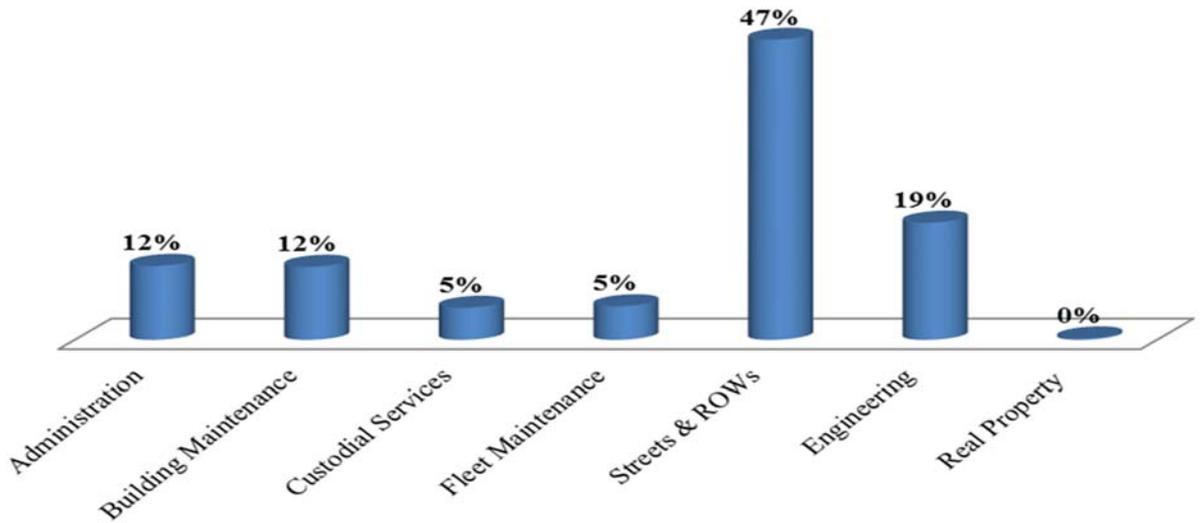


Public Works

Total Budget \$8,313,829



Percentage by Cost Center



General Fund

Fiscal
Year
2015

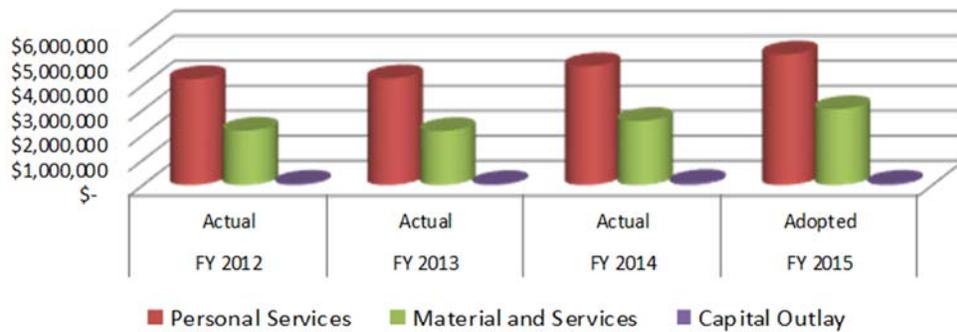


General Fund

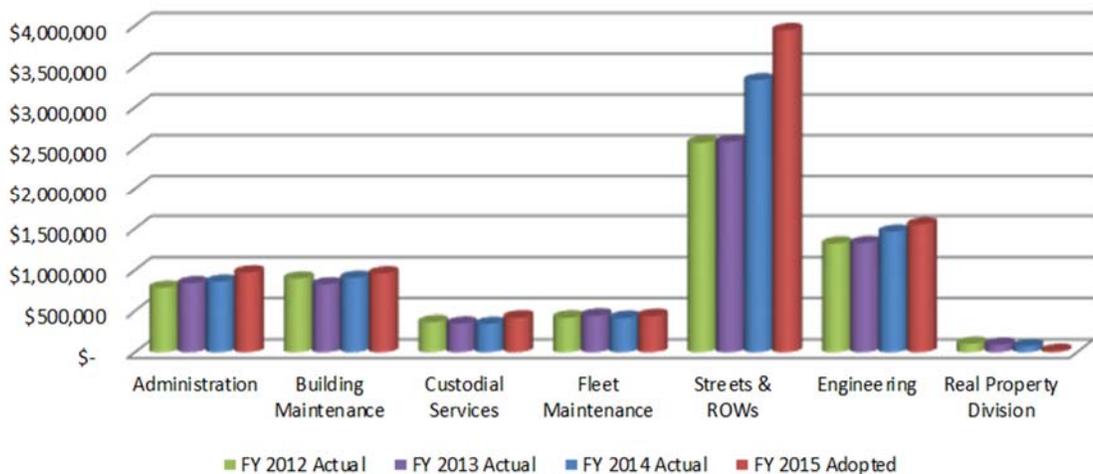
**PUBLIC WORKS DEPARTMENT
BUDGET SUMMARY
FISCAL YEAR 2014-2015**

<i>Object of Expenditures</i>	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
General Fund				
Personal Services	\$ 4,235,878	\$ 4,267,225	\$ 4,754,608	\$ 5,226,441
Material and Services	2,174,360	2,159,964	2,563,008	3,035,454
Capital Outlay	54,960	40,309	84,316	51,934
Total	6,465,198	6,467,498	7,401,932	8,313,829
Expenditure by Cost Center				
Cost Center				
Administration	\$ 783,992	\$ 840,339	\$ 859,145	\$ 971,713
Building Maintenance	897,815	825,711	906,012	960,162
Custodial Services	368,752	353,563	348,916	422,290
Fleet Maintenance	420,441	445,396	417,517	441,182
Streets & ROWs	2,564,262	2,575,911	3,332,396	3,947,097
Engineering	1,325,072	1,331,419	1,462,865	1,551,370
Real Property Division	104,864	95,159	75,081	20,015
Total	6,465,198	6,467,498	7,401,932	8,313,829

By Type of Expenditures



Expenditures by Cost Center



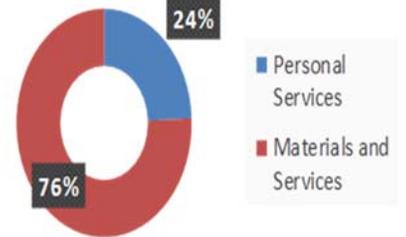
Fiscal
Year
2015

Public Works/Administration (5501)

Public Works Administration manages and directs the Accounting, Utility Billing, Utility Operation, Engineering, Buildings & Fleet and Streets & Rights-of-Way divisions. This division is also responsible for the negotiation and purchase of water rights and managing the City's water and wastewater enterprise budget.

Percentage of General Fund

2%



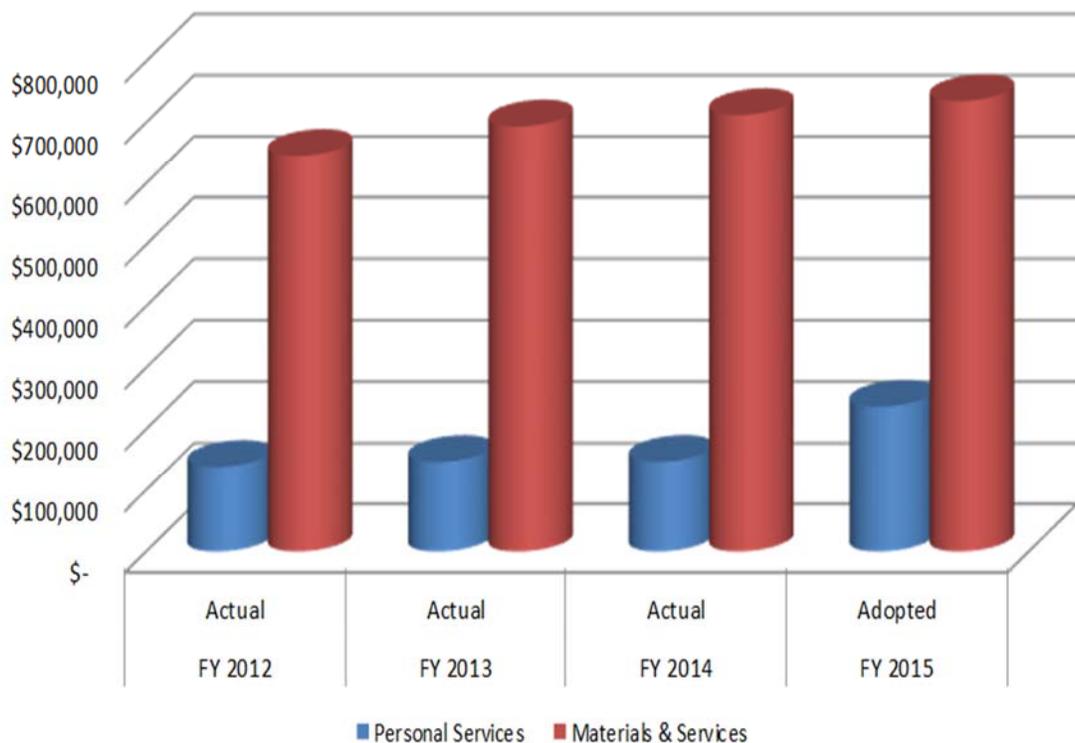
Fiscal Year 2015 Budget

Personal Services	\$ 236,501
Materials and Services	735,212
Total	\$ 971,713

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 138,370	\$ 146,549	\$ 146,729	\$ 236,501	61%
Materials & Services	645,622	693,790	712,416	735,212	3%
Total	\$ 783,992	\$ 840,339	\$ 859,145	\$ 971,713	13%
Positions Approved*	1	1	1	2	100%

*Full Time Equivalence



General Fund



Fiscal
Year
2015

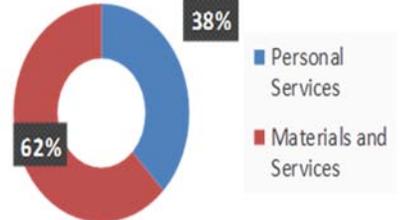
Public Works/Building Maintenance (5505)

Building Maintenance, a division of the Public Works Department, provides maintenance, guidance, repairs, renovations, and upgrades for all city buildings. The division's purpose is to maintain city buildings to an appropriately safe and serviceable level that enables each department to fully perform their duties and serve the public. The division works to minimize overall costs, building repair response time and degradation, by implementing and enforcing proven facility unscheduled maintenance programs.



Percentage of General Fund

2%



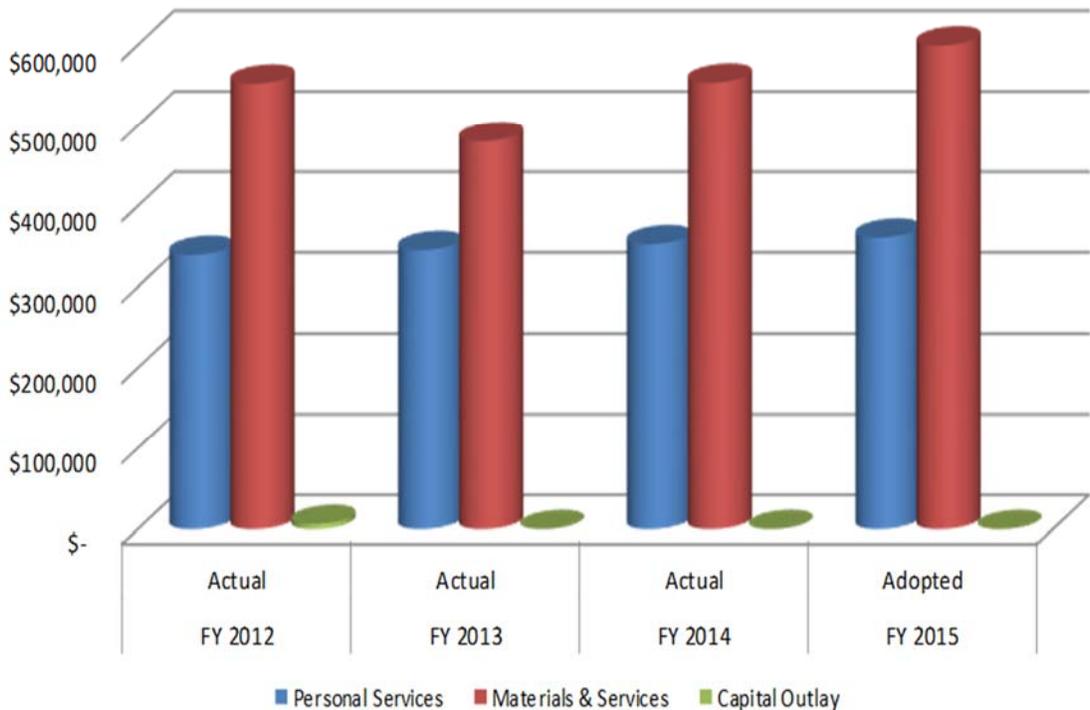
Fiscal Year 2015 Budget

Personal Services	\$ 360,707
Materials and Services	599,455
Total	\$ 960,162

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 339,401	\$ 345,269	\$ 352,608	\$ 360,707	2%
Materials & Services	552,164	480,442	553,404	599,455	8%
Capital Outlay	6,250	-	-	-	0%
Total	\$ 897,815	\$ 825,711	\$ 906,012	\$ 960,162	6%
Positions Approved*	6	6	6	6	0%

*Full Time Equivalence



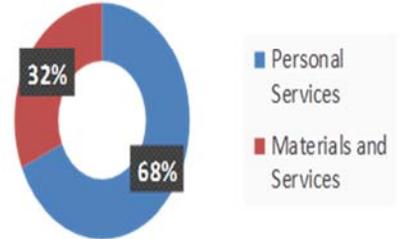
General Fund

Fiscal
Year
2015



Public Works/Custodial Services (5510)

Custodial, a division of the Public Works Department provides the custodial and cleaning services for all city buildings.



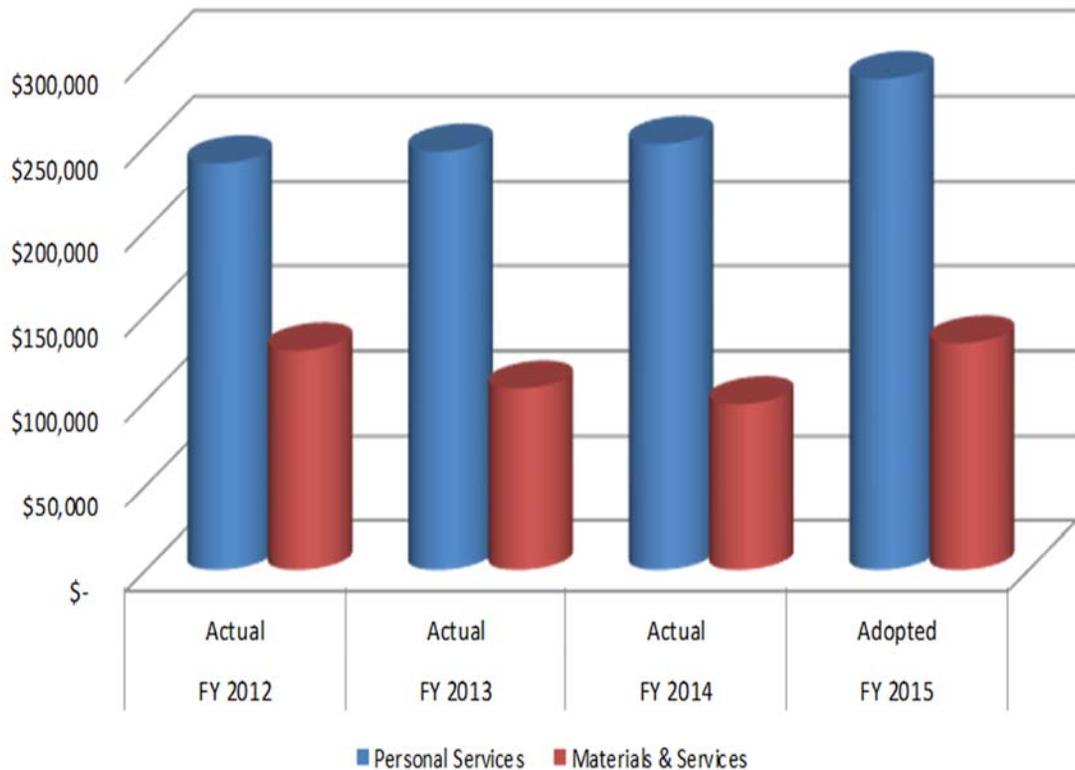
Fiscal Year 2015 Budget

Personal Services	\$ 289,060
Materials and Services	133,230
Total	\$ 422,290

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 239,659	\$ 246,541	\$ 251,042	\$ 289,060	15%
Materials & Services	129,093	107,022	97,874	133,230	36%
Total	\$ 368,752	\$ 353,563	\$ 348,916	\$ 422,290	21%
Positions Approved*	7	7	8	8	0%

*Full Time Equivalence



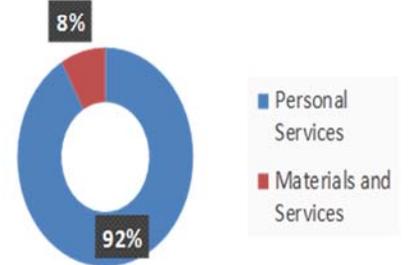
General Fund

Fiscal
Year
2015



Public Works/Fleet Maintenance (5512)

Fleet Maintenance, a division of the Public Works Department, provides maintenance, guidance, repairs, renovations, and upgrades for all city vehicles. The division's purpose is to maintain city vehicles to an appropriately safe and serviceable level that enables each department to fully perform their duties and serve the public. The division works to minimize overall costs, vehicle downtime by implementing and enforcing proven vehicle preventive and unscheduled maintenance programs.



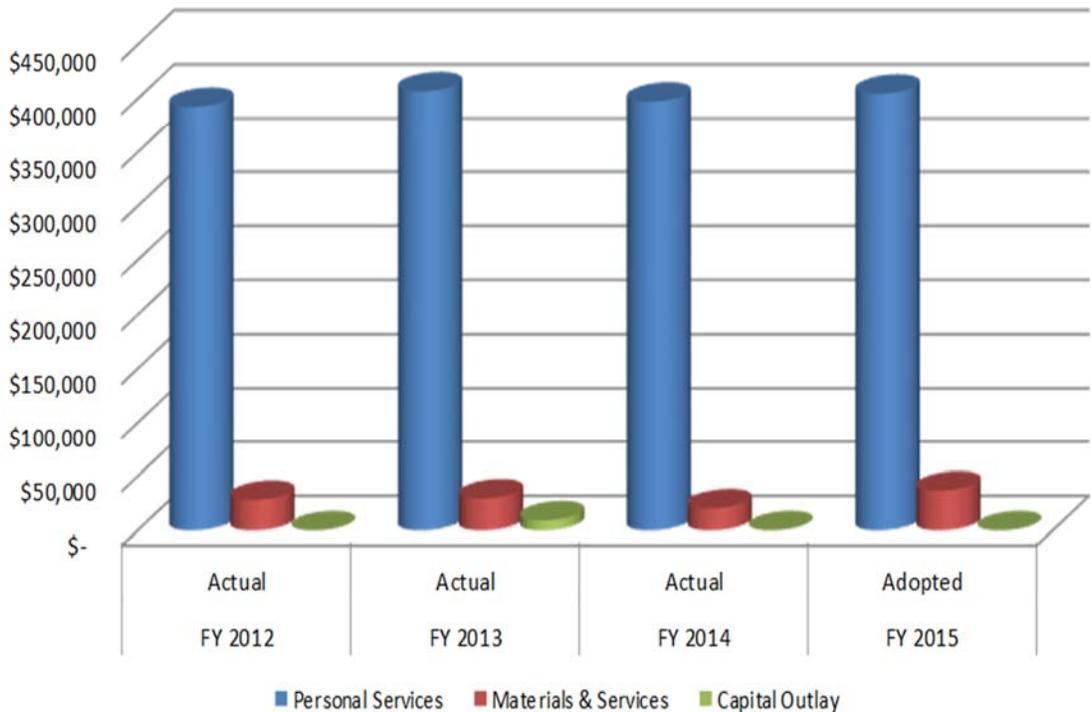
Fiscal Year 2015 Budget

Personal Services	\$ 404,641
Materials and Services	36,541
Total	\$ 441,182

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 392,426	\$ 406,870	\$ 397,317	\$ 404,641	2%
Materials & Services	28,015	29,304	20,200	36,541	81%
Capital Outlay	-	9,222	-	-	0%
Total	\$ 420,441	\$ 445,396	\$ 417,517	\$ 441,182	6%
Positions Approved*	6	6	6	6	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

Public Works/Streets & Right-of-Way (5515)

Streets & Rights-Of-Way, a division of the Public Works Department, strives to efficiently and cost effectively provides the residents with a variety of services. Infrastructure maintenance is the major focus of our operations and includes road pavement repairs, resurfacing, storm water facilities management, road grading, street sweeping, weed and litter maintenance, and median and right of way maintenance. As employees we are committed to fulfilling our goals and objectives within the budgeted resources. In the spirit of teamwork we recognize the importance of courteous and timely service to our community.



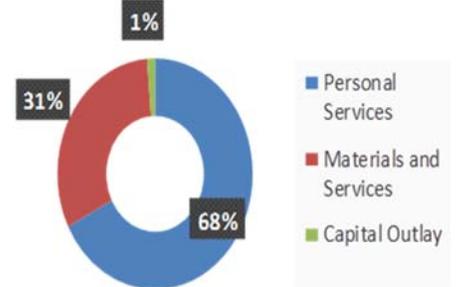
Percentage of General Fund

7%



Fiscal Year 2015 Budget

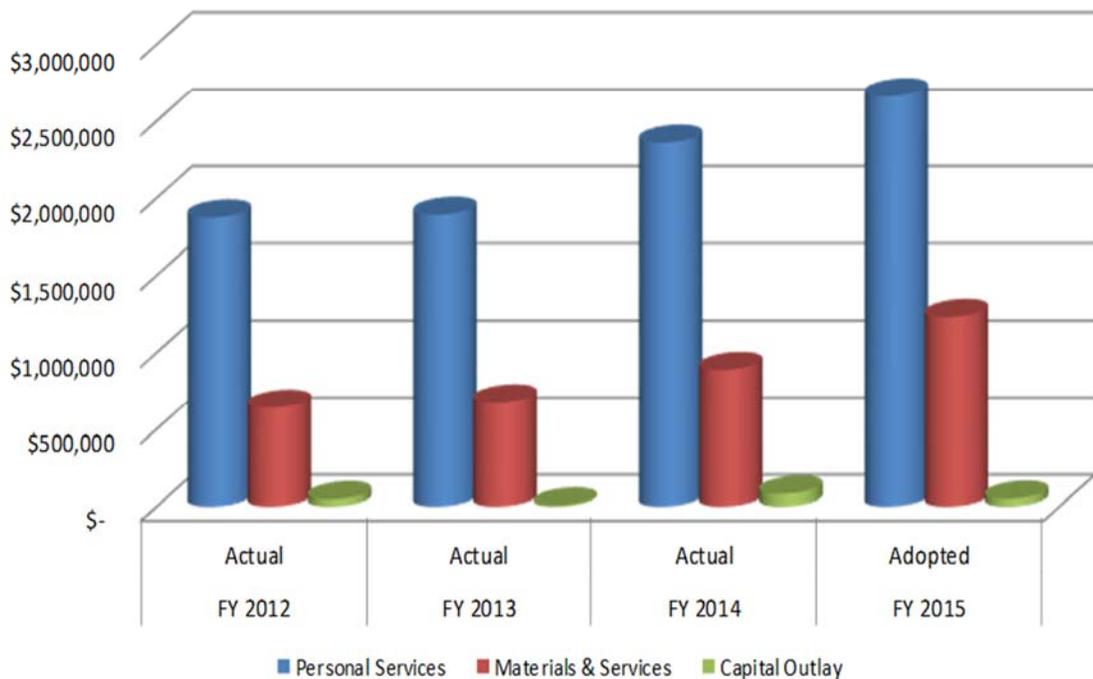
Personal Services	\$ 2,662,763
Materials and Services	1,232,400
Capital Outlay	51,934
Total	\$ 3,947,097



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 1,873,850	\$ 1,891,353	\$ 2,359,633	\$ 2,662,763	13%
Materials & Services	641,702	676,658	888,447	1,232,400	39%
Capital Outlay	48,710	7,900	84,316	51,934	-38%
Total	\$ 2,564,262	\$ 2,575,911	\$ 3,332,396	\$ 3,947,097	18%
Positions Approved*	48	47	47	49.3	5%

*Full Time Equivalence



General Fund

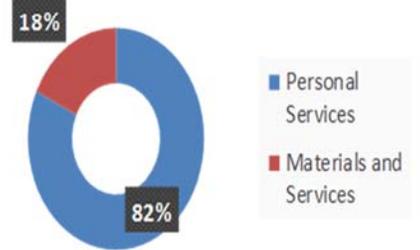
Fiscal
Year
2015

Public Works/Engineering (5520)

Engineering, a division of the Public Works Department, continues to strive to enhance the quality of life for the residents of Rio Rancho by ensuring that quality utility, transportation, and drainage infrastructure is built by the development community and by the Department of Public Works via its Capital Improvements (CIP) projects.

Percentage of General Fund

3%



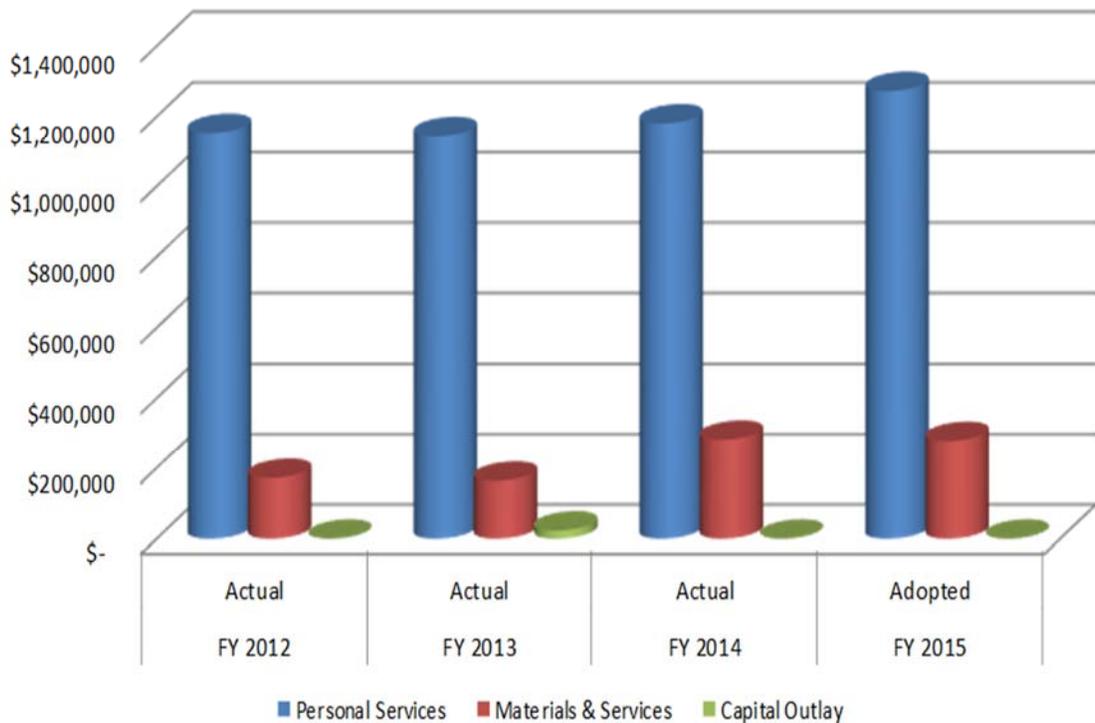
Fiscal Year 2015 Budget

Personal Services	\$ 1,272,769
Materials and Services	278,601
Total	\$ 1,551,370

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 1,153,660	\$ 1,144,735	\$ 1,180,762	\$ 1,272,769	8%
Materials & Services	171,412	163,497	282,103	278,601	-1%
Capital Outlay	-	23,187	-	-	0%
Total	\$ 1,325,072	\$ 1,331,419	\$ 1,462,865	\$ 1,551,370	6%
Positions Approved*	16	17	17.5	17.5	0%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

Public Works/Real Property Division (5525)

The Real Property Division within the Public Works Department, implements the policy adopted by the Governing Body and City Administration as it relates to Lands Management/Real Estate Transactions. This division actively manages land acquisition and disposition for all departments. Beginning FY15 this division has been repositioned within the Public Works Administration division.

Percentage of General Fund

0%



■ Personal Services
■ *Materials and Services

Fiscal Year 2015 Budget

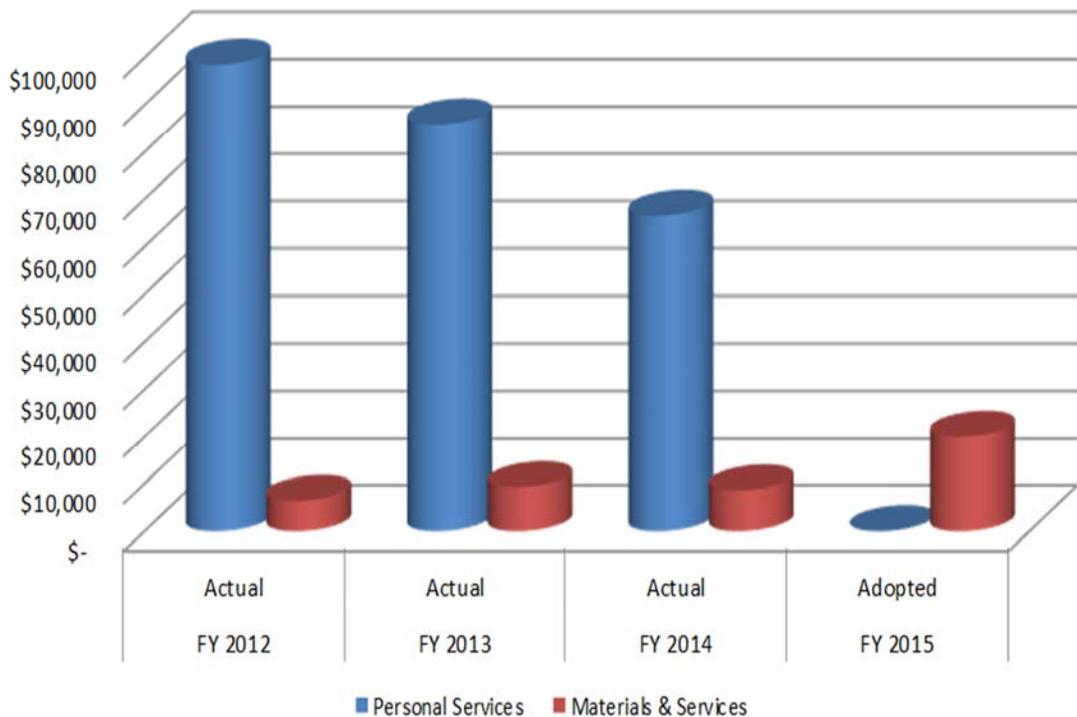
Personal Services	\$	-
*Materials and Services		<u>20,015</u>
Total	\$	20,015

*Beginning FY15, Materials and Services has been repositioned to the Administrative Division within Public Works.

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 98,512	\$ 85,908	\$ 66,517	\$ -	-100%
Materials & Services	6,352	9,251	8,564	20,015	134%
Total	\$ 104,864	\$ 95,159	\$ 75,081	\$ 20,015	-73%
Positions Approved*	2	1	1	0	-100%

*Full Time Equivalence



General Fund

Fiscal
Year
2015



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General Fund



Police Department

Mission:

The mission for every member of the Police Department is to consistently seek and find ways to affirmatively promote, preserve, and deliver a feeling of security, safety, and quality services to all persons within the City of Rio Rancho.



Primary Services:

- Emergency Communication Center Operations
- Police Patrol Operations
- Traffic Enforcement and Crash Investigation
- Criminal Investigations
- Police Administrative Services
- DPS Training and Recruiting
- High Risk Tactical Police Operations
- School Resource Officers
- Specialty Police Services
- School Crossing Guards
- Prisoner Care
- Animal Control
- Code Enforcement
- Crime Victim Advocacy
- Crime Prevention

FY 15 Department Goals by City Strategic Goal:

Strategic Goal: Public Safety Services

- Define and establish service and staffing levels.
 - ◇ Review and implement staffing study recommendations.
 - ◇ Work with the Regional Computer Forensic Lab to provide a sworn officer in order to conduct specialized computer-related investigations.
 - ◇ Initiated a Bait Car program to counter stolen vehicles and property from within vehicles.
 - ◇ Recruitment and filling of the Crime Analyst position.
 - ◇ The department will pursue a grant under the Community Oriented Police grant program for two police officers.
 - ◇ Outsource the school crossing guard program.
 - ◇ Hire a part-time employee to review RedFlex violations.
 - ◇ Information Technology Coordinator position was established and funded for Regional Communications.
 - ◇ A funding deficiency was discovered regarding the testing of new police applicants; funding for the tests was approved for FY15.
 - ◇ Develop and establish a multi-agency, metro area mental health crisis intervention program to provide a mental health safety net for the community and the training and support to enable officers to assist those in need.
- Create and implement a plan to meet the public safety facility needs.
 - ◇ The need for additional evidence storage was identified and placed on the ICIP.
 - ◇ Continue department interior and exterior upgrades.



Police Department

Continuation of FY 15 Department Goals by City Strategic Goal:

- Develop a regional approach to Emergency Communications.
 - ◊ Through cooperation with Sandoval County, Corrales, Bernalillo, and Rio Rancho, a disused radio tower was repurposed at a key location in Corrales to begin the foundation for improved radio communications and data transfer for Rio Rancho public safety and surrounding jurisdictions.
 - ◊ A memorandum of agreement is being drafted for joint sharing of the tower.
 - ◊ A staff study is in-progress to address the near term and future public safety communication's needs.
- Create and implement a plan to establish, with voter approval, a public safety tax.

FY14 Department Accomplishments by City Strategic Goal:

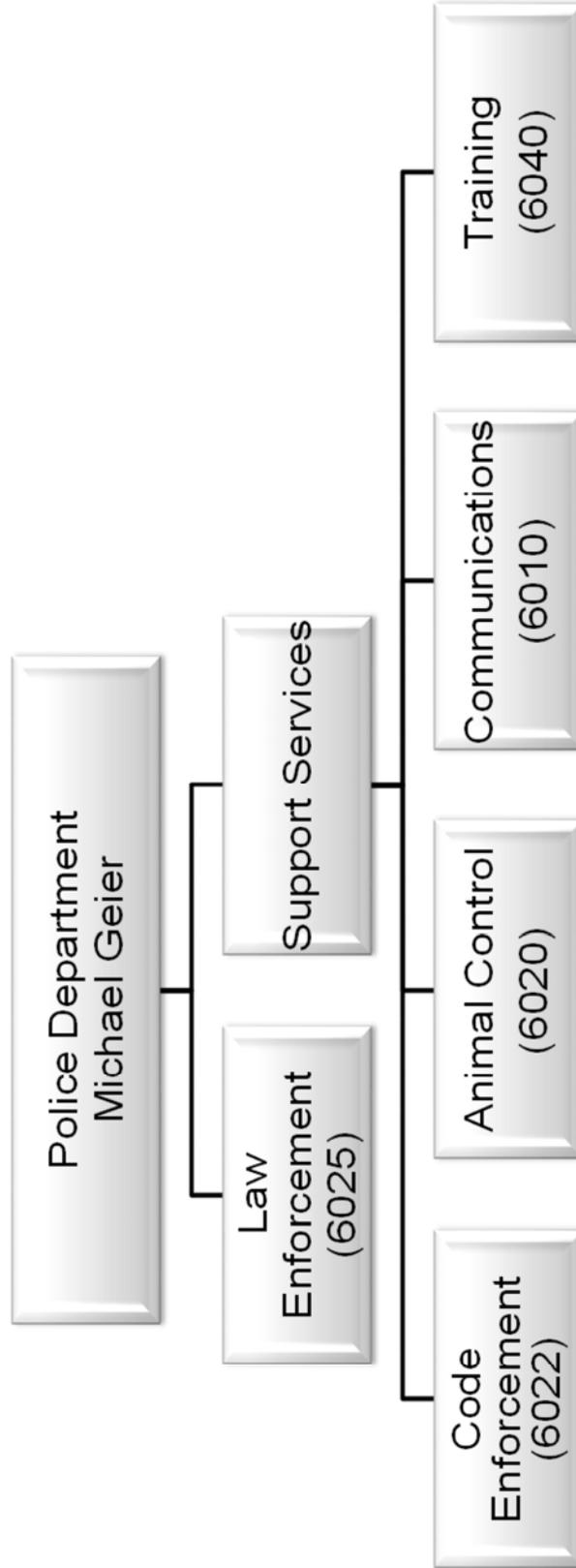
Strategic Goal: Public Safety Services

- Adjusted patrolling responsibilities to focus on property crime while created a standalone property crime unit to focus solely on this growing problem.
- Employed quarterly testing of police candidates in ordered to establish qualified individuals for hiring and quicker training return a police officer back to patrol service.
- Added analysis capabilities to current crime mapping software and trained staff in use for identification of crime trends and directed optimal response methods identified areas.
- Identified and budgeted for contingencies for increased use of lone existing facility while prioritizing the northern substation in the City's ICIP to spread services consistent with growth.
- Emphasis placed on new vehicle acquisition to replace aging fleet, working with the Finance Department to establish a 5 year replacement plan.
- Continue quarterly meetings with the Sandoval Regional Communications Center Advisory Board.
- Removal of northern communications tower through a public/private partnership and relocated to another site that will improve existing "dead spots" for the City of Rio Rancho public safety services and Sandoval County communications.
- Initiated and discussed ideas for county wide revenue generation through the Sandoval County Regional Communications Center.
- Two additional police officer positions were established and filled.
- A new parking area was built at Police HQ to meet the needs of the officers, detectives, and administrative staff.
- A secure storage lot for seized vehicles and special purpose police vehicles was built.
- A plan was developed for the systematic upgrade of Police HQ's carpeting. The first phase of the project was completed in FY14.



General Fund

City of Rio Rancho Department Budget Structure



Fiscal
Year
2015



General Fund

POLICE				
Performance Indicators				
Goal: GOVERNMENT SERVICES				
Deliver quality service to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.				
Cost Center	2012	2013	2014	2015
	Actual	Actual	Target	Target
Service: Administration (Cost Center: Administration)				
Number of records entered into records management system.	30,501	33,515	34,000	35,000
Percentage +/-(-)	-0.80%	9.88%	1.45%	2.94%
The records division added a new clerk shortly after the beginning of FY14. The new employee, along with other enhancements, has resulted in a near real-time entry of reports into the records management system. This has greatly aided police services by providing up-to-date information with which to evaluate crime trends. The number of records entered increased from FY12 to FY13 and it is anticipated that the number of records will be in line with any changes in the population.				
Service: Animal Control (Cost Center: Animal Control)				
Surrender/Stray totals	2,126	1,958	2,024	2,220
Adoption	785	707	757	762
Reclaim	757	694	675	750
Euthanasia	576	567	582	575
Other	42	47	47	47
For the welfare of the animals in the City's care, the goal is to minimize euthanasia and maximize reclaims and adoptions. The Department has made strides in streamlining the processes at ACO and it is anticipated that these changes will become apparent during FY15.				
Service: Code Enforcement (Cost Center: Code Enforcement)				
Annual calls for service for Code Enforcement.	8,741	8,563	8,700	8,900
As the economy has stabilized, there have been less foreclosures each year; however, there are still many vacant properties throughout the City. The Code Enforcement section has put emphasis on the foreclosed properties and has been working with the lending institutions to ensure the properties do not fall into a state of disrepair. The goal is to take a proactive stance on violations in order to improve the quality of life for the community, therefore FY15 will likely have an increase in calls for service.				

Fiscal
Year
2015



General Fund

POLICE Performance Indicators				
Goal: PUBLIC SAFETY SERVICES				
Provide services to ensure the safety and health of the community through quality police, fire and emergency medical services.				
Cost Center	2012 Actual	2013 Actual	2014 Target	2015 Target
Service: Communication Center Operations				
Emergency and non-emergency calls answered within six seconds	83%	83%	82%	80%
By maintaining minimum staffing requirements, the center was able to maintain good customer service to the citizens of Sandoval County. The measure for goal attainment will be 80% for FY15.				
Dispatchers average response time from the start of call to dispatch.	Priority 1 Total	Priority 1 Total	Priority 1 Total	Priority 1 Total
Average	3.22	3.44	3.17	3.00
Recruiting and hiring of new positions is still taking place. When these positions are filled, frequencies will be separated which will allow calls to be dispatched quicker on the average. Goal attainment in FY15 will be measured by an average of 3 minutes and 00 seconds for start to dispatch average time.				
Amount of training monies allotted per law enforcement officer.	\$323.74	\$323.74	\$473.73	\$473.73
The Department budgets annually to train all full time Law Enforcement Officers. Officers are required to attend basic and advanced training in order to maintain their Law Enforcement Certification. Basic training is required so that an officer can stay proficient with Firearms Qualifications, Legal Updates, Domestic Violence Incidents, Emergency Vehicle Operations and other relevant topics that are mandated by the New Mexico Law Enforcement Academy. Advanced training is required to aid officers that wish to enhance their careers when testing for a promotion or applying to a specialty unit. These advanced classes can include, Field Training Officer, First Line Supervisor, Mid Management, Firearms Instructor, Interview and Interrogations, Homicide Investigations, Drug Recognition Expert, Crash Reconstruction, School Resource Officer and Defensive Tactics. Advanced Training not only allows the Department to develop officers for future needs as officers leave the Department through retirements, but it also allows us to continue to provide a quality service to the citizens of the community when responding to incidents of violent crimes and motor vehicle fatalities. Advanced training ensures that our staff is properly trained in all aspects of Law Enforcement to include criminal prosecution and civil liability.				
Service: Police Patrol Operations (Cost Center: Law Enforcement)				
Response times to priority calls	6.45	6.38	6.30	6.20
Time + (-)	-0.08	-0.01	-0.01	-0.02
The roadway miles and patrol coverage area of the City of Rio Rancho continue to increase. The trend over the past few years has been a slight increase in response times. For FY12, police responded to all calls for service on average of 6.52 minutes. The department would like to again begin to decrease response times by continuing to increase staffing levels, improve communications, and to streamline tasks to enhance officer availability for calls.				

Fiscal
Year
2015



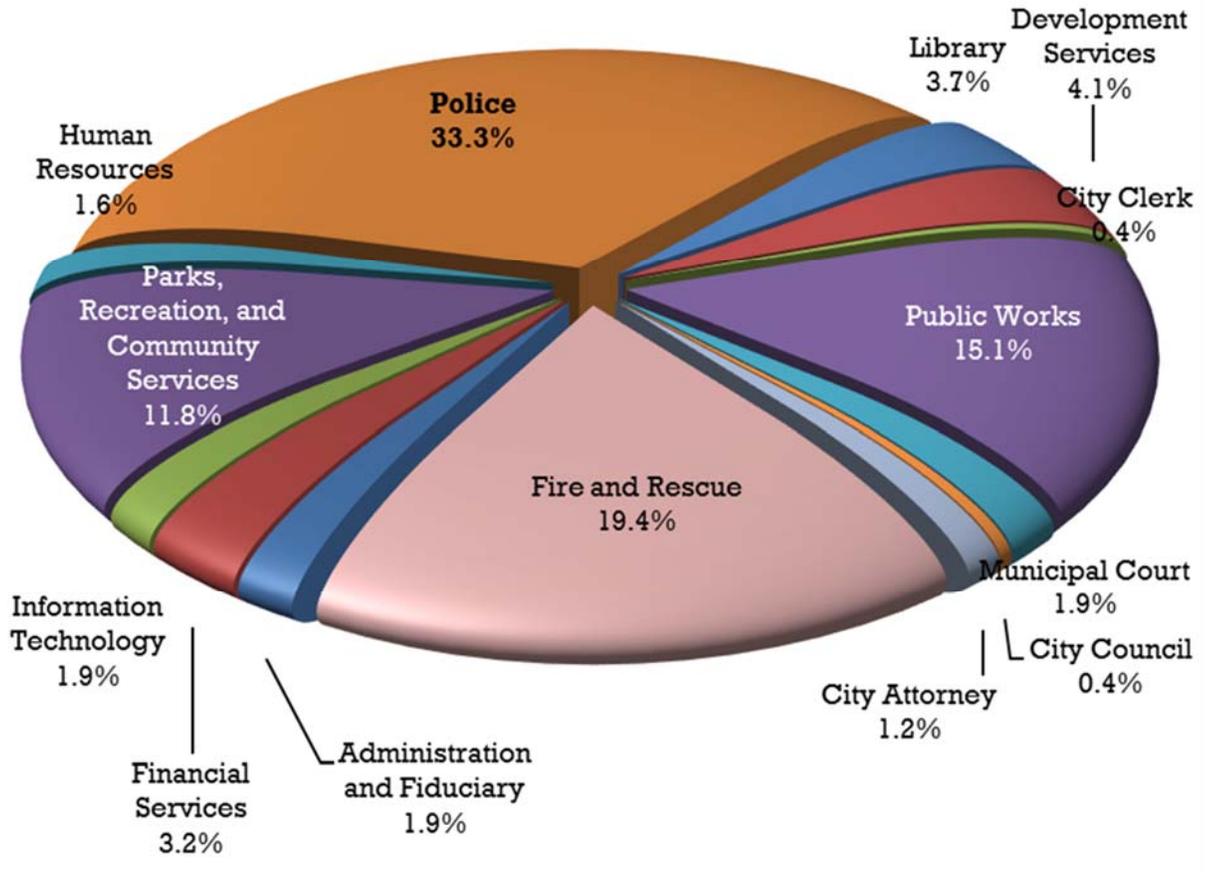
General Fund

POLICE Performance Indicators				
Cost Center	2012	2013	2014	2015
	Actual	Actual	Target	Target
Service: Traffic Enforcement (Cost Center: Law Enforcement)				
Number of alcohol related crashes per capita (1,000)	2.5	4.40	2.00	2.00
Percentage + (-)	45.16%	76.00%	-54.55%	-3.85%
<i>Based on estimated population</i>	89,320	90,587	90,587	90,587
<p>Currently the Department has allocated 2 officers and 1 Sergeant to focus on and combat DWI violations. Their initial production numbers are quite impressive. That said, it is realistic to believe that their efforts can contribute to a 4% decrease in alcohol related crashes and or fatalities within the City. In FY13 there were 1517 reported crashes and 67 DWI arrests related to those crashes. This an increase in rate from FY12 where there were 1593 crashes of which 41 were DWI related.</p>				
Service: Criminal Investigations (Cost Center: Law Enforcement)				
Criminal arrests per capita (1,000)	70.43	74.56	77.00	79.00
Percentage of change from '06	-2.73%	5.86%	3.3%	2.6%
<i>Based on estimated population</i>	89,320	90,587	90,587	90,587
<p>In FY12 there were 6,291 arrests with a population of 89,320 (70.43 per capita) with a slight increase to 74.56 arrests per capita in FY13. The significance of a high arrest rate is that the higher the rate, the more proactive and effective the Department is and directly correlates to a lower crime rate. The Department has been successful at keeping Rio Rancho as one of the safest cities in New Mexico and the arrest rate is a good indicator of its effectiveness.</p>				
Violent crime clearance rate	(556/753) 73.8%	(577/759) 76%	77%	79%
Percentage + (-)	-1.1%	-2.3%	0.0%	0.0%
<p>Violent crime clearance rate is a performance indicator established in FY07. As indicated above, clearance rates have remained fairly consistent. There are several reasons why an annual deviation is experienced. One such example is the necessity of carrying a case from one fiscal year to the next. The number of cases carried over is dependent upon case complexity. For FY15, our goal will be a clearance rate that is higher than the previous year's rates.</p>				
Property crime clearance rate	(417/1889) 22%	(377/2025) 18.6%	22%	24%
Percentage + (-)	8.0%	14.8%	0.0%	0.0%
<p>Property crimes are more difficult to solve than violent crimes, because many of the property crimes involve suspects not known to the victims. Another challenge with the statistics in this area is that one arrest may impact multiple cases, but the method in which the data is captured does not reflect that phenomenon. The Department established a separate property crime section within CID that works closely with the Special Services Unit. The cooperative efforts between the two units has created a synergistic effect on crime. While the clearance rate appears low, the units have targeted repeat and known offenders, which has kept the per capita property crime rate consistent at 2.1/2.2 incidents per 1,000 for FYs 12 and 13. The goal is to increase the clearance rate consistently over the next 5 years. This clearance rate is directly related to the criminal arrests per capita performance indicator.</p>				

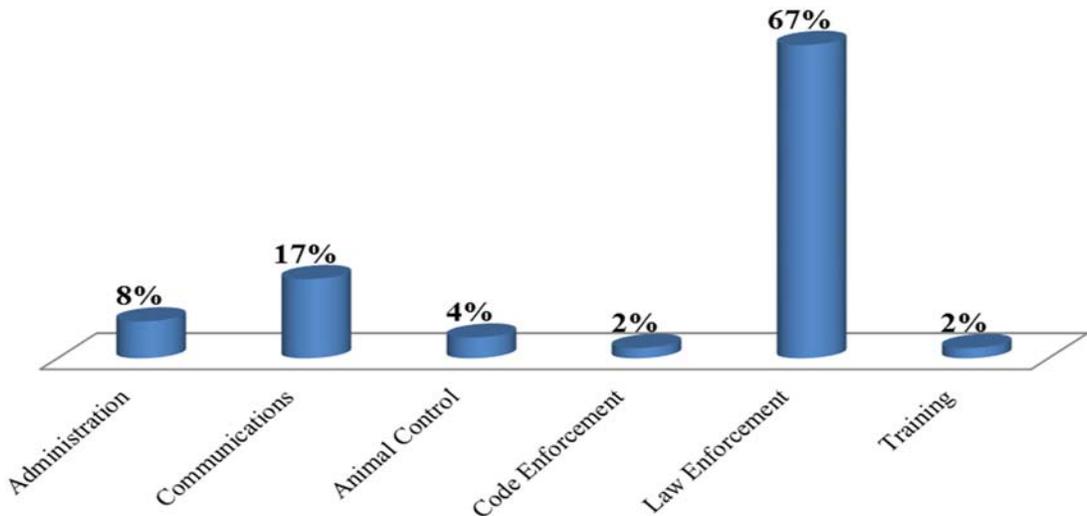
Fiscal
Year
2015



Police Department Total Budget \$18,316,099



Percentage by Cost Center



General Fund

Fiscal
Year
2015

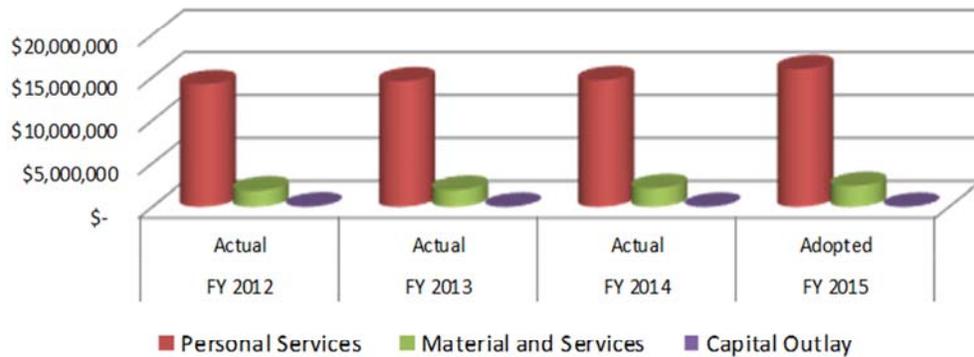


General Fund

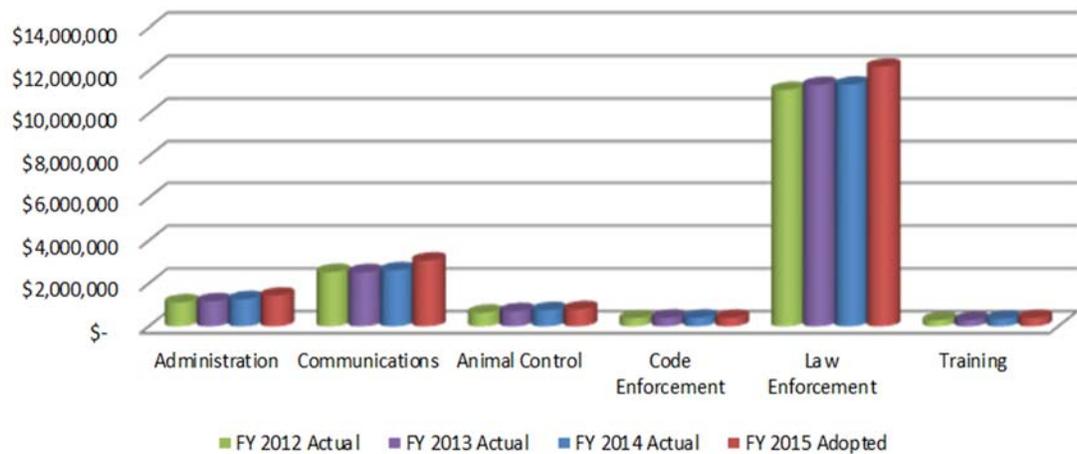
**POLICE DEPARTMENT
BUDGET SUMMARY
FISCAL YEAR 2014-2015**

<i>Object of Expenditures</i>	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
General Fund				
Personal Services	\$ 14,194,541	\$ 14,540,749	\$ 14,659,180	\$ 15,960,168
Material and Services	1,837,126	1,910,516	2,097,279	2,348,431
Capital Outlay	37,849	5,000	3,831	7,500
Total	16,069,516	16,456,265	16,760,290	18,316,099
Expenditure by Cost Center				
Cost Center				
Administration	\$ 1,118,894	\$ 1,171,997	\$ 1,272,197	\$ 1,435,973
Communications	2,537,540	2,531,850	2,620,965	3,078,968
Animal Control	637,816	712,871	757,018	805,387
Code Enforcement	379,117	405,857	406,553	401,715
Law Enforcement	11,108,264	11,337,529	11,353,601	12,195,190
Training	287,885	296,161	349,956	398,866
Total	16,069,516	16,456,265	16,760,290	18,316,099

By Type of Expenditure



Expenditures by Cost Center

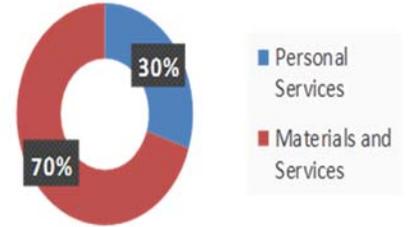


Fiscal
Year
2015

Police/Administration (6005)

A division of the Department of Public Safety provides administrative support for Law Enforcement, Animal Control, Training, Code Enforcement and Communications Divisions. The division provides citizens with professional services, such as police reports and fingerprints; answers questions; directs questions/complaints to the proper person.

Percentage of General Fund 3%



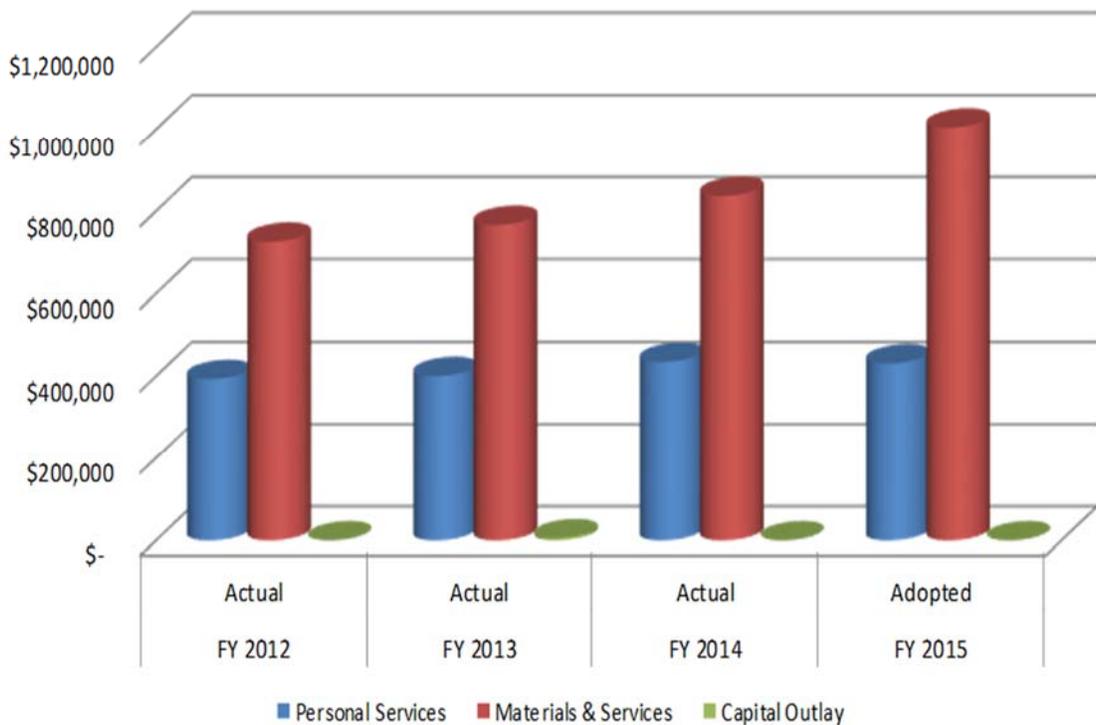
Fiscal Year 2015 Budget

Personal Services	\$ 431,163
Materials and Services	<u>1,004,810</u>
Total	\$ 1,435,973

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 393,266	\$ 400,596	\$ 434,984	\$ 431,163	-1%
Materials & Services	725,628	766,401	837,213	1,004,810	20%
Capital Outlay	-	5,000	-	-	0
Total	\$ 1,118,894	\$ 1,171,997	\$ 1,272,197	\$ 1,435,973	13%
Positions Approved*	12	12	13	9	-31%

*Full Time Equivalence



General Fund

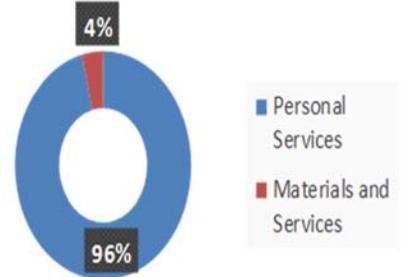
Fiscal
Year
2015

Police/Communications (6010)

A function of the of the Support Services Division provides a single point of contact, to include E-911, between the residents and visitors of Sandoval County when help is requested for the response of police, fire, emergency medical, or other public safety requests for assistance.

Percentage of General Fund

6%



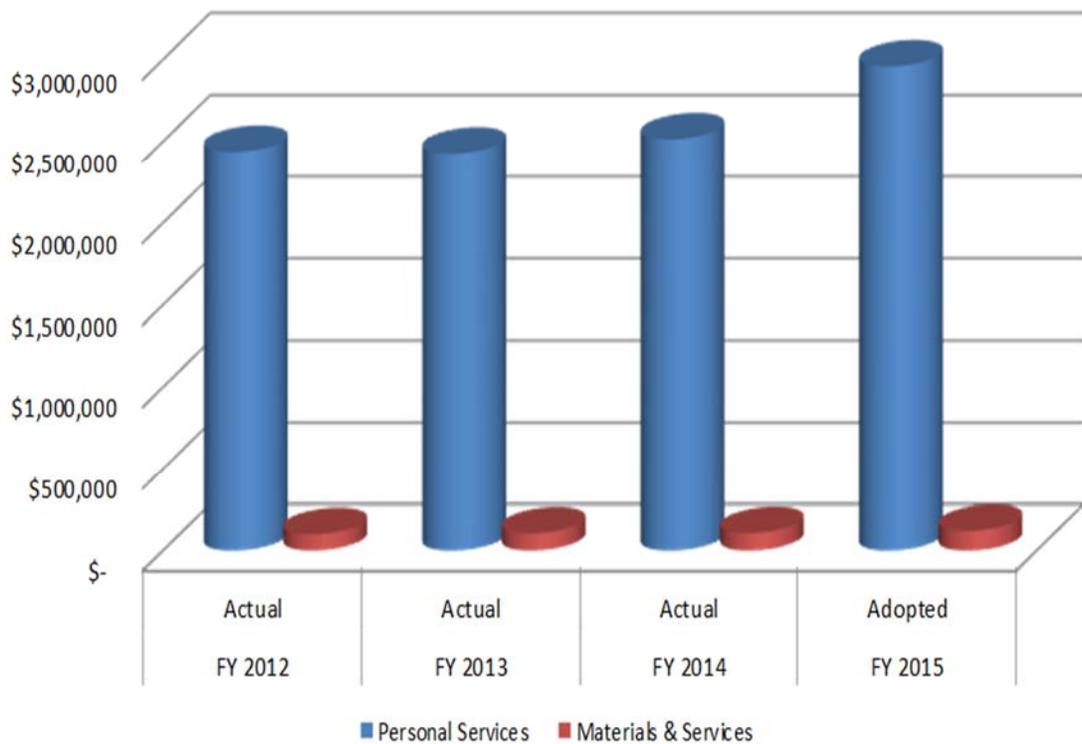
Fiscal Year 2015 Budget

Personal Services	\$ 2,958,430
Materials and Services	<u>120,538</u>
Total	\$ 3,078,968

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 2,437,302	\$ 2,426,690	\$ 2,514,102	\$ 2,958,430	18%
Materials & Services	100,238	105,160	106,863	120,538	13%
Total	\$ 2,537,540	\$ 2,531,850	\$ 2,620,965	\$ 3,078,968	17%
Positions Approved*	51	51	51	52	2%

*Full Time Equivalence



General Fund

Fiscal
Year
2015

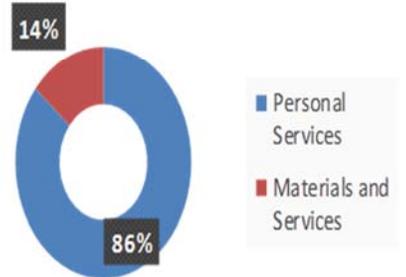


Police/Animal Control (6020)

A division of the Department of Public Safety that provides enforcement of animal control laws for the health, welfare, and safety of the animals and citizens of Rio Rancho. The division also educates the public on animal overpopulation and proper animal care.

Percentage of General Fund

1%



Fiscal Year 2015 Budget

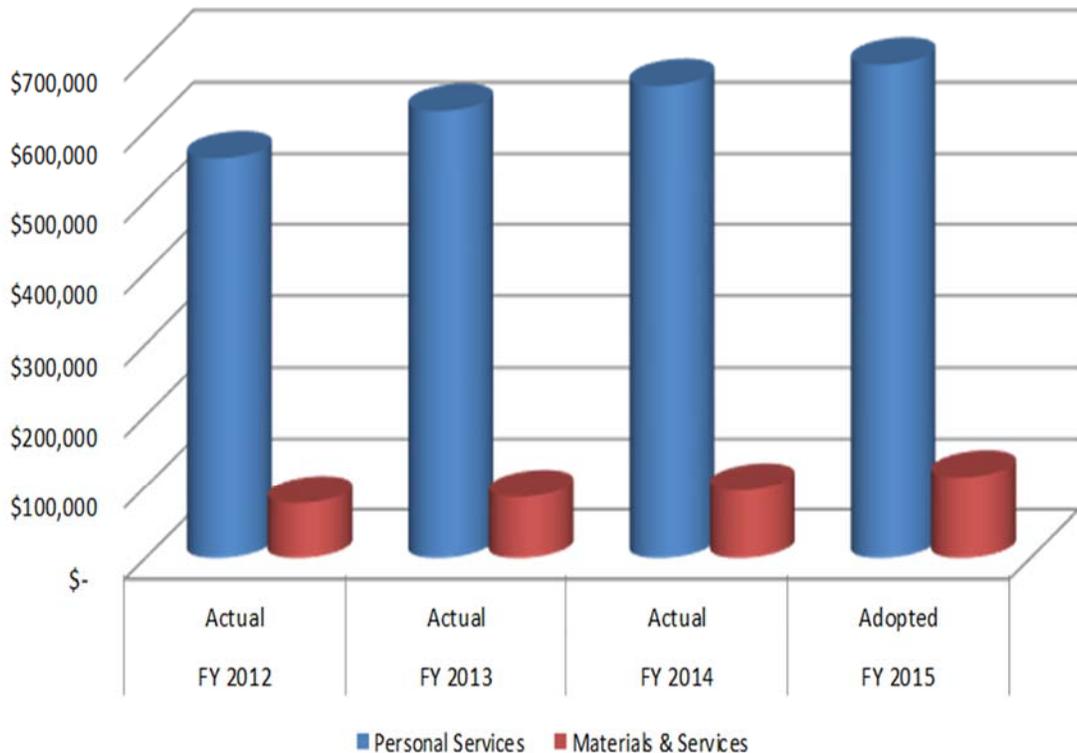
Personal Services	\$ 692,068
Materials and Services	113,319
Total	\$ 805,387

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 561,107	\$ 627,336	\$ 662,222	\$ 692,068	5%
Materials & Services	76,709	85,535	94,796	113,319	20%
Total	\$ 637,816	\$ 712,871	\$ 757,018	\$ 805,387	6%

Positions Approved*	15	16	16	16	0%
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*Full Time Equivalence



General Fund

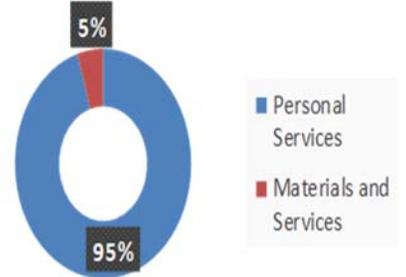
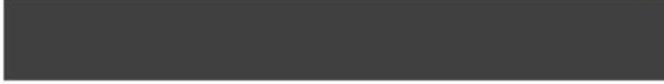
Fiscal
Year
2015

Police/Code Enforcement (6022)

Code Enforcement a division of the Rio Rancho Police Department that implements policy adopted by the Governing Body as it relates to property maintenance. The division provides for the appropriate enforcement of: Planning, Zoning, Land Use Management Ordinances and other related ordinances as required in order to meet the needs of our community.

Percentage of General Fund

0%



Fiscal Year 2015 Budget

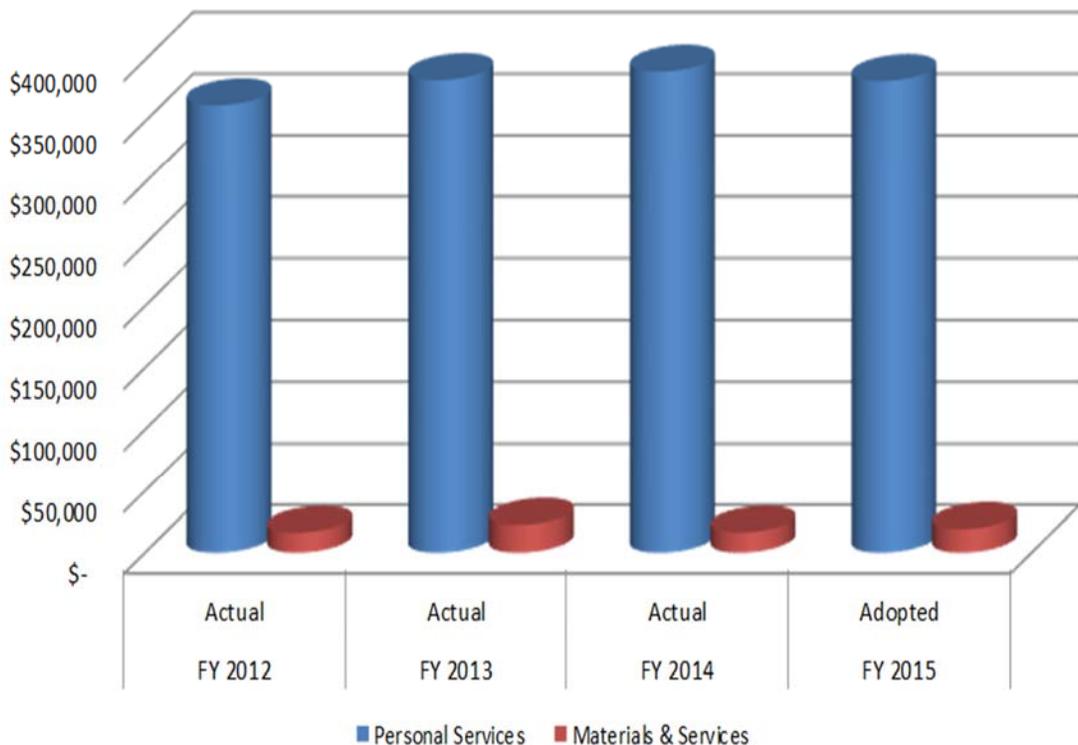
Personal Services	\$ 382,730
Materials and Services	18,985
Total	\$ 401,715

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 363,024	\$ 383,447	\$ 390,382	\$ 382,730	-2%
Materials & Services	16,093	22,410	16,171	18,985	17%
Total	\$ 379,117	\$ 405,857	\$ 406,553	\$ 401,715	-1%

Positions Approved*	7	7	7	7	0%
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*Full Time Equivalence



General Fund

Fiscal
Year
2015

Police/Law Enforcement (6025)

Patrol Division protects citizens and their property to include investigating criminal offenses, apprehending law violators, gathering information and property, and enforcing the criminal and traffic code.

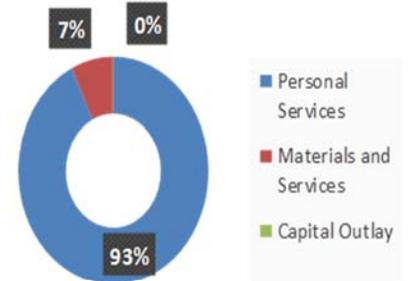
Traffic Unit is responsible for reducing the number of traffic crashes within the City, and decreasing the severity of injuries and property damage. The Unit accomplishes this through education, engineering, and enforcement.

Criminal Investigations Unit investigates reports of felony crimes, high court misdemeanor crimes, internal investigations at the request of the Director or Administrative Assistant, employment backgrounds, etc.



Percentage of General Fund

22%



Fiscal Year 2015 Budget

Personal Services	\$ 11,312,721
Materials and Services	874,969
Capital Outlay	7,500
Total	\$ 12,195,190

Expenditures

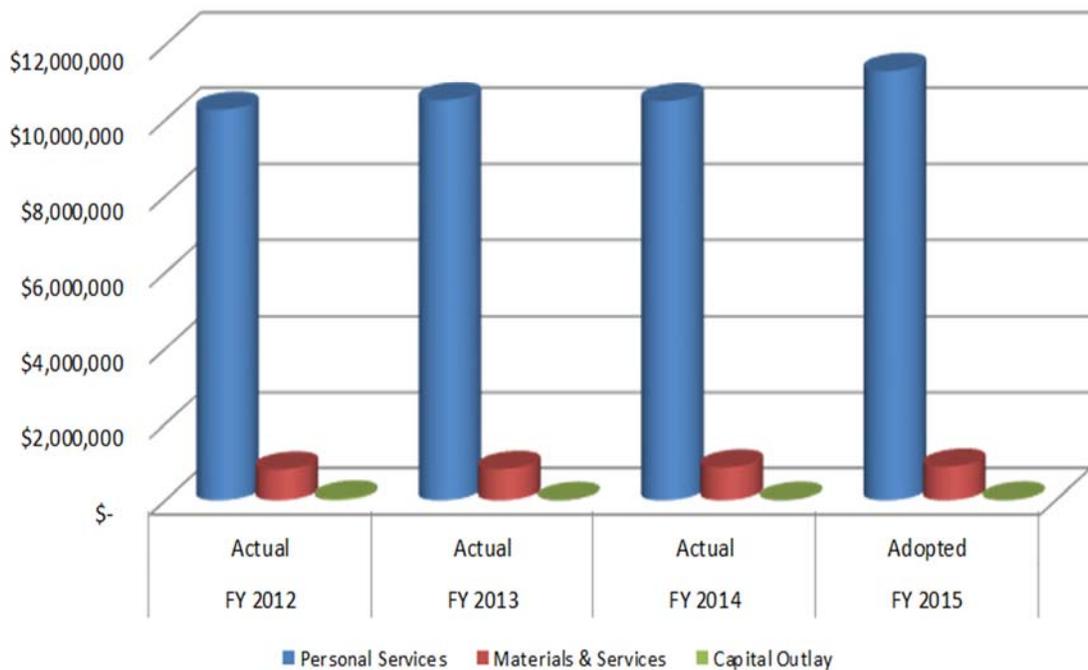
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 10,269,981	\$ 10,521,801	\$ 10,494,658	\$ 11,312,721	8%
Materials & Services	800,434	815,728	855,112	874,969	2%
Capital Outlay	37,849	-	3,831	7,500	0
Total	\$ 11,108,264	\$ 11,337,529	\$ 11,353,601	\$ 12,195,190	7%

Positions Approved*

*Full Time Equivalence

	128	129	131	134	2%
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General Fund



Fiscal
Year
2015

Police/Training (6040)

A division of the Department of Public Safety, provides basic in-service, on the job training and advanced training in the areas of Law Enforcement and Supervision. Training is in accordance with federal, state, local and departmental requirements and/or standards. The training division also provides training in various topics to other City departments and citizens. The division recruits, tests and evaluates prospective employees for the positions within DPS. Recruitment and testing is in accordance with federal, state, local and departmental requirements and/or standards.



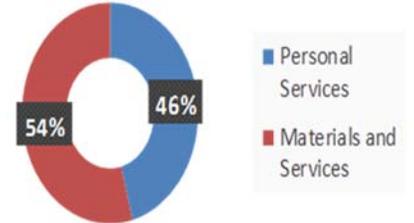
Percentage of General Fund

1%



Fiscal Year 2015 Budget

Personal Services	\$ 183,056
Materials and Services	<u>215,810</u>
Total	\$ 398,866

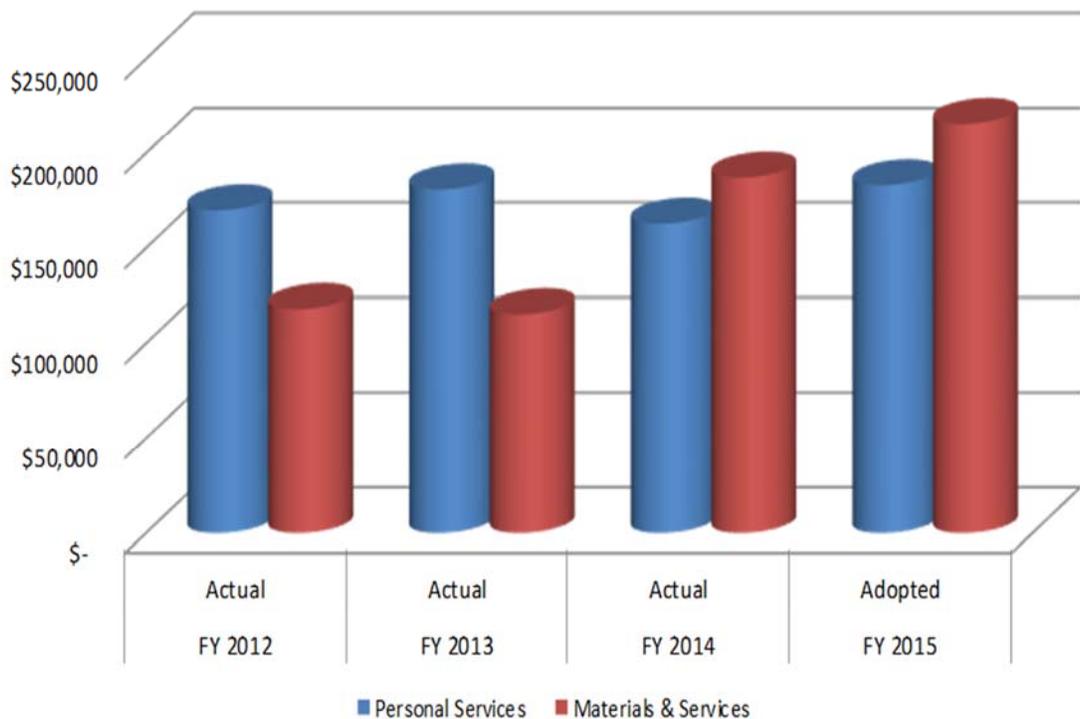


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 169,861	\$ 180,879	\$ 162,832	\$ 183,056	12%
Materials & Services	118,024	115,282	187,124	215,810	15%
Total	\$ 287,885	\$ 296,161	\$ 349,956	\$ 398,866	14%

Positions Approved*	2	2	2	2	0%
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*Full Time Equivalence



General Fund



Department of Fire and Rescue

Mission:

The mission of the Rio Rancho Fire Rescue Department is to work in partnership with the community, to protect life and property, and to enhance the quality of life in our city.

Primary Services:

- To provide for emergency medical and rescue services;
- To extinguish accidental or destructive fires and to prevent the occurrence and spread of such fires;
- To enforce all fire prevention regulations and all other ordinances and laws within the competence of the Department;
- To review all building plans to ensure adherence to all fire prevention methods and procedures;
- To provide public education and safety demonstrations;
- To train Citizen Emergency Response Team (CERT)

FY15 Department Goals by City Strategic Goal

Strategic Goal: Provide services to ensure the safety and health of the community through quality fire and emergency medical services.

- Complete renovation of Station 1 with \$520,000 received from the State to provide separate sleeping and bathroom facilities for male and female firefighters.
- Obtain funding for Phase III of warehouse improvements at FR Administration building. The remaining portion of the warehouse is slated to feature a wellness-fitness center which will contain a gym and an office for occupational medical exams. There will also be two bathrooms added to service the training area and the new wellness/fitness area.
- Place Rescue 10 in service (Citygate recommendation) with the goal of staffing the new rescue/ambulance out of Station-1 during peak hours on Mon-Thurs.
- Improve turn-out times (Citygate recommendation). Turn-out time is defined as the time it takes fire personnel to begin moving towards an emergency call from their station. The national standard for this is less than 2-minutes.
- Implement FD Cares Community Outreach Program. FD Cares is RRFRR's community EMS outreach program in which firefighters visit recent patients, or high-call volume facilities (such as assisted living centers). The goal of this project is to visit these patients/facilities in an effort to be proactive in injury and illness prevention and to allow citizens to experience contact with fire personnel in a non-emergency setting. This program is in the initial stages; our plans are to expand these efforts.
- Complete three CERT classes for public emergency management education.
- Track damage of fires in Dollars for comparison to other communities.

Fiscal
Year
2015



Department of Fire and Rescue

FY14 Department Accomplishments by Strategic Goal

- Updated medical response protocols to increase EMS providers ability to provide optimal outcome of service delivery.
- Plans completed for remodel of Station 1 with \$520,000 received from the State to provide separate sleeping and bathroom facilities for male and female firefighters.
- Acquired funding for a training room capable of providing classroom instruction for 50 students.
- Completed three CERT classes for public emergency management education.
- Increase involvement of CERT in auxiliary activities and services. CERT members have been trained to respond to emergencies with a rehabilitation vehicle. This will provide oversight of firefighter health conditions during extended scenes.

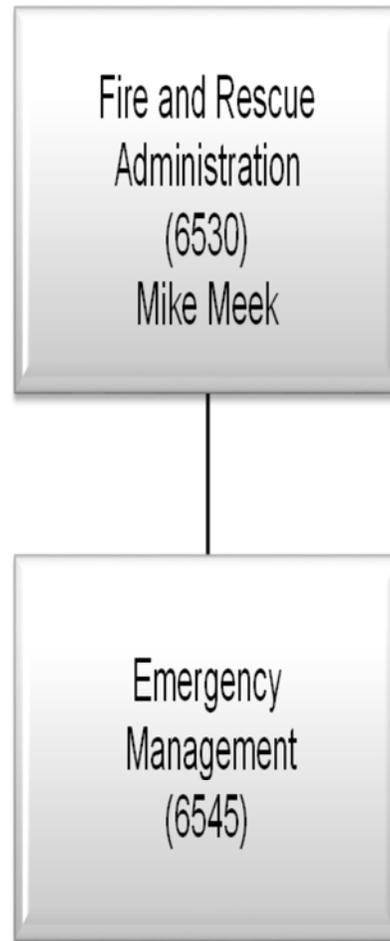
General Fund

Fiscal
Year
2015



City of Rio Rancho Department Budget Structure

General Fund



Fiscal
Year
2015



General Fund

FIRE / RESCUE
Performance Indicators

Goal: PUBLIC SAFETY SERVICES

Provide services to ensure the safety and health of the community through quality police, fire and emergency medical services.

Cost Center	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Emergency Medical Response

Average response time to priority 1 fire calls	7:29 min	7:29 min	7:26 min	7:15 min
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Goal: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

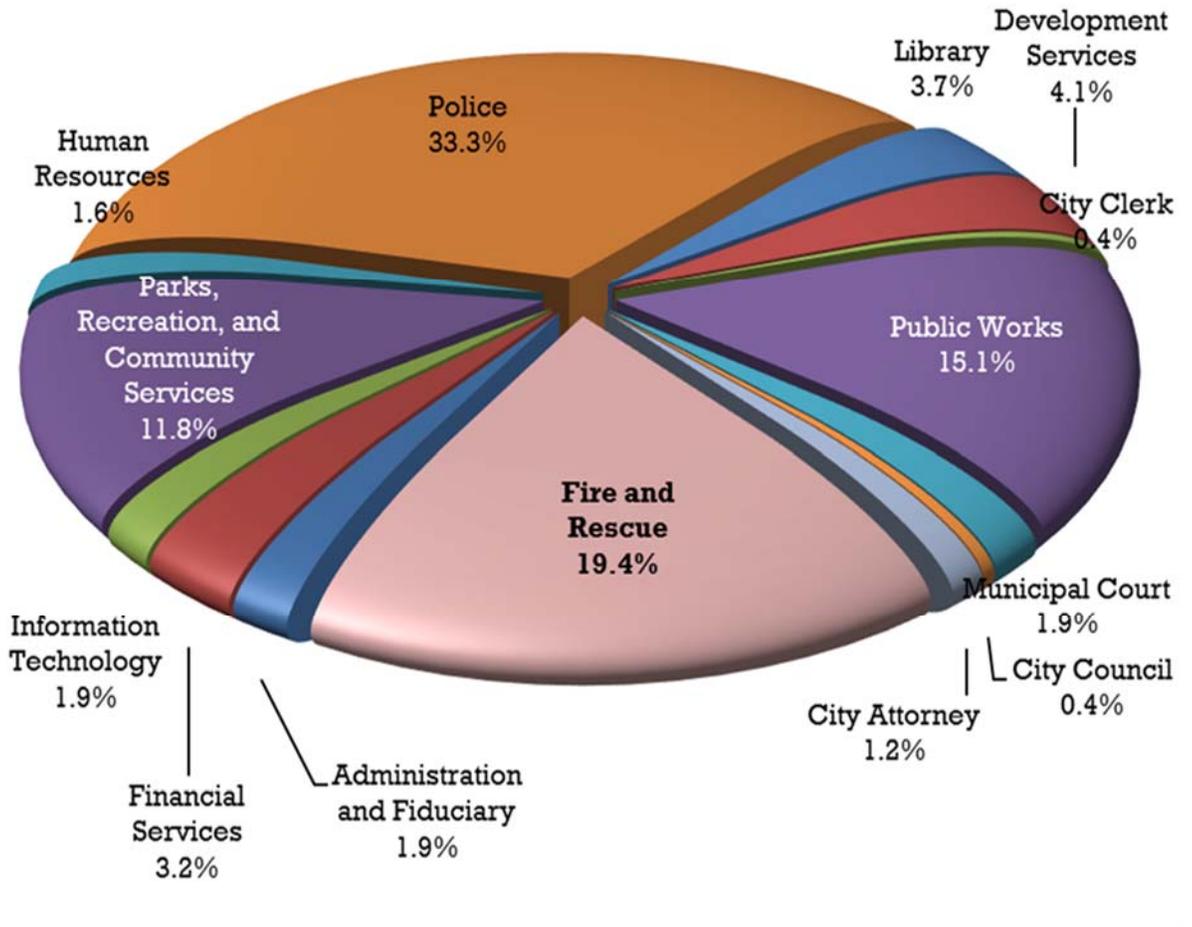
Service: Emergency Management

Number of training courses per FTE	678	678	500	500
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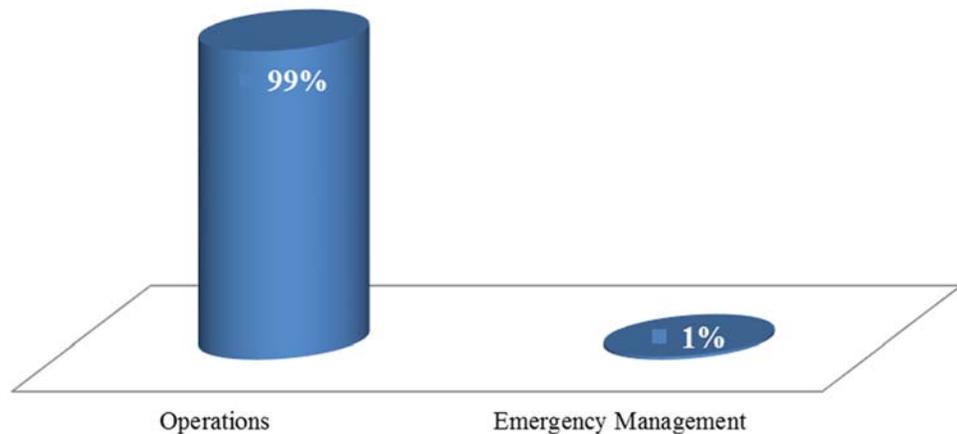
Fiscal
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Fire

Total Budget \$10,683,411



Percentage by Cost Center



General Fund

Fiscal
Year
2015

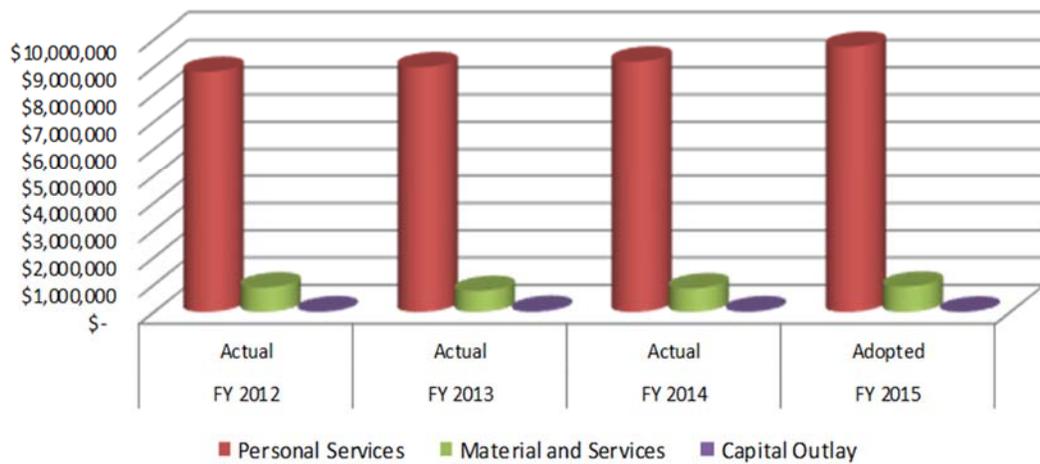


General Fund

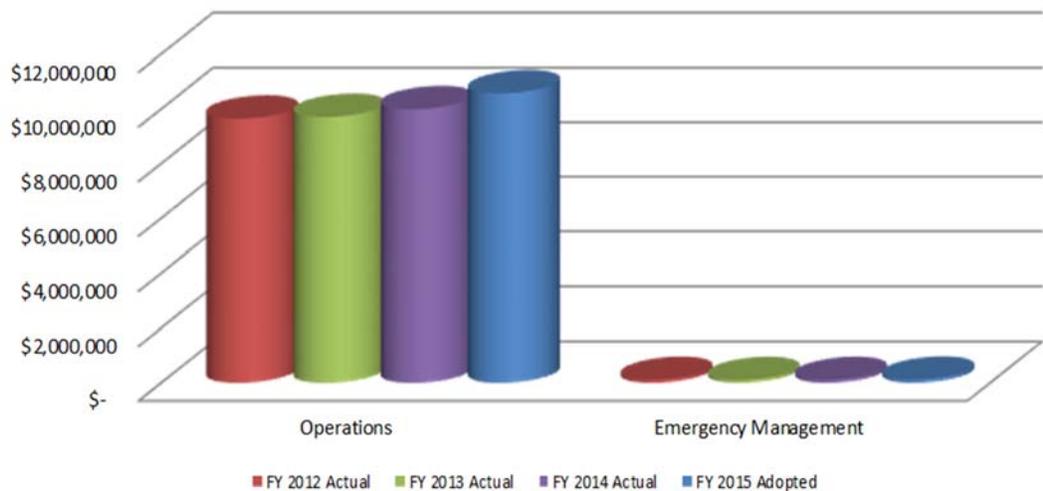
**FIRE/RES CUE
BUDGET SUMMARY
FISCAL YEAR 2014-2015**

<i>Object of Expenditures</i>	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted
General Fund				
Personal Services	\$ 8,824,226	\$ 8,993,267	\$ 9,200,100	\$ 9,740,234
Material and Services	895,738	768,125	862,817	928,677
Capital Outlay	26,309	42,528	26,309	14,500
Total	9,746,273	9,803,920	10,089,226	10,683,411
Expenditure by Cost Center				
Cost Center				
Operations	\$ 9,643,076	\$ 9,706,886	\$ 9,990,125	\$ 10,573,306
Emergency Management	103,197	97,034	99,101	110,105
Total	9,746,273	9,803,920	10,089,226	10,683,411

By type of Expenditures



Expenditures by Cost Center



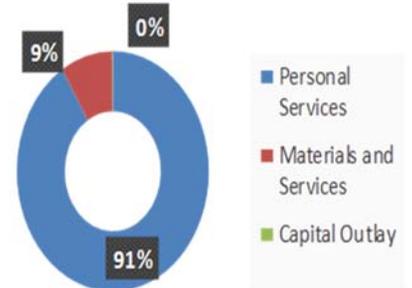
Fiscal
Year
2015



General Fund

Fire and Rescue/Operations (6530)

The Department of Fire and Rescue provides fire suppression and emergency medical services to the citizens of the community. Fire prevention efforts are in accordance with regulations set forth in the adopted Fire Code and the Occupational Safety and Health Administration (OSHA).



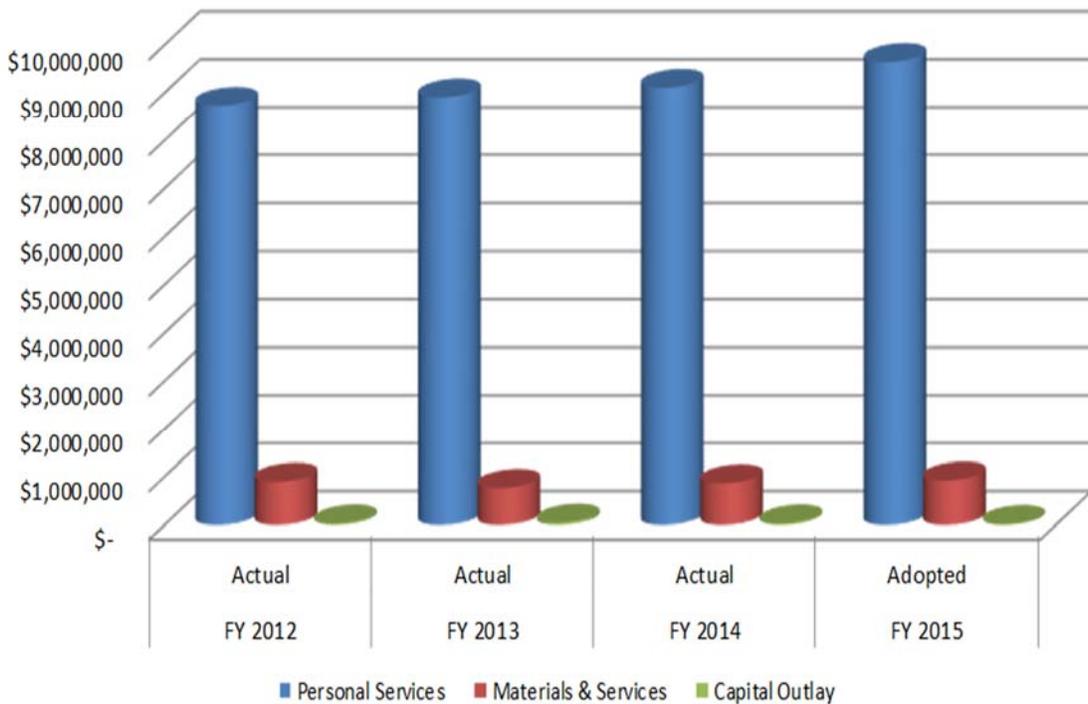
Fiscal Year 2015 Budget

Personal Services	\$ 9,641,930
Materials and Services	916,876
Capital Outlay	14,500
Total	\$ 10,573,306

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 8,724,600	\$ 8,903,145	\$ 9,104,318	\$ 9,641,930	8%
Materials & Services	892,167	761,213	859,498	916,876	20%
Capital Outlay	26,309	42,528	26,309	14,500	-66%
Total	\$ 9,643,076	\$ 9,706,886	\$ 9,990,125	\$ 10,573,306	9%
Positions Approved*	100	100	102	104	4%

*Full Time Equivalence



Fiscal
Year
2015

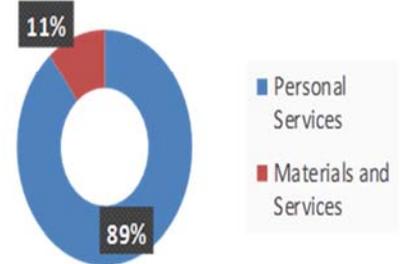


Fire and Rescue/Emergency Management (6545)

Emergency Management for the City of Rio Rancho.

Percentage of General Fund

0%



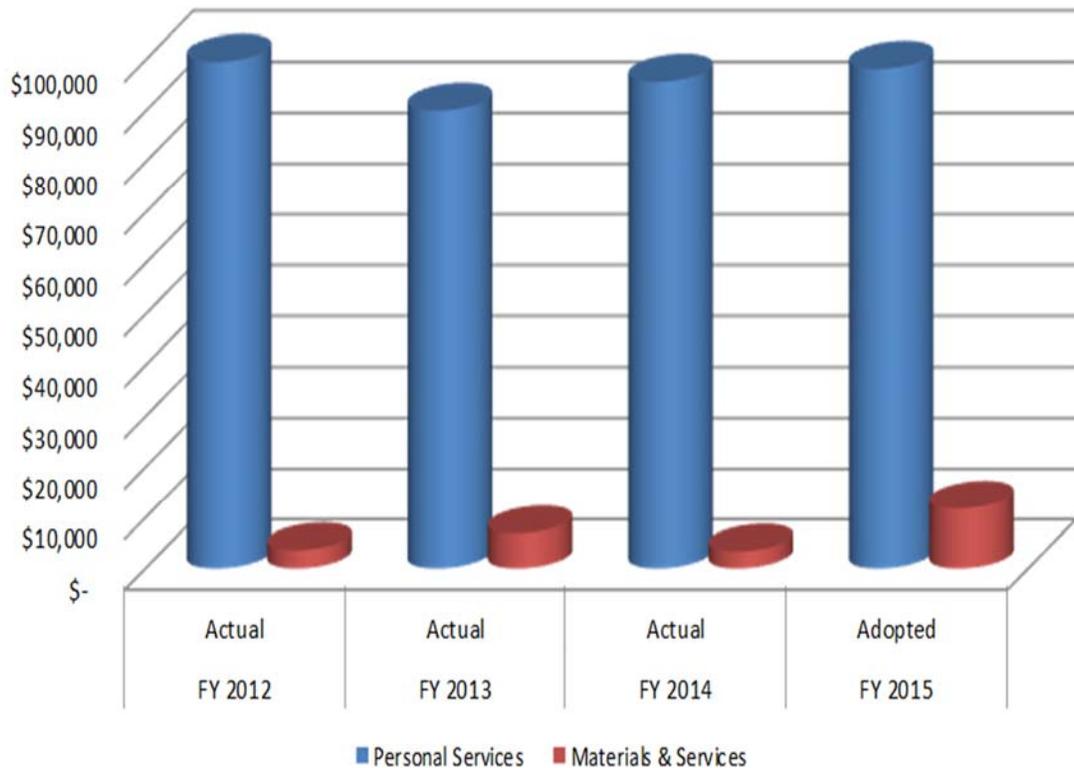
Fiscal Year 2015 Budget

Personal Services	\$	98,304
Materials and Services		11,801
Total	\$	110,105

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 99,626	\$ 90,122	\$ 95,782	\$ 98,304	9%
Materials & Services	3,571	6,912	3,319	11,801	71%
Total	\$ 103,197	\$ 97,034	\$ 99,101	\$ 110,105	13%
Positions Approved*	2	2	2	2	0%

*Full Time Equivalence



General Fund

Fiscal
Year

2015



Special Funds Table of Contents

Special Funds

Donations Fund (201)	302
To account for funds donated to the City of Rio Rancho. Expenditures from this fund will be used for the purposes	
Spay and Neuter Fund (202)	303
To account for donations and grants for the Animal Control programs. Funds can be used for the Spay and Neuter program.	
Donations ACO / Police Fund (204)	304
To account for donations and grants for the Animal Control / Police programs. Expenditures from this fund will be used for the purposes specified by the donor.	
Recreation Fund (205)	305
To account for revenues collected from taxes on cigarettes sold within city boundaries pursuant to the Cigarette Tax Act, NMSA 7-12-1 and 7-12-15. Expenditures from this fund may be used for recreational facilities and salaries of employees necessary for the operation of such facilities.	
Recreation Activities Fund (206)	306
To account for revenues received for recreation fees. Expenditures may be used for programs and activities, such as classes and recreational programs.	
Keep Rio Beautiful Grant Fund (207)	307
To account for New Mexico Clean & Beautiful Litter Control & Beautification grant funds. Expenditures from this fund may be used for equipment, landscaping, program promotion, recycling, education, and anti-graffiti programs. (Pursuant to NMSA, Section 67-16-1 to 67-16-14.)	
Community Emergency Response (CERT) Program (208)	308
To account for Community Emergency Response Team federal grant. Expenditures from this fund may be used to find, train, equip, and maintain citizen volunteer teams to respond to and support emergency operations. (Pursuant to the Robert T. Stafford Disaster Relief and Emergency Assistance Act, As Amended 42 U.S.C. 5121 et seq.)	
City Vending Fund (210)	309
To account for funds received from a former agreement with the Pepsi-Cola Company.	
Workers Compensation Fund (212)	310
To account for revenues from other funds for the purpose of self funding workers compensation insurance and claims administered by the New Mexico Self Insurance Fund.	
Rio Metro Fund (213)	311
To account for Para-transit fees collected on behalf of the Rio Metro Transit System and the reimbursement of bus maintenance costs associated with Rio Metro Transit System.	



Special Funds Table of Contents

Senior Services Programs Fund (215)	312
To account for revenues received from Senior Center members for trips, tours, clubs, and special events. Expenditures from this fund may be used for program expenditures or capital needs.	
Senior Services Programs II Fund (216)	313
To account for revenues received from donations and recreation fees. Expenditures from this fund may be used for Senior Center recreation programs.	
Library Fund (220)	314
To account for state and county bond money for the purpose of establishing, increasing or improving the library, in accordance with the applicable bond restrictions.	
Promotion and Marketing Fund (224)	315
To account for promotional activities. Expenditures from this fund may be used for special events; promoting convention, exposition or entertainment facilities; or advertising and marketing facilities.	
Rio Rancho Convention & Visitors Bureau (225)	316
To account for revenues collected from occupancy taxes (5%) levied within city boundaries pursuant to NMSA 3-38-15. Expenditures from this fund may be used for acquiring, constructing, improving, establishing, and operating convention, exposition or entertainment facilities; acquiring or obtaining an interest in such facilities; or advertising, publicizing, and promoting such facilities.	
Rio Vision Fund (226)	317
To account for cable franchise fees (which is 2% of the amount billed) received to operate and promote a government and education television channel.	
SAD Operations (227)	318
To account for Special Assessment District (SAD) administrative fees which may be used for collection or other expenditures related to the administration of Special Assessment Districts.	
Local Government Correction Fund (240)	319
To account for revenues collected from the assessment of correction fees and court costs, pursuant to NMSA 35-14-11. Expenditures from this fund may be used for training municipal jailers and juvenile detention officers; for planning, construction, operating and maintaining a municipal jail for juveniles in a detention facility; or for complying with match or contribution requirements for the receipt of federal funds relating to jailing or juvenile detention facilities.	
Law Enforcement Protection Fund (241)	320
To account for state revenues received pursuant to the Law Enforcement Correction Act, NMSA 29-13-3. Expenditures from this fund may be used for the repair and purchase of law enforcement apparatus and equipment, expenditures associated with advanced law enforcement planning and training, and complying with match or contribution requirements for receipt of federal funds, and salaries for law enforcement personnel under certain conditions.	
DPS Drug Enforcement Aid Fund (242)	321
To account for revenue generated from asset forfeitures obtained through narcotics investigations. These revenues can be utilized for officer overtime, police equipment, undercover vehicles, and purchase of evidence, training and other narcotic investigation related expenses. There is a federal guideline referencing how these monies are to be expended (Pursuant to the Attorney General's Guidelines on Seized and Forfeited Property, July 1990).	

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Special Funds Table of Contents



Special Funds

Traffic Education and Enforcement Fund (243)	322
To account for revenues received from traffic violations.		
NM Gang Task Force Fund (245)	323
To account for revenue received from the U.S. Department of Justice, Justice Assistance Grant (JAG) and the American Recovery and Reinvestment Act (ARRA) to provide training for police agencies throughout the state (Pursuant to the Omnibus Crime Control and Safe Streets Act of 1968 and the American Recovery and Reinvestment Act of 2009, Public Law 111-5, (the "Recovery Act")).		
Police Miscellaneous Revenue / Donation Fund (246)	324
To account for miscellaneous revenues such as confiscations from state and/or regional task forces; other miscellaneous revenues from sales of evidence and purchases of department issued duty weapons by retiring officers; donations/contributions from businesses & individuals in the community. Donations will be used for the purposes specified by the donor. Expenditures from this fund may be used to replace duty weapons, purchase minor equipment for vehicles and for daily police operations.		
Fire Protection Fund (250)	325
To account for state revenues received pursuant to the Fire Protection Fund Law, NMSA 59A-53-1 to 19. Expenditures from this fund may be used for the purchase, construction, operating and maintenance of fire stations, except for the station's water supply system; fire apparatus and equipment; the payment of insurance premiums on the above; and for insurance premiums for injuries or death of firefighters.		
Emergency Medical Services Fund (251)	326
To account for state revenues received pursuant to the Emergency Medical Services Fund Act, 24-10A-1 to 10. Expenditures from this fund may be used for the establishment of emergency medical services; to acquire emergency medical services vehicles, equipment and supplies; and for training and licensing of local emergency management services personnel.		
State Grants Fund (252)	327
To account for state grants.		
Summer Lunch Program (253)	328
To account for the US Department of Agriculture's Summer Food Service Program (SFSP) administered through the Children Youth and Families Department of the State of New Mexico. The New Mexico SFSP is the single largest federal resource available for local organizations that want to combine a lunch program with a summer activity program for children. The SFSP provides free, nutritious meals and snacks to help children in low-income areas get the nutrition throughout the summer months when they are out of school.		
Recovery EECBG Fund (254)	329
To account for revenues received from the Department of Energy's Energy Efficiency and Conservation Block Grant (EECBG) under the 2009 American Recovery and Reinvestment Act (ARRA) to be used to develop and implement a City Energy & Sustainability Plan, develop a Comprehensive Bicycle/Pedestrian Transportation Master Plan, purchase and install equipment for Server Virtualization and Consolidation, provide Building Inspection Training, to install Building Lighting Retrofits and a Cool Roof on the Santa Ana Star Event Center.		
E – 911 Fund (255)	330
To account for Enhance 9-1-1 system state grant (63-9D-1 to 20, NMSA 1978).		

Fiscal
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Special Funds Table of Contents

Special Funds

DWI Program Fund (256)	331
To account for the provision of alcohol treatment and rehabilitation services for street inebriates (7-1-6.40, NMSA 1978).	
Federal Grants Fund (259)	332
To account for public safety federal grants.	
Environmental Gross Receipts Tax Fund (260)	333
To account for municipal gross receipts tax revenues received to be used for the acquisition, construction, operation, and maintenance of solid waste facilities, water facilities, sewer systems, and related facilities. (Section 7-19D-17, NMSA 1978).	
Higher Education GRT Fund (263)	334
To account for municipal gross receipts tax revenues received to be used for the acquisition, construction, renovation or improvement of facilities of a four-year post-secondary public education institution located in the municipality and acquisition of or improvements to land for those facilities or payment of municipal higher education facilities gross receipts tax revenue bonds issued pursuant to Chapter 3, Article 31 NMSA 1978.	
Municipal Road Fund (270)	335
To account for revenues received from the levy of a tax per gallon of gasoline purchased within City boundaries, pursuant to the County and Municipal Gasoline Tax Act, NMSA 7-1-6.9. Expenditures from this fund may be used for bridge and road projects on transit routes; for purchasing, maintaining or operating transit facilities; for operating a transit authority; for operating a vehicle emissions inspection program; or for road, street or highway construction, repair or maintenance or transit routes.	
Capital Projects (301)	336
To account for City facility construction and building improvements from General Fund transfers and intergovernmental grants.	
Hewlett Packard Infrastructure Fund (303)	337
To account for Central Business District infrastructure improvement project including water, wastewater and roads within the governmental unit.	
High School Infrastructure Fund (304)	338
To account for infrastructure of the completion of the extension of Paseo del Volcan and the completion of the infrastructure pertaining to the new Rio Rancho High School.	
Infrastructure Fund (305)	339
To account for capital (primarily infrastructure) acquisition, construction and repair from General Fund transfers and intergovernmental grants.	
ARRA Stimulus Roads Fund (306)	340
To account for revenues received from American Recovery and Reinvestment Act (ARRA) of 2009, agreement with the New Mexico Department of Transportation (NMDOT) to Construct Paseo del Volcan Phase II from Iris Rd to U.S. Highway 550.	

Fiscal
Year

2015



Special Funds Table of Contents

Special Funds

Infrastructure Rehabilitation Fund (307)	341
To account for expenditures limited to replacing, reconstructing, rehabilitating, or maintaining elements of non-utility public infrastructure, which exist within established, often-older portions of the city, and which cannot be funded through impact fee revenues.		
Recreation Development Fund (310)	342
To account for revenues received for the construction and improvement of park facilities. This fund is also used to account for transfers from the General Fund, grants, and donations for the development and construction of park facilities.		
Computer Software Replacement Fund (311)	343
To account for funds transferred from the General Fund to provide a recurring source of funds for replacing computers and general use software.		
Equipment Replacement Fund (312)	344
To account for funds transferred from the General Fund, recognizing the depreciation of assets and to provide a recurring source of funds for replacing those assets.		
Building Improvement Replacement Fund (313)	345
To account for funds transferred from the General Fund and cell tower revenues. Expenditures are to be used for maintenance, repair or replacement of municipal buildings.		
State Appropriations Capital Fund (315)	346
To account for state appropriations capital expenditures funded by the State of New Mexico.		
Special Assessment District (SAD) 6 Fund (323)	347
To account for infrastructure improvement expenditures to streets in Unit 20 including paving and storm drainage improvements and streets in Units 10, 11 and 13.		
Special Assessment District (SAD) 7 A Fund (324)	348
To account for infrastructure improvement expenditures to Units 10, 13, 17 and 20.		
Special Assessment District (SAD) 8 Fund (325)	349
To account for infrastructure improvement expenditures to Unit 20.		
2004 Bond Construction Fund (326)	350
To account for bond proceeds to be used for construction of Loma Colorado City Library		
2006 Bond Construction Fund (328)	351
To account for bond proceeds to be used for the construction of the Aquatic Center.		
2009 GO Bond Construction Fund (329)	352
To account for bond proceeds to be used for road projects.		



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Impact Fees – Roads Fund (351)	353
To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing new or enlarged roads, equipment and capital improvements.	
Impact Fees – Bikeways/Trails (352)	354
To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing new or enlarged bikeways, capital improvements, trails, and equipment.	
Impact Fees – Parks (353)	355
To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing new or enlarged parks, equipment, and capital improvements.	
Impact Fees – Public Safety (354)	356
To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing public safety, capital improvements and equipment.	
Impact Fees – Drainage (355)	357
To account for impact fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing a conveyance system adequate to accommodate the design storm from the farthest upstream property or City boundary to the receiving waters of the Rio Grande river.	
SAD 5 Debt Service Fund (362)	358
To account for debt service of the SAD 5 project.	
SAD 6 Debt Service Fund (363)	359
To account for debt service of the SAD 6 project.	
SAD 7 A Debt Service Fund (364)	360
To account for debt service of the SAD 7 A project.	
SAD 8 Debt Service Fund (365)	361
To account for debt service of the SAD 8 project.	
HUD – CDBG Fund (375)	362
To account for CDBG grant funds received to prepare an action plan to address issues of low to moderate income residents.	
Crime Victims Assistance Fund (376)	363
To account for federal funds used toward the advocacy for victims of all crimes (Pursuant to the Victims of Crime Act of 1984).	
G.O. Bond Debt Service Fund (401)	364
To account for the general obligation debt service of the Library Series 2004, Aquatics Series 2006, and Roads Series 2009.	
2005 GRT Debt Service Fund (424)	365
To account for the debt service resulting from Gross Receipts Tax Revenue Bonds, Series 2005.	

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GRT Refund NMFA Loan Fund (425)	366
To account for the debt service resulting from the refunding of the GRT Revenue Bonds, Series 2003.	
Hewlett Packard Debt Service Loan Fund (426)	367
To account for the debt service resulting from Gross Receipts Tax Revenue Loan, Series 2009.	
High School Debt Service Loan Fund (427)	368
To account for the debt service resulting from Gross Receipts Tax Revenue Loan, Series 2009.	
Public Safety Vehicle Loan Fund (428)	369
To account for the debt service resulting from Gross Receipts Tax Revenue Loan Series 2013.	
Solid Waste Indigent Fund (706)	370
To account for contributions and donations to indigent individuals utilizing the City's solid waste program.	
RREDC Agency Fund (710)	371
To account for contributions from builders for the Rio Rancho Economic Development Corporation (RREDC). This fund is a pass-through fund all revenues collected are remitted to RREDC less an administrative fee.	
GRIP Fund (730)	372
The Governing Body adopted a Gross Receipts Investment Policy (GRIP) in order to attract retail businesses. The City may choose to refund a developer or company gross receipts taxes paid in exchange for public infrastructure improvements within the City.	
Health Self-Insurance Fund (750)	373
To account for revenues collected from employee/employer contributions for the purpose of self funding health insurance administered by Presbyterian and Lovelace health.	
Dental Self-Insurance Fund (751)	374
To account for revenues collected from employee/employer contributions for the purpose of self funding dental insurance administered by Delta dental.	

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Special Funds

SPECIAL FUNDS SUMMARY

Revenue/Sources Detail

	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY 15 Adopted	Variance FY15 - FY14 Increase (Decrease)	% Change FY15 / FY14 Increase (Decrease)
Balances and Reserves						
Beginning Balances	\$ 13,934,067	\$ 20,277,811	\$ 38,146,438	\$ 16,831,905	(21,314,533)	-56%
Taxes						
Property Tax	3,486,010	3,281,056	3,590,744	3,568,661	(22,083)	-1%
Local Taxes	560,025	294,716	312,500	315,000	2,500	1%
Gross Receipts	4,979,700	5,898,269	5,728,733	5,761,730	32,997	1%
Franchise Fees	118,186	109,145	116,324	115,000	(1,324)	-1%
Total Taxes	9,143,921	9,583,186	9,748,301	9,760,391	12,090	0%
Intergovernmental						
Federal Grants	8,603,893	8,584,078	2,877,696	554,094	(2,323,602)	-81%
State Grants	2,232,887	2,126,958	2,982,102	1,560,612	(1,421,490)	-48%
State Shared Taxes	519,691	610,371	584,579	550,000	(34,579)	-6%
County Grants	41,969	645,780	514,781	3,162	(511,619)	-99%
Total Intergovernmental	11,398,440	11,967,187	6,959,158	2,667,868	(4,291,290)	-62%
Charge for Services						
General Government	4,792	5,882	8,442	6,000	(2,442)	-29%
Public Safety	302,637	313,508	270,864	330,000	59,136	22%
Cultural/Recreation	416,476	380,214	405,933	471,992	66,059	16%
Total Charge for Services	723,905	699,604	685,239	807,992	122,753	18%
Fines and Forfeitures	80,872	89,441	82,827	90,800	7,973	10%
Miscellaneous						
Interest Income	11,087	2,247	7,061	2,335	(4,726)	-67%
Rents and Royalties	65,411	67,221	152,523	78,996	(73,527)	-48%
Contributions/Donations	61,113	132,964	49,516	53,156	3,640	7%
Reimbursements	77,555	63,664	76,538	81,300	4,762	6%
Other Miscellaneous	165,891	96,935	69,810	40,043	(29,767)	-43%
Internal Services	6,200,703	6,311,512	6,494,952	6,603,994	109,042	2%
Total Miscellaneous Revenue	6,581,760	6,674,543	6,850,400	6,859,824	9,424	0%
Special Assessments District	985,527	859,187	580,094	1,249,034	668,940	115%
Impact Fees	496,135	350,562	273,023	633,872	360,849	132%
Other Sources						
Loan Proceeds	339,000	17,216,012	2,034,000	-	(2,034,000)	-100%
Interfund Operating Transfer	946,133	1,330,303	937,443	2,004,218	1,066,775	114%
Total Other Sources	1,285,133	18,546,315	2,971,443	2,004,218	(967,225)	-33%
Total Special Funds	\$ 44,629,760	\$ 69,047,836	\$ 66,296,923	\$ 40,905,904	\$ (25,751,868)	-39%

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Special Funds

SPECIAL FUNDS SUMMARY

Expenditures by Object

	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY 15 Adopted	Variance FY15 - FY14 Increase (Decrease)	% Change FY15 / FY14 Increase (Decrease)
Operating Expenditures						
<i>Personal Services</i>						
Wages & Salaries	\$ 662,969	\$ 673,921	\$ 587,569	\$ 494,304	\$ (93,265)	-16%
Fringe Benefits	179,158	175,268	41,622	173,452	131,830	317%
Total Personal Services	842,127	849,189	629,191	667,756	38,565	6%
<i>Materials & Services</i>						
Contract and Services	1,743,538	1,590,542	1,729,490	1,929,800	200,310	12%
Programs	416,830	401,160	456,354	1,358,847	902,493	198%
Membership & Subscriptions	40,308	56,855	54,628	5,365	(49,263)	-90%
Conf, Travel and Training	50,552	47,474	66,254	96,955	30,701	46%
Postage	10,891	7,122	3,459	6,700	3,241	94%
Repair & Maintenance	352,641	210,232	254,885	417,620	162,735	64%
Fleet Maintenance	38,425	92,916	101,418	117,295	15,877	16%
Utilities (1)	2,398	2,050	1,777	2,500	723	41%
Communications (2)	1,015	1,103	1,303	2,250	947	73%
Gasoline	55,140	120,905	130,963	103,321	(27,642)	-21%
Supplies	400,585	345,545	398,214	430,902	32,688	8%
Minor Furniture & Equipment	773,599	862,631	898,380	545,833	(352,547)	-39%
Other Costs	8,735,928	9,680,069	11,146,325	7,809,055	(3,337,270)	-30%
Total Material & Services	12,621,850	13,418,604	15,243,450	12,826,443	(2,417,007)	-16%
Total Operating Expenditures	13,463,977	14,267,793	15,872,641	13,494,199	(2,378,442)	-15%
Capital Outlay						
Capital Projects	10,178,471	10,072,981	4,843,778	4,958,263	114,485	2%
Vehicles & Heavy Equipment	383,999	471,235	1,122,686	507,842	(614,844)	-55%
Major Furniture & Equipment	23,269	26,308	137,388	88,065	(49,323)	-36%
Total Capital Outlay	10,585,739	10,570,524	6,103,852	5,554,170	(549,682)	-9%
Debt Service	7,478,070	6,962,737	8,517,968	7,658,593	(859,375)	-10%
Other Uses						
Transfers	592,948	57,869	88,795	65,800	(22,995)	-26%
Balances & Reserves	10,963,178	27,775,294	27,048,266	14,133,142	(12,915,124)	-48%
Total Other Uses	11,556,126	27,833,163	27,137,061	14,198,942	(12,938,119)	-48%
Total Expenditures	\$ 43,083,912	\$ 59,634,217	\$ 57,631,522	\$ 40,905,904	\$ (16,725,618)	-29%

(1) Includes: Local Telephone services, Water & Sewer, and Gas & Electric services

(2) Includes: Long Distance Telephone, Cellular Phone services & Pagers

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DONATION FUND 201

To account for funds donated to the City of Rio Rancho. Expenditures from this fund will be used for the purpose specified by the donor.



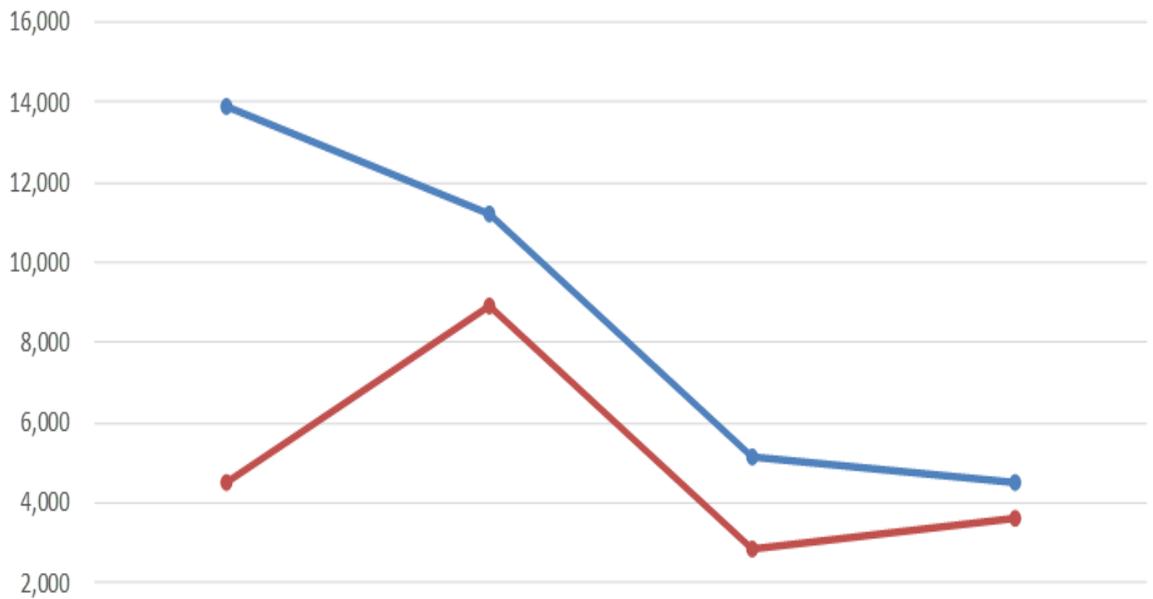
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenues

Beginning Fund Balance	\$ 1,195	\$ 9,334	\$ 2,291	\$ 2,265	-1%
Miscellaneous Revenue	12,672	1,901	2,825	2,250	-20%
Total Revenues	\$ 13,867	\$ 11,235	\$ 5,116	\$ 4,515	-12%

Expenditures

Materials & Services	\$ 4,533	\$ 8,945	\$ 2,856	\$ 3,636	27%
Fund Balance	491	873	874	879	1%
Total Expenditures	\$ 5,024	\$ 9,818	\$ 3,730	\$ 4,515	21%



Actual FY 2012	Actual FY 2013	Actual FY 2014	Adopted FY 2015
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—●— Revenues —●— Expenditures

Special Funds

SPAY AND NEUTER FUND 202

To account for donations and grants for the Animal Control programs. Funds can be used for the Spay and Neuter program.



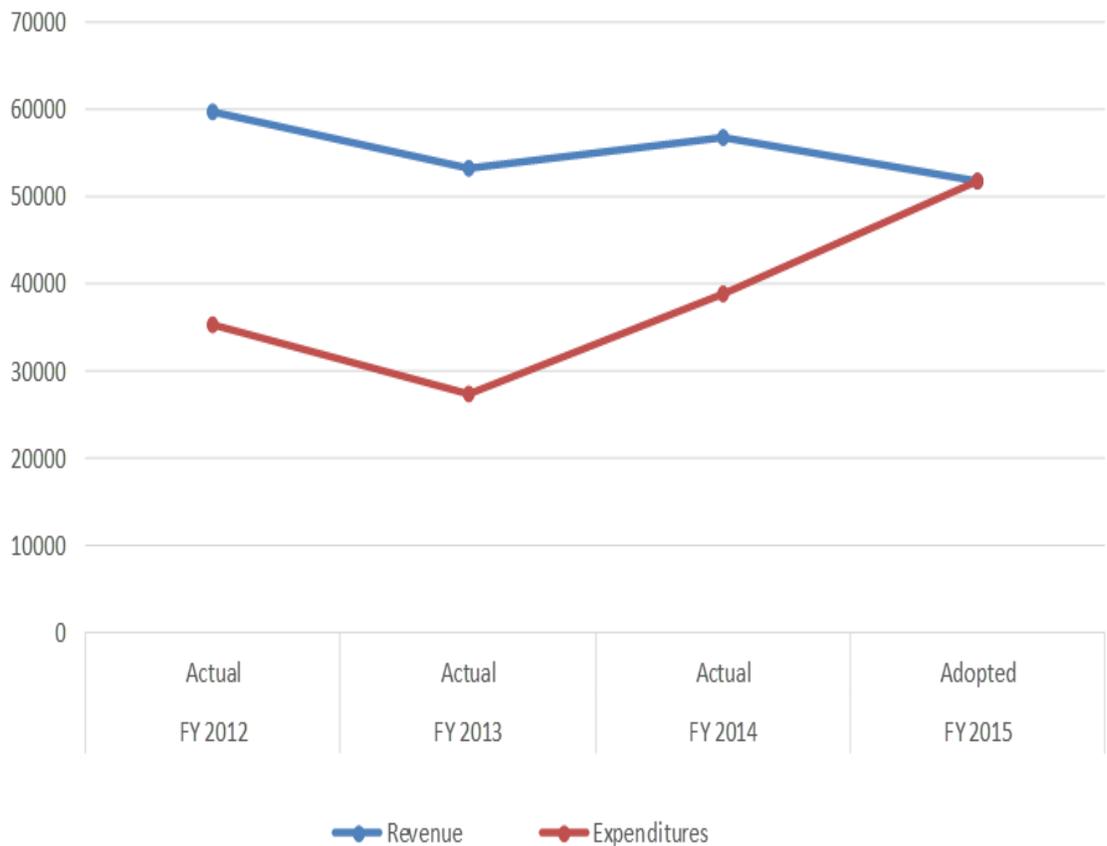
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 28,757	\$ 24,467	\$ 25,785	\$ 21,068	-18%
Charges for Services	30,403	28,285	30,621	30,000	-2%
Fines and Forfeitures	580	590	525	800	52%
Miscellaneous Revenue	4	3	11	-	-100%
Total Revenues	\$ 59,744	\$ 53,345	\$ 56,942	\$ 51,868	-9%

Expenditures

Materials & Services	\$ 35,277	\$ 27,559	\$ 38,876	\$ 51,868	33%
Fund Balance	-	-	34	-	0%
Total Expenditures	\$ 35,277	\$ 27,559	\$ 38,910	\$ 51,868	33%



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DONATIONS ACO / POLICE FUND 204

To account for donations and grants for the Animal Control / Police programs. Expenditures from this fund will be used for the purposes specified by the donor.



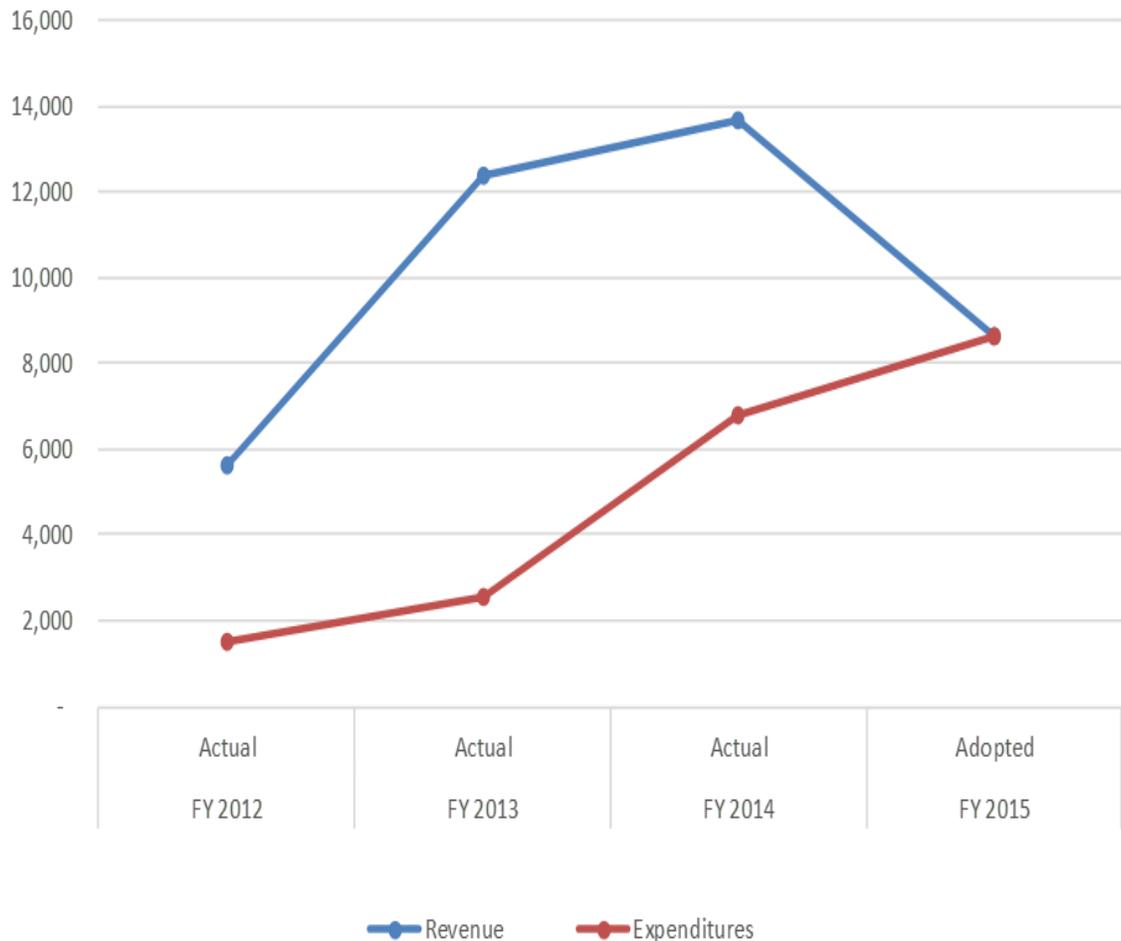
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 3,966	\$ 4,129	\$ 9,821	\$ 6,857	-30%
Miscellaneous Revenue	1,687	8,267	3,840	1,800	-53%
Total Revenues	\$ 5,653	\$ 12,396	\$ 13,661	\$ 8,657	-37%

Expenditures

Materials & Services	\$ 1,523	\$ 2,575	\$ 6,806	\$ 8,657	27%
Fund Balance	1,788	188	-	-	0%
Total Expenditures	\$ 3,311	\$ 2,763	\$ 6,806	\$ 8,657	27%



Special Funds

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RECREATION FUND 205

To account for revenues collected from taxes on cigarettes sold within city boundaries pursuant to the Cigarette Tax Act, NMSA 7-12-1 and 7-12-15. Expenditures from this fund may be used for recreational facilities and salaries of employees necessary for the operation of such facilities.



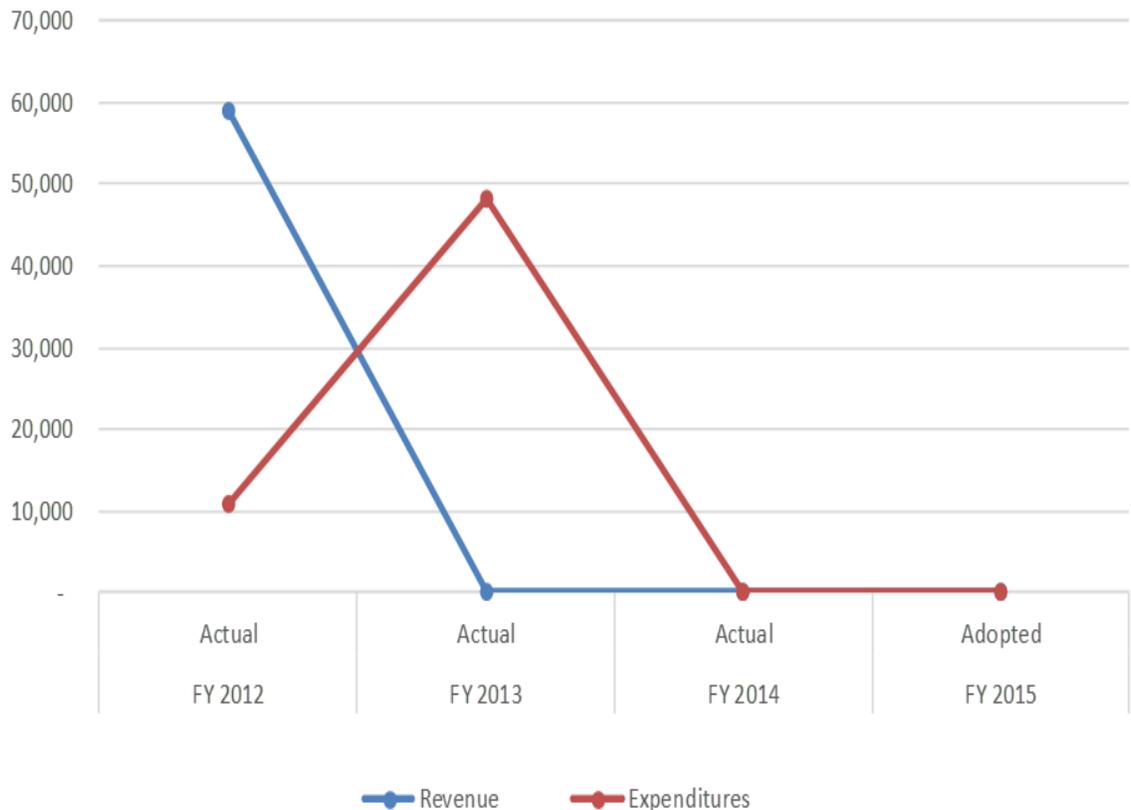
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 58,931	\$ 24	\$ -	\$ -	0%
Governmental Revenue	16	-	-	-	0%
Miscellaneous Revenues	8	6	-	-	0%
Total Revenues	\$ 58,955	\$ 30	\$ -	\$ -	0%

Expenditures

Materials & Services	\$ 10,934	\$ 2,220	\$ -	\$ -	0%
Capital Outlay	-	45,807	-	-	0%
Fund Balance	-	-	-	-	0%
Total Expenditures	\$ 10,934	\$ 48,027	\$ -	\$ -	0%



Special Funds



RECREATION ACTIVITIES FUND 206

To account for revenues received for recreation fees. Expenditures may be used for programs and activities, such as classes and recreational programs.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

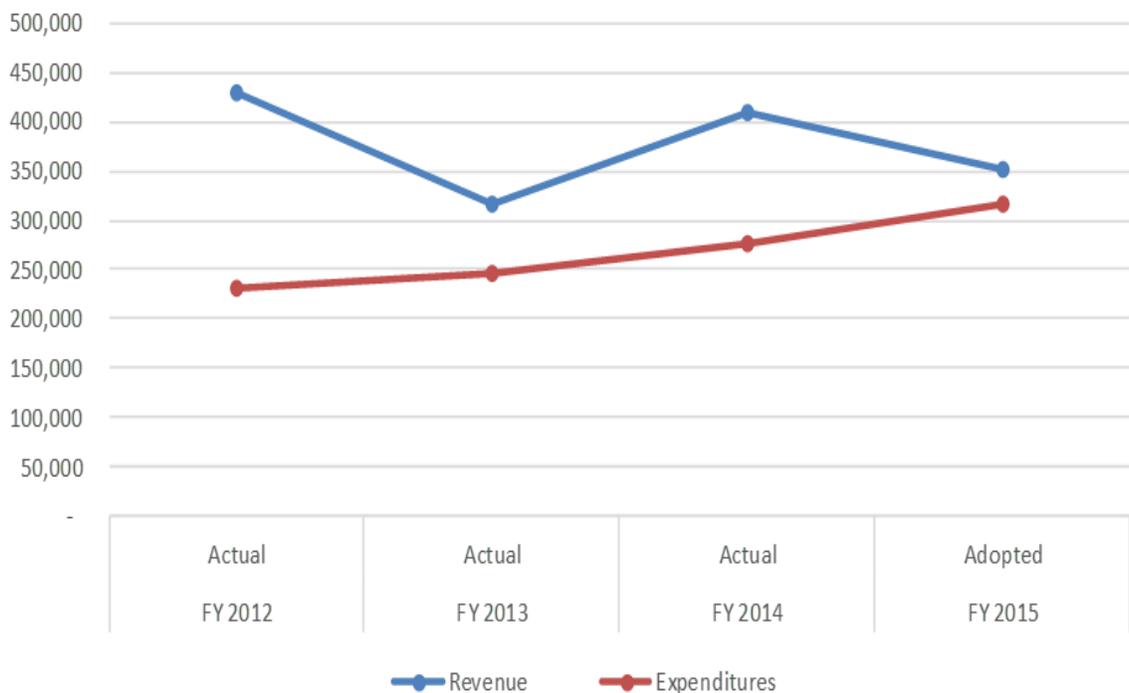
Beginning Fund Balance	\$ 175,154	\$ 88,013	\$ 180,848	\$ 64,542	-64%
Charge for Services	254,499	221,848	227,862	287,924	26%
Miscellaneous Revenue	24	5,993	79	-	-100%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 429,677	\$ 315,854	\$ 408,789	\$ 352,466	-14%

Expenditures

Personal Services	\$ 67,858	\$ 56,412	\$ 67,042	\$ 62,677	-7%
Materials & Services	134,518	148,989	123,249	252,434	105%
Capital Outlay	27,642	41,251	86,245	-	-100%
Fund Balance	49,611	95,868	55,247	37,355	-32%
Total Expenditures	\$ 279,629	\$ 342,520	\$ 331,783	\$ 352,466	6%

Positions Approved*	2	2	2	2	0%
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* Full Time Equivalence



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KEEP RIO RANCHO BEAUTIFUL GRANT FUND 207

To account for New Mexico Clean & Beautiful Litter Control & Beautification grant funds. Expenditures from this fund may be used for equipment, landscaping, program promotion, recycling, education and anti-graffiti programs. (Pursuant to NMSA, Section 67-16-1 to 67-16-14)

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

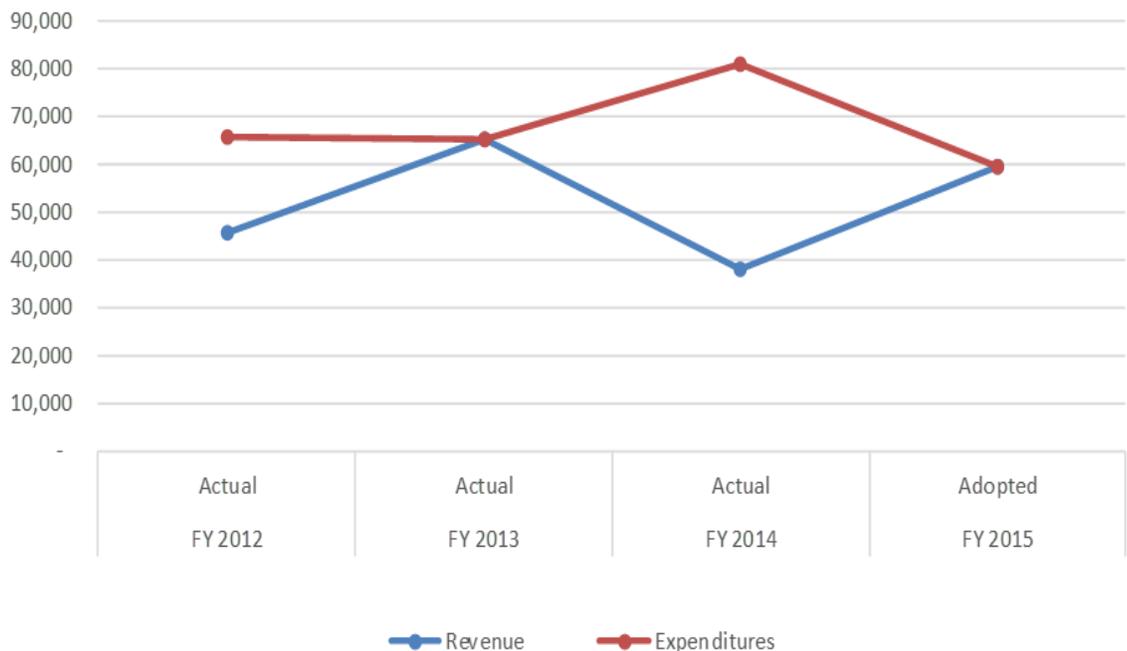
Beginning Fund Balance	\$ (31,434)	\$ -	\$ (19,723)	\$ -	0%
Governmental Revenue	74,397	65,302	57,558	59,350	3%
Miscellaneous Revenue	2,750	-	-	-	0%
Total Revenues	\$ 45,713	\$ 65,302	\$ 37,835	\$ 59,350	57%

Expenditures

Personal Services	\$ 43,479	\$ 49,466	\$ 40,406	\$ 44,975	11%
Materials & Services	22,211	15,581	38,154	14,375	-62%
Transfers	-	-	2,500	-	0%
Fund Balance	-	-	-	-	0%
Total Expenditures	\$ 65,690	\$ 65,047	\$ 81,060	\$ 59,350	-27%

Positions Approved*	2.1	2.1	2.74	2.51	-8%
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*Full Time Equivalence



Special Funds

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COMMUNITY EMERGENCY RESPONSE (CERT) FUND 208

To account for Community Emergency Response Team federal grant. Expenditures from this fund may be used to find, train, equip, and maintain citizen volunteer teams to respond to and support emergency operations. (Pursuant to the Robert T. Stafford Disaster Relief and Emergency Assistance Act, as Amended 42 U.S.C. 5121 et seq.)

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (4,682)	\$ -	\$ (7,403)	\$ -	0%
Governmental Revenue	18,562	16,532	17,032	-	-100%
Total Revenues	\$ 13,880	\$ 16,532	\$ 9,629	\$ -	-100%

Expenditures

Personal Services*	\$ 3,278	\$ 3,306	\$ 3,990	\$ -	-100%
Materials & Services	14,243	16,989	11,575	-	-100%
Fund Balance	-	-	-	-	0%
Total Expenditures	\$ 17,521	\$ 20,295	\$ 15,565	\$ -	-100%

*Personal Service expenditures include only overtime



Special Funds

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Special Funds

CITY VENDING FUND 210

To account for funds received from a former agreement with the Pepsi-Cola company.

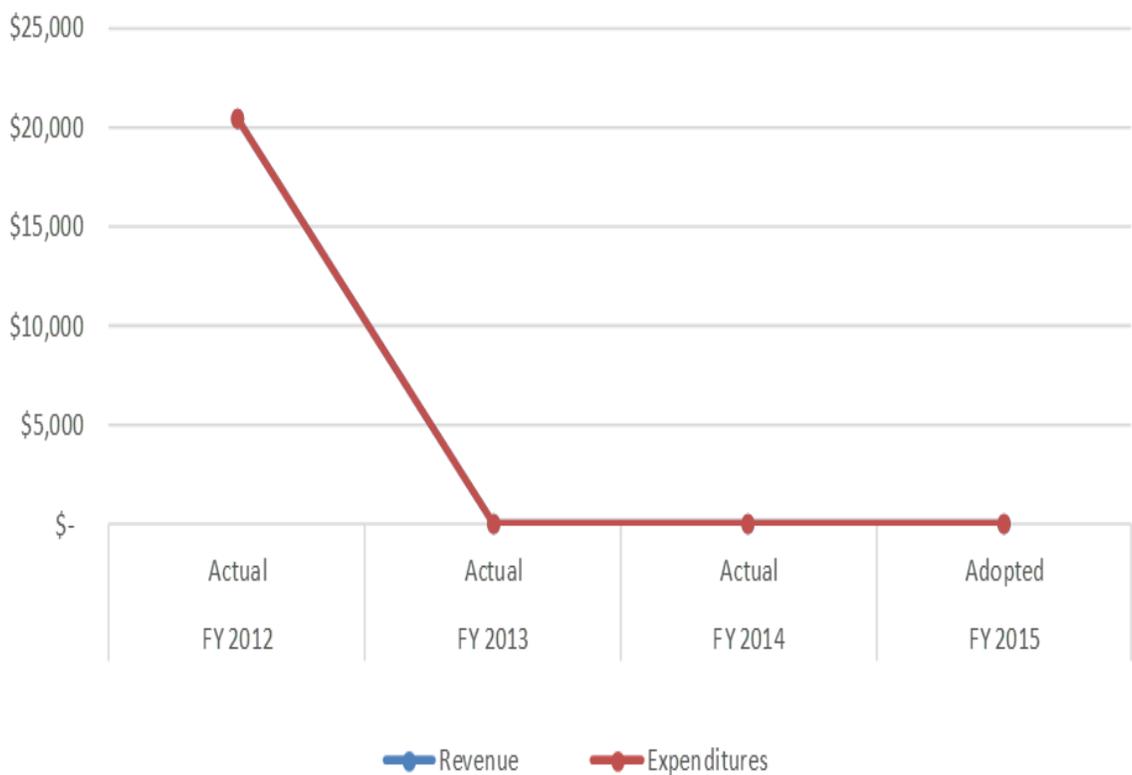
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 20,463	\$ -	-	-	0%
Charge for Services	-	-	-	-	0%
Miscellaneous Revenue	-	-	-	-	0%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 20,463	\$ -	\$ -	\$ -	0%

Expenditures

Materials & Services	\$ -	\$ -	\$ -	\$ -	0%
Transfer to General Fund	20,463	-	-	-	0%
Fund Balance	-	-	-	-	0%
Total Expenditures	\$ 20,463	\$ -	\$ -	\$ -	0%



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WORKERS COMPENSATION FUND 212

To account for revenues from other funds for the purpose of self funding workers compensation insurance administered by the New Mexico Self Insurance Fund.



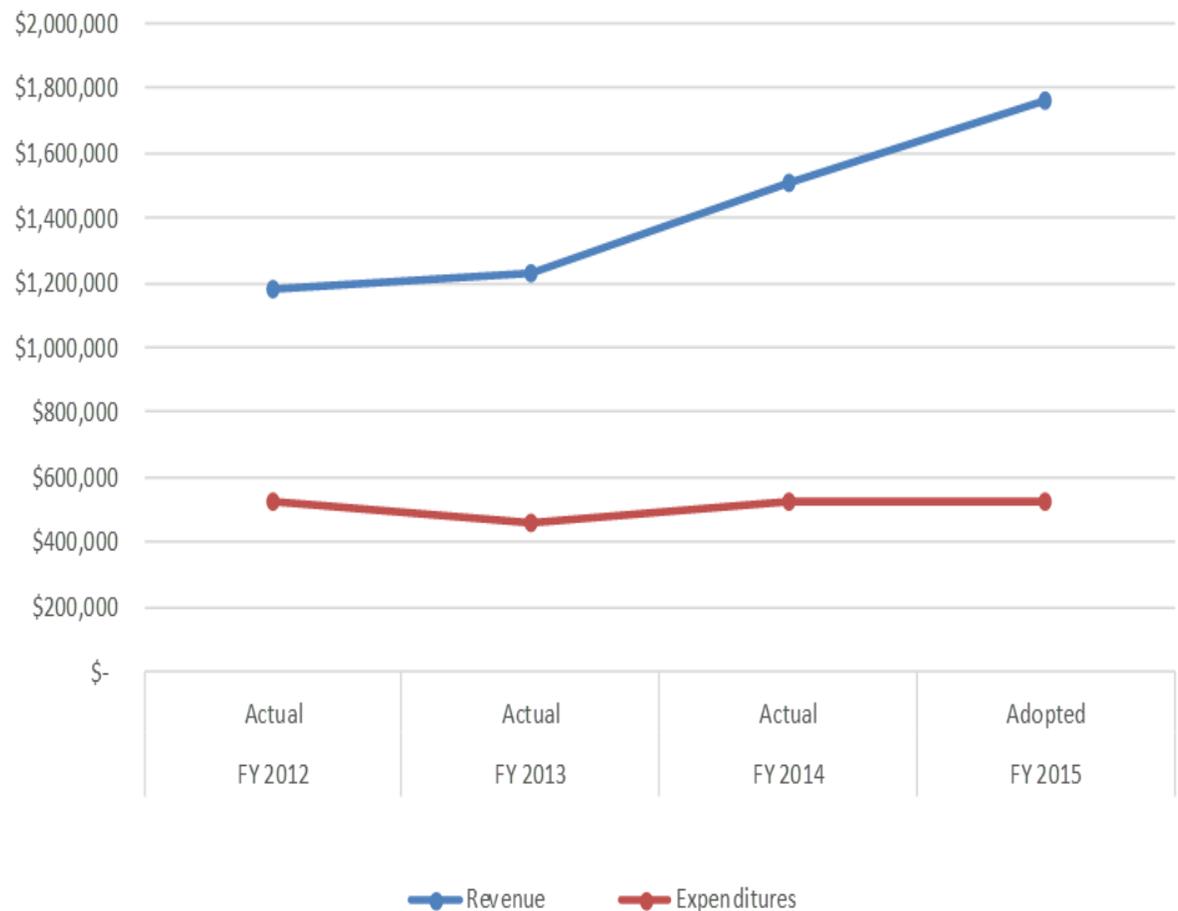
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 627,603	\$ 653,378	\$ 766,652	\$ 980,937	28%
Miscellaneous Revenue	553,615	576,758	740,879	784,222	6%
Total Revenues	\$ 1,181,218	\$ 1,230,136	\$ 1,507,531	\$ 1,765,159	17%

Expenditures

Materials & Services	\$ 527,839	\$ 463,484	\$ 526,594	\$ 524,108	0%
Fund Balance	552,694	581,335	751,758	1,241,051	65%
Total Expenditures	\$ 1,080,533	\$ 1,044,819	\$ 1,278,352	\$ 1,765,159	38%



Special Funds



RIO METRO FUND 213

To account for paratransit fees collected on behalf of Rio Metro Transit System and the reimbursement of bus maintenance costs associated with Rio Metro Transit System.

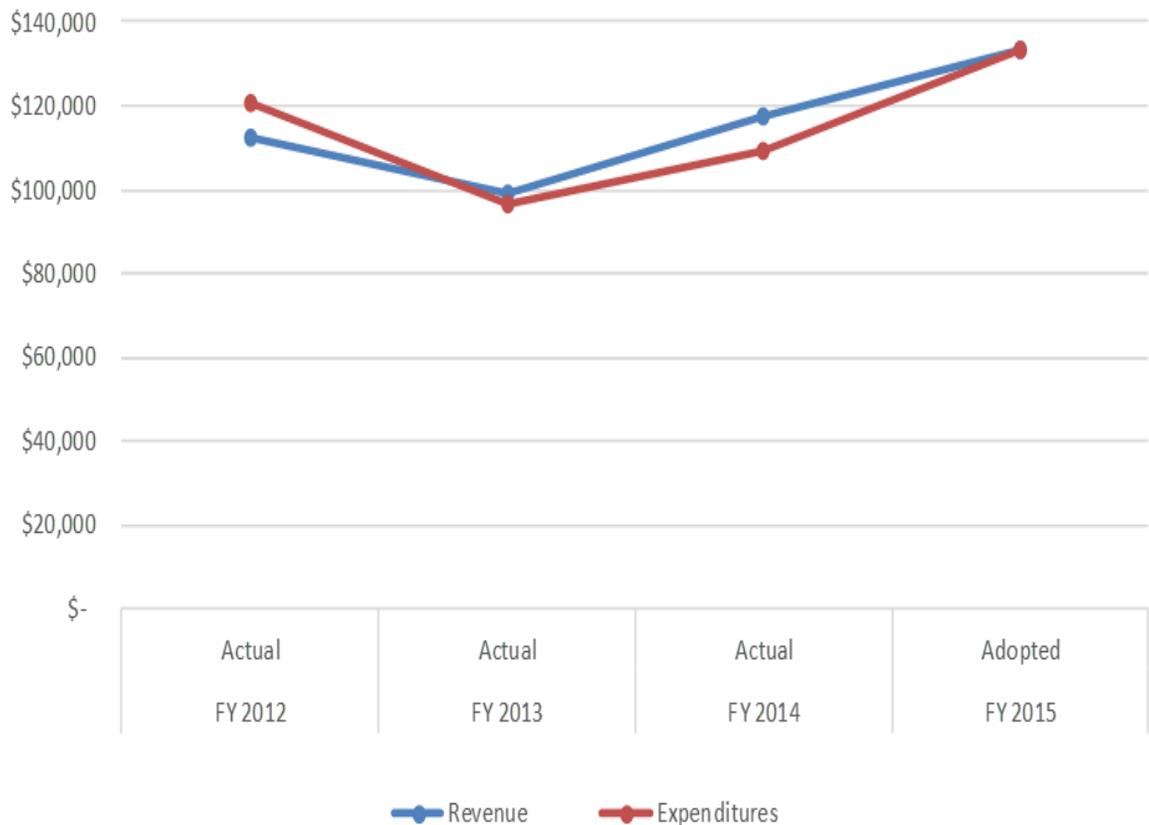
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 948	\$ (3,220)	\$ 2,306	\$ 8,378	263%
Charge for Services	40,588	42,343	44,724	46,000	3%
Miscellaneous Revenue	71,005	59,656	70,159	78,900	12%
Total Revenues	\$ 112,541	\$ 98,779	\$ 117,189	\$ 133,278	14%

Expenditures

Materials & Services	\$ 113,188	\$ 96,247	\$ 109,261	\$ 133,278	22%
Transfers	7,570	-	-	-	0%
Total Expenditures	\$ 120,758	\$ 96,247	\$ 109,261	\$ 133,278	22%



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SENIOR SERVICES PROGRAMS FUND 215

To account for revenues received from Senior Center members for trips, tours, clubs and special events. Expenditures from this fund may be used for program expenditures or capital needs.

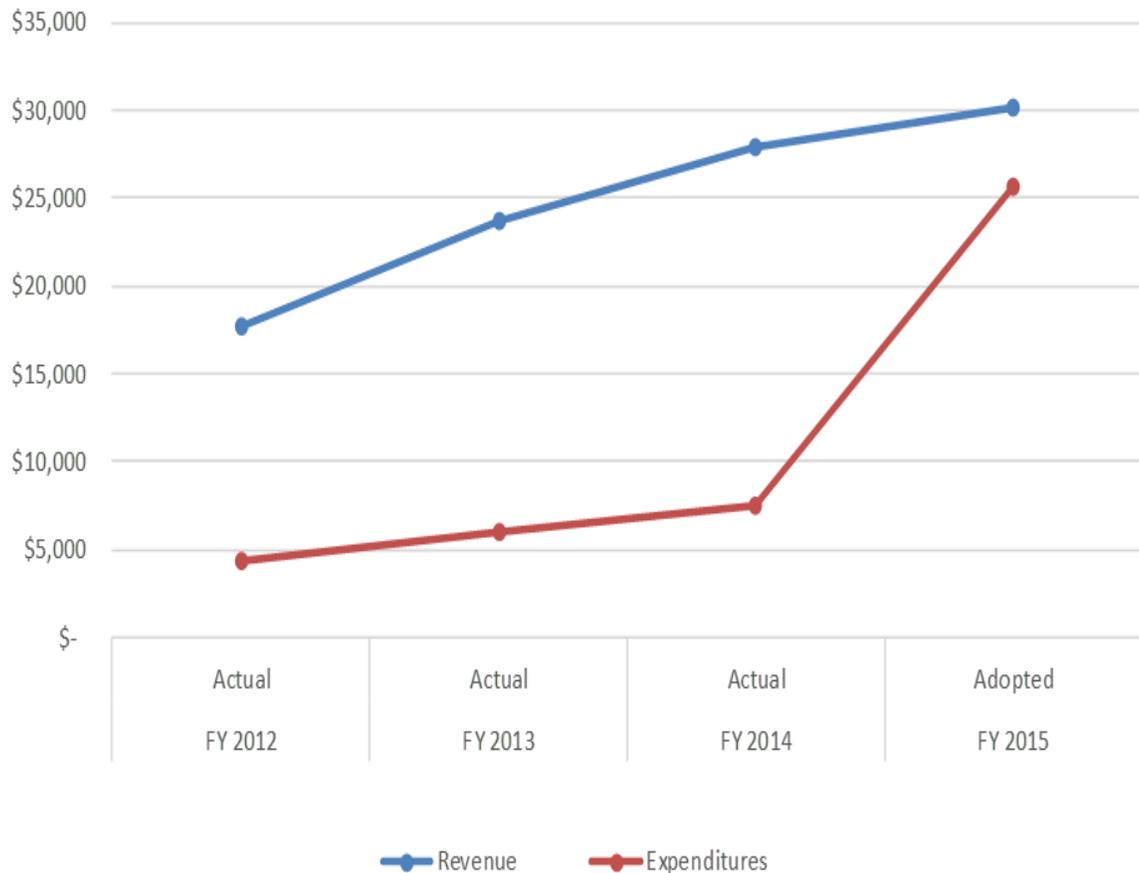
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 11,264	\$ 13,267	\$ 17,743	\$ 20,368	15%
Charge for Services	6,371	7,538	7,324	7,900	8%
Miscellaneous Revenue	1	2,966	2,813	1,850	-34%
Total Revenues	\$ 17,636	\$ 23,771	\$ 27,880	\$ 30,118	8%

Expenditures

Materials & Services	\$ 4,368	\$ 6,029	\$ 7,511	\$ 25,581	241%
Fund Balance	2,639	9,137	9,137	4,537	-50%
Total Expenditures	\$ 7,007	\$ 15,166	\$ 16,648	\$ 30,118	81%



Special Funds

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SENIOR SERVICES PROGRAMS II FUND 216

To account for revenues received from donations and recreation fees. Expenditures from this fund may be used for Senior Center recreation programs.

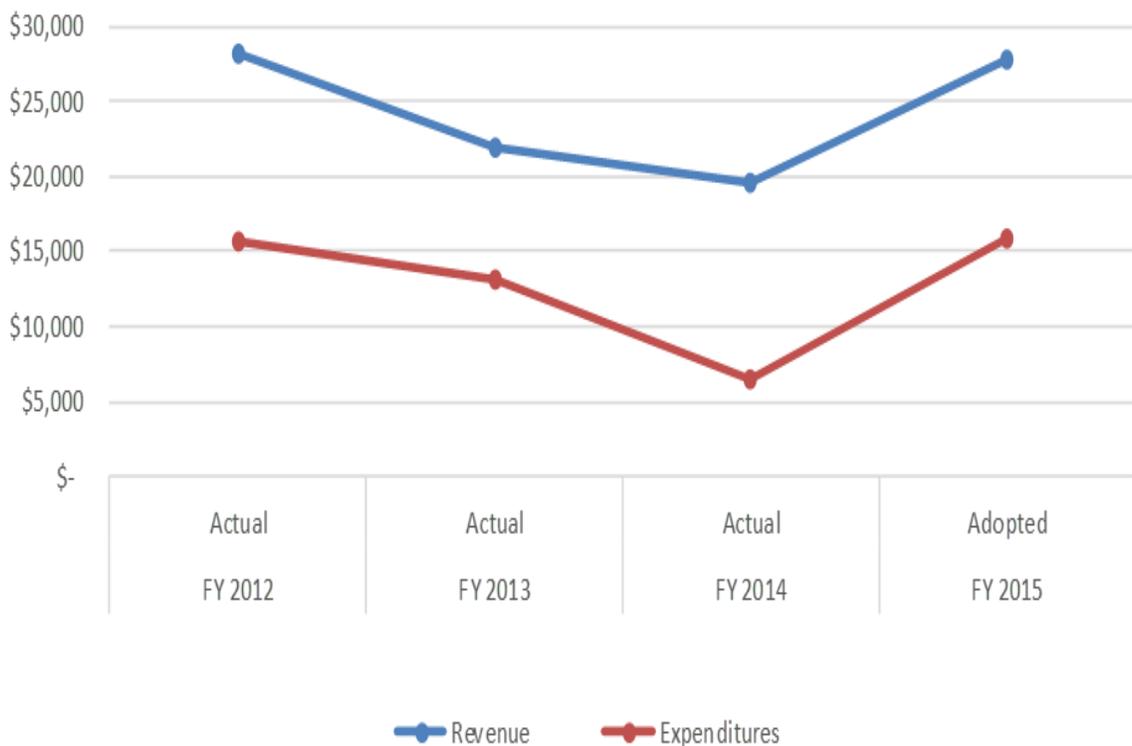
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 8,806	\$ 11,661	\$ 9,471	\$ 13,162	39%
Governmental Revenue	8,026	2,061	2,337	-	-100%
Charge for Services	10,427	8,120	7,731	14,568	88%
Miscellaneous Revenue	823	1	4	-	-100%
Total Revenues	\$ 28,082	\$ 21,843	\$ 19,543	\$ 27,730	42%

Expenditures

Materials & Services	\$ 15,740	\$ 13,034	\$ 6,381	\$ 15,920	149%
Fund Balance	14,377	12,083	11,810	11,810	0%
Total Expenditures	\$ 30,117	\$ 25,117	\$ 18,191	\$ 27,730	52%



Special Funds



LIBRARY FUND 220

To account for state and county bond money, for the purpose of establishing, increasing or improving the library, in accordance with the applicable bond restrictions.

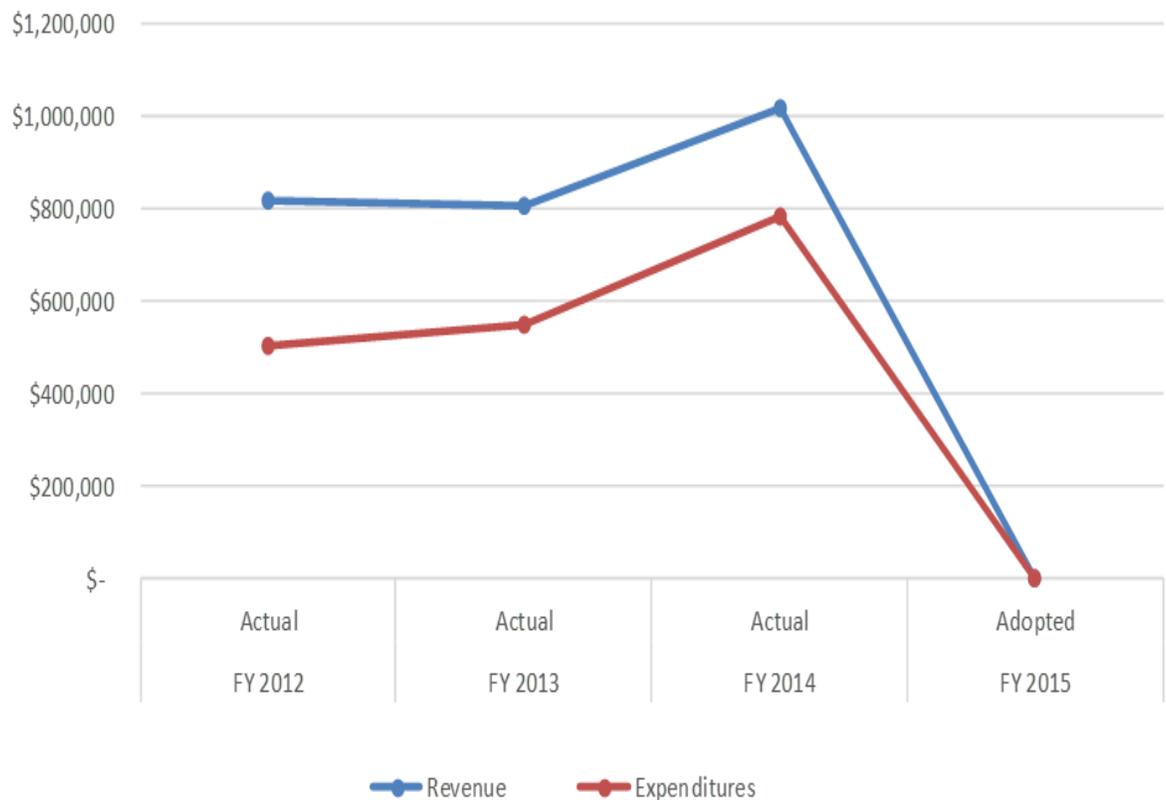
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 676,369	\$ 144,780	422,000	\$ -	-100%
Governmental Revenue	140,094	660,634	597,870	-	-100%
Miscellaneous Revenue	1,043	202	153	-	-100%
Total Revenues	\$ 817,506	\$ 805,616	\$ 1,020,023	\$ -	-100%

Expenditures

Materials & Services	\$ 503,704	\$ 536,326	\$ 732,139	\$ -	-100%
Capital Outlay	-	16,313	53,776	-	-100%
Fund Balance	195,828	114,927	-	-	0%
Total Expenditures	\$ 699,532	\$ 667,566	\$ 785,915	\$ -	-100%



PROMOTION AND MARKETING FUND 224

To account for promotional activities. Expenditures from this fund may be used for special events; promoting convention exposition or entertainment facilities; or advertising and marketing facilities.



	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

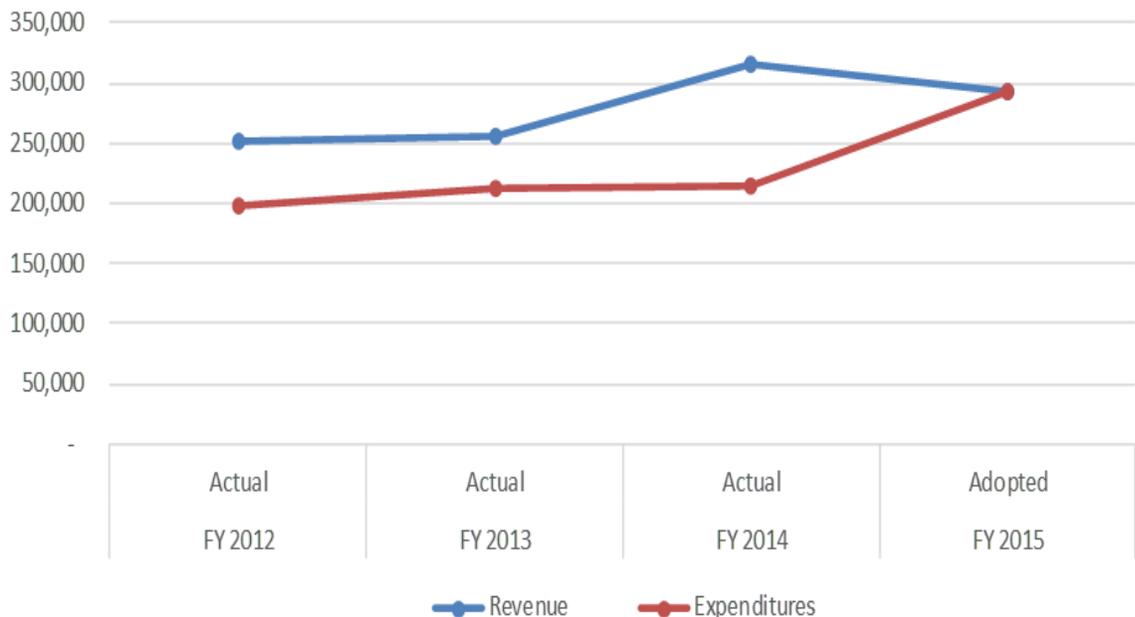
Beginning Fund Balance	\$ 39,768	\$ 24,744	\$ 75,229	\$ 61,327	-18%
Governmental Revenues	-	10,000	-	-	0%
Charges For Services	103,766	100,290	118,142	114,800	-3%
Miscellaneous Revenue	-	4	14	-	-100%
Other Financing Sources	108,794	120,687	123,117	116,965	-5%
Total Revenues	252,328	255,725	\$ 316,502	\$ 293,092	-7%

Expenditures

Personal Services	\$ 61,697	\$ 61,307	\$ 63,229	\$ 109,779	74%
Materials & Services	135,469	151,606	151,320	183,313	21%
Capital Outlay	-	-	-	-	0%
Fund Balance	85	26,593	34,148	-	-100%
Total Expenditures	\$ 197,251	\$ 239,506	\$ 248,697	\$ 293,092	18%

Positions Approved*	0.6	0.6	0.6	1	67%
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*Full Time Equivalence



Fiscal
Year
2015



RIO RANCHO CONVENTION & VISITORS BUREAU FUND 225

To account for revenues collected from occupancy taxes (5%) levied within city boundaries pursuant to NMSA 3-38-15. Expenditures from this fund may be used for acquiring, constructing, improving, establishing, and operating, convention exposition or entertainment facilities; acquiring or obtaining an interest in such facilities; or advertising, publicizing, and promoting such facilities.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

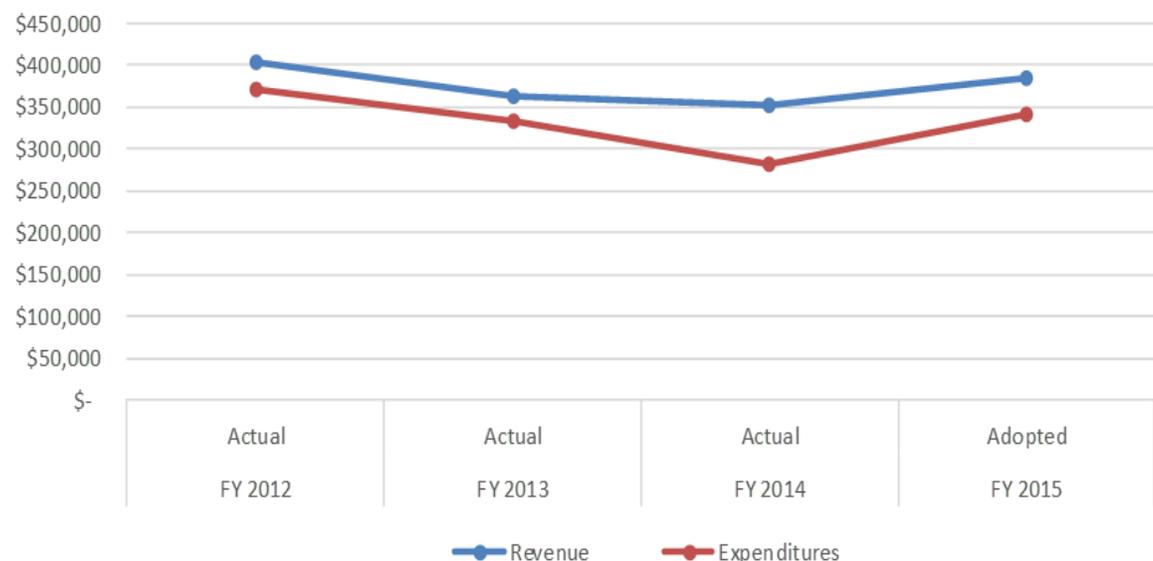
Beginning Fund Balance	\$ 35,617	\$ 31,130	\$ 28,985	\$ 66,111	128%
Taxes	331,775	294,716	312,500	315,000	1%
Governmental Revenue	-	10,000	2,500	5,000	100%
Miscellaneous Revenue	5,256	1,804	2,331	5	-100%
Other Financing Sources	31,219	25,096	5,127	-	-100%
Total Revenues	\$ 403,867	\$ 362,746	\$ 351,443	\$ 386,116	10%

Expenditures

Personal Services	\$ 223,750	\$ 226,952	\$ 180,564	\$ 228,974	27%
Materials & Services	148,489	107,310	101,373	113,125	12%
Fund Balance	17,939	-	26,339	44,017	0%
Total Expenditures	\$ 390,178	\$ 334,262	\$ 308,276	\$ 386,116	25%

Positions Approved*	3.4	3.4	3.4	3	-12%
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*Full Time Equivalence



Special Funds

Fiscal
Year
2015



Special Funds

RIO VISION FUND 226

To account for cable franchise fees (2%) received to operate and promote a government and education television channel.

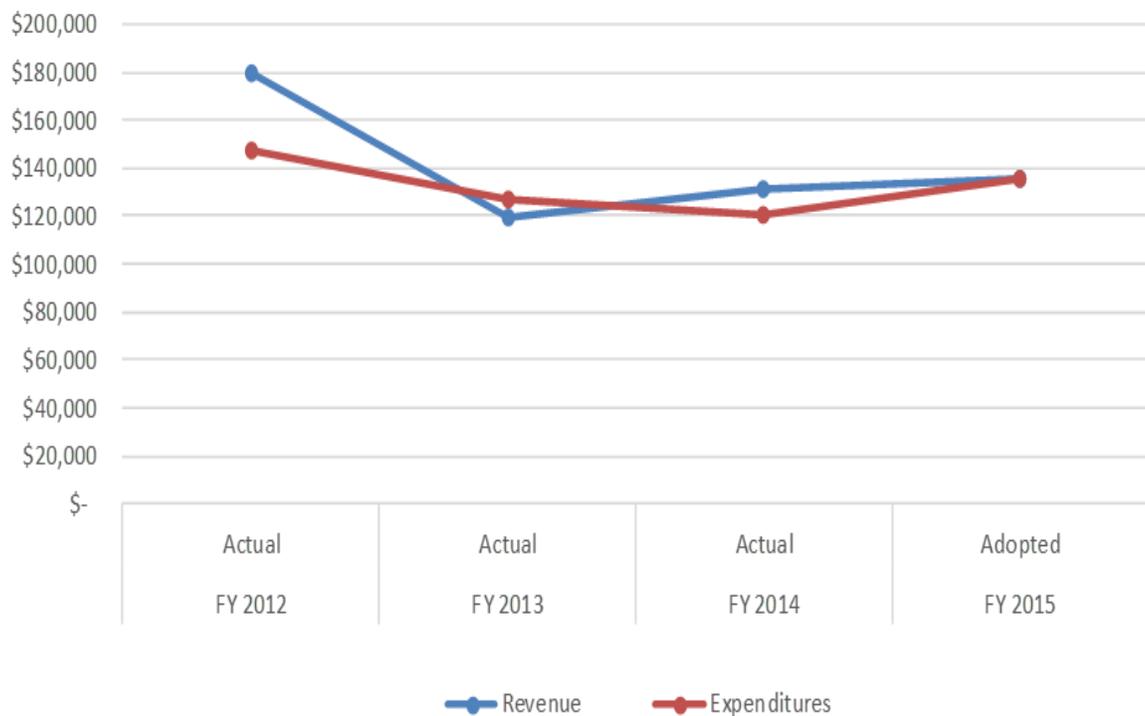
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 60,941	\$ 9,907	\$ 14,393	\$ 5,836	-59%
Taxes	118,186	109,145	116,327	115,000	-1%
Charge for Services	825	75	150	800	433%
Miscellaneous Revenue	8	5	20	-	-100%
Other Financing Sources	-	-	-	14,397	0%
Total Revenues	\$ 179,960	\$ 119,132	\$ 130,890	\$ 136,033	4%

Expenditures

Materials & Services	\$ 134,632	\$ 127,140	\$ 120,281	\$ 136,033	13%
Capital Outlay	13,019	-	-	-	0%
Fund Balance	24,775	3,938	1,000	-	0%
Total Expenditures	\$ 172,426	\$ 131,078	\$ 121,281	\$ 136,033	12%





SAD OPERATIONS FUND 227

To account for Special Assessment District (SAD) administrative fees which may be used for collection or other expenditures related to the administration of Special Assessment Districts.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

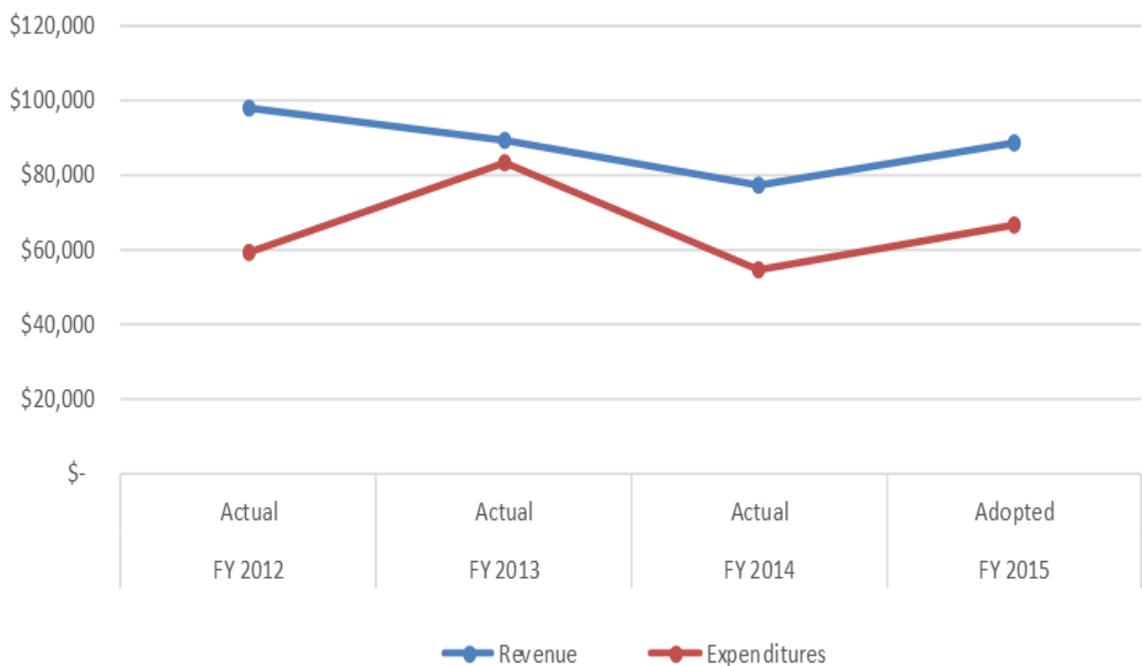
Beginning Fund Balance	\$ 42,658	\$ 33,043	\$ 11,901	\$ 22,716	91%
Miscellaneous Revenue	-	4	17	-	-100%
Other Financing Sources	55,125	56,207	65,456	65,500	0%
Total Revenues	\$ 97,783	\$ 89,254	\$ 77,374	\$ 88,216	14%

Expenditures

Personal Services	\$ 51,816	\$ 52,696	\$ 53,032	\$ 53,987	2%
Materials & Services	7,339	30,247	1,170	12,500	968%
Fund Balance	42,949	6,112	11,557	21,729	88%
Total Expenditures	\$ 102,104	\$ 89,055	\$ 65,759	\$ 88,216	34%

Positions Approved*	1	1	1	1	0%
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* Full Time Equivalence



Fiscal
Year
2015



LOCAL GOVERNMENT CORRECTION FUND 240

To account for revenues collected from the assessment of correction fees and court costs, pursuant to NMSA 35-14-11. Expenditures from this fund may be used for training municipal jailers and juvenile detention officers; for planning, construction, operating and maintaining a municipal jail for juveniles in a detention facility; or for complying with match or contribution requirements for the receipt of federal funds relating to jailing or juvenile detention facilities.

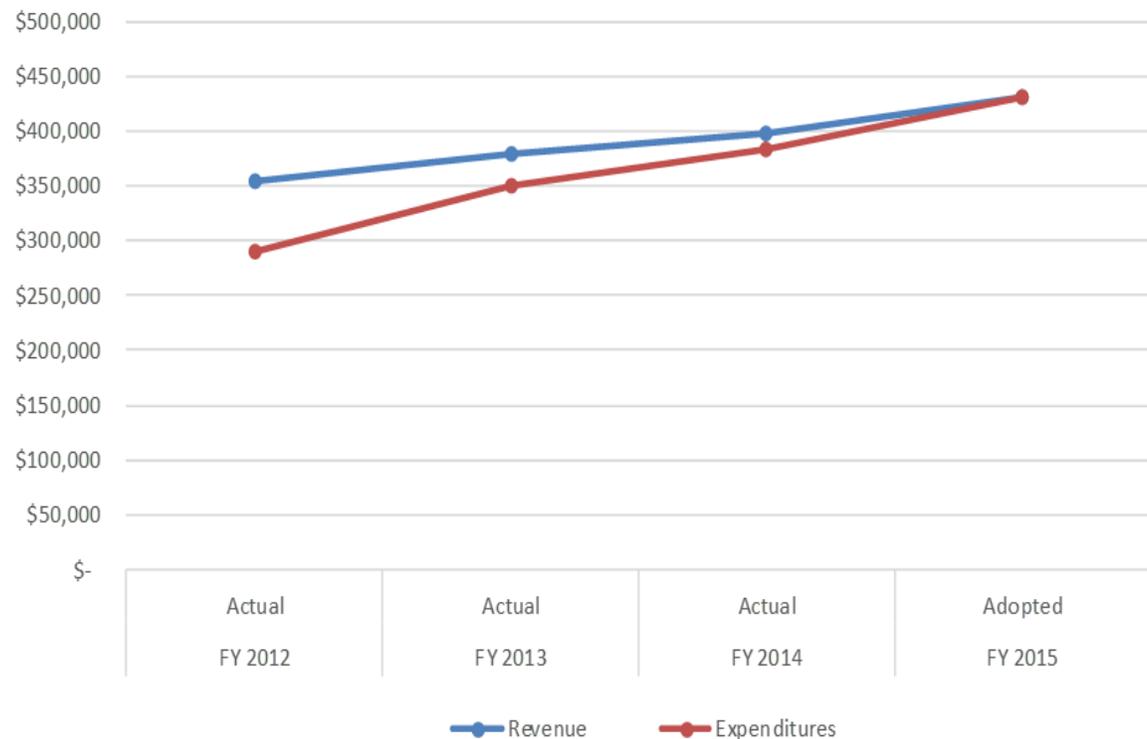
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 29,959	\$ 42,168	\$ 48,547	\$ (11,408)	15%
Charge for Services	233,774	260,198	240,243	300,000	-8%
Miscellaneous Revenue	4	5	21	-	320%
Other Financing Sources	90,200	76,200	109,797	141,672	44%
Total Revenues	\$ 353,937	\$ 378,571	\$ 398,608	\$ 430,264	5%

Expenditures

Materials & Services	\$ 290,780	\$ 351,013	\$ 383,039	\$ 430,264	9%
Fund Balance	-	-	8,328	-	-100%
Total Expenditures	\$ 290,780	\$ 351,013	\$ 391,367	\$ 430,264	11%



Special Funds

Fiscal
Year
2015



LAW ENFORCEMENT PROTECTION FUND 241

To account for state revenues received pursuant to the Law Enforcement Correction Act, NMSA 29-13-3. Expenditures from this fund may be used for the repair and purchase of law enforcement apparatus and equipment, expenditures associated with advanced law enforcement planning and training, and complying with match or contribution requirements for receipt of federal funds, and salaries for law enforcement personnel under certain conditions.

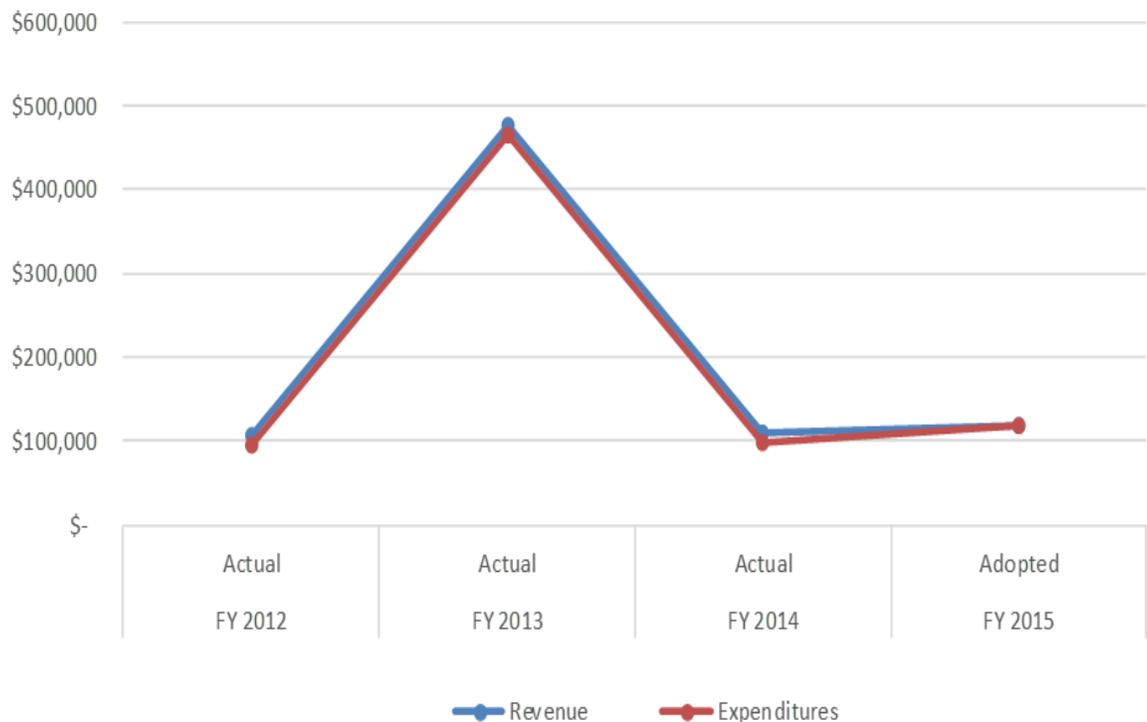
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 8,439	\$ 13,303	\$ 11,880	\$ 13,524	14%
Governmental Revenue	99,600	104,400	99,600	105,600	6%
Miscellaneous Revenue	6	4	15	-	-100%
Other Financing Sources	-	359,916	-	-	0%
Total Revenues	\$ 108,045	\$ 477,623	\$ 111,495	\$ 119,124	7%

Expenditures

Materials & Services	\$ 94,742	\$ 251,117	\$ 97,970	\$ 119,124	22%
Capital Outlay	-	214,627	-	-	0%
Fund Balance	10	-	-	-	0%
Total Expenditures	\$ 94,752	\$ 465,744	\$ 97,970	\$ 119,124	22%



Special Funds

Fiscal
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2015



DPS DRUG ENFORCEMENT AID FUND 242

To account for revenue generated from asset forfeitures obtained through narcotics investigations. These revenues can be utilized for officer overtime, police equipment, undercover vehicles, and purchase of evidence, training and other narcotic investigation related expenses. There is a federal guideline referencing how these monies are to be expended. (Pursuant to the Attorney General's Guidelines on Seized and Forfeited Property, July 1990)

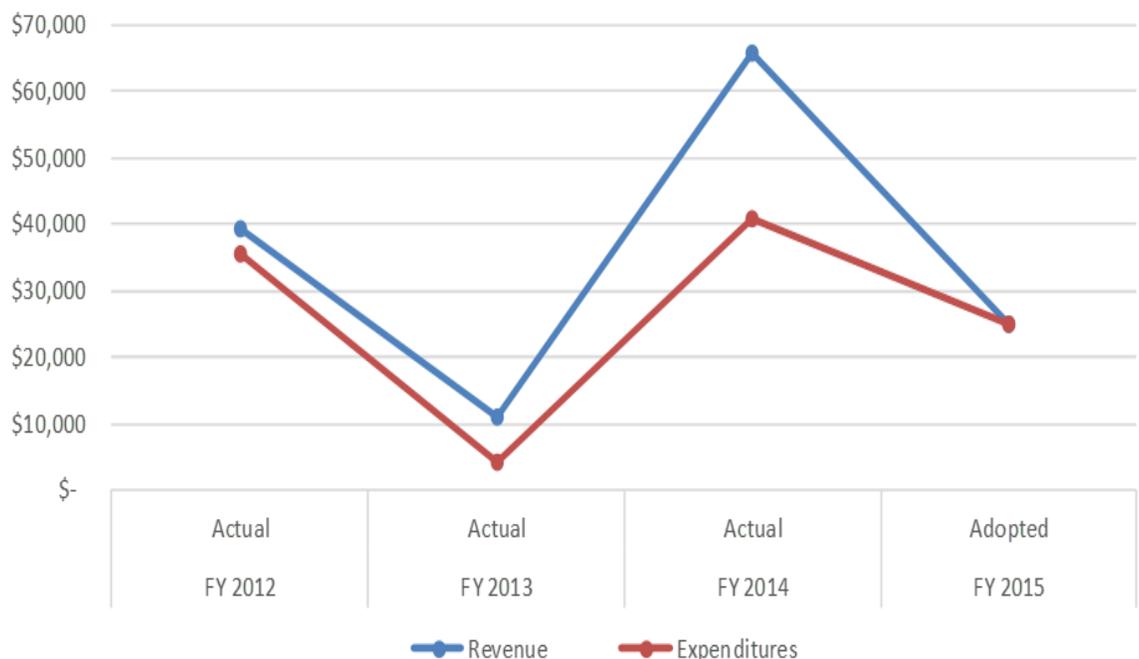
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 25,975	\$ 3,594	\$ 7,082	\$ 24,961	252%
Government Revenue	-	6,937	58,514	-	-100%
Miscellaneous Revenue	13,337	514	13	-	-100%
Total Revenues	\$ 39,312	\$ 11,045	\$ 65,609	\$ 24,961	-62%

Expenditures

Materials & Services	\$ 25,443	\$ 2,952	\$ 28,325	\$ 24,961	-12%
Capital Outlay	-	-	9,020	-	0%
Transfers	10,000	1,287	3,304	-	-100%
Fund Balance	4,761	-	-	-	0%
Total Expenditures	\$ 40,204	\$ 4,239	\$ 40,649	\$ 24,961	-39%



Special Funds

Fiscal
Year
2015

TRAFFIC EDUCATION AND ENFORCEMENT FUND 243

To account for revenues received from traffic violations.



	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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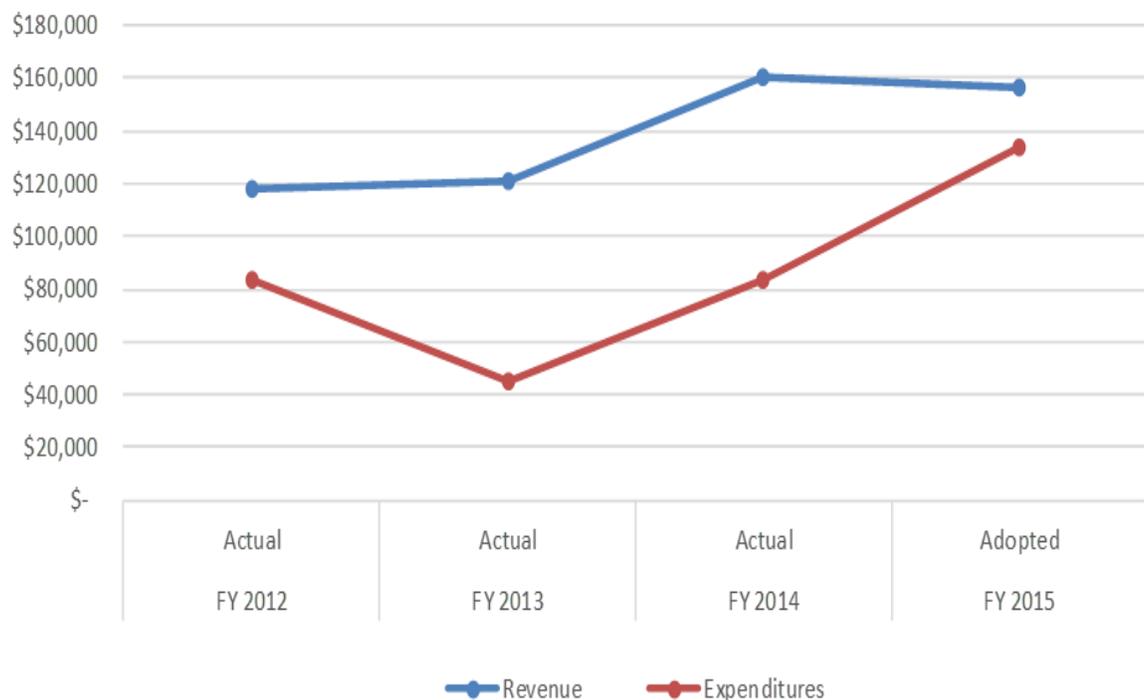
Revenue

Beginning Fund Balance	\$ 37,222	\$ 31,992	\$ 77,114	\$ 66,613	-14%
Fines and Forfeitures	80,292	88,851	83,302	90,000	8%
Miscellaneous Revenue	5	5	20	-	-100%
Total Revenues	\$ 117,519	\$ 120,848	\$ 160,436	\$ 156,613	-2%

Expenditures

Personal Services*	\$ 14,417	\$ 14,168	\$ 13,421	\$ 15,675	17%
Materials & Services	39,518	11,405	19,042	76,190	300%
Capital Outlay	29,760	19,994	51,461	42,000	-18%
Fund Balance	223	14,521	46,655	22,748	-51%
Total Expenditures	\$ 83,918	\$ 60,088	\$ 130,579	\$ 156,613	20%

*Personal Service expenditures include only overtime



Special Funds

Fiscal
Year
2015

NM GANG TASK FORCE FUND 245

To account for revenue received from the U.S. Department of Justice, Justice Assistance Grant (JAG) and the American Recovery and Reinvestment Act (ARRA) to provide training for police agencies throughout the state. (Pursuant to the Omnibus Crime Control and Safe Streets Act of 1968 and the American Recovery and Reinvestment Act of 2009, Public Law 111-5, (the "Recovery Act")).



	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

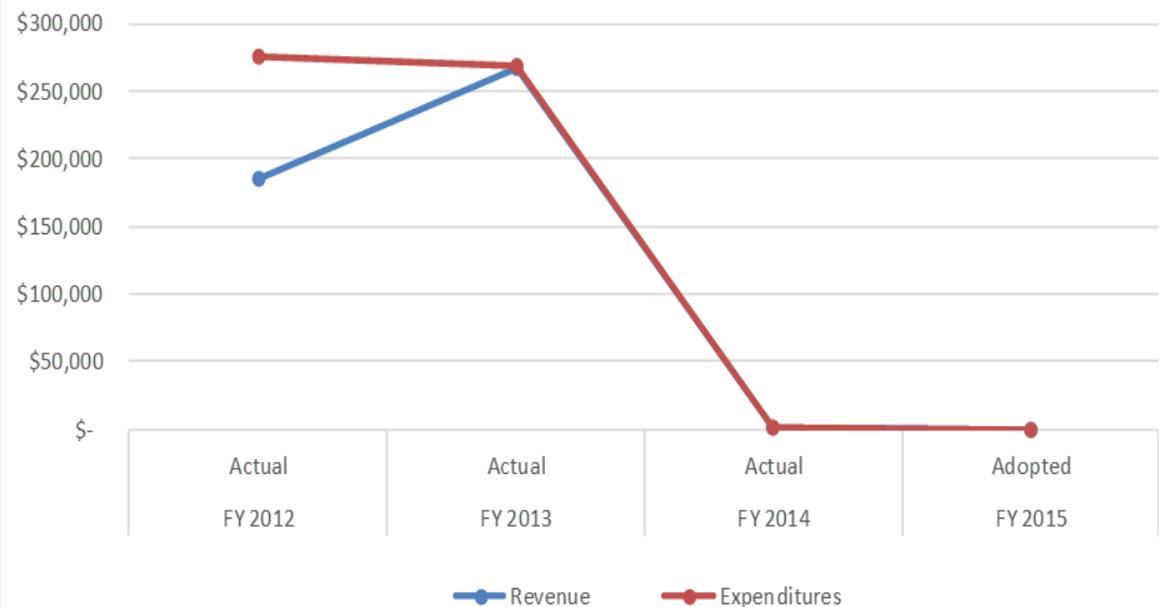
Beginning Fund Balance	\$ (145,872)	\$ -	\$ (91,996)	\$ -	0%
Governmental Revenues	287,173	240,284	92,870	-	-100%
Charge for Services	38,460	25,025	-	-	0%
Miscellaneous Revenues	4,850	2,032	-	-	0%
Other Financing Sources	-	-	1,295	-	0%
Total Revenues	\$ 184,611	\$ 267,341	\$ 2,169	\$ -	0%

Expenditures

Personal Services	\$ 89,347	\$ 87,970	\$ 774	\$ -	-100%
Materials & Services	186,479	180,154	1,396	-	-100%
Capital Outlay	-	-	-	-	0%
Total Expenditures	\$ 275,826	\$ 268,124	\$ 2,170	\$ -	-100%

Positions Approved*	1	1.63	1.63	0	-100%
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* Full Time Equivalence



Special Funds



POLICE MISCELLANEOUS REVENUE / DONATION FUND 246

To account for miscellaneous revenues such as confiscations from state and/or regional task forces; other miscellaneous revenues from sales of evidence and purchases of department issued duty weapons by retiring officers; donations/contributions from businesses & individuals in the community. Donations will be used for the purposes specified by the donor. Expenditures from this fund may be used to replace duty weapons, purchase minor equipment for vehicles and for daily police operations.

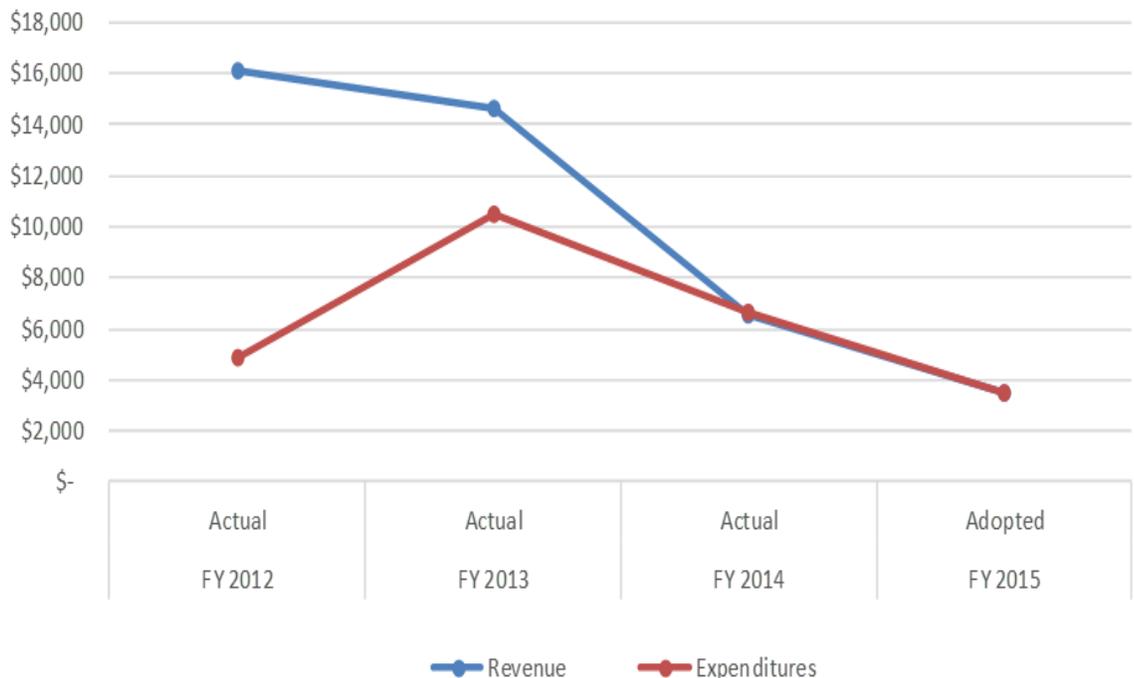
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 5,303	\$ 11,214	\$ 4,082	\$ -	-100%
Miscellaneous Revenue	785	2,092	2,038	3,500	72%
Transfers	10,000	1,287	446	-	-100%
Total Revenues	\$ 16,088	\$ 14,593	\$ 6,566	\$ 3,500	-47%

Expenditures

Materials & Services	\$ 4,874	\$ 10,512	\$ 6,594	\$ 3,500	-47%
Fund Balance	4,676	-	-	-	0%
Total Expenditures	\$ 9,550	\$ 10,512	\$ 6,594	\$ 3,500	-47%



Fiscal
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FIRE PROTECTION FUND 250

To account for state revenues received pursuant to the Fire Protection Fund law, NMSA 59A-53-1 to 19. Expenditures from this fund may be used for the purchase, construction, operating and maintenance of fire stations, except for the station's water supply systems fire apparatus and equipment, the payment of insurance premiums on the above; and for insurance premiums for injuries or death of firefighters.

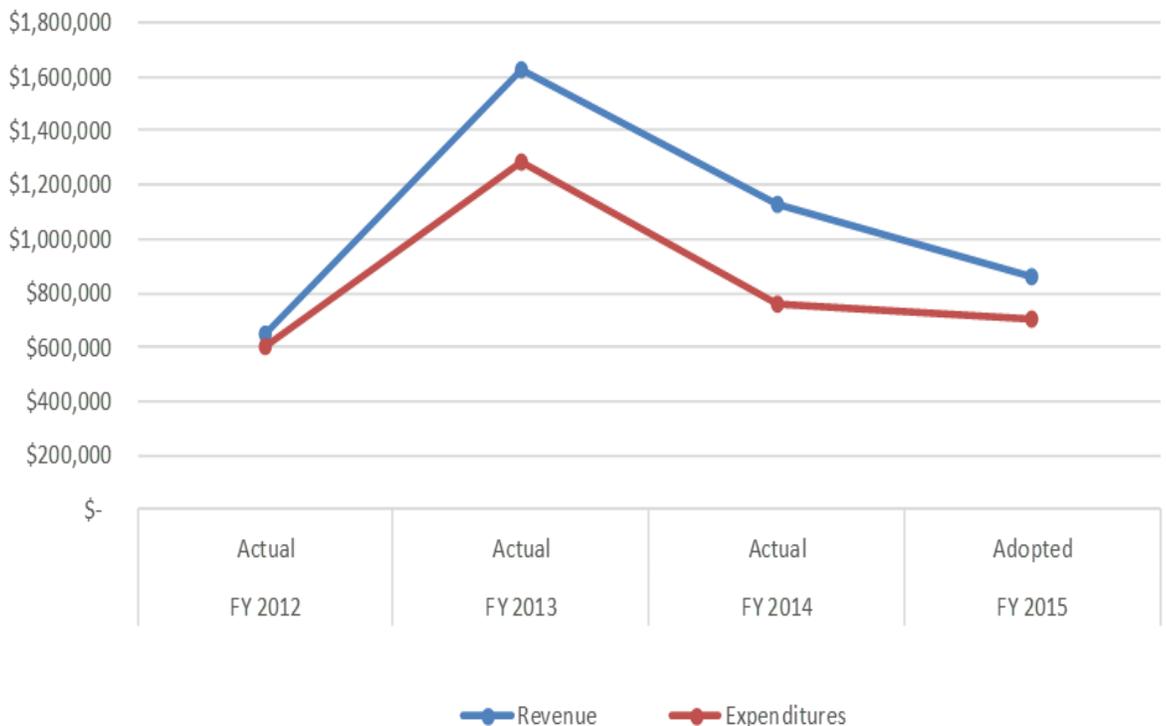
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 72,009	\$ 30,283	\$ 353,937	\$ 224,348	-37%
Governmental Revenue	571,128	649,308	728,762	632,762	-13%
Miscellaneous Revenue	3,505	526	110	-	-100%
Other Financing Sources	-	948,046	42,000	-	-100%
Total Revenues	\$ 646,642	\$ 1,628,163	\$ 1,124,809	\$ 857,110	-24%

Expenditures

Materials & Services	\$ 587,022	\$ 598,440	\$ 626,764	\$ 644,989	3%
Capital Outlay	17,665	687,459	129,127	60,000	-54%
Fund Balance	-	152,121	152,121	152,121	0%
Total Expenditures	\$ 604,687	\$ 1,438,020	\$ 908,012	\$ 857,110	-6%



Special Funds



EMERGENCY MEDICAL SERVICES - EMS - FUND 251

To account for state revenues received pursuant to the Emergency Medical Services Fund Act, NMSA 24-10A-1 to 10. Expenditures from this fund may be used for establishment of emergency medical services; to acquire emergency medical services vehicles, equipment and supplies; and for training and licensing of local emergency management services personnel.

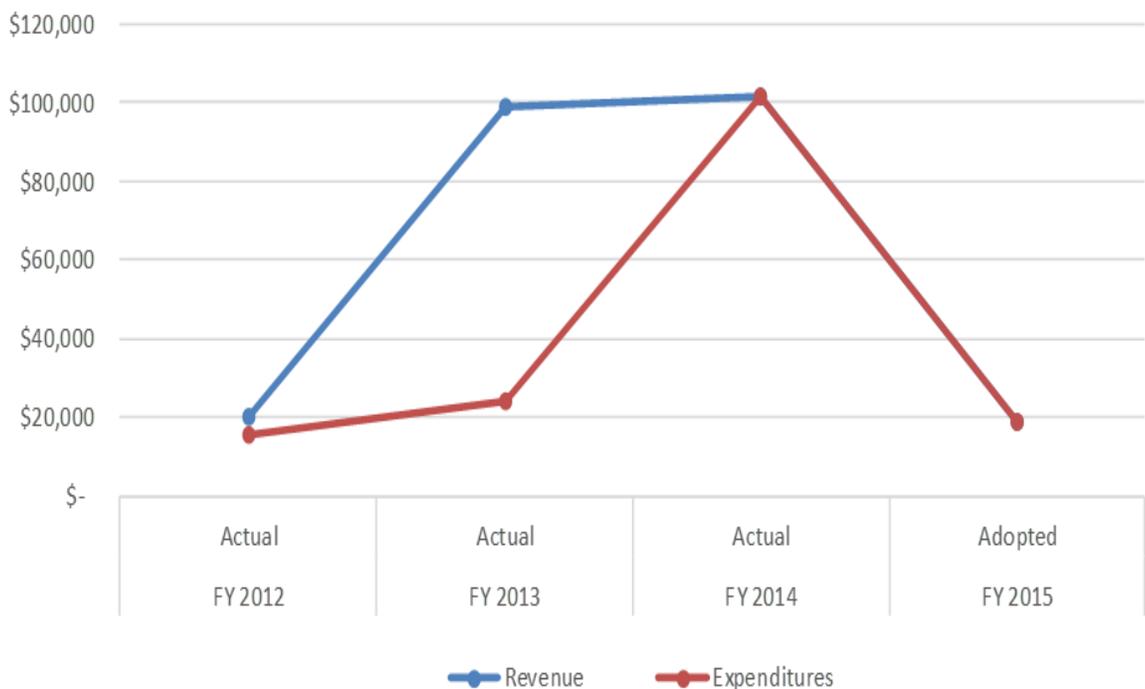
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 297	\$ 4,412	\$ 75,003	\$ 25	-100%
Governmental Revenue	19,923	94,500	26,895	19,200	-29%
Miscellaneous Revenue	1	1	3	-	-100%
Total Revenues	\$ 20,221	\$ 98,913	\$ 101,901	\$ 19,225	-81%

Expenditures

Materials & Services	\$ 5,140	\$ 23,910	\$ 14,261	\$ 19,225	35%
Capital Outlay	10,669	-	87,614	-	0%
Total Expenditures	\$ 15,809	\$ 23,910	\$ 101,875	\$ 19,225	-81%



Fiscal
Year
2015



Special Funds

STATE GRANTS FUND 252

To account for state grants.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

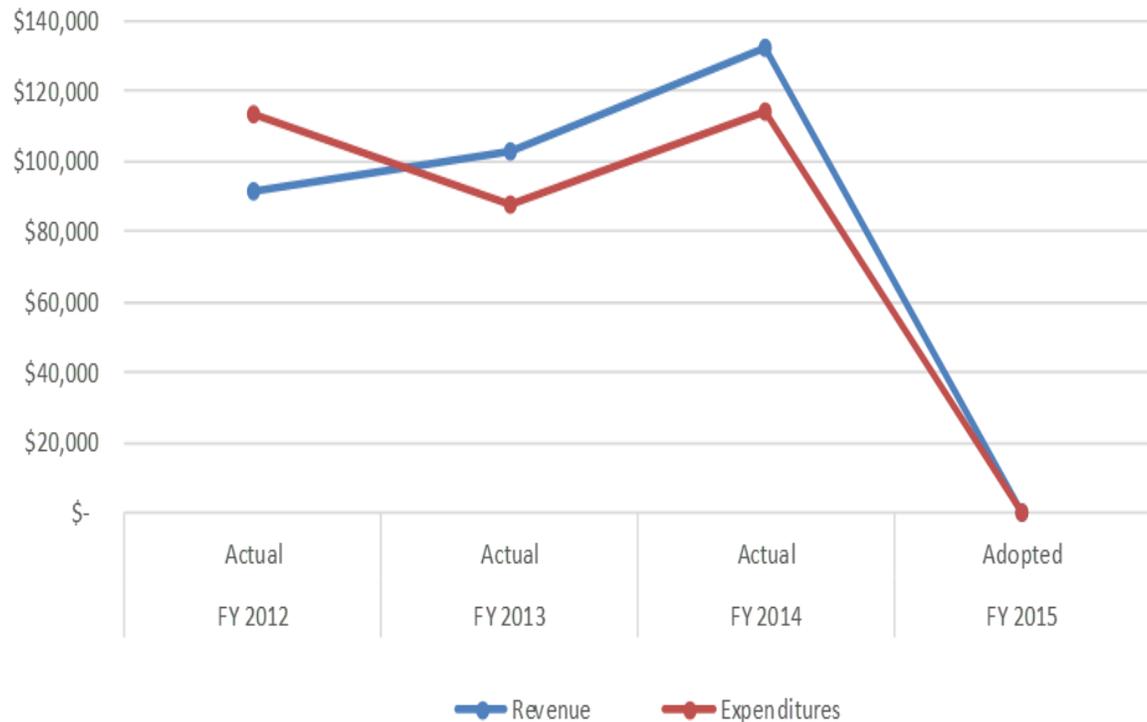
Beginning Fund Balance	\$ (10,668)	\$ -	\$ (7,325)	\$ -	0%
Governmental Revenue	102,288	102,661	139,738	-	-100%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 91,620	\$ 102,661	\$ 132,413	\$ -	-100%

Expenditures

Personal Services	\$ 45,716	\$ 65,902	\$ 45,912	\$ -	-100%
Materials & Services	68,030	21,961	68,391	-	-100%
Total Expenditures	\$ 113,746	\$ 87,863	\$ 114,303	\$ -	-100%

Positions Approved*	0	1.6	0	0	0%
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* Full Time Equivalence



Fiscal
Year
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SUMMER LUNCH PROGRAM FUND 253

To account for the US Department of Agriculture's Summer Food Service Program (SFSP) administered through the Children Youth and Families Department of the State of New Mexico. The New Mexico SFSP is the single largest federal resource available for local organizations that want to combine a lunch program with a summer activity program for children. The SFSP provides free, nutritious meals and snacks to help children in low-income areas get the nutrition throughout the summer months when they are out of school.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

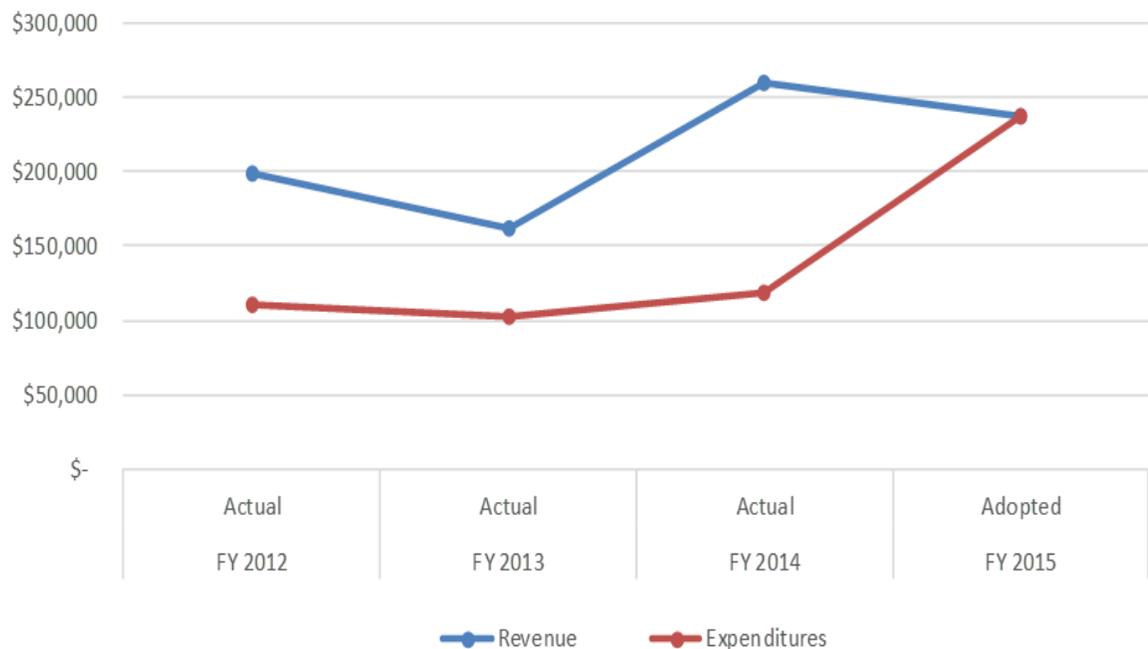
Beginning Fund Balance	\$ 93,925	\$ (11,925)	\$ 160,191	\$ 110,741	-31%
Governmental Revenue	105,145	173,135	100,185	127,116	27%
Miscellaneous Revenue	5	7	26	-	-100%
Total Revenues	\$ 199,075	\$ 161,217	\$ 260,402	\$ 237,857	-9%

Expenditures

Personal Services	\$ 17,530	\$ 26,319	\$ 33,222	\$ 47,246	42%
Materials & Services	92,223	75,955	85,239	190,611	124%
Total Expenditures	\$ 109,753	\$ 102,274	\$ 118,461	\$ 237,857	101%

Positions Approved*	0.89	2.17	2.49	2.49	0%
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* Full Time Equivalence



Special Funds

Fiscal
Year
2015



RECOVERY EECBG FUND 254

To account for revenues received from the Department of Energy’s Energy Efficiency and Conservation Block Grant (EECBG) under the 2009 American Recovery and Reinvestment Act (ARRA). The grant is to be used to develop and implement a City Energy & Sustainability Plan, develop a Comprehensive Bicycle/Pedestrian Transportation Master Plan, purchase and install equipment for Server Virtualization and Consolidation, provide Building Inspection Training, to install Building Lighting Retrofits and a Cool Roof on the Santa Ana Star Event Center.

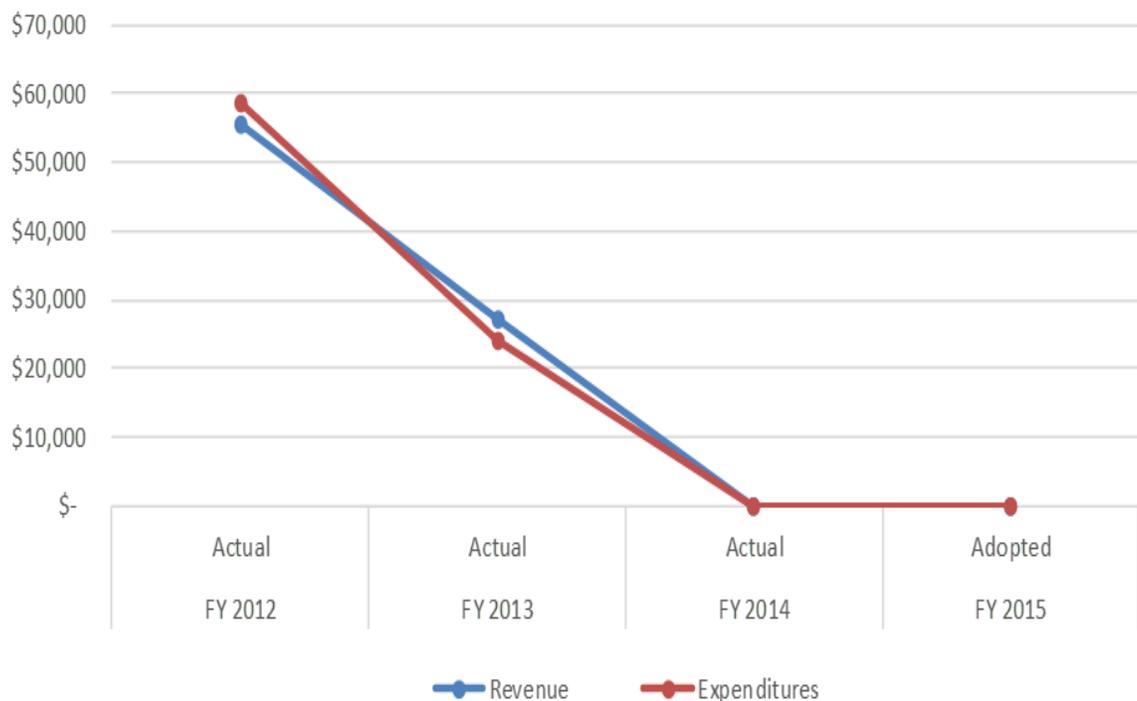
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (1)	\$ -	\$ -	\$ -	0%
Governmental Revenue	55,317	27,295	-	-	0%
Total Revenues	\$ 55,317	\$ 27,295	\$ -	\$ -	0%

Expenditures

Materials & Services	\$ 58,612	\$ 24,000	\$ -	\$ -	0%
Capital Outlay	-	-	-	-	0%
Total Expenditures	\$ 58,612	\$ 24,000	\$ -	\$ -	0%



Special Funds



E - 911 FUND 255

To account for Enhance 911 system state grant. (63-9D-1 to 20, NMSA 1978)

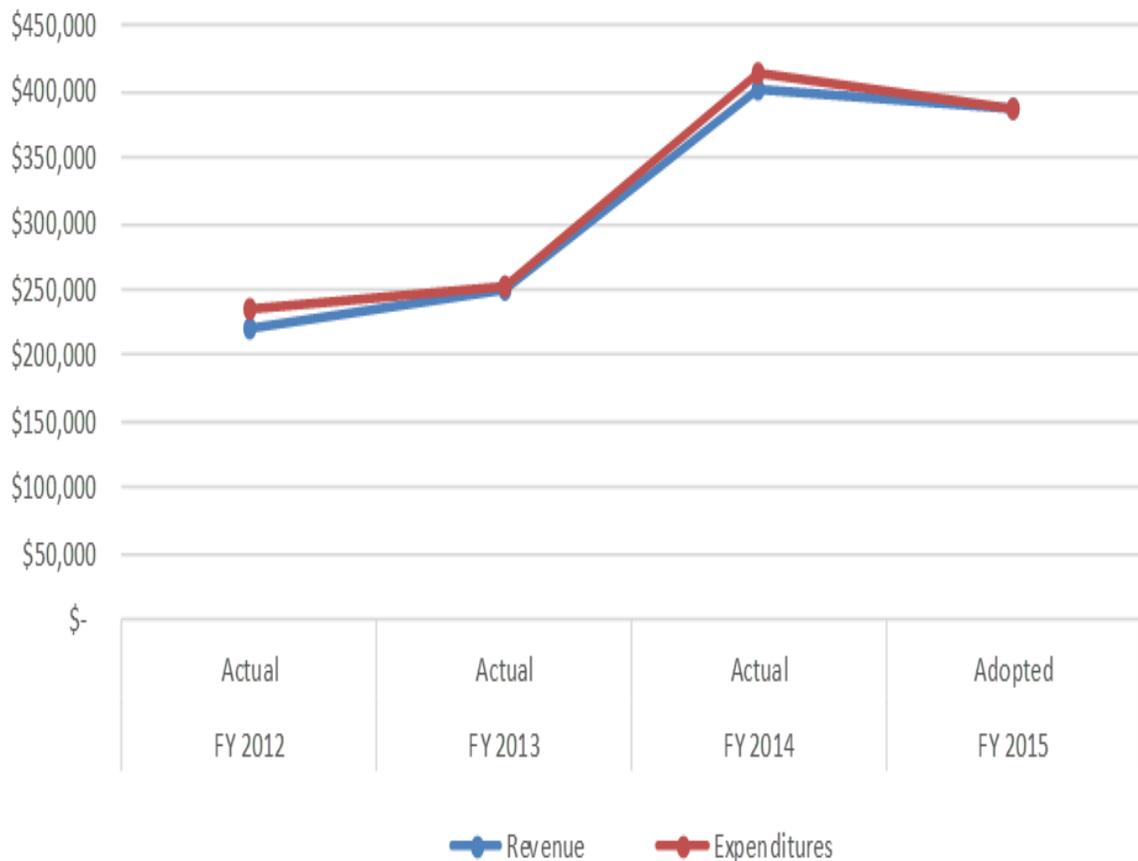
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (7,683)	\$ -	\$ (16,497)	\$ -	0%
Governmental Revenue	228,424	249,620	418,700	386,200	-8%
Total Revenues	\$ 220,741	\$ 249,620	\$ 402,203	\$ 386,200	-4%

Expenditures

Materials & Services	\$ 235,314	\$ 251,544	\$ 413,040	\$ 386,200	-6%
Total Expenditures	\$ 235,314	\$ 251,544	\$ 413,040	\$ 386,200	-6%



Fiscal
Year
2015

DWI PROGRAM FUND 256

To account for the provision of alcohol treatment and rehabilitation services for street inebriates. (7-1-6.40, NMSA 1978)



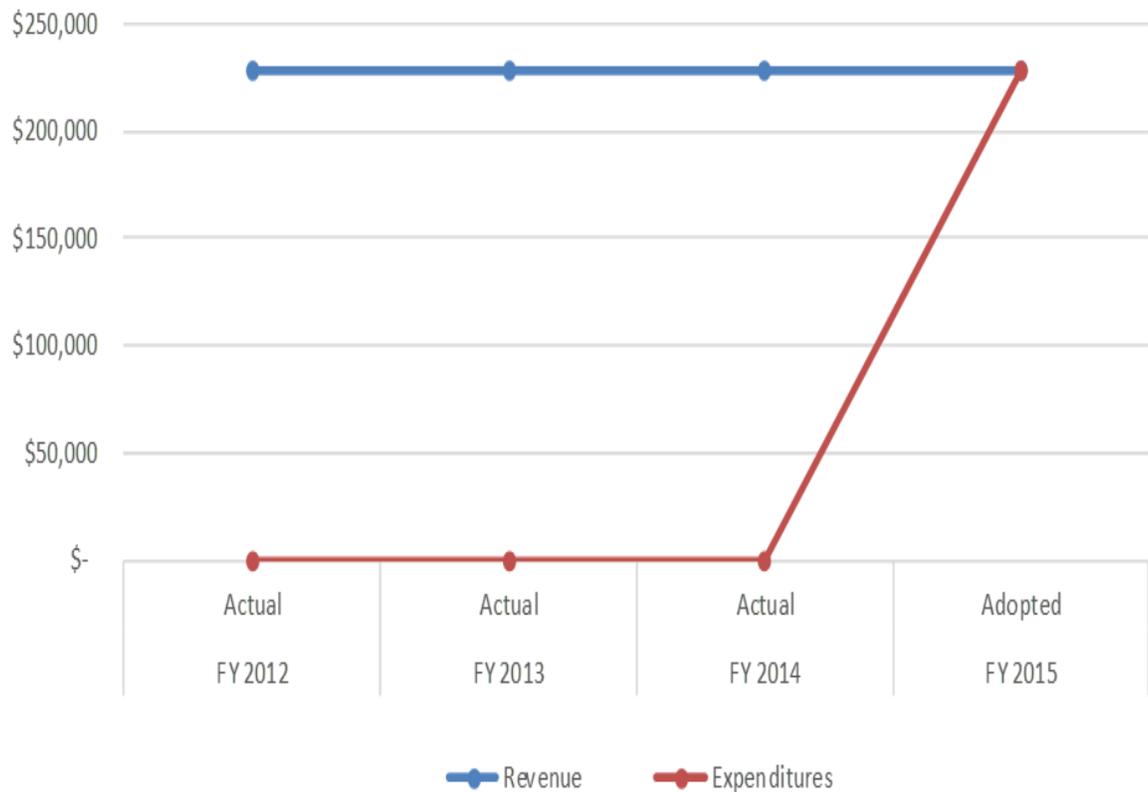
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ -	\$ 228,250	\$ 228,274	\$ 228,534	0%
Taxes	228,250	-	-	-	0%
Miscellaneous Revenue	-	24	260	-	-100%
Total Revenues	\$ 228,250	\$ 228,274	\$ 228,534	\$ 228,534	0%

Expenditures

Materials & Services	\$ -	\$ -	\$ -	\$ 228,534	0%
Total Expenditures	\$ -	\$ -	\$ -	\$ 228,534	0%



Special Funds

Fiscal
Year
2015



Special Funds

DPS FEDERAL GRANTS FUND 259

To account for public safety federal grants.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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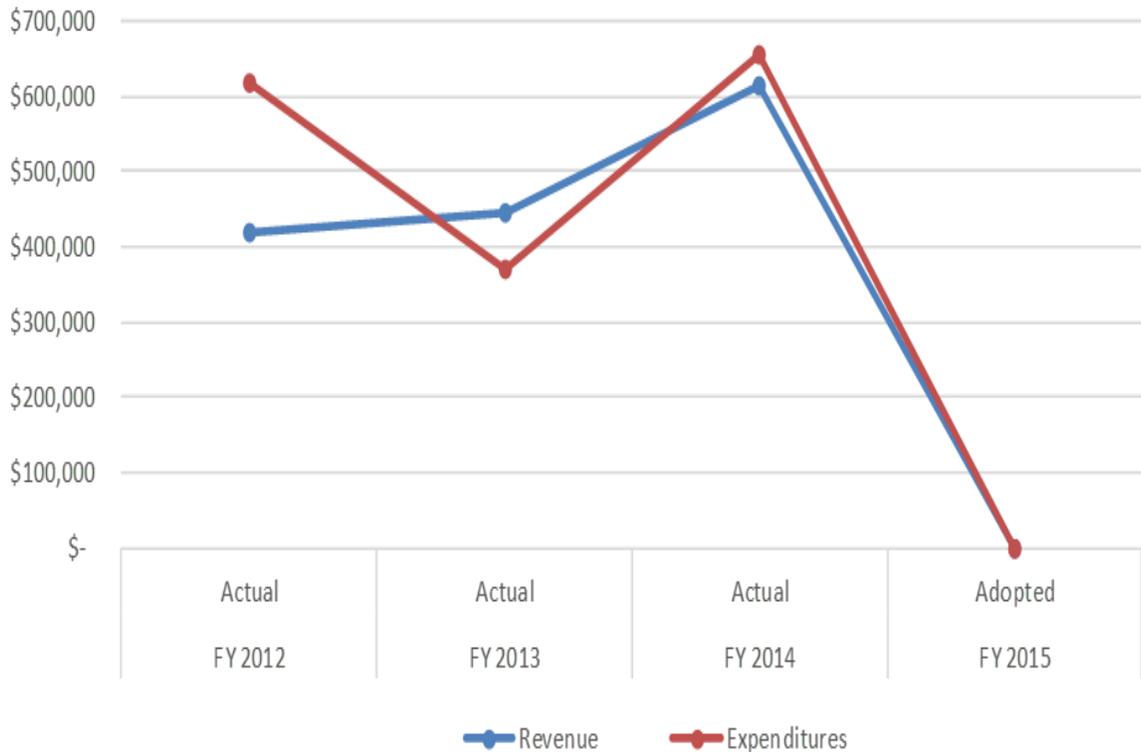
Revenue

Beginning Fund Balance	\$ (881,082)	\$ -	\$ (119,452)	\$ -	0%
Governmental Revenue	1,299,497	446,491	732,869	-	-100%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 418,415	\$ 446,491	\$ 613,417	\$ -	-100%

Expenditures

Personal Services*	\$ 98,954	\$ 82,430	\$ 111,744	\$ -	-100%
Materials & Services	483,637	267,059	499,633	-	-100%
Capital Outlay	33,153	19,127	41,748	-	-100%
Total Expenditures	\$ 615,744	\$ 368,616	\$ 653,125	\$ -	-100%

*Personal Service expenditures include only overtime



Fiscal
Year
2015

ENVIRONMENTAL GROSS RECEIPTS TAX FUND 260

To account for municipal gross receipts tax revenues received to be used for the acquisition, construction, operation, and maintenance of solid waste facilities, water facilities, sewer system, and related facilities.
(Section 7 - 19D - 17, NMSA 1978)



	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

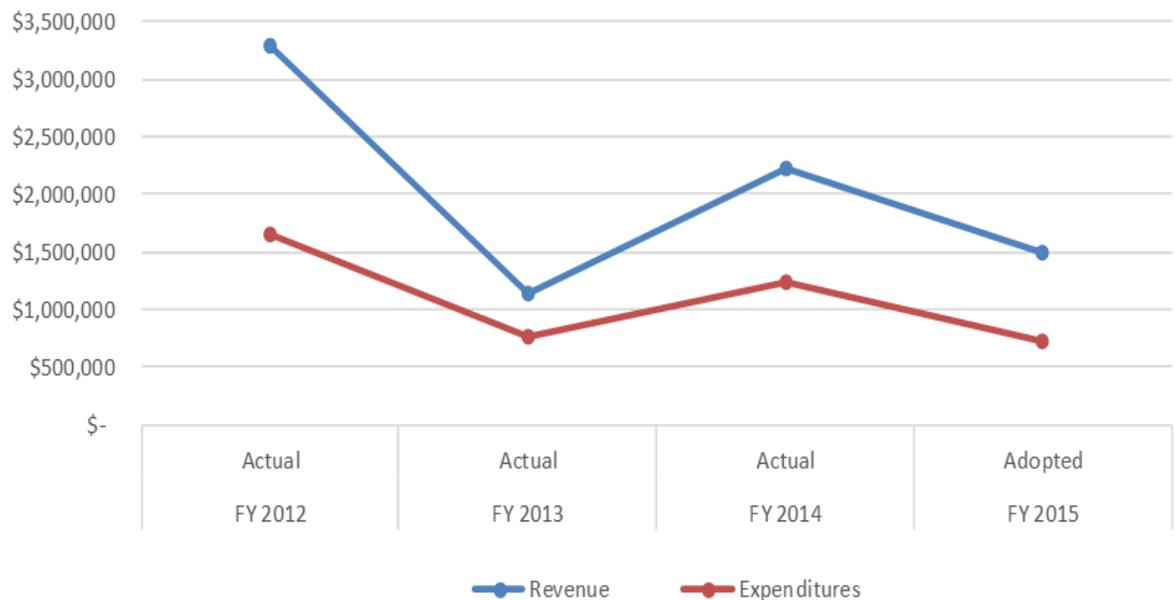
Beginning Fund Balance	\$ 2,250,378	\$ 461,509	\$ 1,546,466	\$ 783,850	-49%
Taxes	669,780	650,796	648,729	692,659	7%
Miscellaneous Revenue	19,010	19,144	20,466	21,106	3%
Other Financing Sources	356,364	-	-	-	0%
Total Revenues	\$ 3,295,532	\$ 1,131,449	\$ 2,215,661	\$ 1,497,615	-32%

Expenditures

Personal Services	\$ 39,743	\$ 40,326	\$ 34,429	\$ 63,925	86%
Materials & Services	452,986	397,109	410,430	653,612	59%
Capital Outlay	1,162,200	326,644	784,329	-	-100%
Fund Balance	49,206	494,061	523,944	780,078	49%
Total Expenditures	\$ 1,704,135	\$ 1,258,140	\$ 1,753,132	\$ 1,497,615	-15%

Positions Approved*	1	1	1	1	0%
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* Full Time Equivalence



Special Funds

Fiscal
Year
2015



HIGHER EDUCATION GRT SPECIAL REVENUE FUND 263

To account for municipal gross receipts tax revenue received to be used for the acquisition, construction, renovation or improvement of facilities of a four-year post-secondary public education institution located in the municipality and acquisition of or improvements to land for those facilities or payment of municipal higher education facilities gross receipts tax revenue bonds issued pursuant to charter 3, Article 31 NMSA 1978.

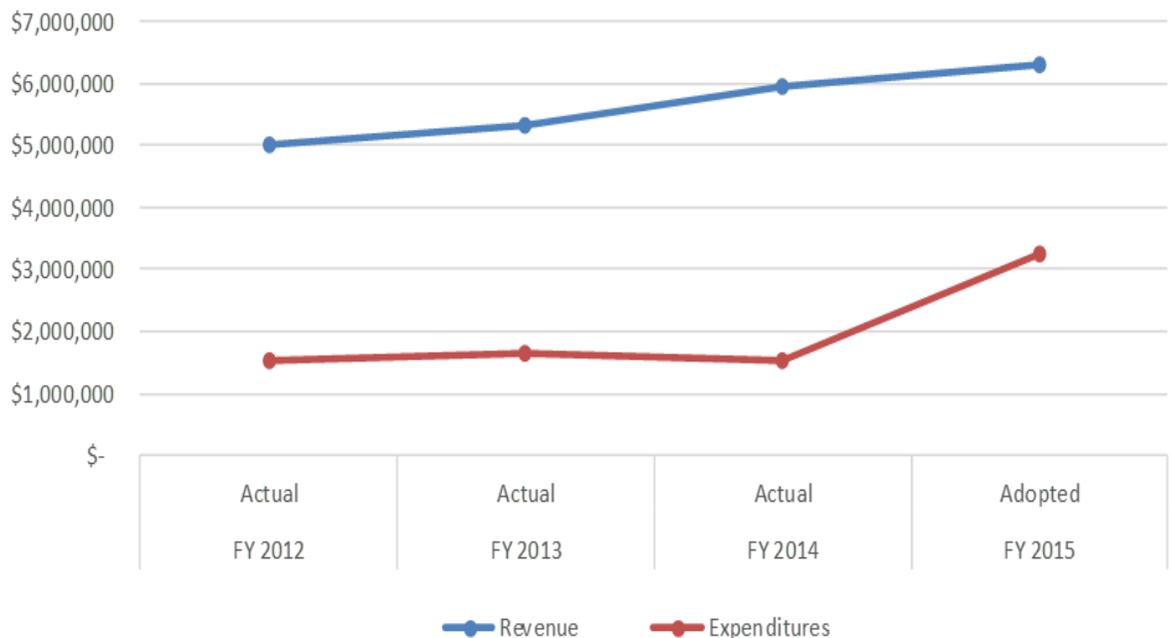
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 2,844,262	\$ 3,237,710	\$ 3,905,516	\$ 4,092,575	5%
Taxes	2,156,030	2,080,055	2,047,904	2,216,508	8%
Miscellaneous Revenue	418	686	2,155	500	-77%
Other Financing Sources	-	65	-	-	0%
Total Revenues	\$ 5,000,710	\$ 5,318,516	\$ 5,955,575	\$ 6,309,583	6%

Expenditures

Materials & Services	\$ 1,513,000	\$ 1,663,000	\$ 1,513,000	\$ -	-100%
Capital Outlay	-	-	28,115	3,250,000	0%
Fund Balance	594,262	3,649,401	4,161,184	3,059,583	-26%
Total Expenditures	\$ 2,107,262	\$ 5,312,401	\$ 5,702,299	\$ 6,309,583	11%



Special Funds

Fiscal
Year
2015



MUNICIPAL ROAD FUND 270

To account for revenues received from the levy of a tax per gallon of gasoline purchased within City boundaries, pursuant to the County and Municipal Gasoline Tax Act, NMSA 7-1-6-9. Expenditures from this fund may be used for bridge and road projects on transit routes; for purchasing, maintaining for operating transit facilities; for operating a transit authority, for operating a vehicle emissions inspection program; or for road, street or highway construction, repair or maintenance or transit routes.

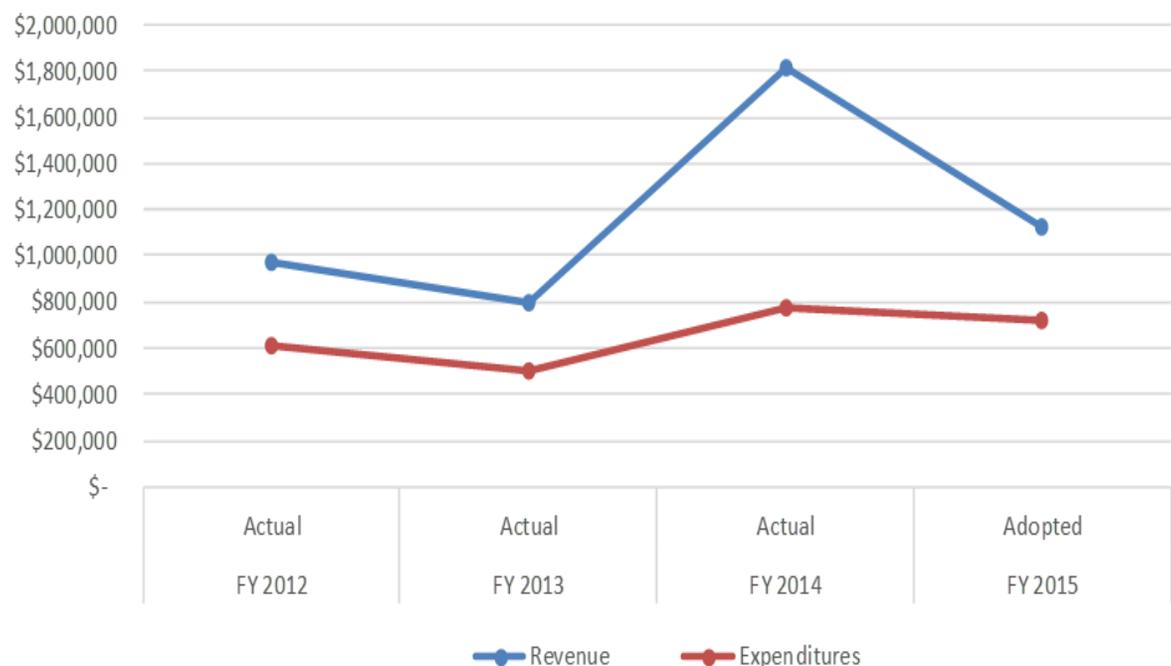
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 436,256	\$ 144,970	\$ 522,864	\$ 564,886	8%
Governmental Revenue	519,675	610,371	584,579	550,000	-6%
Charge for Services	4,792	5,882	8,442	6,000	-29%
Miscellaneous Revenue	13,707	37,912	12,686	200	-98%
Other Financing Sources	-	-	684,000	-	-100%
Total Revenues	\$ 974,430	\$ 799,135	\$ 1,812,571	\$ 1,121,086	-38%

Expenditures

Materials & Services	\$ 447,521	\$ 436,114	\$ 485,707	\$ 646,178	33%
Capital Outlay	161,787	60,312	294,193	68,442	-77%
Fund Balance	39,000	122,944	323,122	406,466	26%
Total Expenditures	\$ 648,308	\$ 619,370	\$ 1,103,022	\$ 1,121,086	2%



Special Funds

Fiscal
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2015



Special Funds

CAPITAL PROJECTS FUND 301

To account for City facility construction and building improvements from General fund transfers and intergovernmental grants.

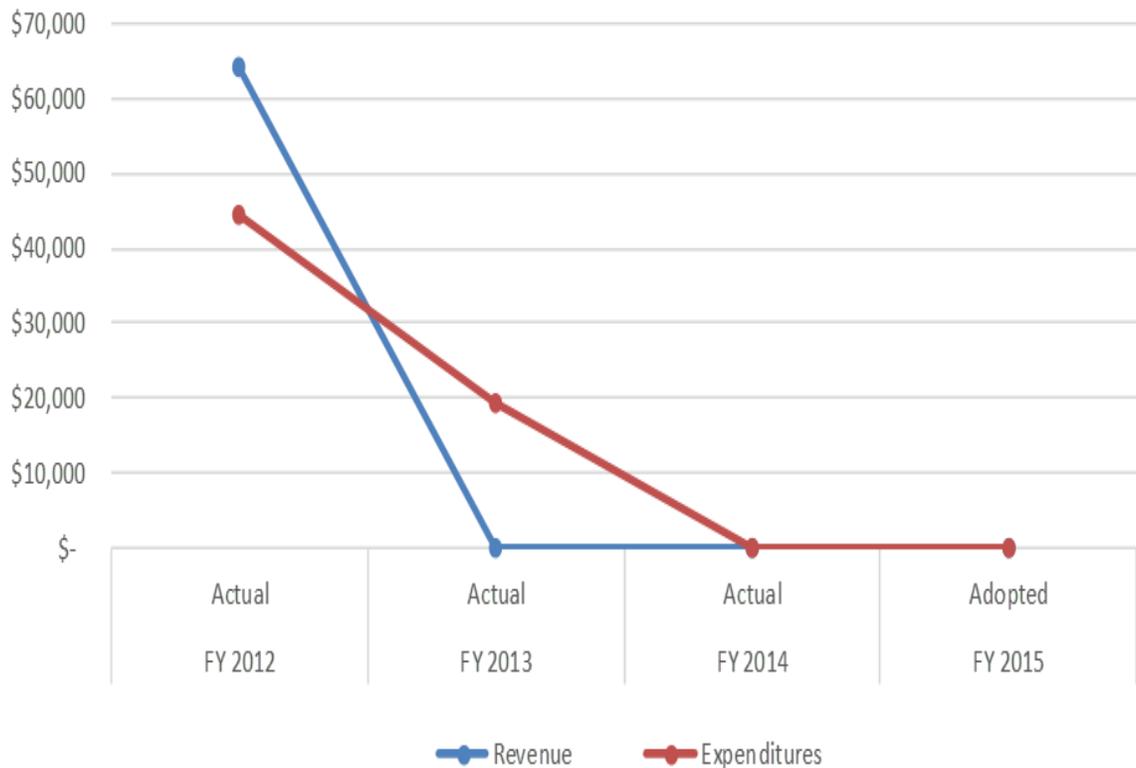
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 63,978	\$ -	\$ -	\$ -	0%
Miscellaneous Revenue	6	-	-	-	0%
Total Revenues	\$ 63,984	\$ -	\$ -	\$ -	0%

Expenditures

Capital Outlay	10,434	19,500	-	-	0%
Transfers	33,978	73	-	-	0%
Total Expenditures	\$ 44,412	\$ 19,573	\$ -	\$ -	0%



Fiscal
Year
2015

HEWLETT PACKARD INFRASTRUCTURE FUND 303

To account for Central Business District infrastructure improvement project including water, wastewater and roads within the governmental unit.



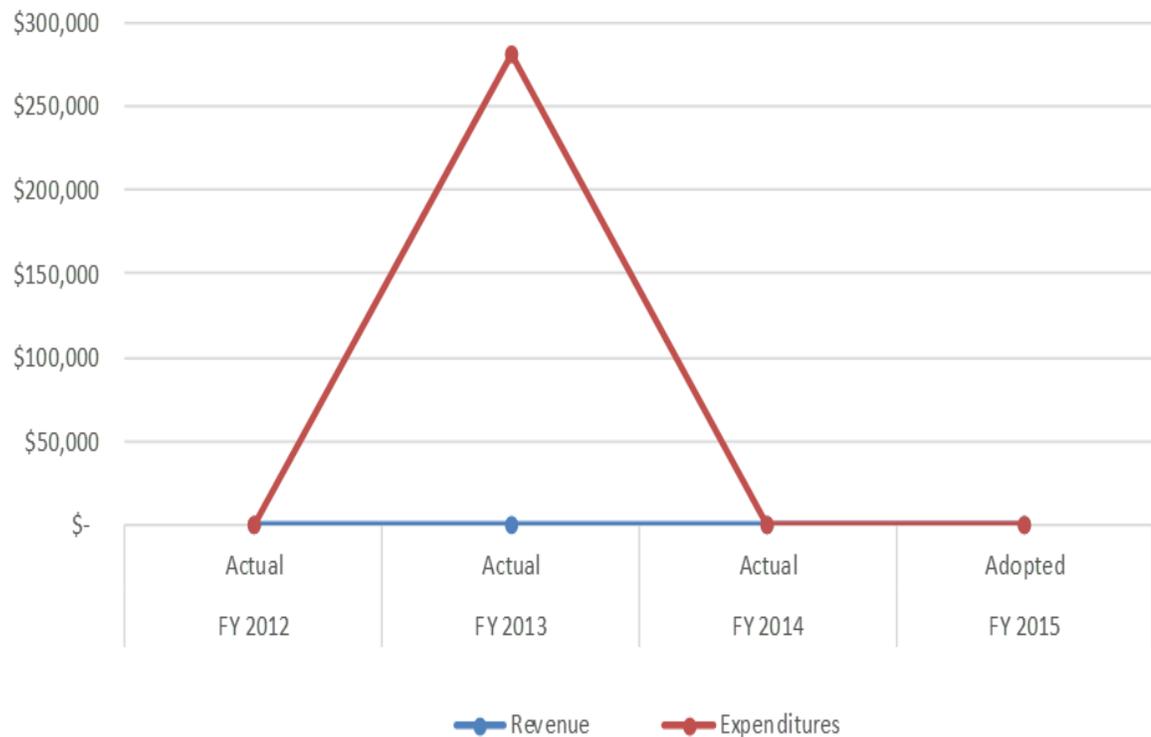
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	0%
Miscellaneous Revenue	46	-	-	-	0%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 46	\$ -	\$ -	\$ -	0%

Expenditures

Capital Outlay	\$ -	\$ 280,952	\$ -	\$ -	\$ -
Transfers	-	46	-	-	0%
Fund Balance	-	-	-	-	0%
Total Expenditures	\$ -	\$ 280,998	\$ -	\$ -	0%



Special Funds

Fiscal
Year
2015

HIGH SCHOOL INFRASTRUCTURE FUND 304

To account for infrastructure of the completion of the extension of Paseo del Volcan and the completion of the infrastructure pertaining to the new Rio Rancho High School.



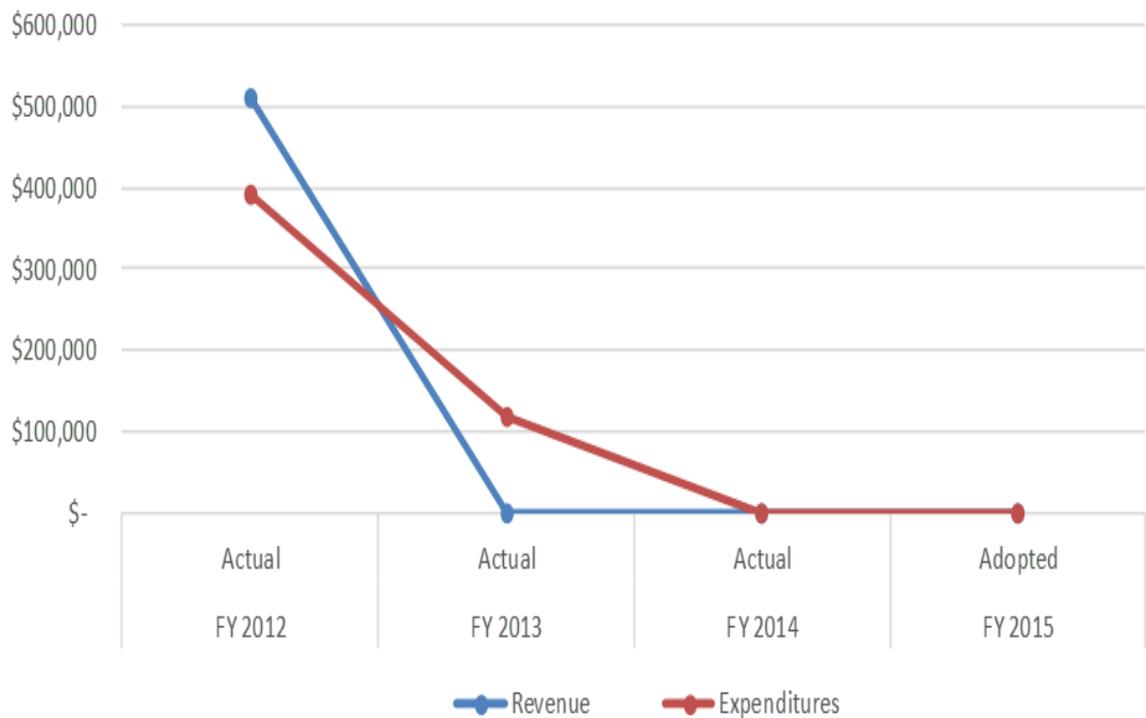
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 510,692	\$ 62	\$ -	\$ -	0%
Miscellaneous Revenue	59	-	-	-	0%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 510,751	\$ 62	\$ -	\$ -	0%

Expenditures

Capital Outlay	\$ 29,313	\$ 118,857	\$ -	\$ -	0%
Transfers	362,522	62	-	-	0%
Total Expenditures	\$ 391,835	\$ 118,919	\$ -	\$ -	0%



Special Funds

Fiscal
Year
2015

INFRASTRUCTURE FUND 305

To account for capital (primarily infrastructure) acquisition, construction and repair from General Fund transfers and intergovernmental grants.



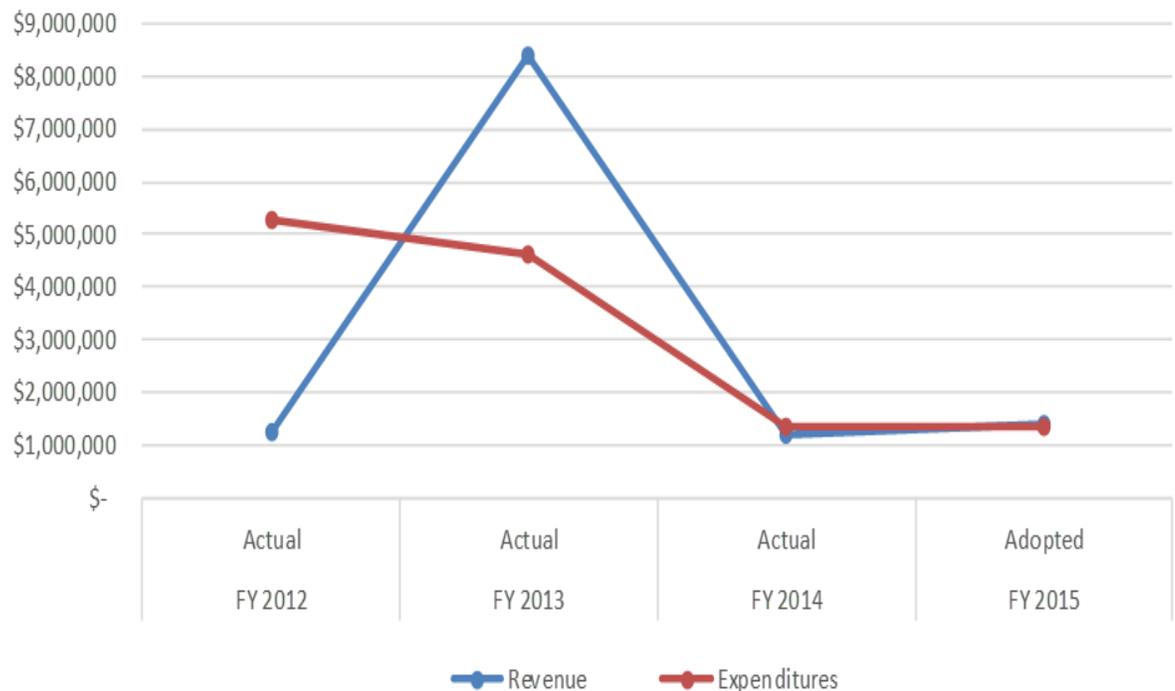
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (6,029,172)	\$ 6,142	\$ (226,982)	\$ 42,155	-119%
Governmental Revenue	7,212,916	7,922,613	1,403,382	352,500	-75%
Miscellaneous Revenue	69,344	1,072	-	-	0%
Other Financing Sources	-	484,219	-	1,000,000	0%
Total Revenues	\$ 1,253,088	\$ 8,414,046	\$ 1,176,400	\$ 1,394,655	19%

Expenditures

Materials & Services	\$ -	\$ 69,092	\$ 103,873	\$ 90,000	-13%
Capital Outlay	5,250,178	4,568,708	1,222,580	1,262,500	3%
Transfers	-	-	1,271	-	0%
Fund Balance	5,716	6,102	42,150	42,155	0%
Total Expenditures	\$ 5,255,894	\$ 4,643,902	\$ 1,369,874	\$ 1,394,655	2%



Special Funds

Fiscal
Year
2015

ARRA STIMULUS ROADS FUND 306

To Account for revenues received from American Recovery and Reinvestment Act (ARRA) of 2009, agreement with the New Mexico Department of Transportation (NMDOT) to Construct Paseo del Volcan Phase II from Iris Rd to U.S. Highway 550



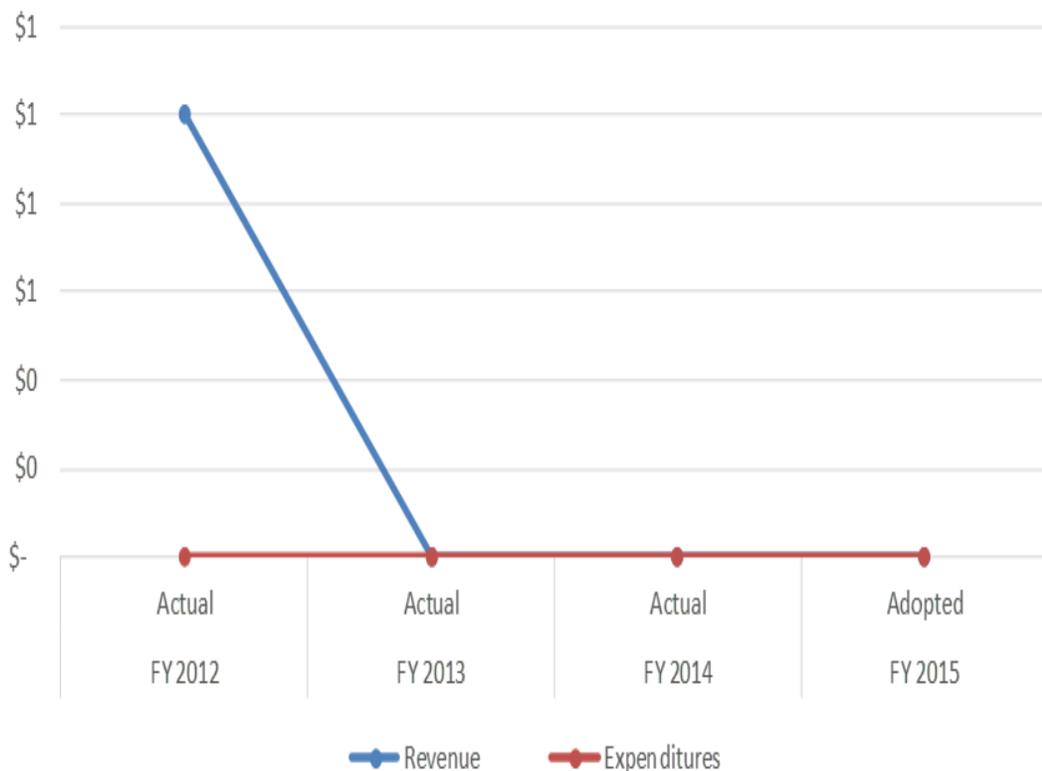
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (129,945)	\$ -	-	-	0%
Governmental Revenue	129,946	-	-	-	0%
Total Revenues	\$ 1	\$ -	\$ -	\$ -	0%

Expenditures

Capital Outlay	\$ -	\$ -	\$ -	\$ -	0%
Total Expenditures	\$ -	\$ -	\$ -	\$ -	0%



Special Funds

Fiscal
Year
2015



INFRASTRUCTURE REHABILITATION FUND 307

To account for expenditures limited to replacing, reconstructing, rehabilitating, or maintaining elements of non-utility public infrastructure, which exist within established, often-older portions of the City, and which cannot be funded through impact fee revenues.

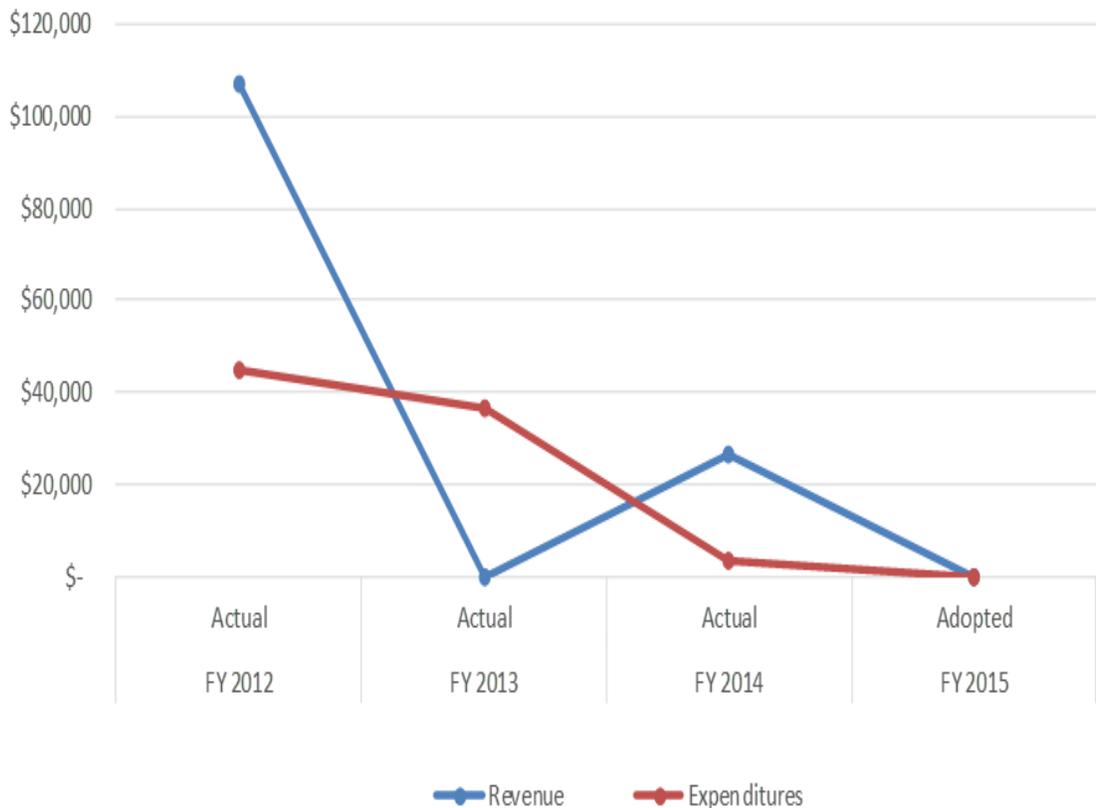
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 107,095	\$ -	\$ 26,182	\$ -	0%
Miscellaneous Revenue	14	-	-	-	0%
Total Revenues	\$ 107,109	\$ -	\$ 26,182	\$ -	0%

Expenditures

Materials & Services	\$ 18,983	\$ 2,322	\$ -	\$ -	0%
Capital Outlay	25,638	33,985	3,542	-	-100%
Fund Balance	24,174	-	-	-	0%
Total Expenditures	\$ 68,795	\$ 36,307	\$ 3,542	\$ -	-100%



Special Funds

Fiscal
Year
2015



Special Funds

RECREATION DEVELOPMENT FUND 310

To account for revenues received for the construction and improvements of parks facilities. This fund is also used to account for transfer from the General Fund, grants, and donations for the development and construction of park facilities.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 133,510	\$ 3,697	\$ 148,057	\$ 4	-100%
Governmental Revenue	11,969	3,104	1,054,366	3,162	-100%
Miscellaneous Revenue	1,304	79,766	-	-	0%
Other Financing Sources	74,057	-	-	-	0%
Total Revenues	\$ 220,840	\$ 86,567	\$ 1,202,423	\$ 3,166	-100%

Expenditures

Materials & Services	\$ 6,065	\$ 2,224	\$ 4,850	\$ -	-100%
Capital Outlay	86,865	60,500	1,115,356	3,166	-100%
Fund Balance	3,672	3,697	-	-	0%
Total Expenditures	\$ 96,602	\$ 66,421	\$ 1,120,206	\$ 3,166	-100%



Fiscal
Year
2015

COMPUTER SOFTWARE REPLACEMENT FUND 311

To account for funds transferred from the General Fund to provide a recurring source of funds for replacing computers and general use software.



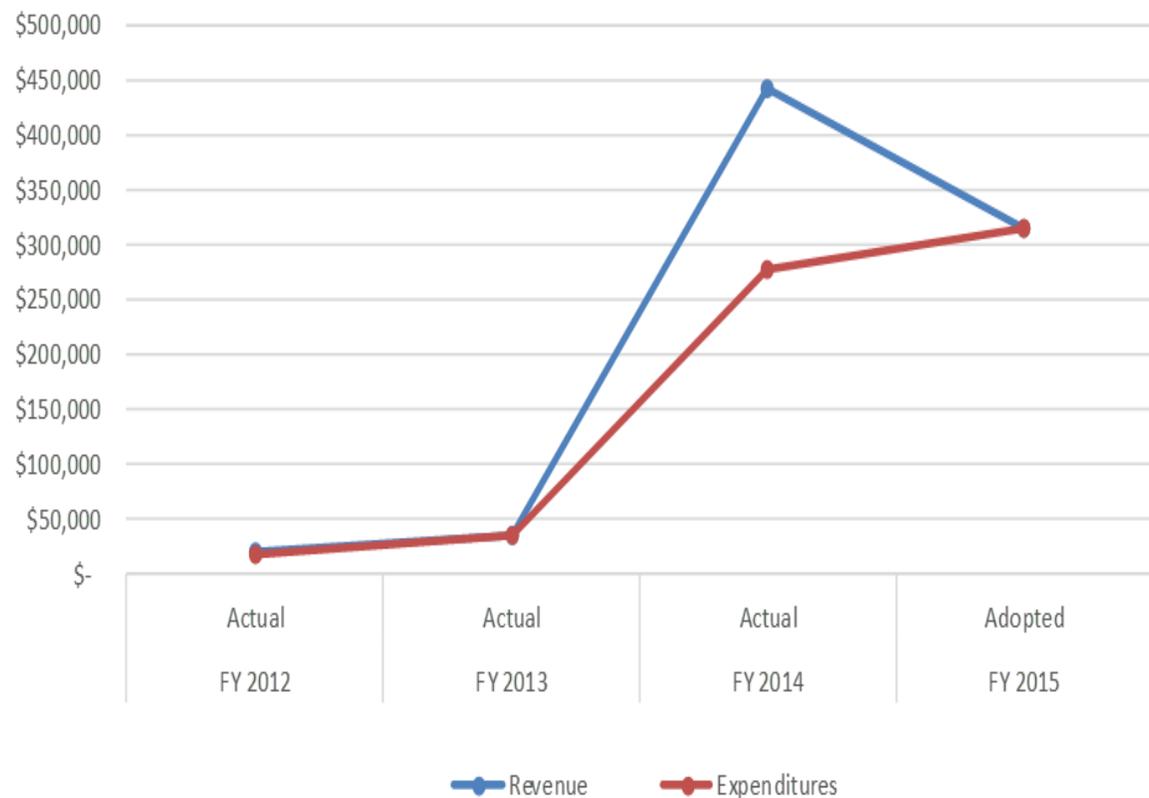
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 19,795	\$ 274	\$ -	\$ 1,884	0%
Other Financing Sources	-	34,813	440,938	312,037	-29%
Total Revenues	\$ 19,795	\$ 35,087	\$ 440,938	\$ 313,921	-29%

Expenditures

Materials & Services	\$ 19,523	\$ 35,087	\$ 263,818	\$ 254,856	-3%
Capital Outlay	-	-	\$ 12,741	\$ 59,065	0
Total Expenditures	\$ 19,523	\$ 35,087	\$ 276,559	\$ 313,921	14%



Special Funds

Fiscal
Year
2015

EQUIPMENT REPLACEMENT FUND 312

To account for funds transferred from the General Fund, recognizing the depreciation of assets and to provide a recurring source of funds for replacing those assets.



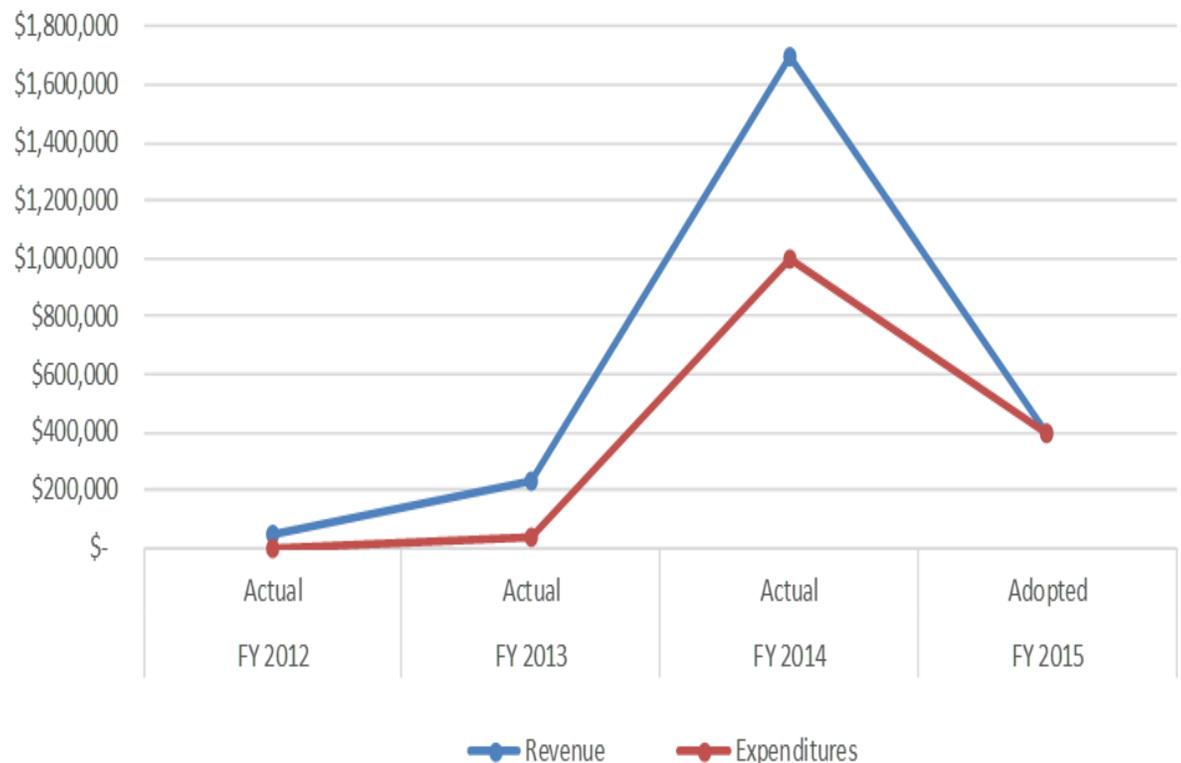
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 31,283	\$ 49,963	\$ 191,597	\$ 55,569	-71%
Miscellaneous Revenue	-	9,592	11,037	-	-100%
Other Financing Sources	18,680	167,037	1,491,510	337,837	-77%
Total Revenues	\$ 49,963	\$ 226,592	\$ 1,694,144	\$ 393,406	-77%

Expenditures

Materials & Services	\$ -	\$ -	\$ 253,267	\$ 35,364	-86%
Capital Outlay	-	35,000	741,607	358,042	-52%
Transfers	-	-	16,100	-	-100%
Total Expenditures	\$ -	\$ 35,000	\$ 1,010,974	\$ 393,406	-61%



Special Funds

Fiscal
Year
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Special Funds

BUILDING IMPROVEMENT FUND 313

To account for funds transferred from the General Fund and cell tower revenues. Expenditures are to be used for maintenance, repair, purchase or replacement of municipal buildings.

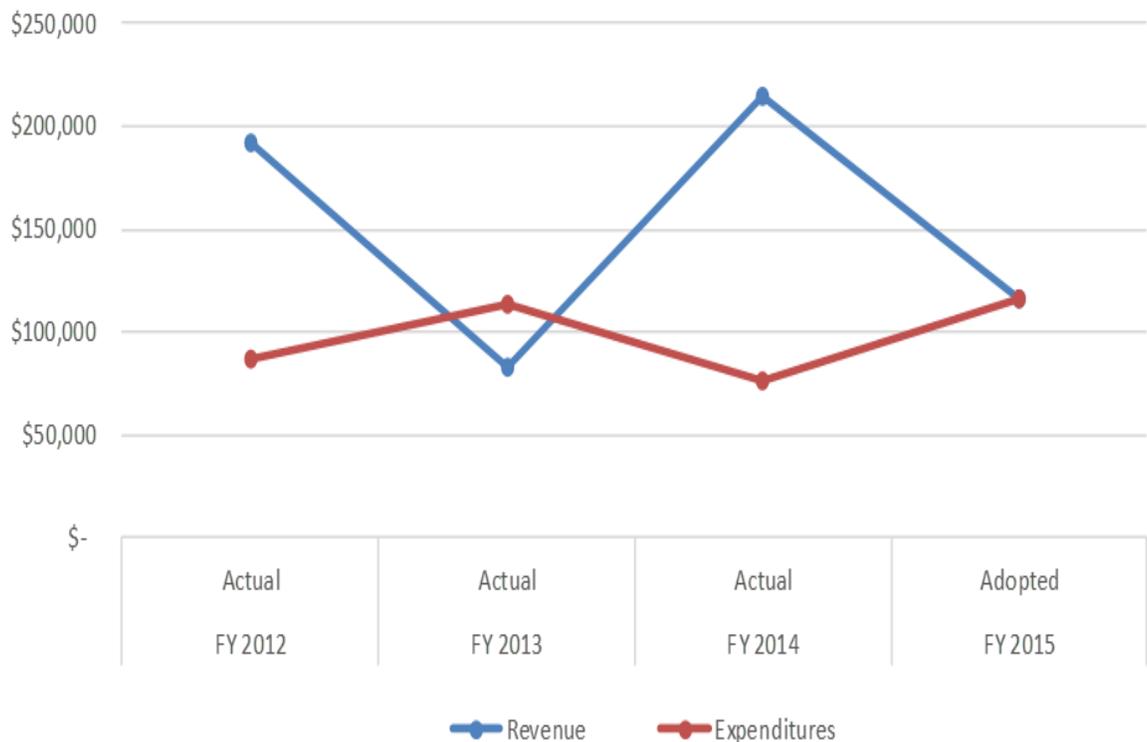
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 123,220	\$ 13,708	\$ 59,926	\$ 20,415	-66%
Miscellaneous Revenue	68,102	69,736	154,923	81,396	-47%
Other Financing Sources	-	-	-	14,796	0%
Total Revenues	\$ 191,322	\$ 83,444	\$ 214,849	\$ 116,607	-46%

Expenditures

Materials & Services	\$ 29,484	\$ 35,910	\$ -	\$ -	0%
Capital Outlay	57,439	78,034	76,323	116,607	53%
Fund Balance	13,985	14,981	11,615	-	-100%
Total Expenditures	\$ 100,908	\$ 128,925	\$ 87,938	\$ 116,607	33%



Fiscal
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Special Funds

STATE APPROPRIATIONS CAPITAL FUND 315

To account for state appropriation capital expenditures funded by the State of New Mexico.

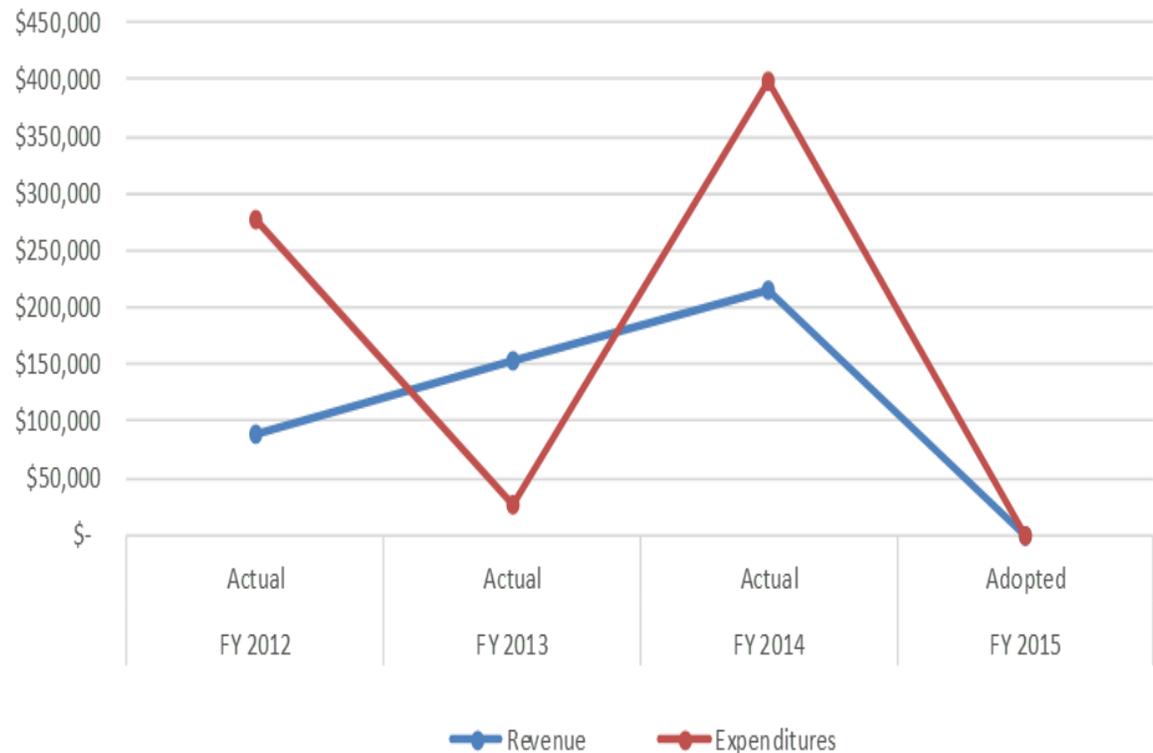
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (123,391)	\$ -	\$ (64,205)	\$ -	0%
Governmental Revenue	111,750	152,184	278,557	-	-100%
Other Financing Sources	100,000	-	-	-	0%
Total Revenues	\$ 88,359	\$ 152,184	\$ 214,352	\$ -	-100%

Expenditures

Materials & Services	\$ 1,588	\$ -	\$ 2,926	\$ -	0%
Capital Outlay	276,804	26,360	394,543	-	-100%
Transfers	-	-	4	-	0%
Fund Balance	-	-	-	-	0%
Total Expenditures	\$ 278,392	\$ 26,360	\$ 397,473	\$ -	-100%



Fiscal
Year
2015

SAD 6 PROJECT FUND 323

To account for infrastructure improvement expenditures to streets in Unit 20 including paving and storm drainage improvements to streets in Units 10, 11 and 13.



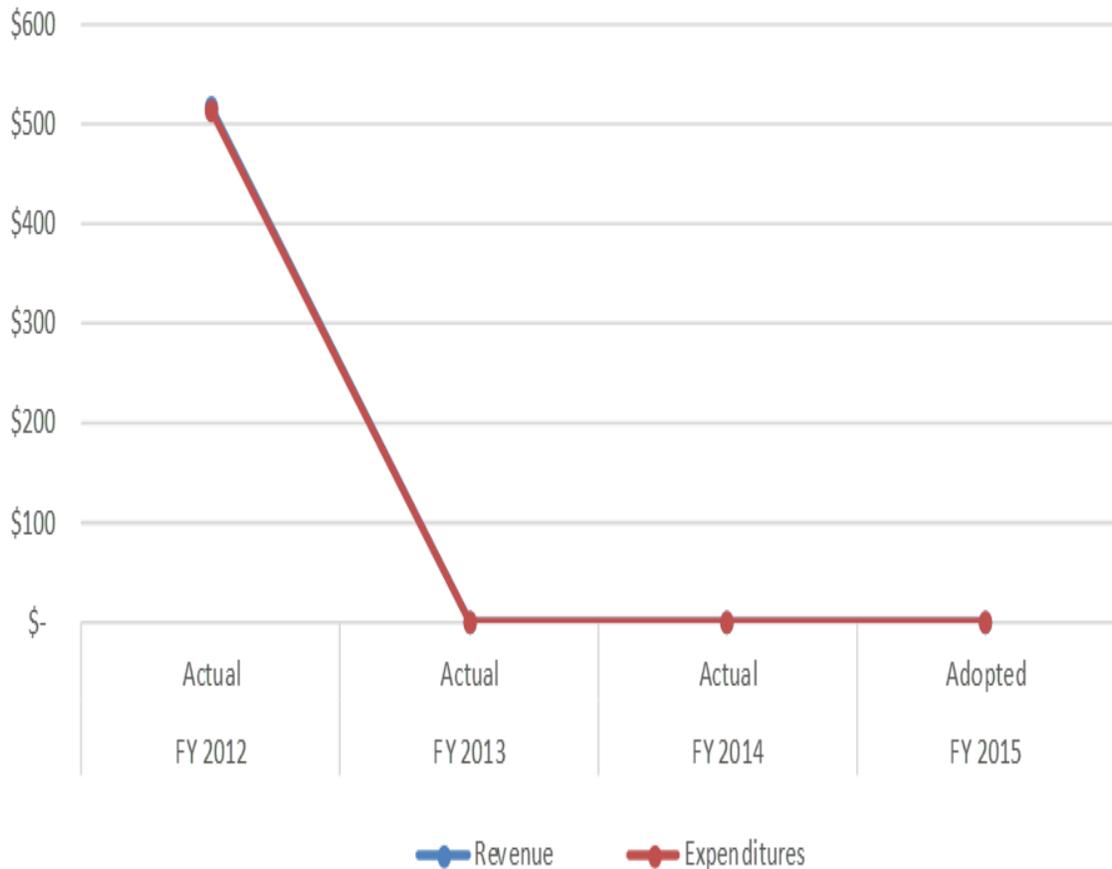
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 514	\$ -	\$ -	\$ -	0%
Total Revenues	\$ 514	\$ -	\$ -	\$ -	0%

Expenditures

Transfers	513	-	-	-	0%
Total Expenditures	\$ 513	\$ -	\$ -	\$ -	0%



Special Funds

Fiscal
Year
2015



Special Funds

SAD 7 A PROJECT FUND 324

To account for infrastructure improvement expenditures to Units 10, 13, and 16

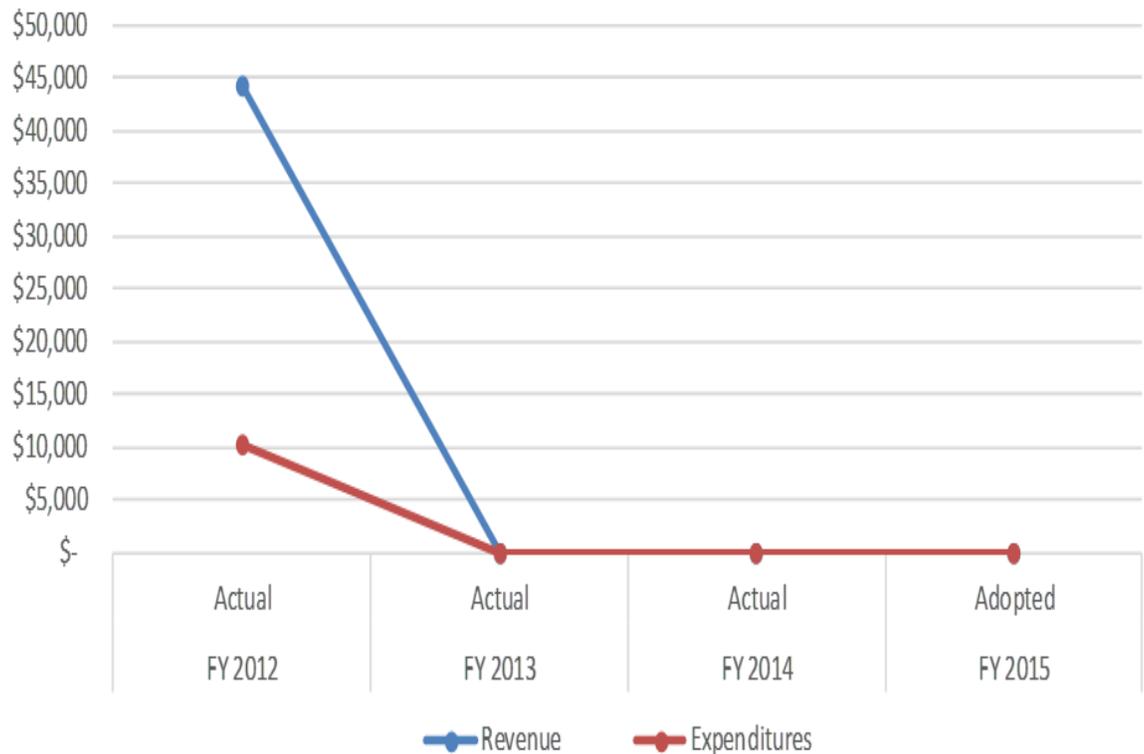
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 44,256	\$ -	\$ -	\$ -	0%
Miscellaneous Revenue	-	-	-	-	0%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 44,256	\$ -	\$ -	\$ -	0%

Expenditures

Capital Outlay	\$ 10,275	\$ -	\$ -	\$ -	0%
Fund Balance	33,982	-	-	-	0%
Total Expenditures	\$ 44,257	\$ -	\$ -	\$ -	0%



Fiscal
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2015



Special Funds

SAD 8 PROJECT FUND 325

To account for infrastructure improvement expenditures to Unit 20

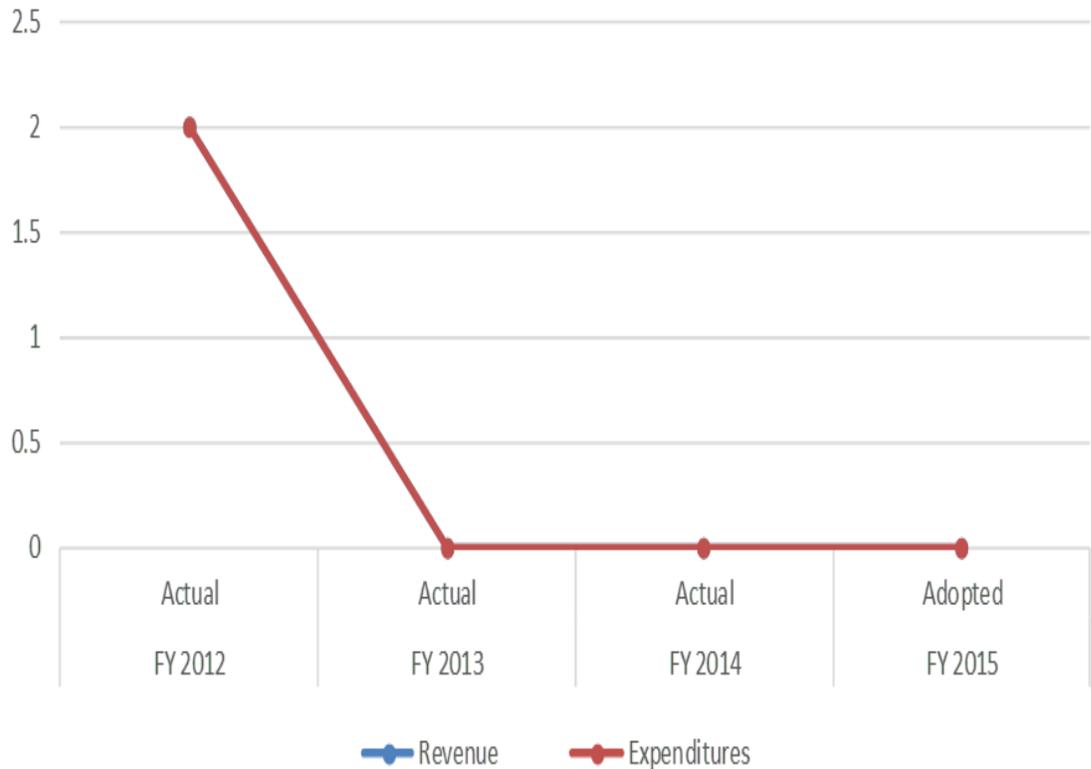
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Miscellaneous Revenue	\$ 2	\$ -	\$ -	\$ -	0%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 2	\$ -	\$ -	\$ -	0%

Expenditures

Materials & Services	\$ -	\$ -	\$ -	\$ -	0%
Capital Outlay	-	-	-	-	0%
Transfers	2	-	-	-	0%
Total Expenditures	\$ 2	\$ -	\$ -	\$ -	0%



Fiscal
Year
2015



Special Funds

2004 BOND CONSTRUCTION FUND 326

To account for bond proceeds to be used for construction of Loma Colorado City Library.

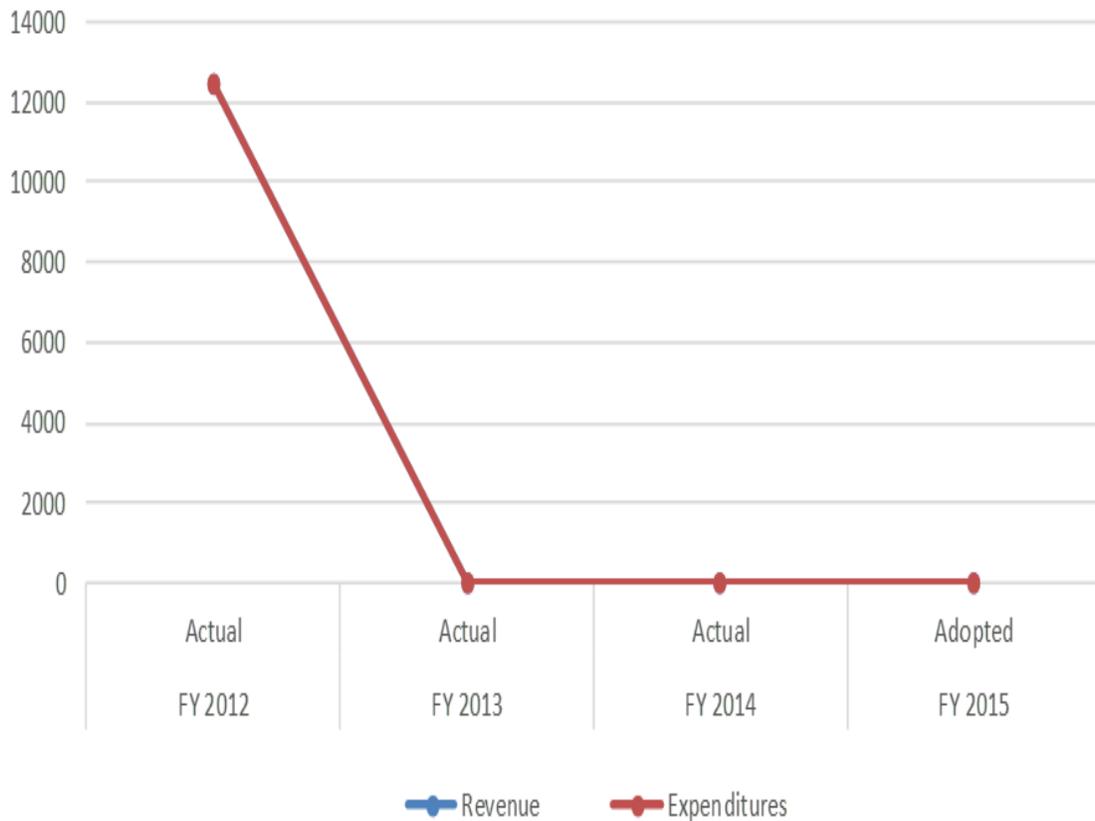
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 12,476	\$ -	\$ -	\$ -	0%
Miscellaneous Revenue	-	-	-	-	0%
Total Revenues	\$ 12,476	\$ -	\$ -	\$ -	0%

Expenditures

Capital Outlay	\$ 6,963	\$ -	\$ -	\$ -	0%
Transfers	5,513	-	-	-	0%
Total Expenditures	\$ 12,476	\$ -	\$ -	\$ -	0%



Fiscal
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Special Funds

2006 BOND CONSTRUCTION FUND 328

To account for bond proceeds to be used for the construction of the Aquatic center.

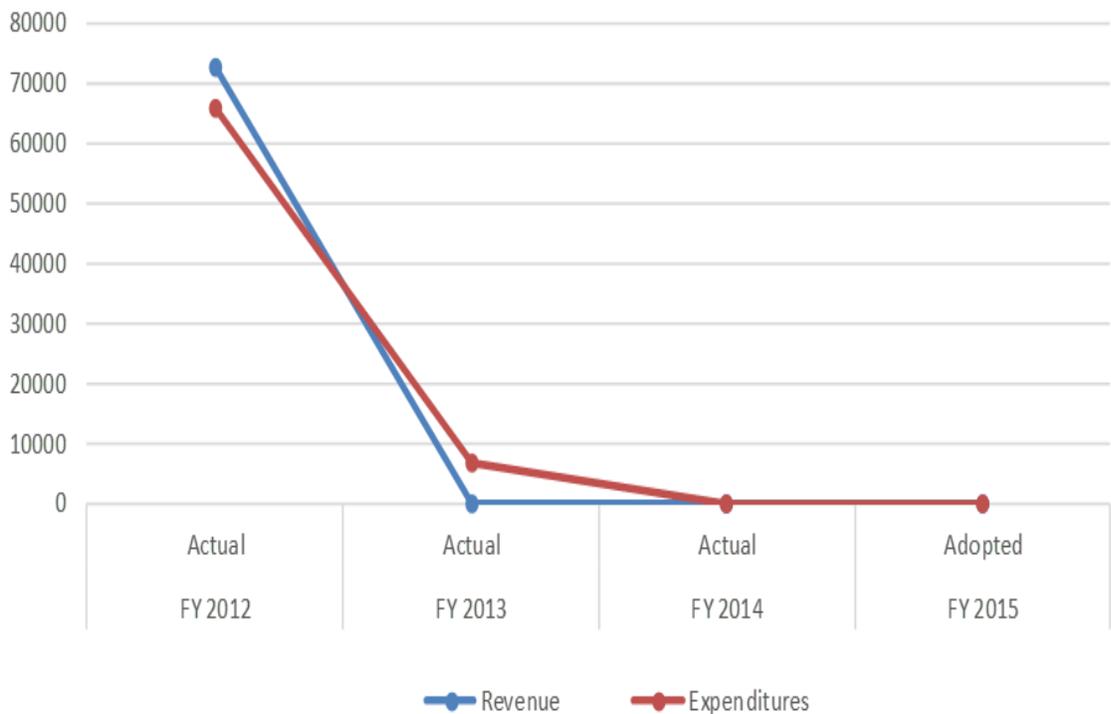
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 72,480	\$ -	\$ -	\$ -	0%
Miscellaneous Revenue	1	-	-	-	0%
Total Revenues	\$ 72,481	\$ -	\$ -	\$ -	0%

Expenditures

Materials & Services	\$ 65,911	\$ -	\$ -	\$ -	0%
Capital Outlay	-	6,567	-	-	0%
Transfers	-	3	-	-	0%
Total Expenditures	\$ 65,911	\$ 6,570	\$ -	\$ -	0%



Fiscal
Year
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2009 GO BOND CONSTRUCTION FUND 329

To account for bond proceeds to be used for road projects.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

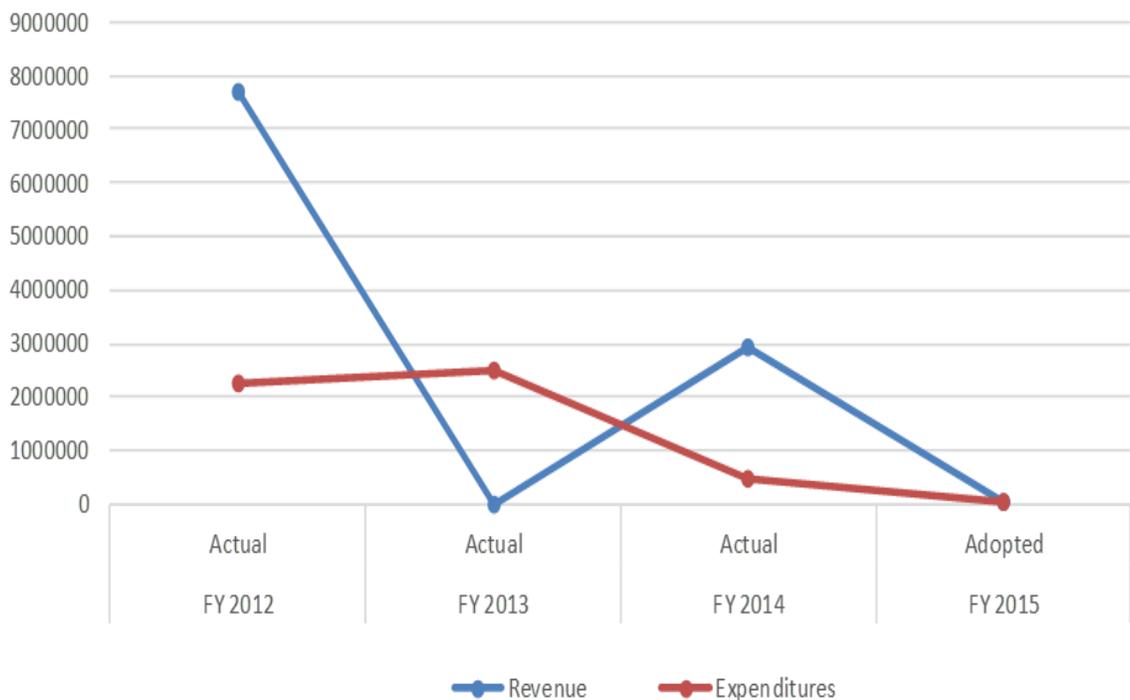
Beginning Fund Balance	\$ 7,692,390	\$ 3,691	\$ 2,937,134	\$ 20,338	-99%
Miscellaneous Revenue	1,246	332	-	-	0%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 7,693,636	\$ 4,023	\$ 2,937,134	\$ 20,338	-99%

Expenditures

Materials & Services	\$ -	\$ 13,695	\$ 74,099	\$ -	-100%
Capital Outlay	2,214,120	2,494,430	387,208	20,338	-95%
Transfers	34,591	-	-	-	0%
Fund Balance	2,439	3,691	-	-	0%
Total Expenditures	\$ 2,251,150	\$ 2,511,816	\$ 461,307	\$ 20,338	-96%

Positions Approved*	0	0	0	0	0%
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* Full Time Equivalence



Special Funds



IMPACT FEES - ROADS FUND 351

To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing new or enlarged roads, equipment and capital improvements.

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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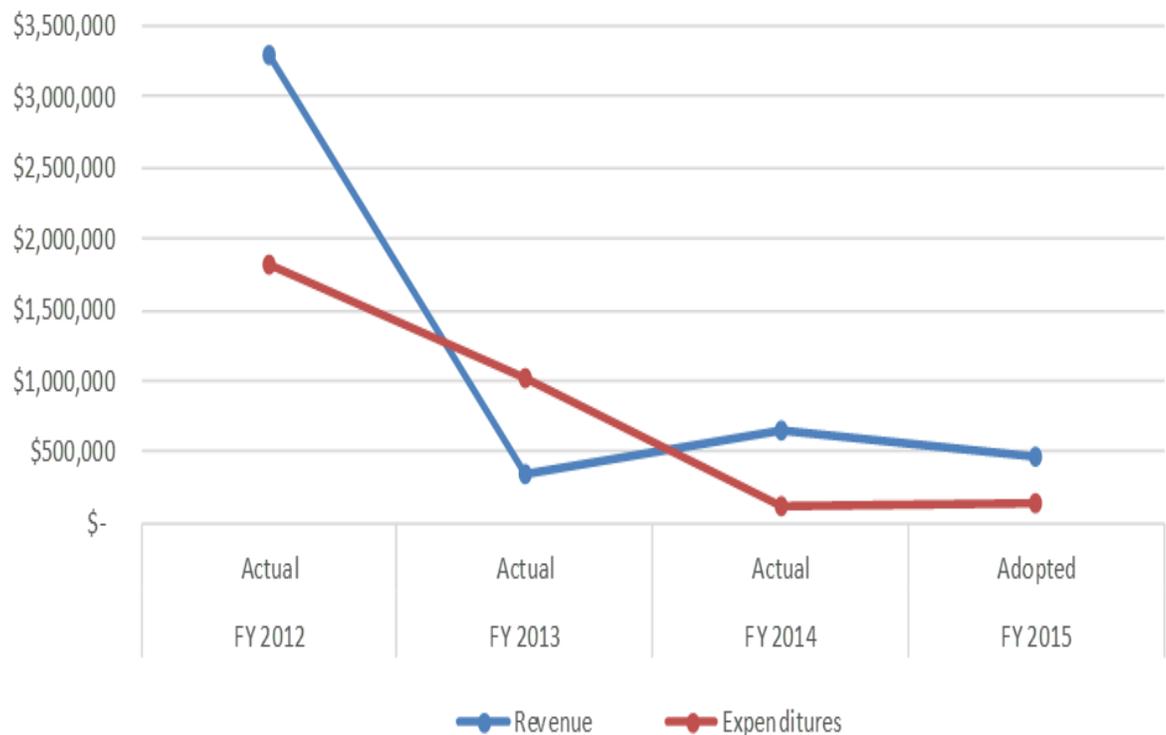
Revenue

Beginning Fund Balance	\$ 3,153,176	\$ 251,692	\$ 556,963	\$ 244,732	-56%
Miscellaneous Revenue	143,005	101,193	88,803	225,099	153%
Total Revenues	\$ 3,296,181	\$ 352,885	\$ 645,766	\$ 469,831	-27%

Expenditures

Materials & Services	\$ -	\$ 1,462	\$ 2,664	\$ 6,753	153%
Capital Outlay*	1,817,054	1,019,162	106,547	125,069	17%
Transfers	2,734	-	-	-	0%
Fund Balance	642,532	70,152	255,366	338,009	32%
Total Expenditures	\$ 2,462,320	\$ 1,090,776	\$ 364,577	\$ 469,831	29%

*Includes Infrastructure and Streets & Roads



Fiscal
Year
2015

IMPACT FEES - BIKEWAYS/TRAILS FUND 352

To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing new or enlarged bikeways capital improvements, trails, and equipment.



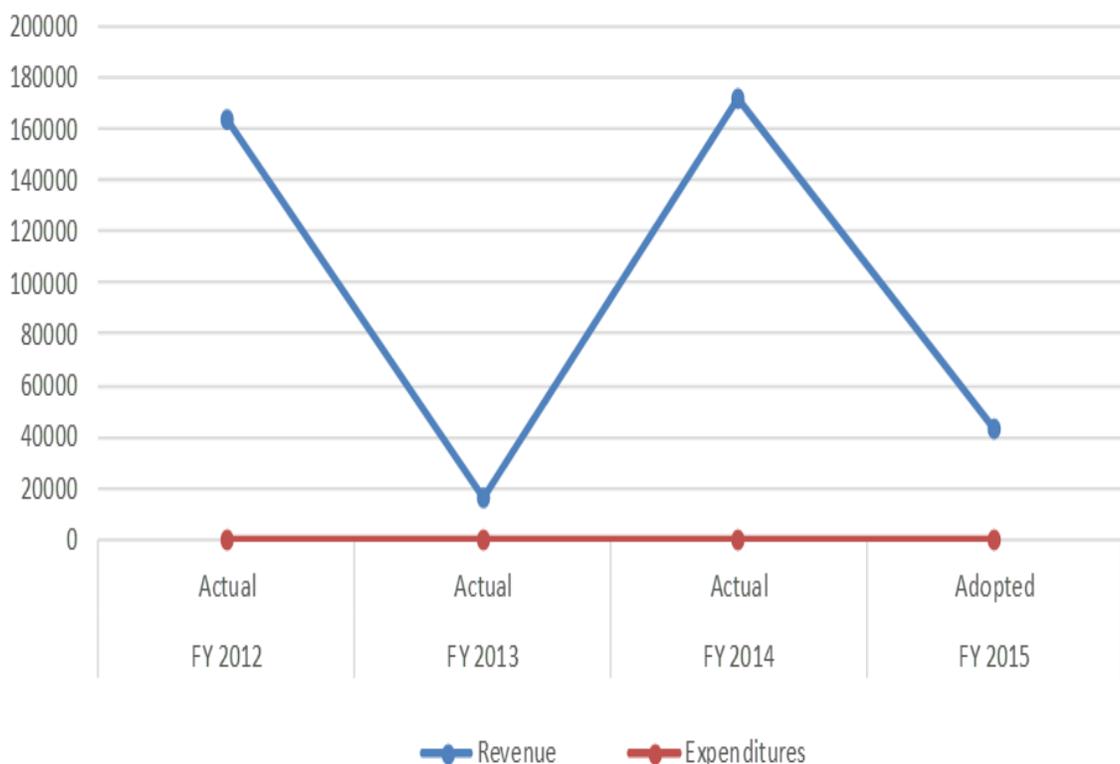
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 153,528	\$ 11,248	\$ 167,949	\$ 32,655	-81%
Miscellaneous Revenue	10,176	4,428	3,808	10,815	184%
Total Revenues	\$ 163,704	\$ 15,676	\$ 171,757	\$ 43,470	-75%

Expenditures

Materials & Services	\$ -	\$ 53	\$ 114	\$ 324	184%
Transfers	131	-	-	-	0%
Fund Balance	5,457	6,634	10,916	43,146	295%
Total Expenditures	\$ 5,588	\$ 6,687	\$ 11,030	\$ 43,470	294%



Special Funds

Fiscal
Year
2015

IMPACT FEES - PARKS FUND 353

To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing new or enlarged parks, equipment, and capital improvements.



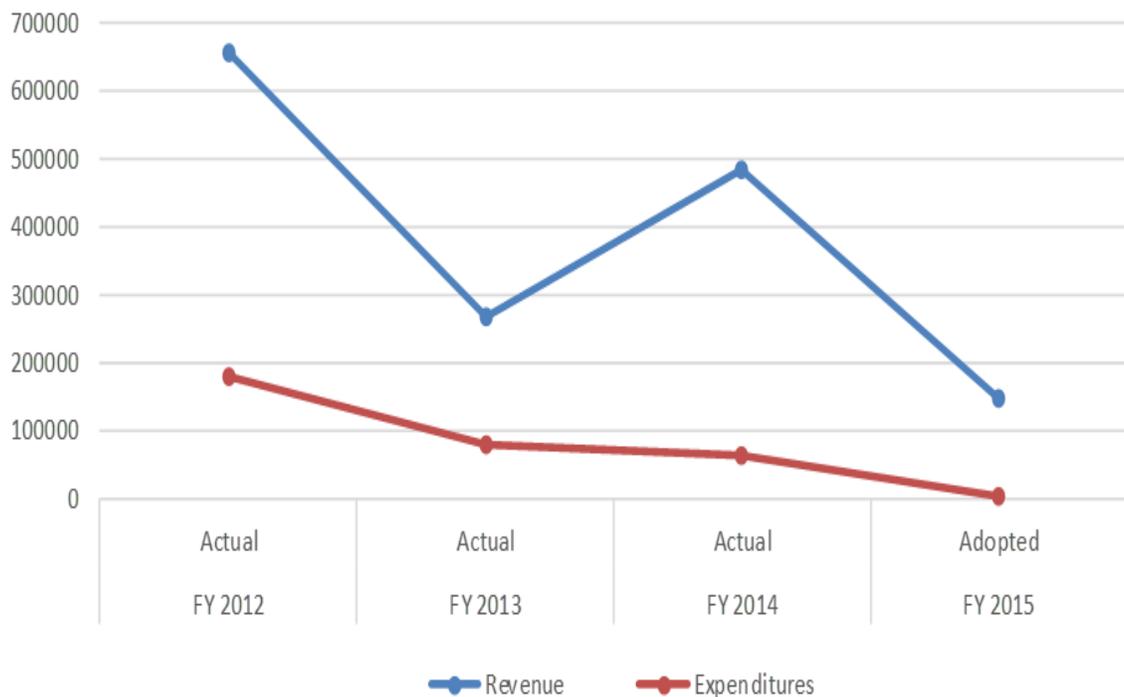
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 602,392	\$ 220,535	\$ 441,047	\$ 55,431	-87%
Miscellaneous Revenue	52,914	47,787	43,404	91,830	112%
Total Revenues	\$ 655,306	\$ 268,322	\$ 484,451	\$ 147,261	-70%

Expenditures

Materials & Services	\$ -	\$ 606	\$ 1,302	\$ 2,755	112%
Capital Outlay	179,776	80,531	62,267	-	-100%
Transfers	1,132	-	-	-	0%
Fund Balance	203,923	201,040	59,083	144,506	145%
Total Expenditures	\$ 384,831	\$ 282,177	\$ 122,652	\$ 147,261	20%



Special Funds



IMPACT FEES - PUBLIC SAFETY FUND 354

To account for impacts fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing public safety, capital improvements and equipment.

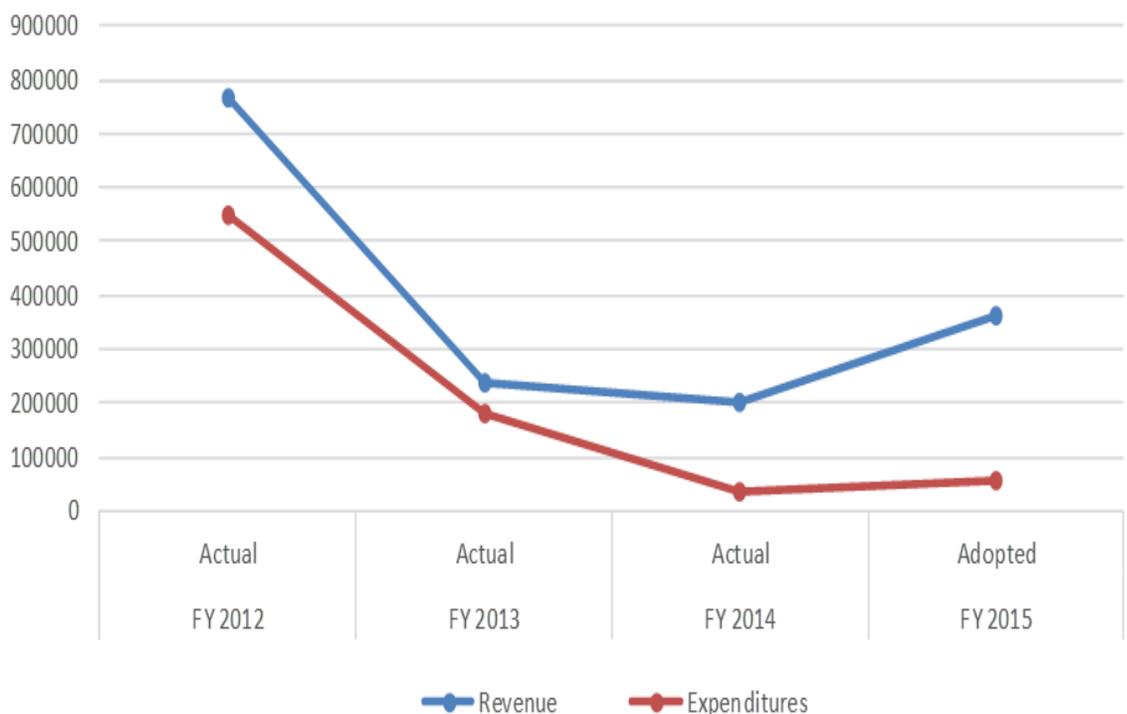
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 593,698	\$ 138,863	\$ 135,476	\$ 163,519	21%
Miscellaneous Revenue	170,387	101,156	67,800	197,485	191%
Total Revenues	\$ 764,085	\$ 240,019	\$ 203,276	\$ 361,004	78%

Expenditures

Materials & Services	\$ -	\$ 1,469	\$ 2,034	\$ 5,925	191%
Capital Outlay	545,058	178,114	32,989	47,800	45%
Transfers	5,053	-	-	-	0%
Fund Balance	66,982	73,467	154,382	307,279	99%
Total Expenditures	\$ 617,093	\$ 253,050	\$ 189,405	\$ 361,004	91%



Fiscal
Year
2015

IMPACT FEES - DRAINAGE FUND 355

To account for impact fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing a conveyance system.



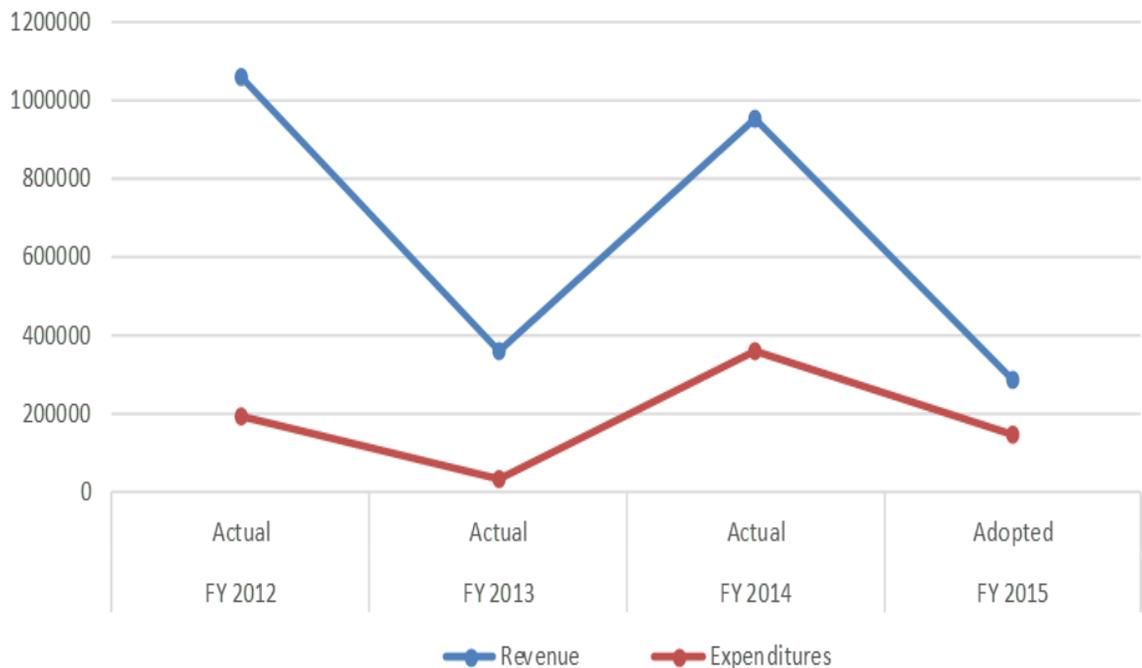
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 899,357	\$ 259,947	\$ 879,152	\$ 177,651	-80%
Miscellaneous Revenue	120,719	95,998	69,208	108,643	57%
Other Financing Sources	34,591	-	-	-	0%
Total Revenues	\$ 1,054,667	\$ 355,945	\$ 948,360	\$ 286,294	-70%

Expenditures

Materials & Services	\$ -	\$ 1,075	\$ 2,076	\$ 3,260	57%
Capital Outlay	191,540	27,775	359,536	141,141	-61%
Transfers	2,009	-	-	-	0%
Fund Balance	206,401	195,010	208,931	141,893	-32%
Total Expenditures	\$ 399,950	\$ 223,860	\$ 570,543	\$ 286,294	-50%



Special Funds

Fiscal
Year
2015

SPECIAL ASSESSMENT DISTRICT (SAD) 5 DEBT SERVICE FUND 362

To account for debt service of the SAD 5 project.



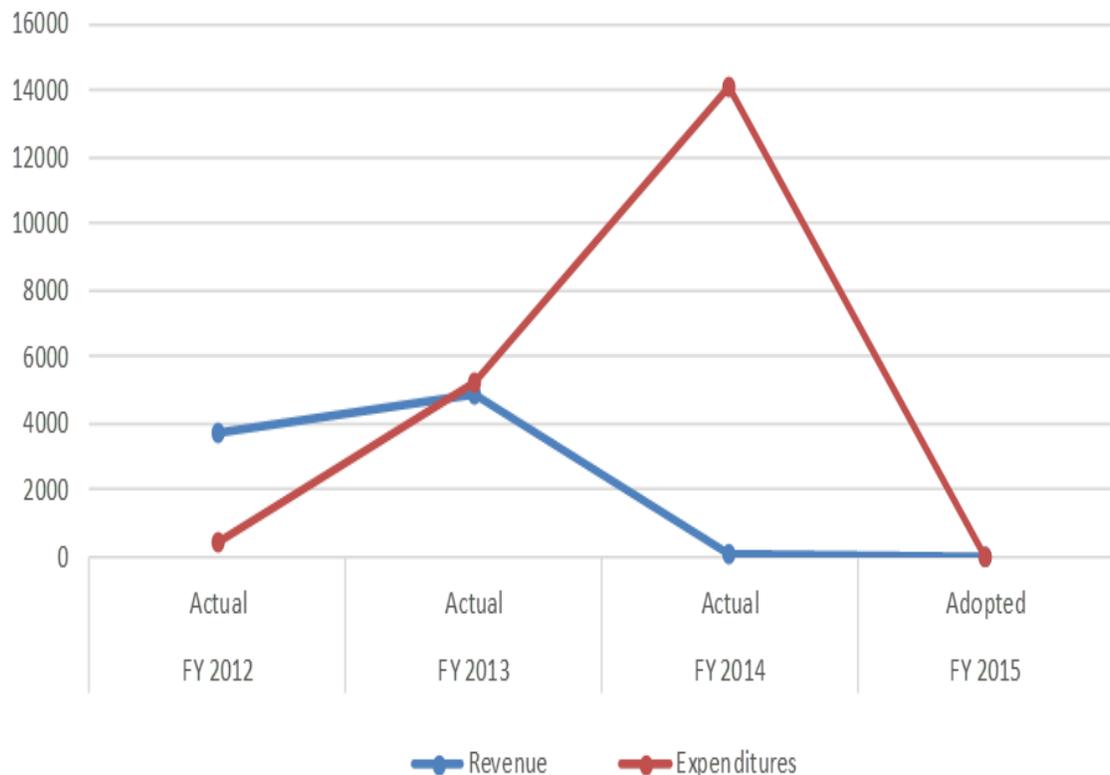
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 2,345	\$ 4,877	\$ -	\$ -	0%
Miscellaneous Revenue	1,385	25	115	\$ -	-100%
Total Revenues	\$ 3,730	\$ 4,902	\$ 115	\$ -	-100%

Expenditures

Materials & Services	\$ 450	\$ 25	\$ 50	\$ -	-100%
Transfers	-	5,207	14,056	-	-100%
Total Expenditures	\$ 450	\$ 5,232	\$ 14,106	\$ -	-100%



Special Funds

Fiscal
Year
2015

SPECIAL ASSESSMENT DISTRICT (SAD) 6 DEBT SERVICE FUND 363

To account for debt service of the SAD 6 project.



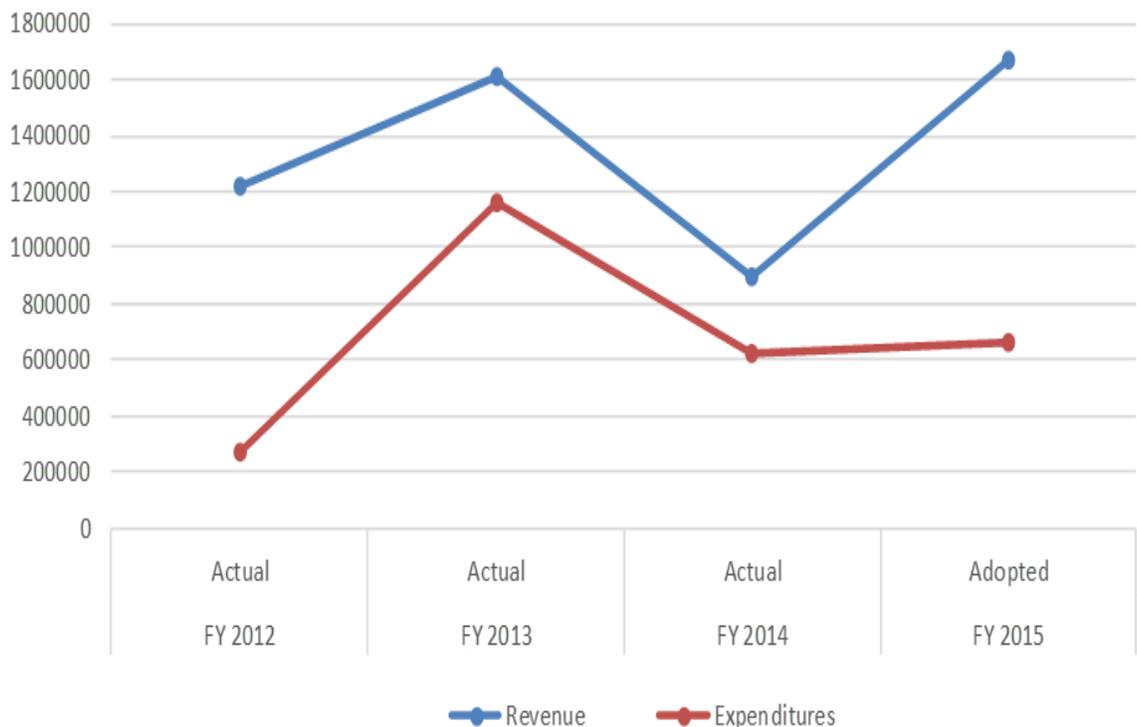
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 711,801	\$ 1,178,561	\$ 715,238	\$ 909,296	27%
Miscellaneous Revenue	505,606	428,810	185,507	763,284	311%
Other Financing Sources	513	-	-	-	0%
Total Revenues	\$ 1,217,920	\$ 1,607,371	\$ 900,745	\$ 1,672,580	86%

Expenditures

Materials & Services	\$ 255,735	\$ 1,143,660	\$ 603,294	\$ 636,058	5%
Transfers	20,000	20,000	20,400	27,400	34%
Fund Balance	1,342,321	656,668	769,239	1,009,122	31%
Total Expenditures	\$ 1,618,056	\$ 1,820,328	\$ 1,392,933	\$ 1,672,580	20%



Special Funds

SPECIAL ASSESSMENT DISTRICT (SAD) 7 A DEBT SERVICE FUND 364

To account for debt service of the SAD 7 A project.



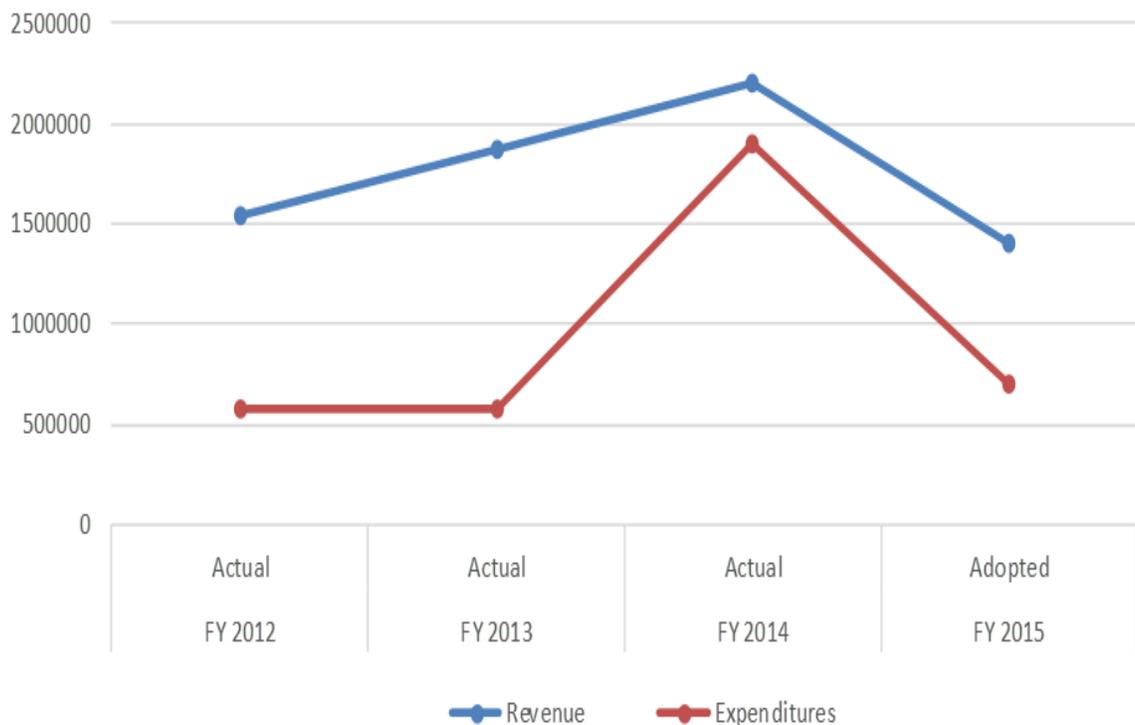
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 1,115,714	\$ 1,521,392	\$ 1,877,484	\$ 1,005,894	-46%
Miscellaneous Revenue	393,540	348,653	321,951	392,633	22%
Other Financing Sources	33,981	-	-	-	0%
Total Revenues	\$ 1,543,235	\$ 1,870,045	\$ 2,199,435	\$ 1,398,527	-36%

Expenditures

Materials & Services	\$ 559,167	\$ 560,961	\$ 1,870,968	\$ 673,711	-64%
Transfers	21,525	20,400	20,400	27,400	34%
Fund Balance	1,218,046	632,357	598,466	697,416	17%
Total Expenditures	\$ 1,798,738	\$ 1,213,718	\$ 2,489,834	\$ 1,398,527	-44%



Fiscal
Year
2015

SPECIAL ASSESSMENT DISTRICT (SAD) 8 DEBT SERVICE FUND 365

To account for debt service of the SAD 8 project.



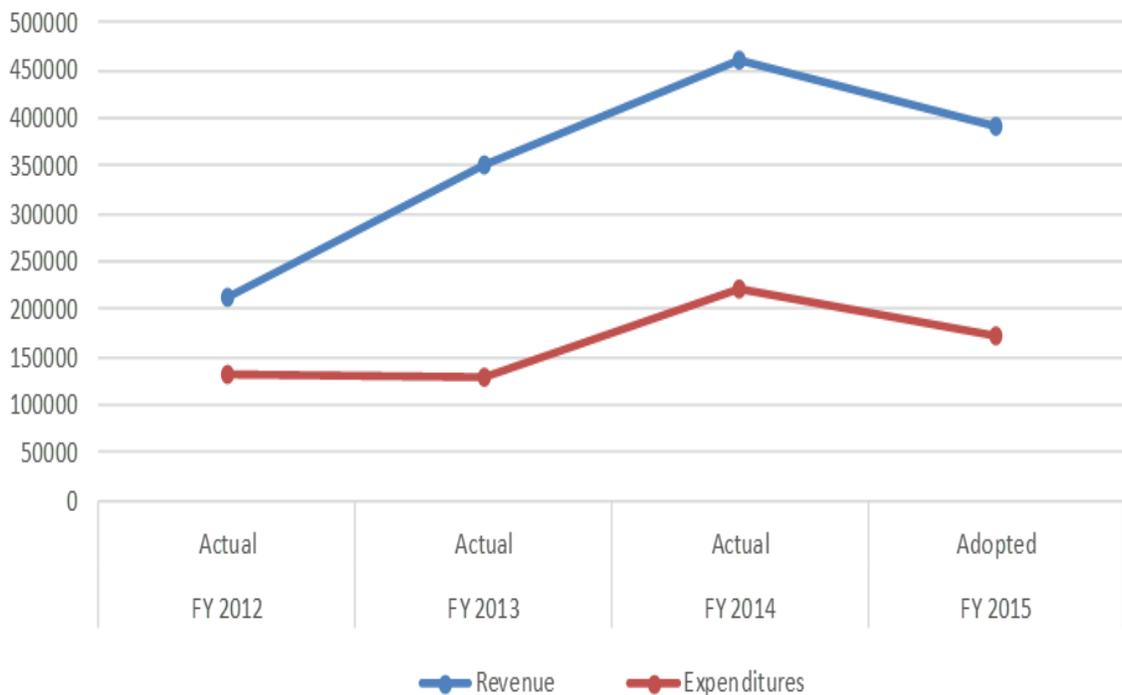
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 127,189	\$ 270,225	\$ 388,874	\$ 298,637	-23%
Miscellaneous Revenue	85,858	81,724	72,521	93,117	28%
Other Financing Sources	2	-	-	-	0%
Total Revenues	\$ 213,049	\$ 351,949	\$ 461,395	\$ 391,754	-15%

Expenditures

Materials & Services	\$ 119,268	\$ 119,014	\$ 209,408	\$ 160,379	-23%
Transfers	13,600	10,600	10,600	10,700	1%
Fund Balance	142,207	235,262	265,174	220,675	-17%
Total Expenditures	\$ 275,075	\$ 364,876	\$ 485,182	\$ 391,754	-19%



Special Funds

Fiscal
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2015



HUD - CDBG FUND II 375

To account for CDBG grant funds received to prepare an action plan to address issues of low to moderate income residents. (Title I, Housing & Community Development Act, PL 92 - 383)

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

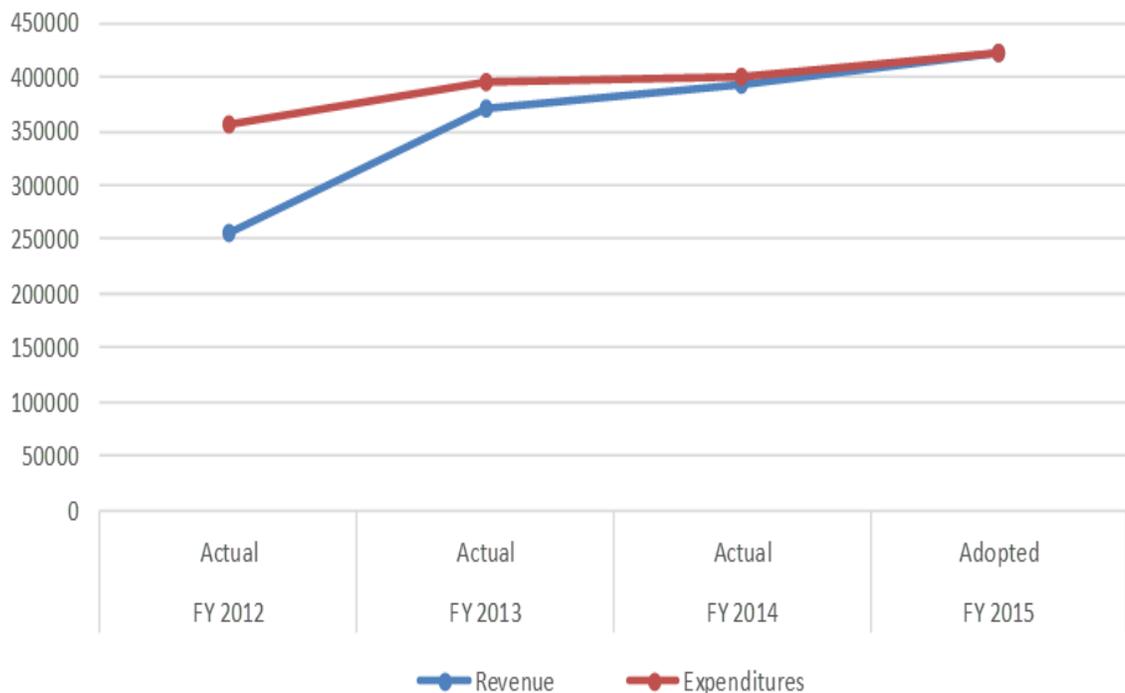
Beginning Fund Balance	\$ (108,332)	\$ -	\$ (124,097)	\$ -	-100%
Governmental Revenue	363,724	371,521	513,874	422,852	-18%
Miscellaneous Revenue	-	-	3,979	-	-100%
Total Revenues	\$ 255,392	\$ 371,521	\$ 393,756	\$ 422,852	7%

Expenditures

Personal Services	\$ 40,068	\$ 30,941	\$ 35,971	\$ 36,633	2%
Materials & Services	277,271	252,694	340,751	386,219	13%
Capital Outlay	39,529	110,515	22,985	-	-100%
Total Expenditures	\$ 356,868	\$ 394,150	\$ 399,707	\$ 422,852	6%

Positions Approved*	0.5	0.5	1.0	1.0	0%
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* Full Time Equivalence



Special Funds



CRIME VICTIMS ASSISTANCE FUND 376

To account for federal funds used toward the advocacy for victims of all crimes. (Pursuant to the Victims of Crime Act of 1984)

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

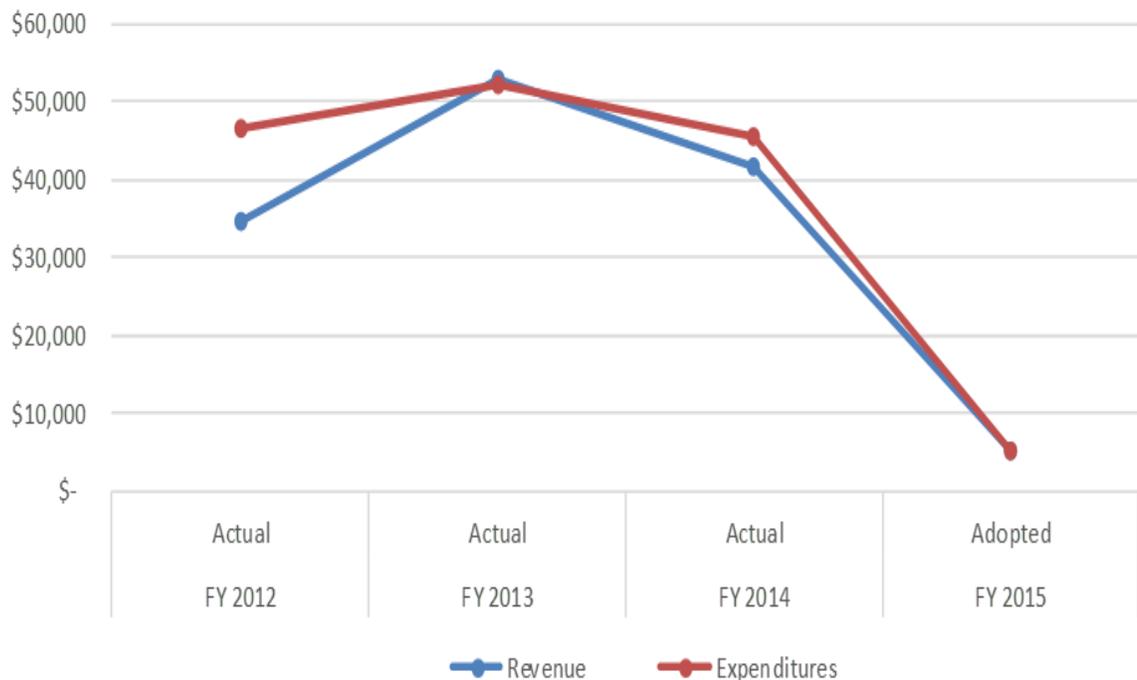
Beginning Fund Balance	\$ (7,627)	\$ -	\$ (11,161)	\$ -	-100%
Governmental Revenue	38,870	48,234	48,970	4,126	-92%
Other Financing Sources	3,572	4,665	4,041	1,014	-75%
Total Revenues	\$ 34,815	\$ 52,899	\$ 41,850	\$ 5,140	-88%

Expenditures

Personal Services	\$ 44,474	\$ 50,994	\$ 45,455	\$ 3,885	-91%
Materials & Services	2,122	1,292	-	1,255	0%
Total Expenditures	\$ 46,596	\$ 52,286	\$ 45,455	\$ 5,140	-89%

Positions Approved*	1.0	1.49	1.49	1.49	0%
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* Full Time Equivalence





G.O. BONDS DEBT SERVICE FUND 401

To account for the general obligation debt service of the Library Series 2004, Aquatics Series 2006, and Roads Series 2009.

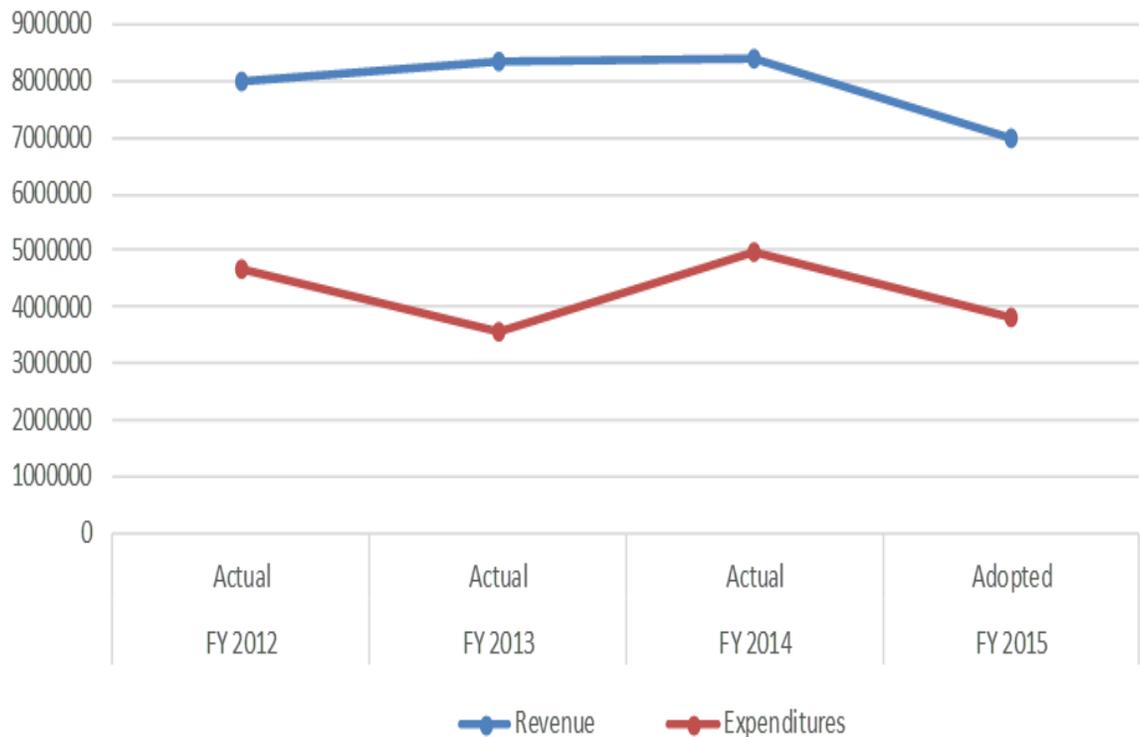
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 4,519,094	\$ 3,347,539	\$ 4,800,827	\$ 3,409,951	-29%
Taxes	3,486,010	3,281,056	3,590,744	3,568,661	-1%
Miscellaneous Revenue	459	-	235	-	0%
Other Financing Sources	5,513	1,715,003	-	-	0%
Total Revenues	\$ 8,011,076	\$ 8,343,598	\$ 8,391,806	\$ 6,978,612	-17%

Expenditures

Materials & Services	\$ 4,663,538	\$ 3,542,772	\$ 4,981,854	\$ 3,829,413	-23%
Fund Balance	2,892,866	4,583,252	2,721,855	3,149,199	16%
Total Expenditures	\$ 7,556,404	\$ 8,126,024	\$ 7,703,709	\$ 6,978,612	-9%





2005 GRT DEBT SERVICE FUND 424

To account for the debt service resulting from Gross Receipts Tax Revenue Bonds, Series 2005

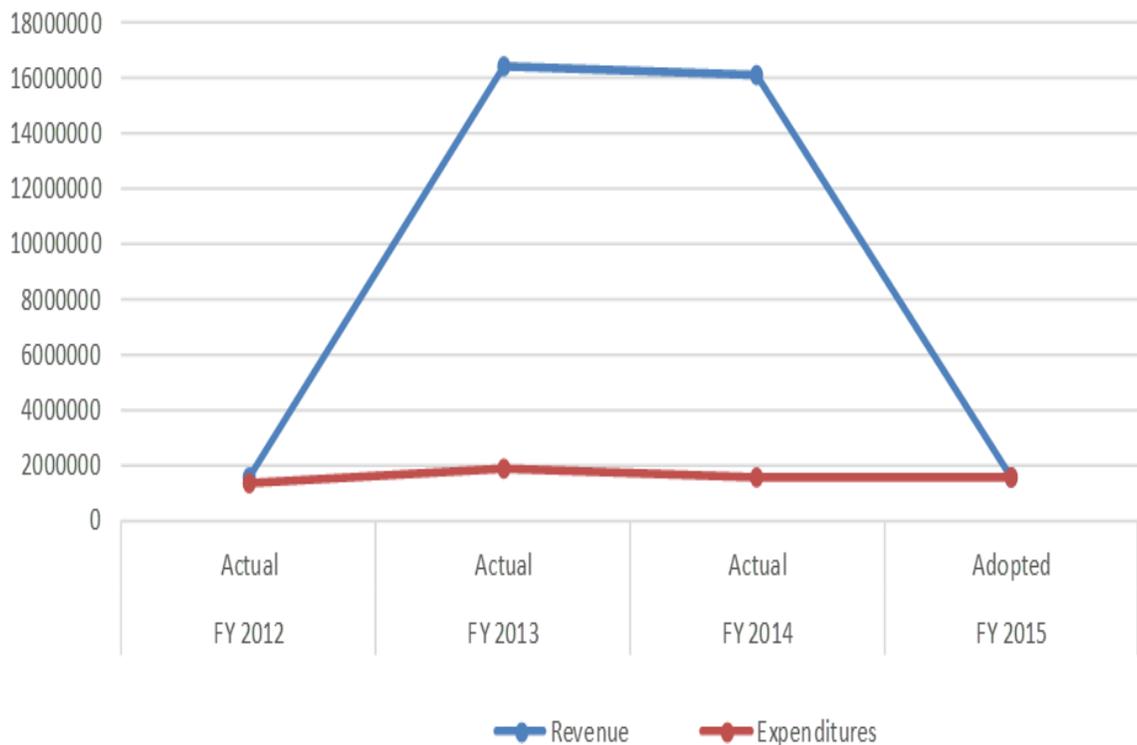
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 120,672	\$ 185,441	\$ 14,605,570	\$ 189,576	-99%
Governmental Revenue	1,448,056	1,695,074	1,506,903	1,358,514	-10%
Miscellaneous	187	-	3,106	-	0%
Other Financing Sources	-	14,552,966	-	-	0%
Total Revenues	\$ 1,568,915	\$ 16,433,481	\$ 16,115,579	\$ 1,548,090	-90%

Expenditures

Materials & Services	\$ 1,383,474	\$ 1,827,911	\$ 1,508,374	\$ 1,548,090	3%
Fund Balance	120,672	14,534,450	13,901,826	-	-100%
Total Expenditures	\$ 1,504,146	\$ 16,362,361	\$ 15,410,200	\$ 1,548,090	-90%



Fiscal
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Special Funds

GRT REFUND NMFA LOAN FUND 425

To account for the debt service resulting from the refunding of the GRT Revenue Bonds, Series 2003.

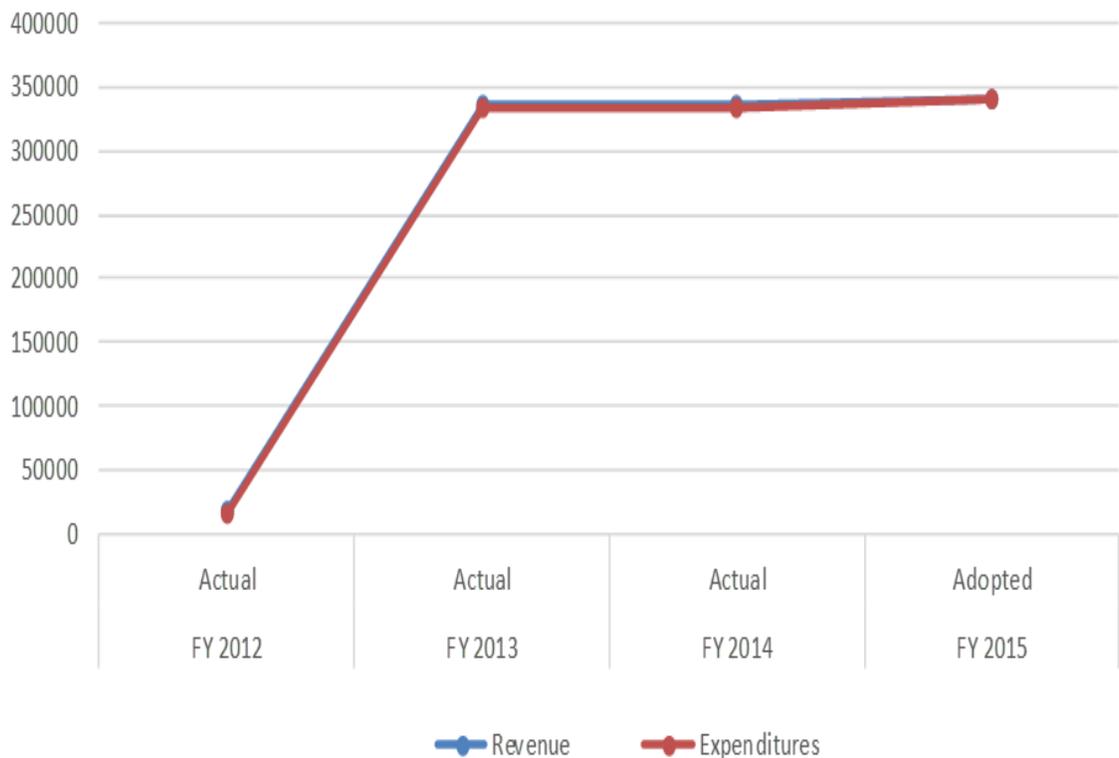
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 1,393	\$ 2,662	\$ 2,666	\$ 2,667	0%
Governmental Revenue	16,687	333,144	333,589	337,405	1%
Miscellaneous Revenue	3	-	-	-	0%
Other Financing Sources	-	-	-	-	0%
Total Revenues	\$ 18,083	\$ 335,806	\$ 336,255	\$ 340,072	1%

Expenditures

Materials & Services	\$ 15,419	\$ 333,143	\$ 333,588	\$ 340,072	2%
Fund Balance	1,393	1,750	2,157	-	-100%
Total Expenditures	\$ 16,812	\$ 334,893	\$ 335,745	\$ 340,072	1%



Fiscal
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HEWLETT PACKARD DEBT SERVICE LOAN FUND 426

To account for the debt service resulting from Gross Receipts Tax Revenue Loan, Series 2009.



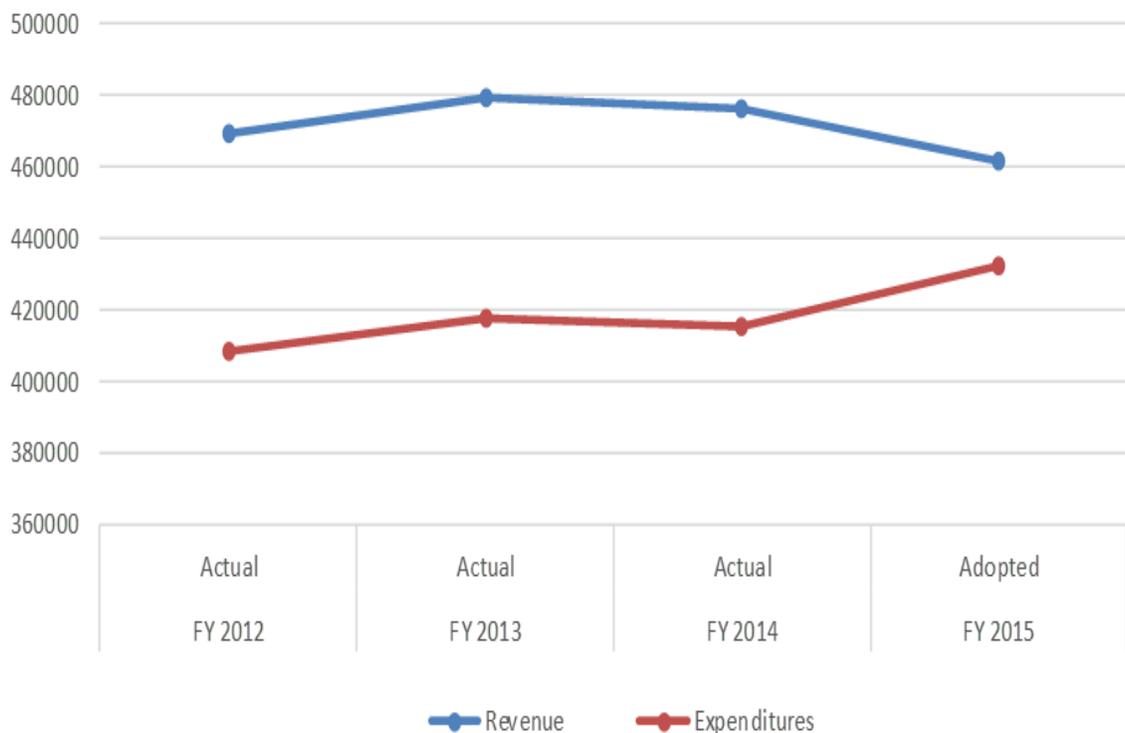
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 36,099	\$ 61,338	\$ 61,384	\$ 61,385	0%
Taxes	433,159	418,038	415,238	400,311	-4%
Miscellaneous	164	-	-	-	0%
Other Financing Sources	-	46	-	-	0%
Total Revenues	\$ 469,422	\$ 479,422	\$ 476,622	\$ 461,696	-3%

Expenditures

Materials & Services	\$ 408,084	\$ 418,038	\$ 415,238	\$ 432,330	4%
Fund Balance	36,099	44,283	44,958	29,366	-35%
Total Expenditures	\$ 444,183	\$ 462,321	\$ 460,196	\$ 461,696	0%



Special Funds

Fiscal
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Special Funds

HIGH SCHOOL DEBT SERVICE LOAN FUND 427

To account for the debt service resulting from Gross Receipts Tax Revenue Loan, Series 2009.

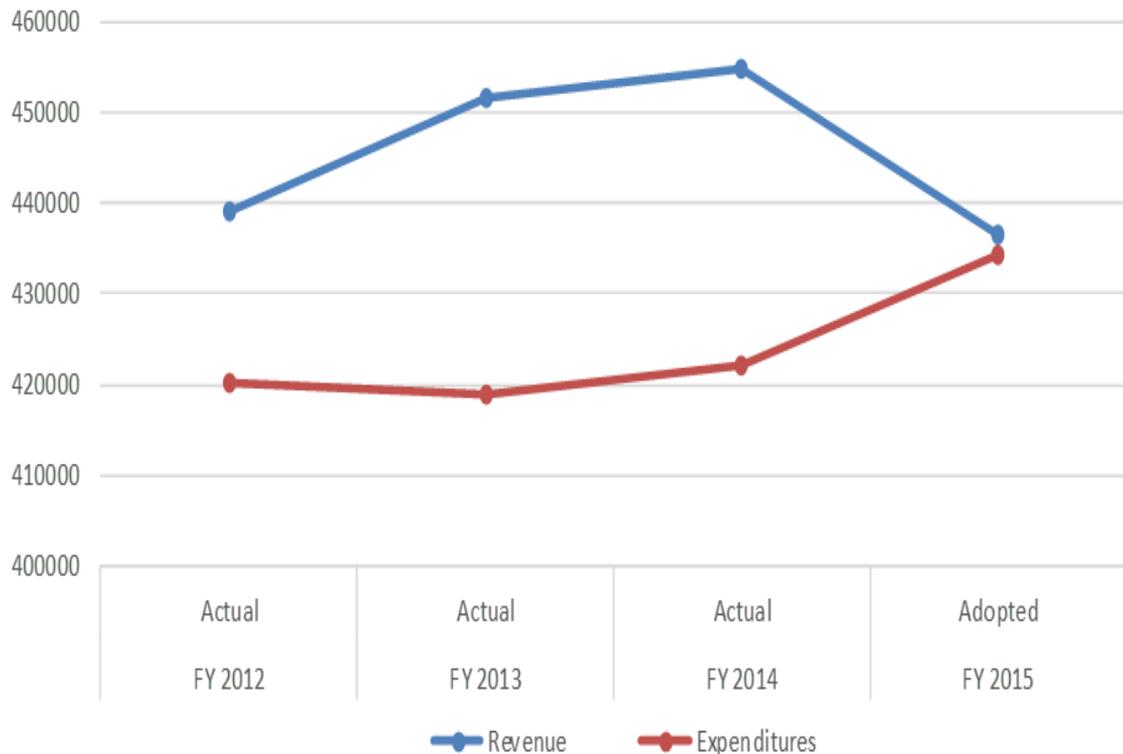
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 51,432	\$ 18,642	\$ 32,750	\$ 32,750	0%
Governmental Revenue	24,952	433,004	422,028	403,949	-4%
Miscellaneous	48	-	-	-	0%
Other Financing Sources	362,522	62	-	-	0%
Total Revenues	\$ 438,954	\$ 451,708	\$ 454,778	\$ 436,699	-4%

Expenditures

Materials & Services	\$ 420,312	\$ 418,957	\$ 422,027	\$ 434,176	3%
Fund Balance	1,990	16,699	17,305	2,523	-85%
Total Expenditures	\$ 422,302	\$ 435,656	\$ 439,332	\$ 436,699	-1%



Fiscal
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PUBLIC SAFETY VEHICLE LOAN FUND

428

To account for the debt service resulting from Gross Receipts Tax Revenue Loan Series 2013



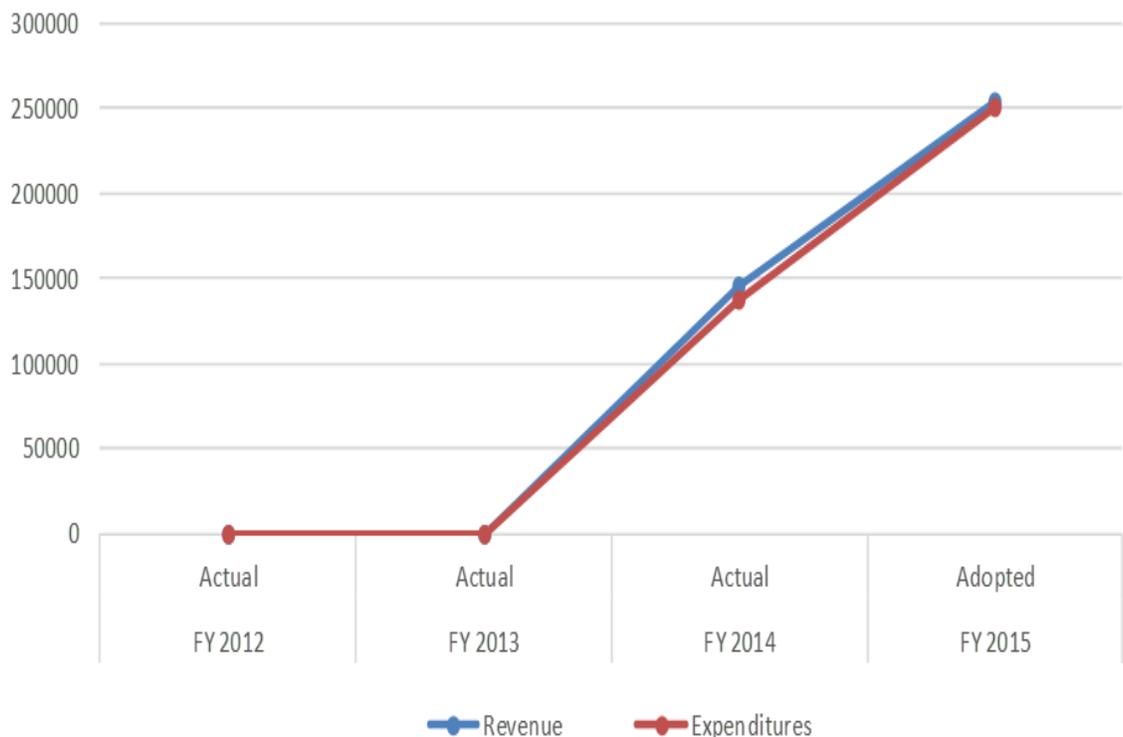
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 8,584	0%
Governmental Revenue	-	-	142,804	245,694	0%
Miscellaneous	-	-	-	-	0%
Other Financing Sources	-	-	3,716	-	-100%
Total Revenues	\$ -	\$ -	\$ 146,520	\$ 254,278	0%

Expenditures

Materials & Services	\$ -	\$ -	\$ 137,936	\$ 250,562	0%
Fund Balance	-	-	3,716	3,716	0%
Total Expenditures	\$ -	\$ -	\$ 141,652	\$ 254,278	0%



Special Funds

Fiscal
Year
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SOLID WASTE INDIGENT FUND 706

To account for contribution and donation to indigent individuals utilizing the City's solid waste program



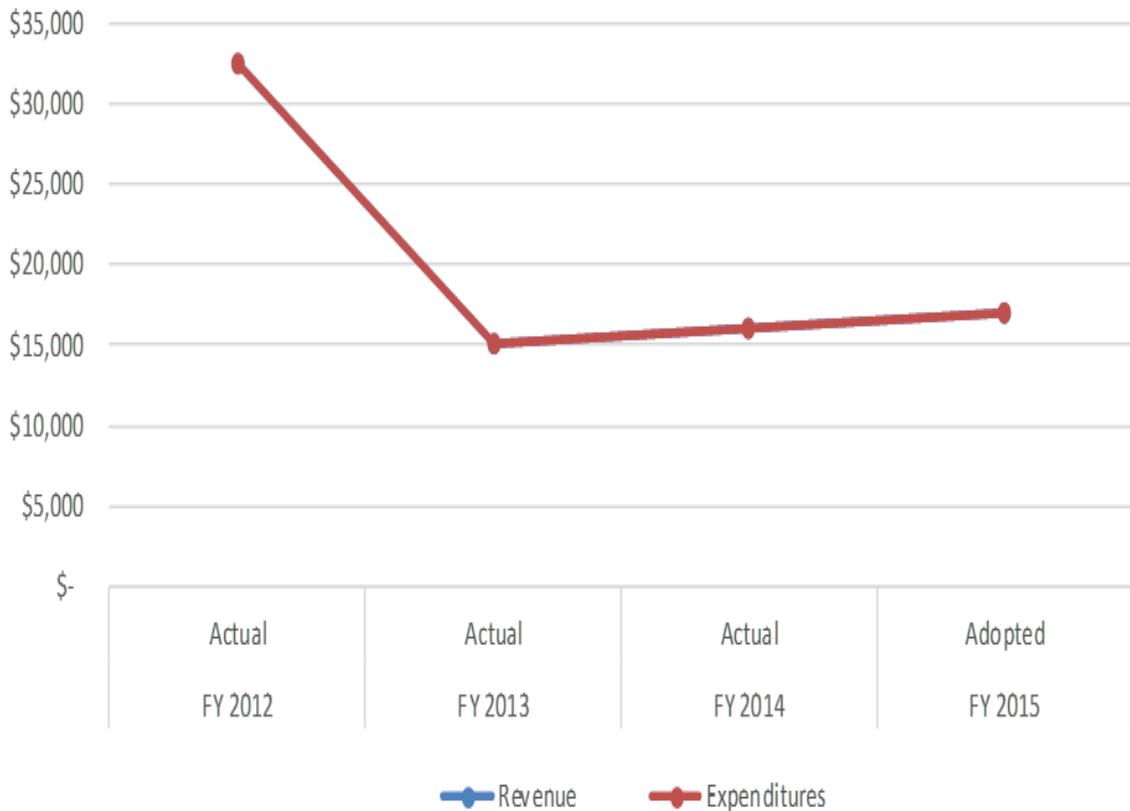
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 18,424	\$ -	\$ 3	\$ 4	0%
Miscellaneous Revenue	14,002	15,001	16,001	17,000	6%
Total Revenues	\$ 32,426	\$ 15,001	\$ 16,004	\$ 17,004	6%

Expenditures

Materials & Services	\$ 15,060	\$ 15,000	\$ 16,000	\$ 17,004	6%
Transfers	17,364	-	-	-	0%
Total Expenditures	\$ 32,424	\$ 15,000	\$ 16,000	\$ 17,004	6%



Special Funds

RREDC AGENCY FUND 710

To account for contributions from builders for the Rio Rancho Economic Development Corporation. The fund is a pass - through fund. Revenues collected are remitted to RREDC.



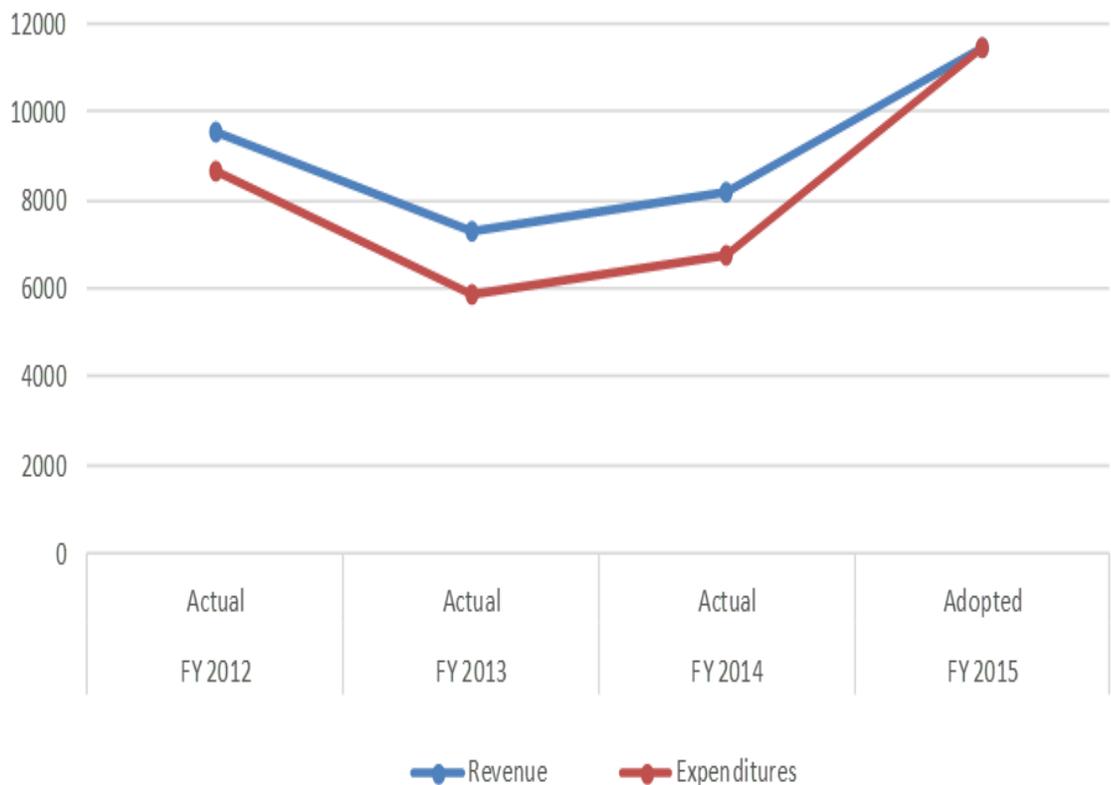
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 728	\$ 946	\$ 1,455	\$ 1,425	-2%
Miscellaneous Revenue	8,850	6,375	6,750	10,000	48%
Total Revenues	\$ 9,578	\$ 7,321	\$ 8,205	\$ 11,425	39%

Expenditures

Materials & Services	\$ 8,366	\$ 5,675	\$ 6,620	\$ 11,125	68%
Transfers	266	191	160	300	88%
Total Expenditures	\$ 8,632	\$ 5,866	\$ 6,780	\$ 11,425	69%



GRIP FUND 730

The Governing Body adopted a Gross Receipts Investment Policy (GRIP) in order to attract retail businesses. The City may choose to refund a developer or company gross receipts taxes paid in exchange for public infrastructure improvements within the City.



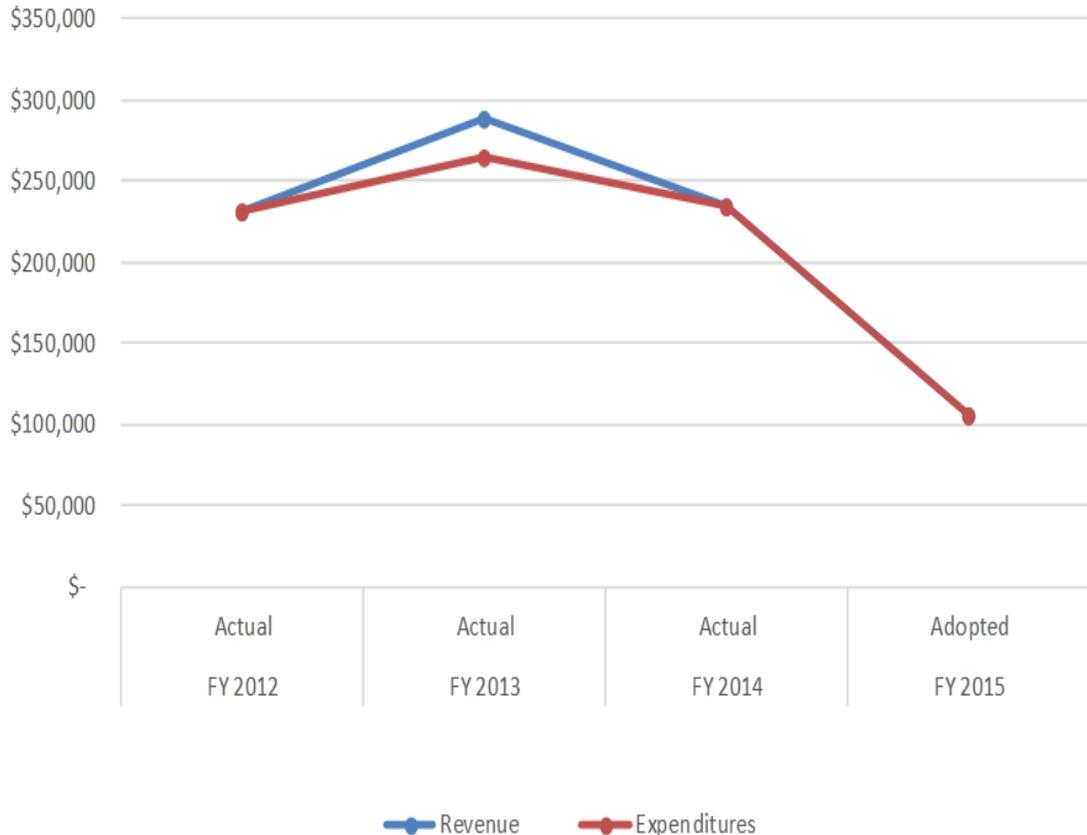
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ -	\$ -	\$ 23,530	\$ -	0%
Taxes	117,791	147,211	109,216	53,345	-51%
Governmental Revenue	113,245	140,955	102,322	53,345	-48%
Total Revenues	\$ 231,036	\$ 288,166	\$ 235,068	\$ 106,690	-55%

Expenditures

Materials & Services	\$ 231,037	\$ 264,635	\$ 235,068	\$ 106,690	-55%
Total Expenditures	\$ 231,037	\$ 264,635	\$ 235,068	\$ 106,690	-55%



Fiscal
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HEALTH SELF-INSURANCE FUND 750

To account for revenues collected from employee/employer contributions for the purpose of self funding health insurance administered by Presbyterian and Lovelace health.



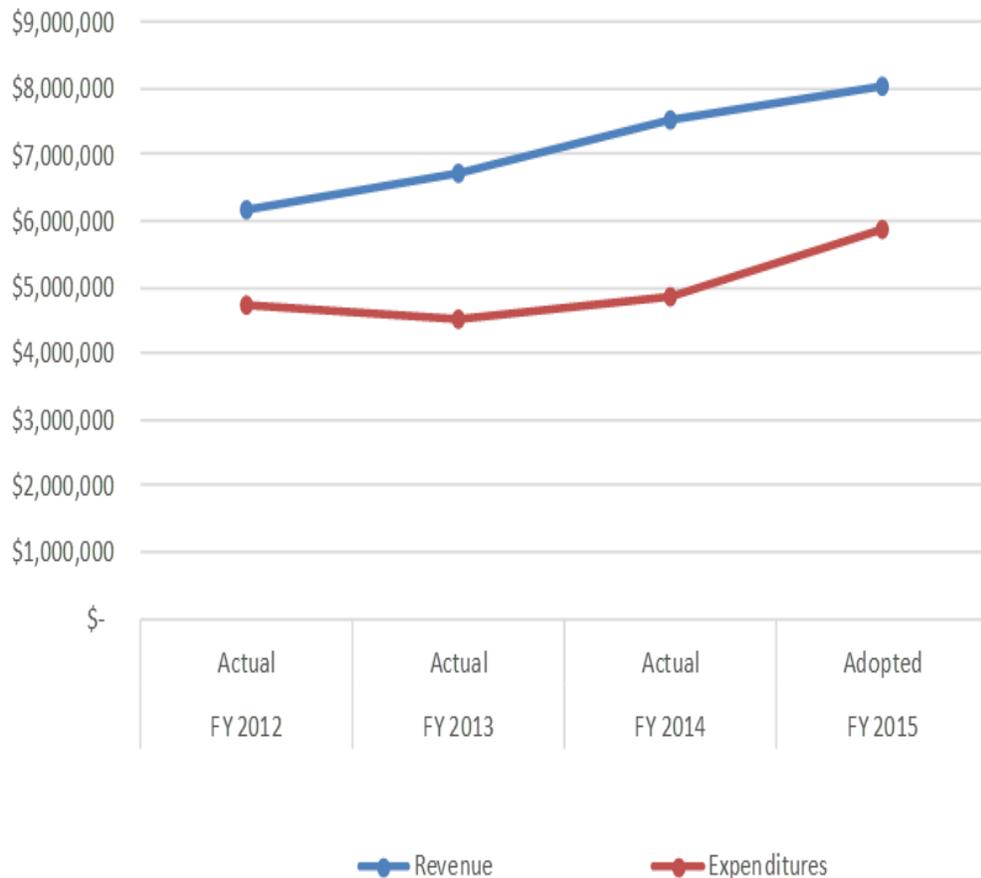
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 893,225	\$ 1,402,327	\$ 2,180,209	\$ 2,643,695	21%
Miscellaneous Revenue	5,257,357	5,311,052	5,327,594	5,379,917	1%
Total Revenues	\$ 6,150,582	\$ 6,713,379	\$ 7,507,803	\$ 8,023,612	7%

Expenditures

Materials & Services	\$ 4,748,273	\$ 4,533,171	\$ 4,864,108	\$ 5,883,331	21%
Fund Balance	1,062,639	2,121,359	1,772,168	2,140,281	21%
Total Expenditures	\$ 5,810,912	\$ 6,654,530	\$ 6,636,276	\$ 8,023,612	21%



Special Funds

DENTAL SELF-INSURANCE FUND 751

To account for revenues collected from employee/employer contributions for the purpose of self funding dental insurance administered by Delta dental.



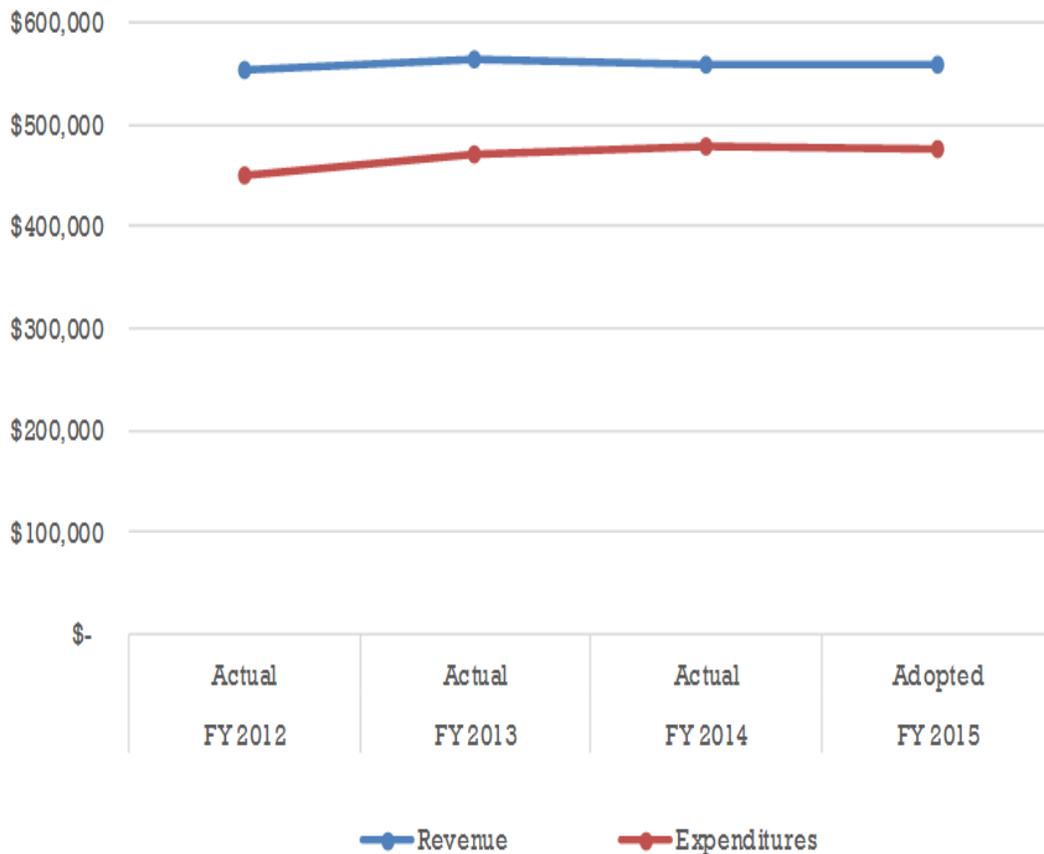
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 100,059	\$ 102,676	\$ 93,425	\$ 81,472	-13%
Miscellaneous Revenue	454,079	461,070	465,781	477,178	2%
Total Revenues	\$ 554,138	\$ 563,746	\$ 559,206	\$ 558,650	0%

Expenditures

Materials & Services	\$ 451,462	\$ 470,322	\$ 477,734	\$ 477,168	0%
Fund Balance	100,059	90,338	91,701	81,482	-11%
Total Expenditures	\$ 551,521	\$ 560,660	\$ 569,435	\$ 558,650	-2%





Department of Public Works

Utilities

Mission:

Through leadership, dedication, and integrity, we are committed to providing utility and environmental services of superior quality. We remain constantly focused on the value of our associates, the well-being of our community and the preservation of our environment.

Primary Services:

- Supply Drinking Water for the City through Operations, Advance Treatment, Maintenance of Water Infrastructure, and installation of water meters and water lines
- Supply Wastewater Treatment services through Operations and Maintenance of Wastewater Infrastructure and Facilities
- Manage Water, Wastewater and Recycled Water Master Plans for Future Growth
- Provide Public Outreach and Education Presentations
- Perform Hydraulic Modeling of the Water and Wastewater Systems to Determine Capacity Needs and Requirements
- Manage and Oversee all Water and Wastewater Capital Projects
- Manage and Maintain all Engineering Record Documents
- Bill and Collect Utilities Accounts
- Inspect Meter Installations and Field Test Meters to Ensure Accuracy
- Assist Utilities Customers to Resolve Billing and Payment Issues
- Coordinate and Monitor the Utilities Budget and ICIP
- Forecast and Monitor Utilities Revenue and Prepare Rate Studies as needed
- Plan Water Resources, including the Purchase of Water Rights

FY 15 Department Goals by City Strategic Goal:

Strategic Goal: Fiscal Health

- Monitor Utilities revenue to ensure that it meets expenditure requirements; recommend and implement rate increases when warranted
- Seek diverse funding opportunities to improve the quality of existing City infrastructure

Strategic Goal: Infrastructure

- Continue developing and implementing the recycled water program
- Applied for a permit from the New Mexico Environment Department and Office of the State Engineer to begin aquifer recharge with recycled water
- Continue to maintain and update the Asset Management Plan
- Continue implementation of the five-year Citywide GIS Strategic plan to track existing infrastructure
- Design a 6 million gallon reuse tank at Well 10 site
- Design and construction of the Idaho Creek Water Line Replacement
- Design a Water Booster Station at Tank 8 site
- Design Well 13 Re-Drill
- Start design of Wastewater Treatment Plant 1 Rebuild
- Design the equipping of the Advanced Water Treatment Facility at injection site
- Start Los Montoyas Arroyo Sanitary Sewer Improvements City Phase 2

Fiscal
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Utility Funds

Department of Public Works Utilities

Continuation of FY 15 Department Goals by City Strategic Goal:

Strategic Goal: Infrastructure

- Start and complete Water Service Line Replacement Phase 2 and 3
- Complete construction of 3 million gallon tank at Enchanted Hills
- Complete construction of Water Service Line Replacement Phase 1
- Complete construction of 6 million gallon per day reuse booster station and 3 million gallon reuse tank
- Continue with implementation of the five-year Citywide GIS Strategic plan to track existing infrastructure
- Complete the constructed improvements at Wastewater Treatment Plant 6 which includes a Reuse Tank and Reuse Booster Station
- Continue relocation and construction of Lift Station 10

FY14 Department Accomplishments by City Strategic Goal:

Strategic Goal: Infrastructure

- Completed update to the Water Resources Management Plan
- Completed reuse building and transmission lines
- Purchased 101.58 acre feet of water rights
- Installed 2,101 Automatic Read Meters
- Completed year two of the five-year Citywide GIS Strategic and Implementation Plan
- Completed Los Montoyas Arroyo Sanitary Sewer Improvements City Phase 1
- Completed Wastewater Treatment Plant 6 expansion
- Completed Construction Services of Esplanade Repairs

Strategic Goal: Government Services

- Provided 558 water audits for Utilities customers
- Provided 2,030,365 gallons for bulk fill customers
- Completed 883 automatic read profiles to educate customers on their water consumption

Strategic Goal: Public Safety

- Flushed all fire hydrants to ensure that they are working properly

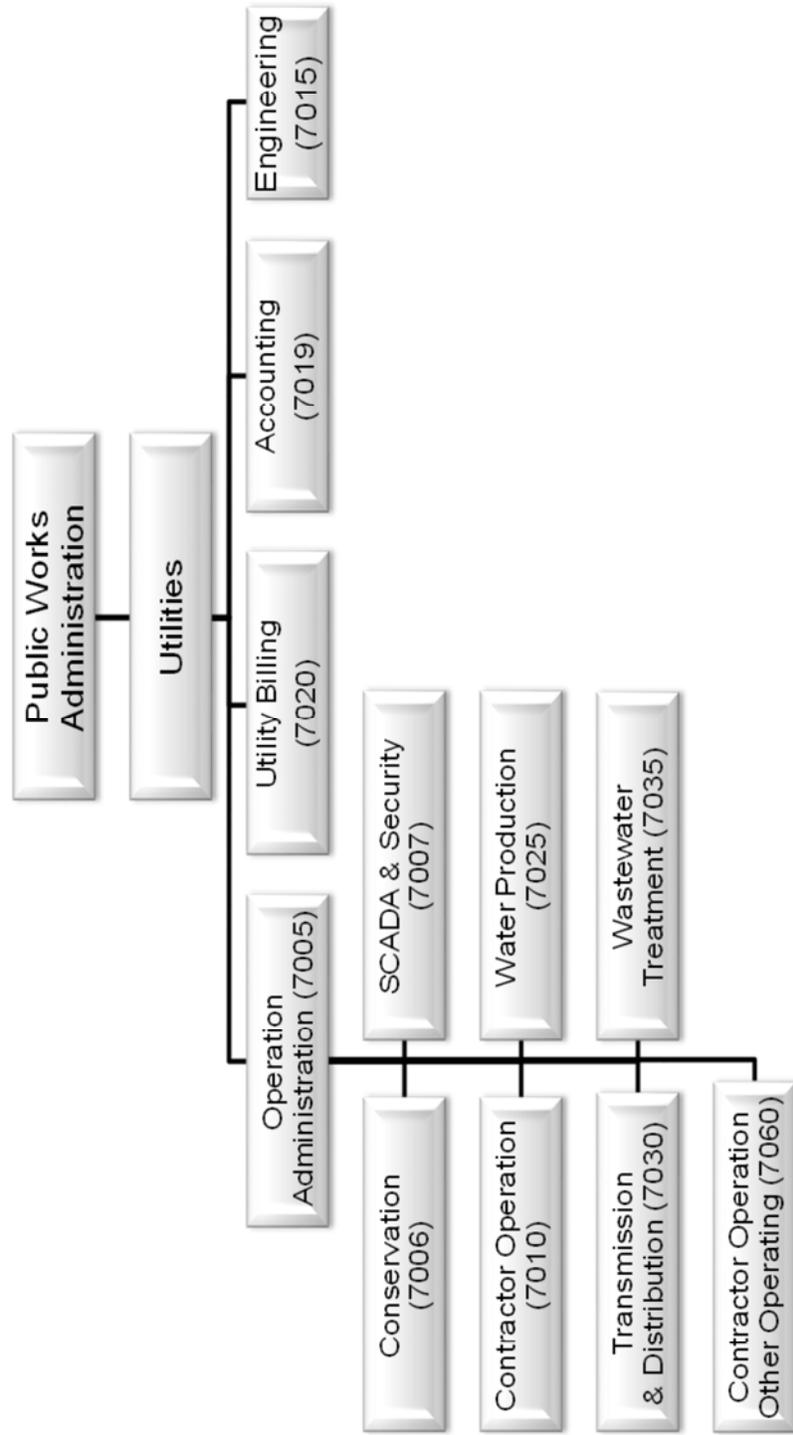
Strategic Goal: Fiscal Health

- Completed Capital Project and Funding plan for FY 2014 – 2017
- Completed fourth year of the Asset Management Plan



Utility Funds

City of Rio Rancho Department Budget Structure



Fiscal
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Utility Funds

UTILITY FUNDS
Performance Indicators

Goal: INFRASTRUCTURE

Ensure that the City develops new and has well-maintained infrastructure that fosters a quality community, support strong economy and meets the needs of current and future residents.

Indicator	2012	2013	2014	2015
	Actual	Actual	Target	Target

Service: Long Term Capital Planning

Acquire 145.6 acre feet of water rights each fiscal year. This will ensure that the City remains compliant with the terms of the 2003 permit	920.8	89.1	145.6	145.6
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Service: Transmission and Distribution

Complete 90% of the water service line leak repairs within 5 days of notification	91%	95%	90%	90%
Actual # of Leaks	844	790	-	-
Reduce number of Sanitary Sewer Overflows (SSO) by 20% annually.	11	10	10	5
Actual percentage completed	10% Increase	0% Increase	N/A	N/A

Service: Public Education/Outreach

Maintain 40 water conservation outreach contacts annually.	107	66	40	50
Actual percentage completed	268%	165%	N/A	N/A

Service: Meter Reading

Replace manual read meters with AMR meters. The AMR program has progressed as follows:

<i>Number of replacement meter installed</i>	1416	1775	1500	2000
<i>Number of new meter installed</i>	353	506	450	500
<i>Number of profiling requests</i>	542	590	650	650

Goal: GOVERNMENT SERVICES

Deliver quality services to meet community needs, assuring that the City is sufficiently staffed, trained and equipped overall.

Service: Utility Customer Service

Complete work orders for installation of new water service account within 10 work days	7	9	10	10
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Water and Wastewater Utility Five Year Financial Plan
FY2015 Budget
Final

Line No.	Description	2014		2015		2016		2017		2018		2019	
		\$	%	\$	%	\$	%	\$	%	\$	%	\$	%
	Beginning Balance	11,285,781		4,075,226	-64%	8,302,566	104%	11,856,863	43%	17,759,736	50%	18,046,170	2%
	Revenues												
	Revenue from Existing Rates												
1	Water	19,393,278	9%	21,080,906	9%	22,751,561	8%	24,548,182	8%	24,740,192	1%	24,837,057	0%
2	Wastewater	16,192,800	14%	18,468,686	14%	20,010,779	8%	21,811,618	9%	22,246,797	2%	22,351,455	0%
3	Total Rate Revenue	35,586,078	11%	39,549,592	11%	42,762,340	8%	46,359,800	8%	46,986,989	1%	47,188,512	0%
4	Transfer from Other Fund	0	N/A	486,904	N/A	0	N/A	0	N/A	0	N/A	0	N/A
5	Miscellaneous Revenue	1,851,850	21%	2,232,750	21%	2,242,750	0%	2,262,750	1%	2,282,750	1%	2,292,750	0%
6	State Appropriations & Grants	1,187,744	-93%	88,190	-93%	0	N/A	0	N/A	0	N/A	0	N/A
7	Interest	5,000	0%	5,000	0%	6,000	20%	7,000	17%	8,000	14%	9,000	13%
8	Total Revenues	38,630,672	10%	42,362,436	10%	45,011,090	6%	48,629,550	8%	49,277,739	1%	49,490,262	0%
	Revenue Requirements												
	Operation & Maintenance Expense												
9	Water	15,096,732	-13%	13,125,900	-13%	13,796,536	5%	14,605,173	6%	15,440,332	6%	16,303,074	6%
10	Wastewater	9,642,416	-15%	8,228,499	-15%	8,630,439	5%	9,162,545	6%	9,713,022	6%	10,282,607	6%
11	Total O&M Expense	24,739,148	-14%	21,354,399	-14%	22,426,975	5%	23,767,718	6%	25,153,354	6%	26,585,681	6%
12	PILOT	699,344	10%	766,329	10%	828,662	8%	895,717	8%	907,349	1%	910,396	0%
13	PILOT - Property Tax	90,960	38%	125,546	38%	138,100	10%	151,910	10%	167,102	10%	183,812	10%
14	City G&A	1,269,736	4%	1,326,144	4%	1,379,190	4%	1,434,357	4%	1,491,732	4%	1,551,401	4%
	Debt Service												
	Existing Senior												
15	Water	7,871,538	0%	7,889,305	0%	7,880,347	0%	7,866,387	0%	7,880,288	0%	7,866,798	0%
16	Wastewater	2,532,251	0%	2,537,926	0%	2,537,934	0%	2,533,087	0%	2,539,899	0%	2,532,239	0%
	Existing Subordinate												
17	Water	75,985	-100%	0	-100%	0	N/A	0	N/A	0	N/A	0	N/A
18	Wastewater (a)	704,867	0%	704,867	0%	2,385,260	238%	2,385,261	0%	2,385,261	0%	2,385,261	0%
	Proposed Senior												
19	Water	0	N/A	0	N/A	1,283,800	N/A	1,283,800	0%	2,125,600	66%	2,125,600	0%
20	Wastewater	0	N/A	0	N/A	1,142,380	N/A	1,142,380	0%	1,142,380	0%	1,142,380	0%
21	Total Debt Service	11,184,641	0%	11,132,098	0%	15,229,721	37%	15,210,915	0%	16,073,428	6%	16,052,278	0%
22	Routine Capital	1,380,405	-96%	58,014	-96%	60,300	4%	62,000	3%	65,500	6%	64,000	-2%
	Transfers TO / (FROM)												
23	Water Capital Fund	4,814,257	-67%	1,576,502	-67%	853,729	-46%	870,340	2%	887,451	2%	905,075	2%
24	Vehicle Replacement Fund	336,180	171%	912,364	171%	216,000	-76%	232,000	7%	205,000	-12%	212,000	3%
25	Debt Service Fund (b)	1,720	51278%	883,700	51278%	1,720	-100%	1,720	0%	1,720	0%	1,720	0%
26	Wastewater Capital Fund	1,771,859	0	0	N/A	322,396	N/A	100,000	-69%	4,038,669	3939%	100,000	-98%
27	Effluent Capital Fund	350,000	0	0	N/A								
28	Water Rights Fund	0	0	0	N/A								
29	Total Transfers	7,274,016	-54%	3,372,566	-54%	1,393,845	-59%	1,204,060	-14%	5,132,840	326%	1,218,795	-76%
30	Total Revenue Requirement	46,638,250	-18%	38,135,096	-18%	41,456,793	9%	42,726,677	3%	48,991,305	15%	46,566,363	-5%
31	Annual Surplus (Deficiency)	(8,007,578)	-153%	4,227,340	-153%	3,554,297	-16%	5,902,873	66%	286,434	-95%	2,923,899	921%
32	Unreserved Ending Balance	3,278,203	51%	4,947,347	51%	8,242,353	67%	13,865,897	68%	13,851,415	0%	16,451,144	19%
33	Capital Reserve	0		3,355,219		3,614,510		3,893,839		4,194,755		4,518,925	
34	Target Ending Balance - Operations & Maintenance Expense (c)	4,070,000		3,510,000		3,690,000		3,910,000		4,130,000		4,370,000	
35	Target Ending Balance - Total Operations Expense (d)	4,410,000		3,870,000		4,070,000		4,320,000		4,560,000		4,810,000	
	Revenue Bond Debt Service Coverage												
36	Senior (e)	122.1%	196.0%	175.8%	193.8%	176.2%	167.6%						
37	Senior & Subordinate (f)	113.6%	183.5%	148.3%	163.4%	150.1%	142.7%						

(a) The City has entered into a loan agreement with the New Mexico Environment Department (NMED) in the approximate amount of \$25 million. Debt Service on the loan is not due until completion of the construction project which is currently estimated to be completed in FY2015 with debt service beginning FY2016 and will be subordinate to the City's outstanding Series 2004, 2005, 2007, 2009 and 2013 Bonds. The NMED loan will be parity with the City's other NMED and New Mexico Finance Authority (NMFA) loans. The estimated annual debt service on the NMED loan is \$1.68 million for a term of 20 years.

(b) Debt Service Transfers have been adjusted to reflect transfers for early payoff of two New Mexico Finance Authority (NMFA) Loan in FY15. NMFA Loan Rio Rancho20 was used to construct a reuse building and transmission lines. \$313,681 is the payoff amount for NMFA Loan Rio Rancho20. Rio Rancho Loan 15 was used to for a reverse osmosis treatment facility at Well 12. \$872,464 is the payoff amount for NMFA Loan Rio Rancho 15.

(c) Recommended target balance equals 60 days of operations & maintenance expense.

(d) Recommended target balance equals 60 days of total operations expense.

(e) Total revenue less O&M expense, divided by total senior debt service.

(f) Total revenue less O&M expense, divided by total senior and subordinate debt service.

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CITY OF RIO RANCHO

Water and Wastewater Utility Fund Summary
7/1/14 TO 6/30/15



	FY 2014 Actual	FY 2015 Final Budget	Percentage Change
Beginning Fund Balance	\$ 34,174,011	\$ 14,285,536	-58.20%
Revenues			
Water	\$ 19,880,054	\$ 23,083,656	16.11%
Wastewater	17,118,148	18,548,686	8.36%
Impact Fees	396,811	623,965	57.24%
State Appropriations & Grants	993,088	88,190	-91.12%
Interest	3,047	11,000	260.98%
Other Income	3,103,142	2,916,736	-6.01%
Total Revenues	\$ 41,494,291	\$ 45,272,233	9.10%
Other Financing Sources			
Bond & Loan Proceeds	\$ 4,584,977	\$ -	-100.00%
Total Other	\$ 4,584,977	\$ -	-100.00%
Total	\$ 80,253,278	\$ 59,557,769	73.72%
Expenditures			
Personal Services	\$ 1,705,493	\$ 1,849,910	8.47%
Material and Services	19,279,928	21,742,947	12.78%
Capital Outlay	7,061,388	4,385,536	-37.89%
Encumbrances & Projects	9,397,193	-	-100.00%
Total Expenditures	\$ 37,444,003	\$ 27,978,393	-25.28%
Other Financing Uses			
Debt Service	\$ 12,366,377	\$ 13,479,149	9.00%
Advanced Refunding Escrow	16,157,362	-	-100.00%
Total Other Financing Uses	\$ 28,523,739	\$ 13,479,149	-52.74%
Ending Fund Balance - Unreserved	\$ 6,535,914	\$ 7,525,813	15.15%
Ending Fund Balance - Debt Service	551,480	21,057	-96.18%
Ending Fund Balance - Debt Service Reserve	7,198,142	7,198,138	0.00%
Ending Fund Balance - Capital Reserve	-	3,355,219	N/A
Total EFB	\$ 14,285,536	\$ 18,100,227	26.70%
Total	\$ 80,253,279	\$ 59,557,769	-25.79%

Utility Funds

Fiscal
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2015



Utility Funds

CITY OF RIO RANCHO
UTILITY FUNDS BUDGET SUMMARY
FOR THE PERIOD 7/1/2014 TO 6/30/2015

FUND NUMBER AND TITLE	BEG FUND BALANCE	REVENUES	OPERATING TRANSFERS	EXPENDITURE	ENDING FUND BALANCE
501 Department of Utilities	\$ 4,075,226	\$ 41,875,532	\$ (14,017,760)	\$ 23,630,432	8,302,566
512 Equipment Replacement Fund	76,052	-	912,364	988,416	-
532 Debt Service / NMFA Loan	64,580	6,000	4,210,536	3,051,918	1,229,198
533 Utility 2009 Ref Debt Service	295	-	15,253,639	10,428,951	4,824,983
534 Utility 2008 Bond Debt	26,883	-	(26,883)	-	-
536 Debt Service / NMED Loan	1,371,284	-	(1,371,284)	-	-
538 Utility 2005 Bond Debt	1,896,320	-	(1,896,320)	-	-
539 Utility 2007 Bond Debt	3,225,246	-	(3,225,246)	-	-
540 CIF Water Operation	600,940	-	1,576,502	1,376,502	800,940
542 Water Rights Fund	1,342,088	2,766,736	(1,160,906)	1,782,904	1,165,014
545 Water Impact Fees	696,671	453,827	-	13,615	1,136,883
550 CIF Wastewater	367,522	-	-	179,700	187,822
552 Effluent Fund	4,744	-	-	-	4,744
555 Wastewater - Impact Fees	283,043	170,138	-	5,104	448,077
574 UT Ref Bond Construction	21,057	-	(21,057)	-	-
575 Water/Osmosis Projects	233,585	-	(233,585)	-	-
UTILITY TOTAL	\$ 14,285,536	\$ 45,272,233	\$ -	\$ 41,457,542	\$ 18,100,227

Fiscal
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Utility Funds

UTILITY FUNDS Revenue/Sources Detail						
	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY 15 Adopted	Variance FY15 - FY14 Increase (Decrease)	% Change FY145 / FY14 Increase (Decrease)
Balances and Reserves						
Beginning Balances	\$ 12,933,558	\$ 14,359,950	\$ 34,174,012	\$ 14,285,536	(19,888,476)	-58%
Charge for Services						
Water	20,468,157	22,934,808	22,905,139	25,850,392	2,945,253	13%
Wastewater	14,122,874	15,142,490	17,118,149	18,548,686	1,430,537	8%
Total Charge for Services	34,591,031	38,077,298	40,023,288	44,399,078	4,375,790	11%
Intergovernmental						
Federal Grants	249,009	17,248	46,429	75,592	29,163	63%
State Grants	1,816,510	2,813,913	943,660	12,598	(931,062)	-99%
County Grant	-	2,500	3,000	-	(3,000)	-100%
Total Intergovernmental	2,065,519	2,833,661	993,089	88,190	(904,899)	-91%
Miscellaneous						
Interest Income	24,883	28,798	3,047	11,000	7,953	261%
Other Miscellaneous	130,172	310,340	243,864	150,000	(93,864)	-38%
Total Miscellaneous	155,055	339,138	246,911	161,000	(85,911)	-35%
Impact Fees	391,157	382,395	396,679	623,965	227,286	57%
Other Sources						
Loan Proceeds	10,541,402	5,983,993	4,584,977	-	(4,584,977)	-100%
Bond Proceeds	-	18,887,922	-	-	-	0%
Total Other Sources	10,541,402	24,871,915	4,584,977	-	(4,584,977)	-100%
Total Utility Funds	\$ 60,677,722	\$ 80,864,357	\$ 80,418,956	\$ 59,557,769	\$ (20,861,187)	-26%

Fiscal
Year
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Utility Funds

UTILITY FUNDS
Expenditures by Object

	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY 15 Adopted	Variance FY15 - FY14 Increase (Decrease)	% Change FY15 / FY14 Increase (Decrease)
Operating Expenditures						
<i>Personal Services</i>						
Wages & Salaries	\$ 1,191,945	\$ 1,227,609	\$ 1,243,028	\$ 1,336,061	\$ 93,033	7%
Fringe Benefits	455,896	464,329	462,462	513,849	\$ 51,387	11%
Total Personal Services	1,647,841	1,691,938	1,705,490	1,849,910	144,420	8%
<i>Materials & Services</i>						
Contract and Services	1,136,821	1,371,230	1,658,353	1,664,958	6,605	0%
Programs	-	-	-	75,000	75,000	0%
Membership/Subscriptions	12,231	11,129	12,452	15,406	2,954	24%
Conf, Travel and Training	5,481	8,224	8,058	15,490	7,432	92%
Postage	189,829	211,831	223,595	243,210	19,615	9%
Repair & Maintenance	1,817,097	2,554,465	3,098,399	4,078,087	979,688	32%
Fleet Maintenance	211,501	232,310	201,157	235,640	34,483	17%
Utilities (1)	2,985,836	3,133,467	3,086,719	3,414,226	327,507	11%
Communications (2)	21,775	23,100	22,582	23,042	460	2%
Gasoline	267,675	255,644	241,618	252,567	10,949	5%
Supplies	1,663,508	1,181,352	1,835,749	2,445,824	610,075	33%
Minor Furniture & Equipment	136,377	121,055	288,630	256,697	(31,933)	-11%
Other Costs	7,443,288	8,430,360	1,701,641	2,321,738	620,097	36%
Contractor Payment	5,962,410	6,189,755	6,430,518	6,701,062	270,544	4%
Total Material & Services	21,853,829	23,723,922	18,809,471	21,742,947	2,933,476	16%
Total Operating Expenditures	23,501,670	25,415,860	20,514,961	23,592,857	3,077,896	15%
Capital Outlay						
Capital Projects	20,553,259	10,343,251	6,217,975	3,339,106	(2,878,869)	-46%
Vehicles & Heavy Equipment	0	301,535	718,187	988,416	270,229	38%
Major Furniture & Equipment	147,191	69,008	125,226	58,014	(67,212)	-54%
Total Capital Outlay	20,700,450	10,713,794	7,061,388	4,385,536	(2,675,852)	-38%
Debt Service	12,130,861	15,324,448	12,346,378	13,479,149	1,132,771	9%
Other Uses						
Balances & Reserves	11,615,986	30,163,495	26,867,718	18,100,227	(8,767,491)	-33%
Total Expenditures	\$ 67,948,967	\$ 81,617,597	\$ 66,790,445	\$ 59,557,769	\$ (7,232,676)	-11%

(1) Includes: Local Telephone services, Water & Sewer and Gas & Electric services

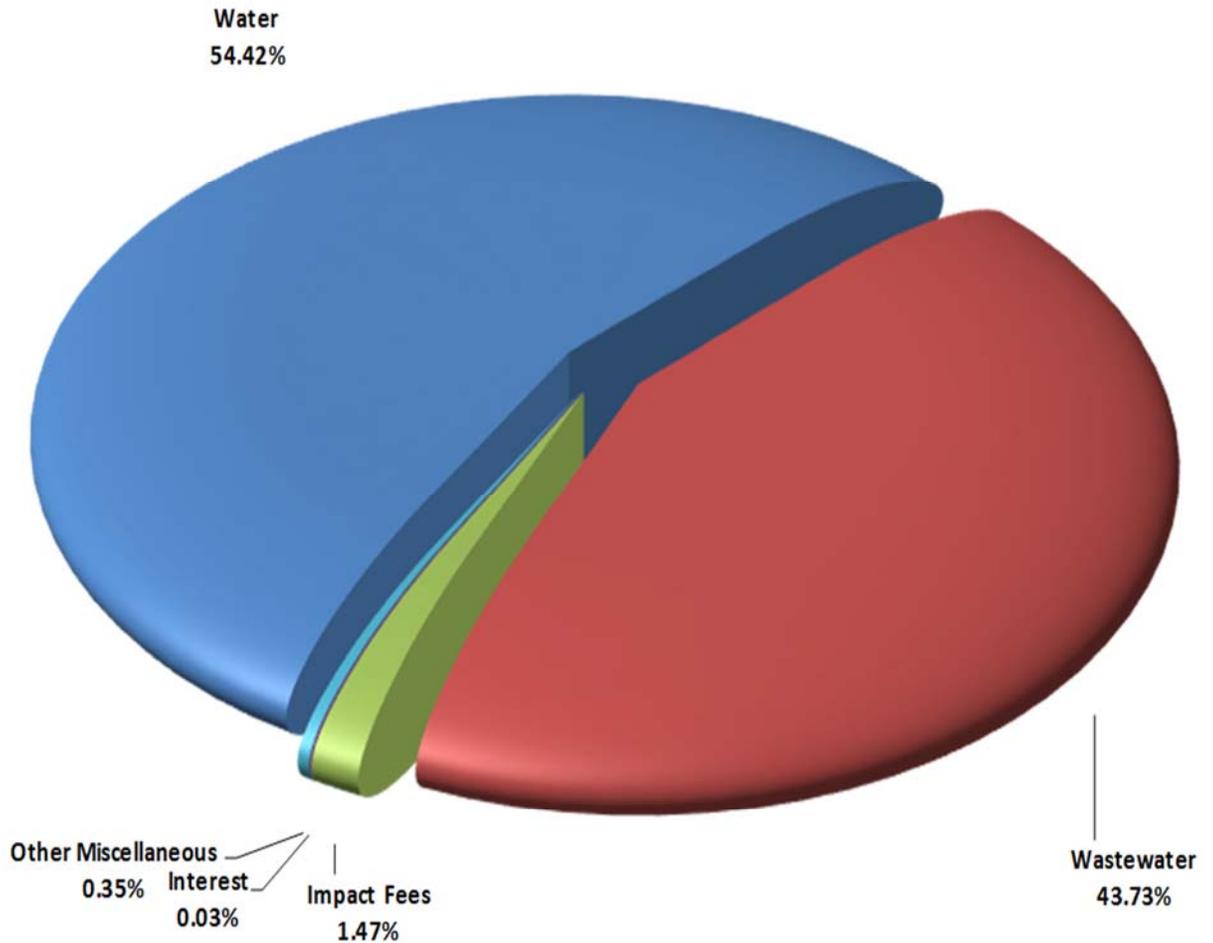
(2) Includes: Long Distance Telephone, Cellular Phone services & Pagers

Fiscal
Year
2015

**FISCAL YEAR 2015
UTILITY FUNDS
Revenue Budget by Category**



Utility Funds



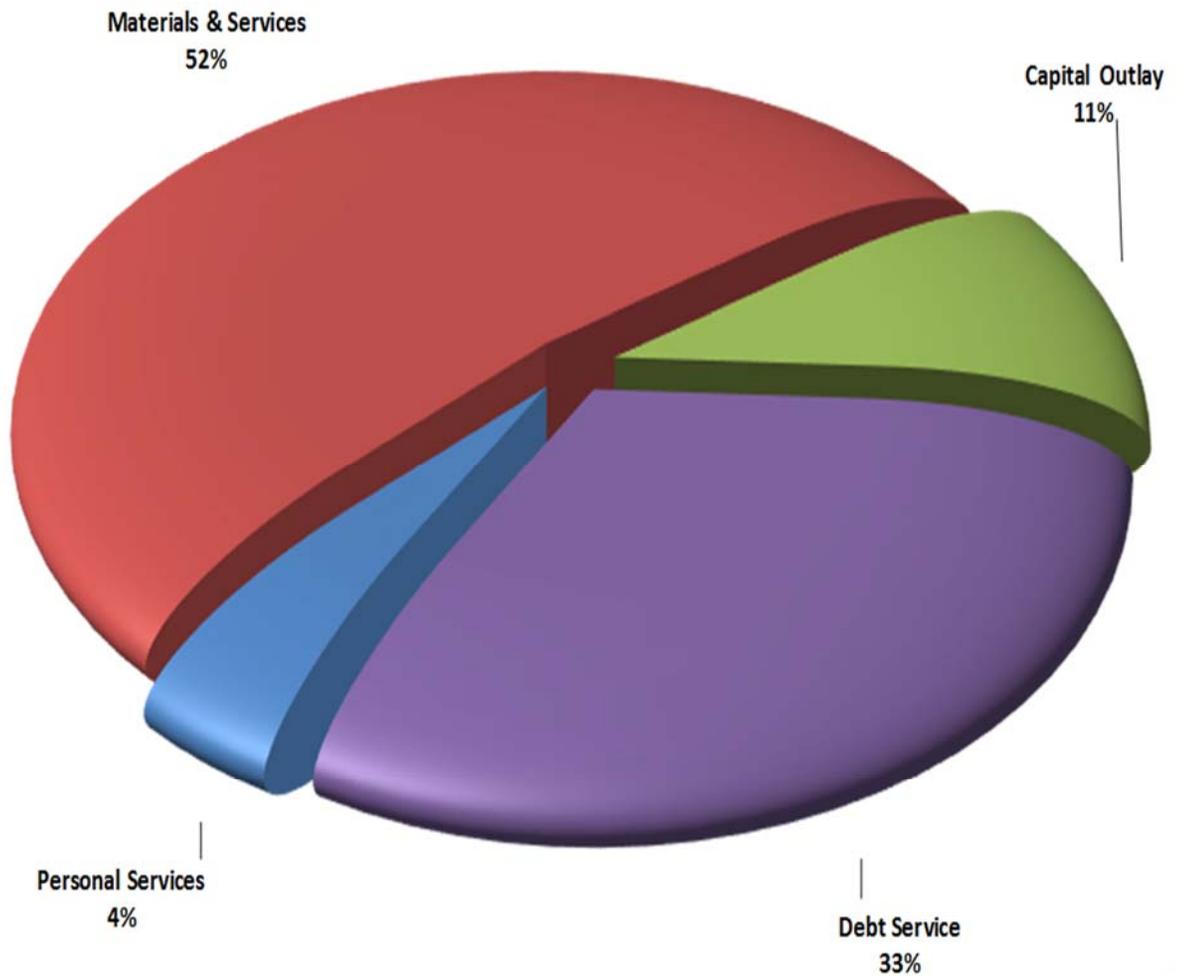
Water	\$ 23,083,656
Wastewater	18,548,686
Impact Fees	623,965
Interest	11,000
Other Miscellaneous	150,000
Total Revenue	\$ 42,417,307

Fiscal
Year
2015

FISCAL YEAR 2015
UTILITY FUNDS
Expenditure Budget by Category



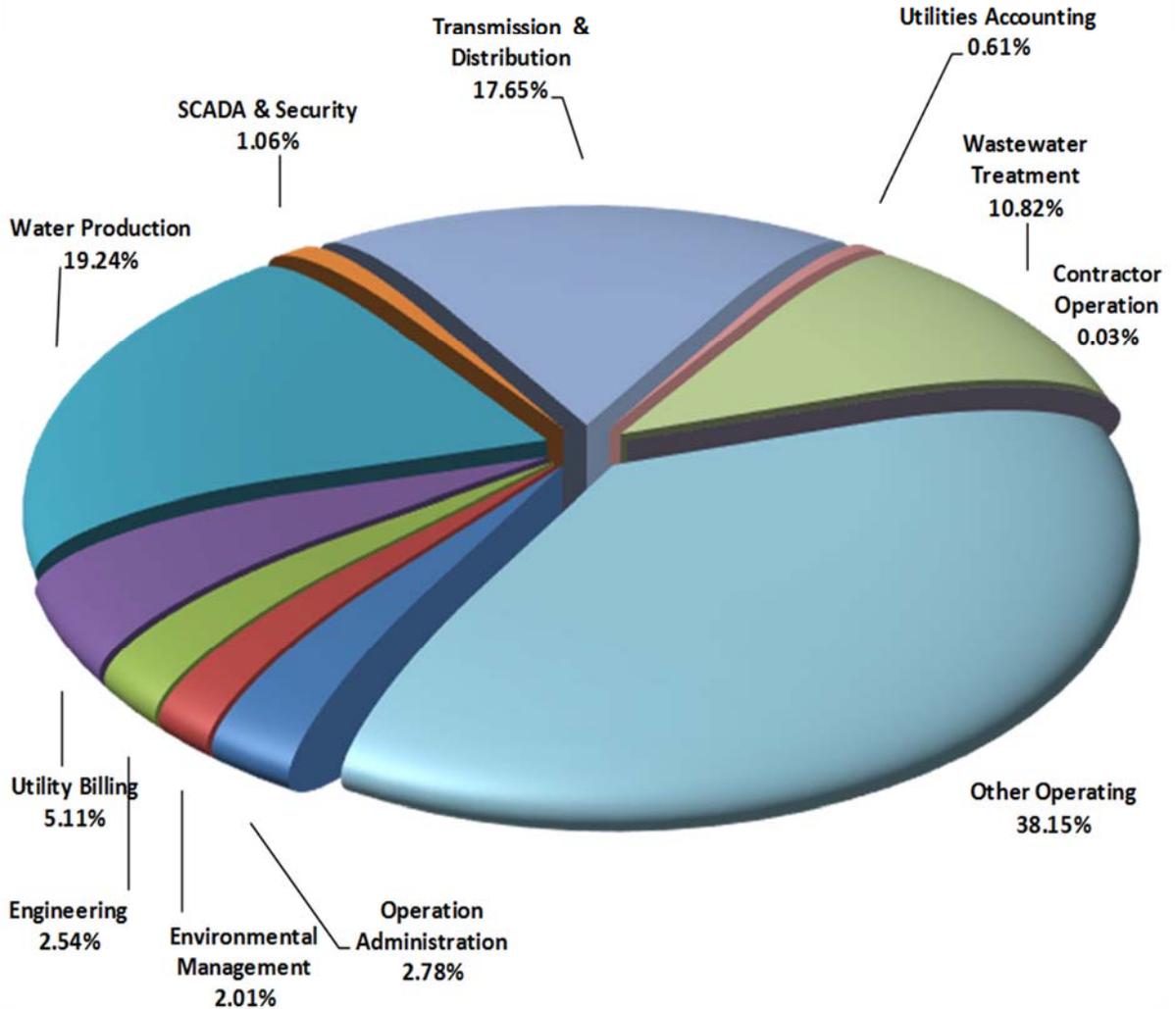
Utility Funds



Personal Services	\$ 1,849,910
Materials & Services	21,742,947
Capital Outlay	4,385,536
Debt Service	13,479,149
Total Expenditures	\$ 41,457,542

Fiscal
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FISCAL YEAR 2015
UTILITIES OPERATIONS FUND 501
COST CENTER EXPENDITURES



Utility Funds

Operation Administration	657,388
Environmental Management	474,836
Engineering	599,963
Utility Billing	1,207,047
Water Production	4,547,479
SCADA & Security	251,148
Transmission & Distribution	4,170,050
Utilities Accounting	143,235
Wastewater Treatment	2,557,977
Contractor Operation	7,228
Other Operating	9,014,081
	<u>23,630,432</u>

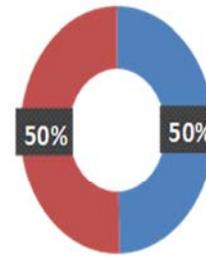
Transfers are excluded (\$14,504,664)

Fiscal Year
2015

Utilities Operation (501-7005)

Fiscal Year 2015 Budget

Personal Services	\$ 325,865
Materials and Services	331,523
Total	\$ 657,388



■ Personal Services
■ Materials and Services

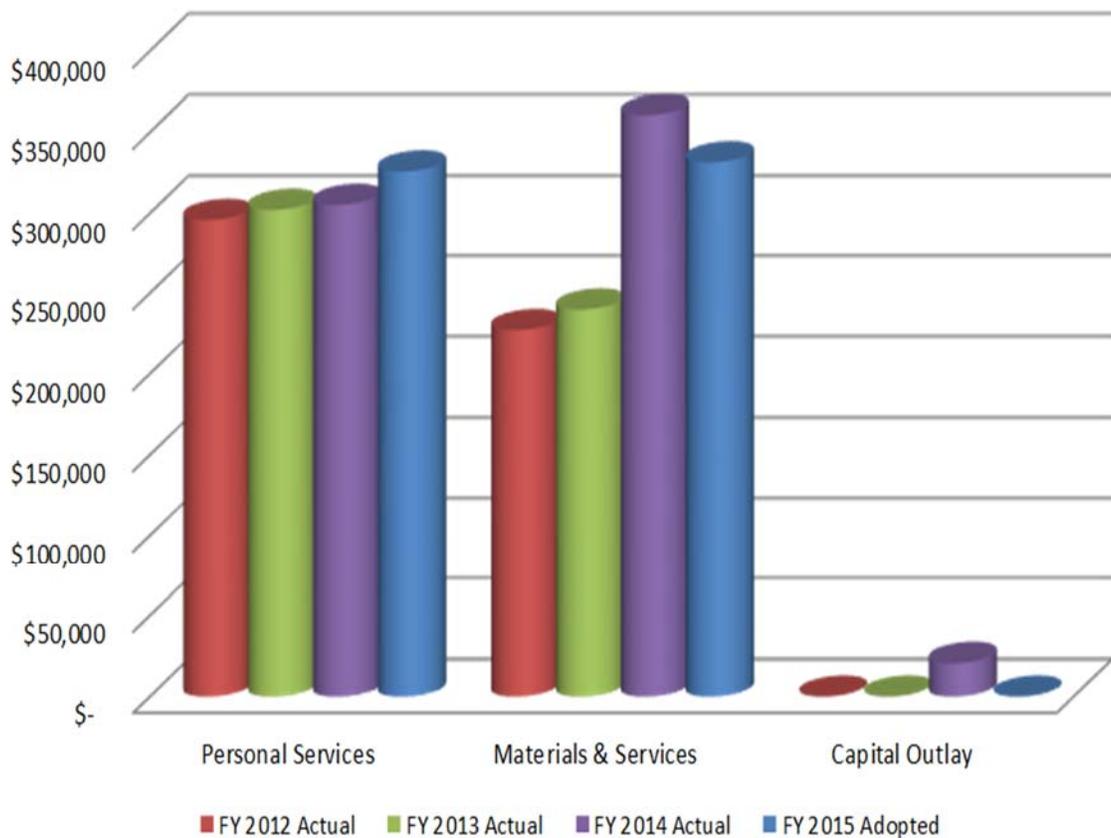


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 295,866	\$ 302,138	\$ 305,219	\$ 325,865	7%
Materials & Services	227,019	239,780	360,479	331,523	-8%
Capital Outlay	-	-	20,638	-	0%
Total	\$ 522,885	\$ 541,918	\$ 686,336	\$ 657,388	-4%

Positions Approved*	4	4	4	4	0%
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*Full Time Equivalent



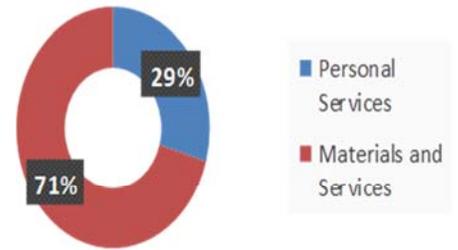
Utility Funds

Fiscal
Year
2015

Conservation (501-7006)

Fiscal Year 2015 Budget

Personal Services	\$	139,682
Materials and Services		335,154
Total	\$	474,836

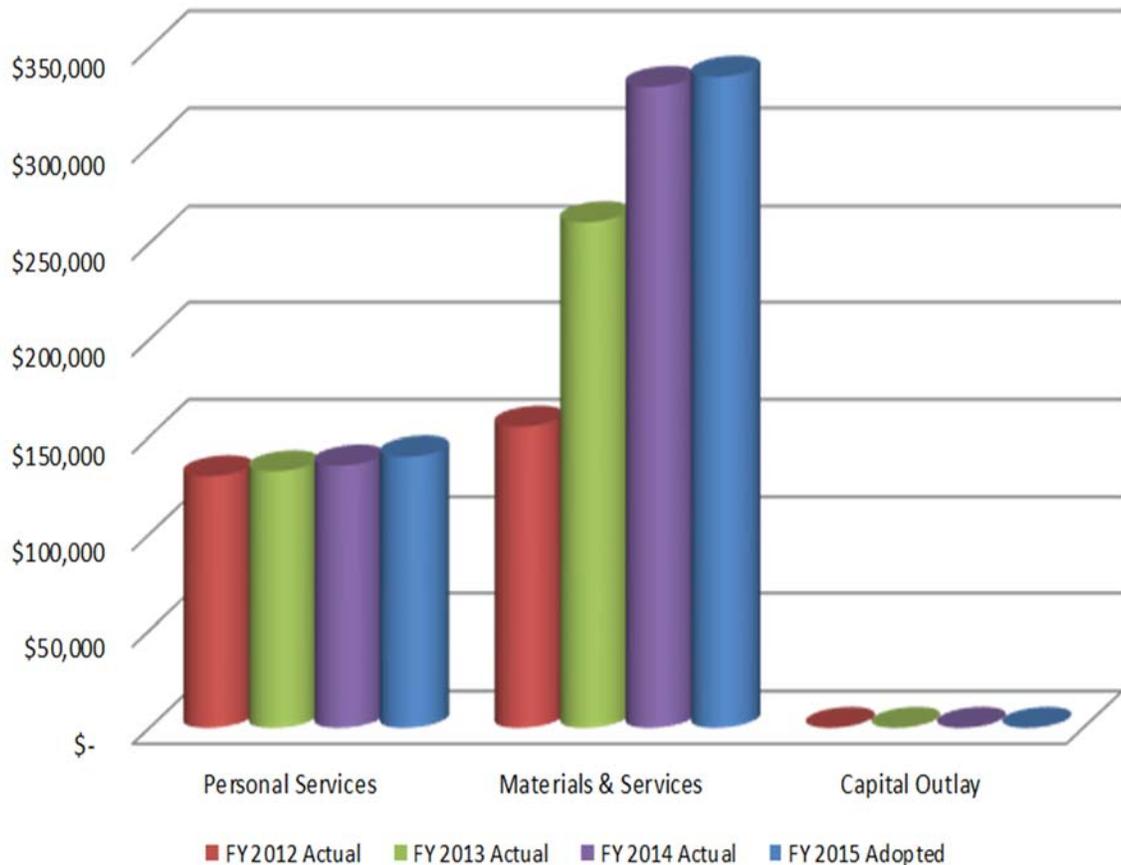


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 129,698	\$ 132,234	\$ 135,204	\$ 139,682	3%
Materials & Services	154,929	260,772	329,909	335,154	2%
Capital Outlay	-	-	-	-	0%
Total	\$ 284,627	\$ 393,006	\$ 465,113	\$ 474,836	2%

Positions Approved*	2	2	2	2	0%
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*Full Time Equivalent



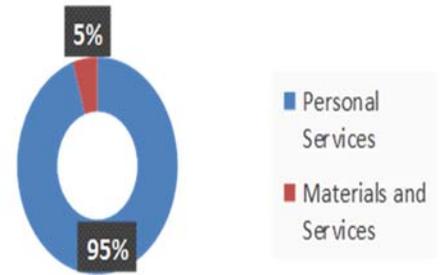
Utility Funds

Fiscal
Year
2015

SCADA & Security (501-7007)

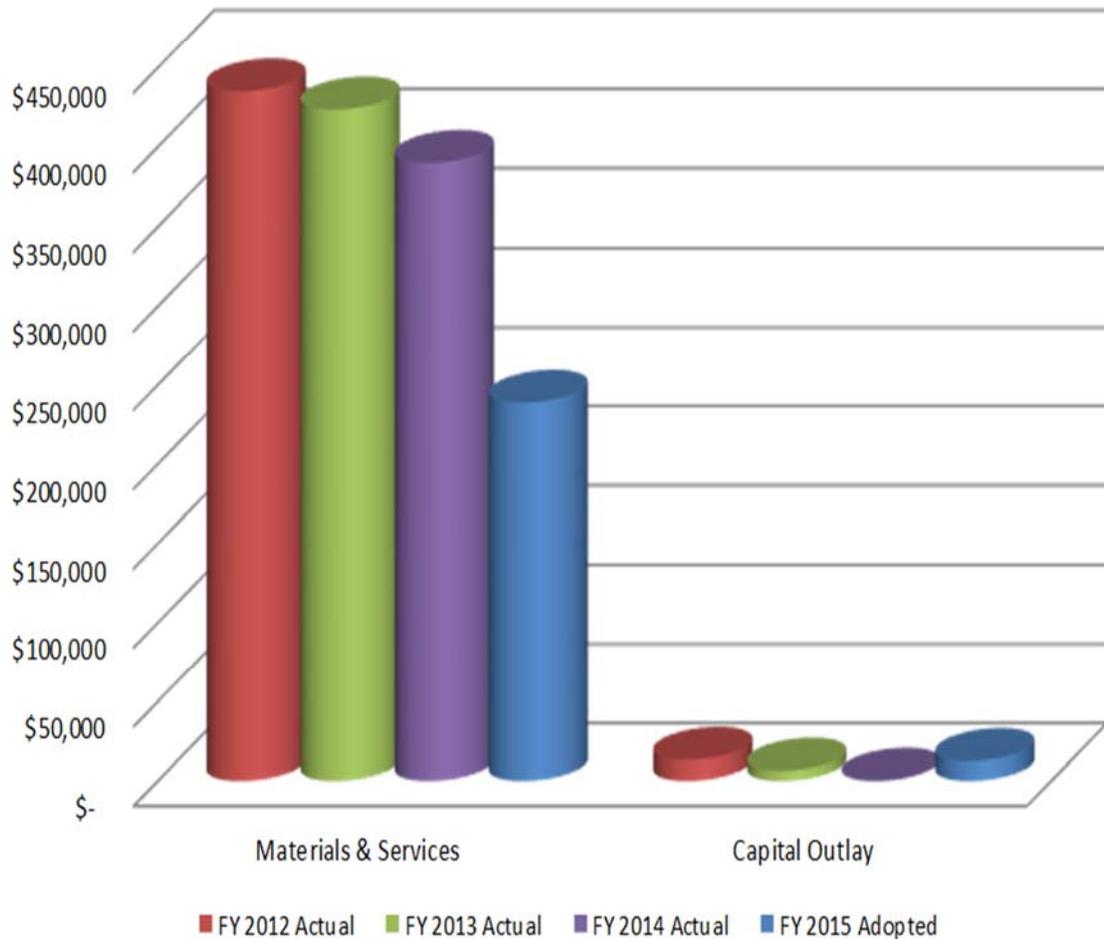
Fiscal Year 2015 Budget

Personal Services	\$	238,648
Materials and Services		12,500
Total	\$	251,148



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Materials & Services	\$ 434,970	\$ 423,514	\$ 389,852	\$ 238,648	-39%
Capital Outlay	13,287	6,431	-	12,500	0%
Total	\$ 448,257	\$ 429,945	\$ 389,852	\$ 251,148	-36%



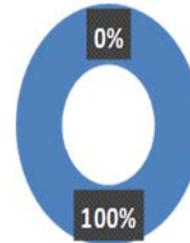
Utility Funds

Fiscal
Year
2015

Contractor Operation Administration (501-7010)

Fiscal Year 2015 Budget

Personal Services	\$ 7,228
Materials and Services	-
Total	\$ 7,228

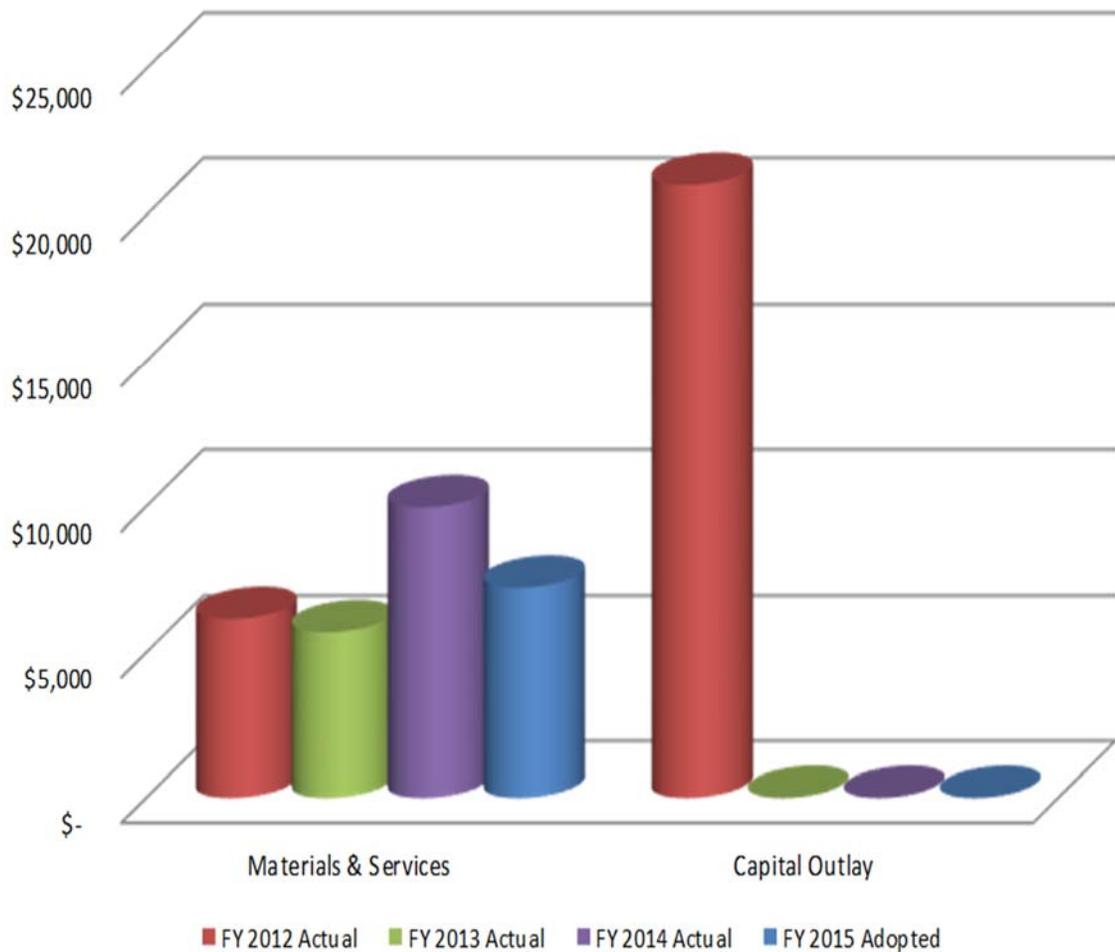


- Personal Services
- Materials and Services



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Materials & Services	\$ 6,156	\$ 5,700	\$ 9,969	\$ 7,228	-27%
Capital Outlay	21,031	-	-	-	0%
Total	\$ 27,187	\$ 5,700	\$ 9,969	\$ 7,228	-27%



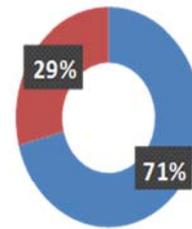
Utility Funds

Fiscal
Year
2015

Engineering (501-7015)

Fiscal Year 2015 Budget

Personal Services	\$ 425,905
Materials and Services	174,058
Total	\$ 599,963



■ Personal Services
■ Materials and Services

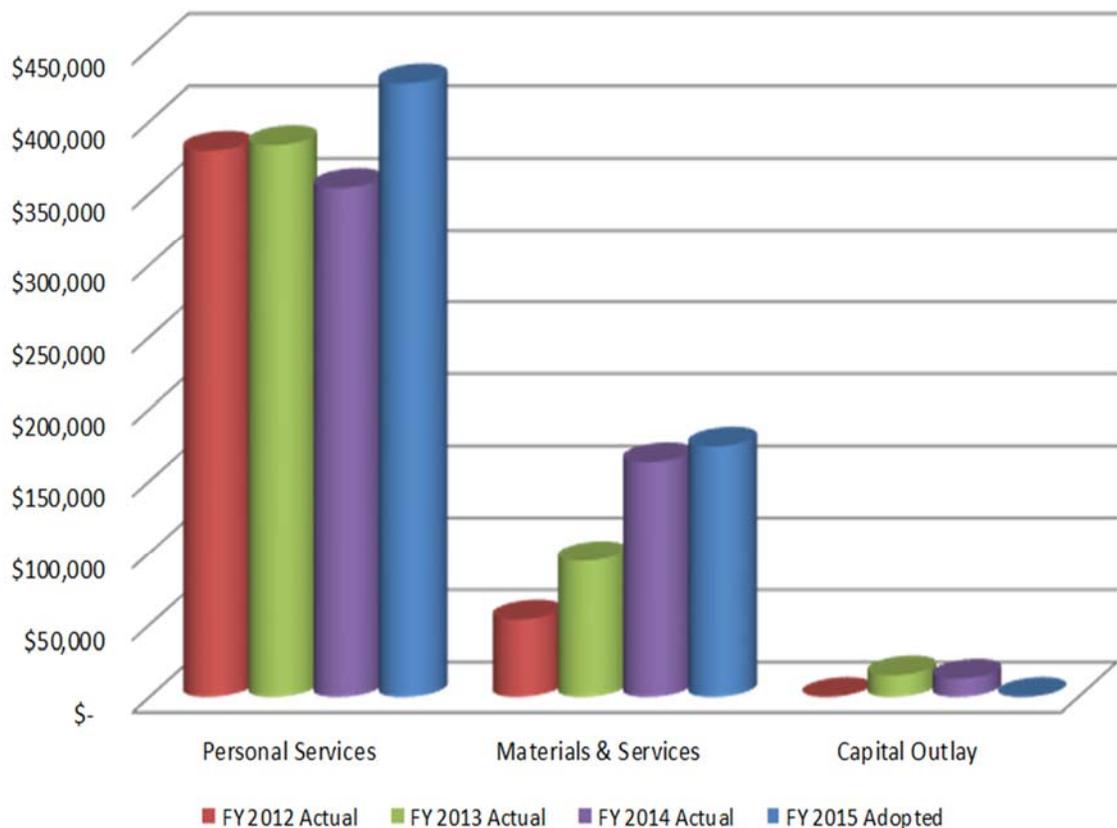


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 379,674	\$ 383,584	\$ 353,872	\$ 425,905	20%
Materials & Services	53,524	94,310	163,163	174,058	7%
Capital Outlay	-	15,041	12,741	-	-100%
Total	\$ 433,198	\$ 492,935	\$ 529,776	\$ 599,963	13%

Positions Approved*	7	7	6.5	6.5	0%
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*Full Time Equivalent



Utility Funds

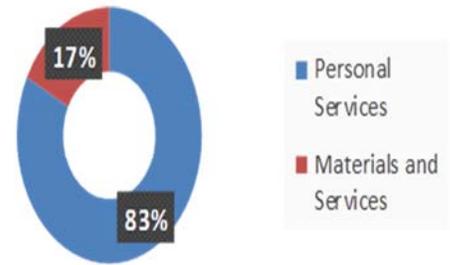
Fiscal
Year
2015



Utilities Accounting (501-7019)

Fiscal Year 2015 Budget

Personal Services	\$	118,184
Materials and Services		25,051
Total	\$	143,235

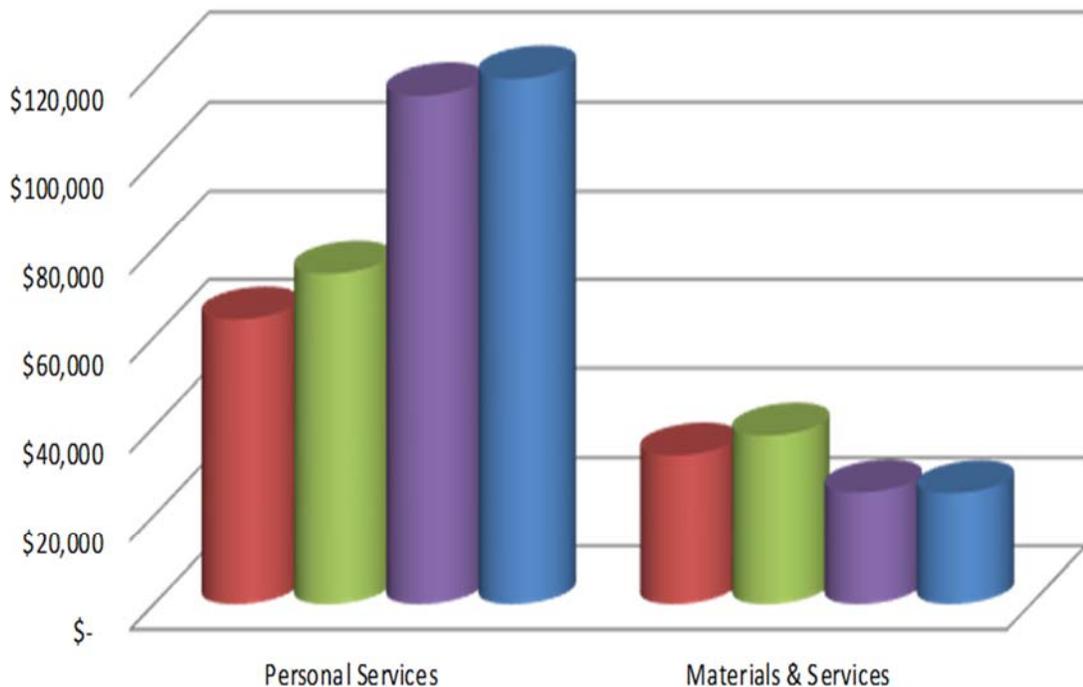


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 63,995	\$ 74,295	\$ 114,390	\$ 118,184	3%
Materials & Services	33,544	38,013	25,224	25,051	-1%
Total	\$ 97,539	\$ 112,308	\$ 139,614	\$ 143,235	3%

Positions Approved*	1	1	2	2	0%
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*Full Time Equivalent



■ FY 2012 Actual ■ FY 2013 Actual ■ FY 2014 Actual ■ FY 2015 Adopted

Utility Funds

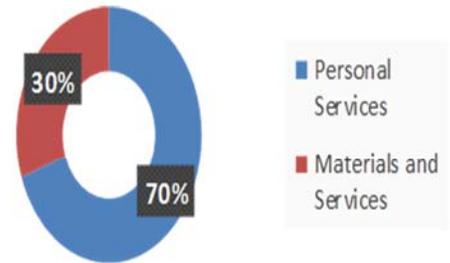
Fiscal
Year
2015



Utilities Billing (501-7020)

Fiscal Year 2015 Budget

Personal Services	\$ 840,274
Materials and Services	366,773
Total	\$ 1,207,047

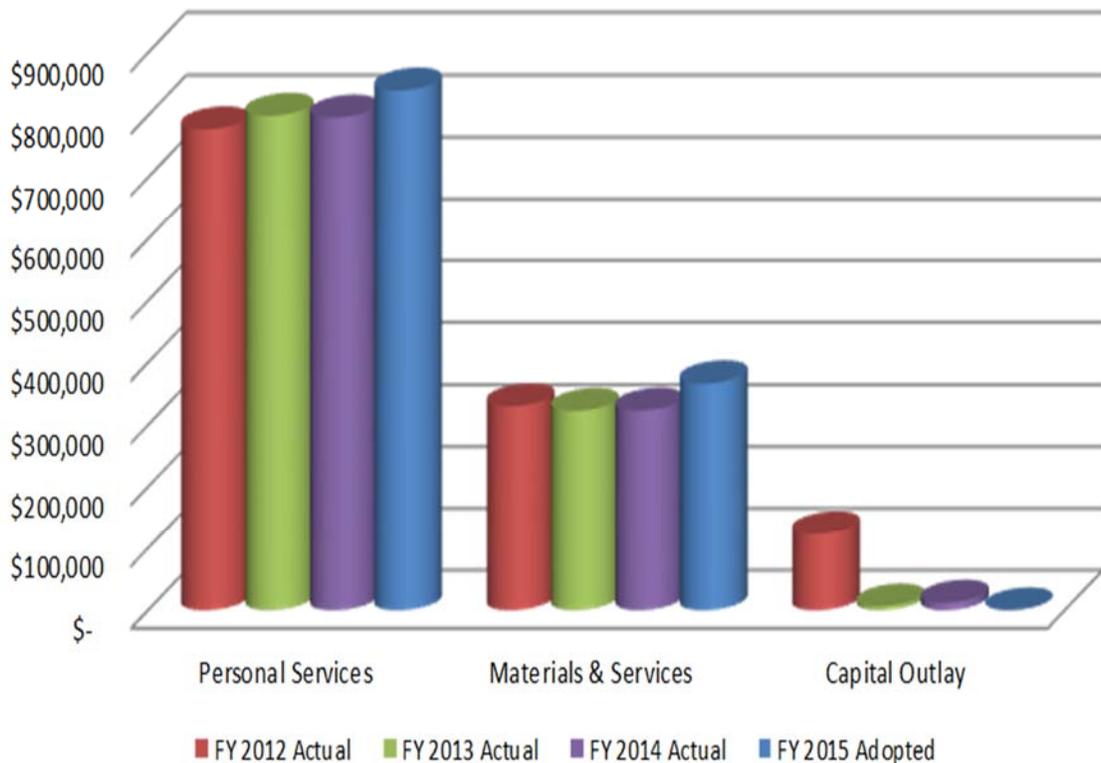


Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Personal Services	\$ 777,872	\$ 799,687	\$ 796,805	\$ 840,274	5%
Materials & Services	330,682	323,019	323,418	366,773	13%
Capital Outlay	123,602	6,240	12,480	-	-100%
Total	\$ 1,232,156	\$ 1,128,946	\$ 1,132,703	\$ 1,207,047	7%

Positions Approved*	19	19	19	19	0%
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*Full Time Equivalent



Utility Funds

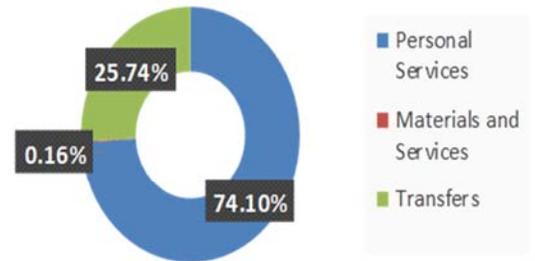
Fiscal
Year
2015



Water Production (501-7025)

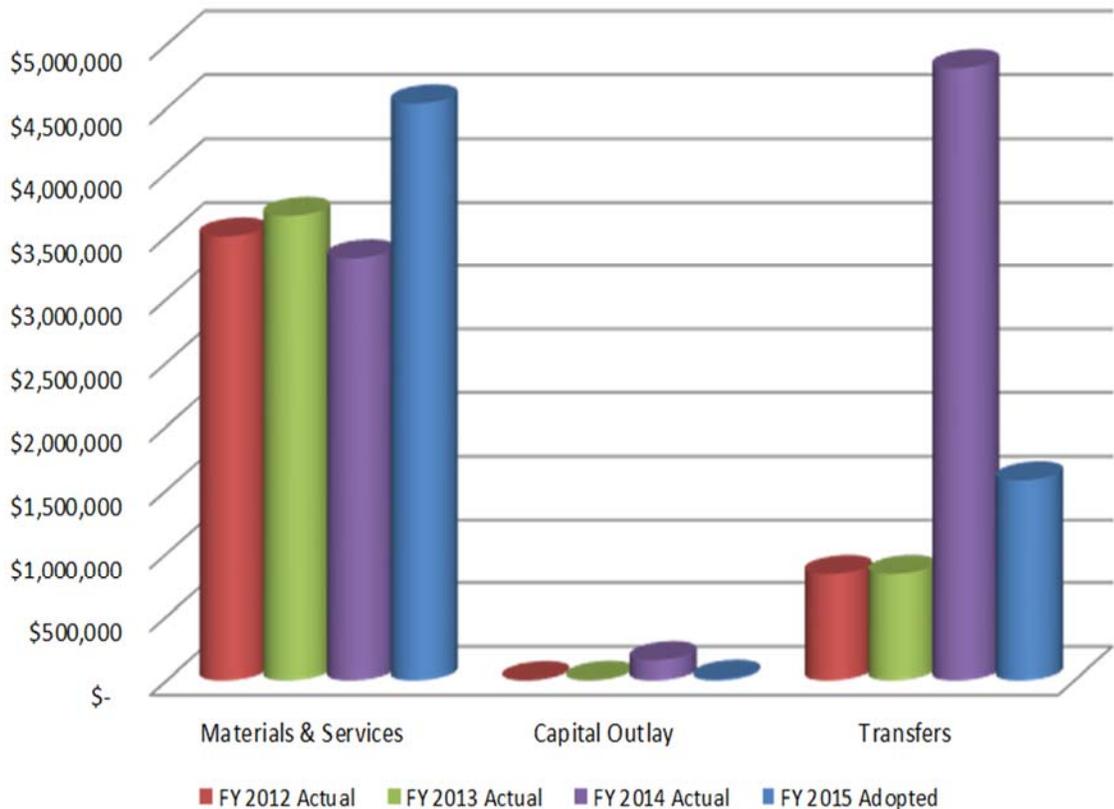
Fiscal Year 2015 Budget

Personal Services	\$ 4,537,722
Materials and Services	9,757
Transfers	1,576,502
Total	\$ 4,547,479



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Materials & Services	\$ 3,498,076	\$ 3,659,902	\$ 3,326,196	\$ 4,537,722	36%
Capital Outlay	-	1,852	156,777	9,757	-94%
Transfers	839,192	840,000	4,814,257	1,576,502	-67%
Total	\$ 4,337,268	\$ 4,501,754	\$ 8,297,230	\$ 6,123,981	-26%



Utility Funds

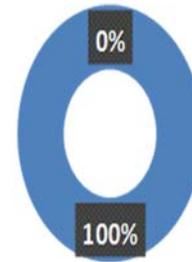
Fiscal
Year
2015



Transmission & Distribution (501-7030)

Fiscal Year 2015 Budget

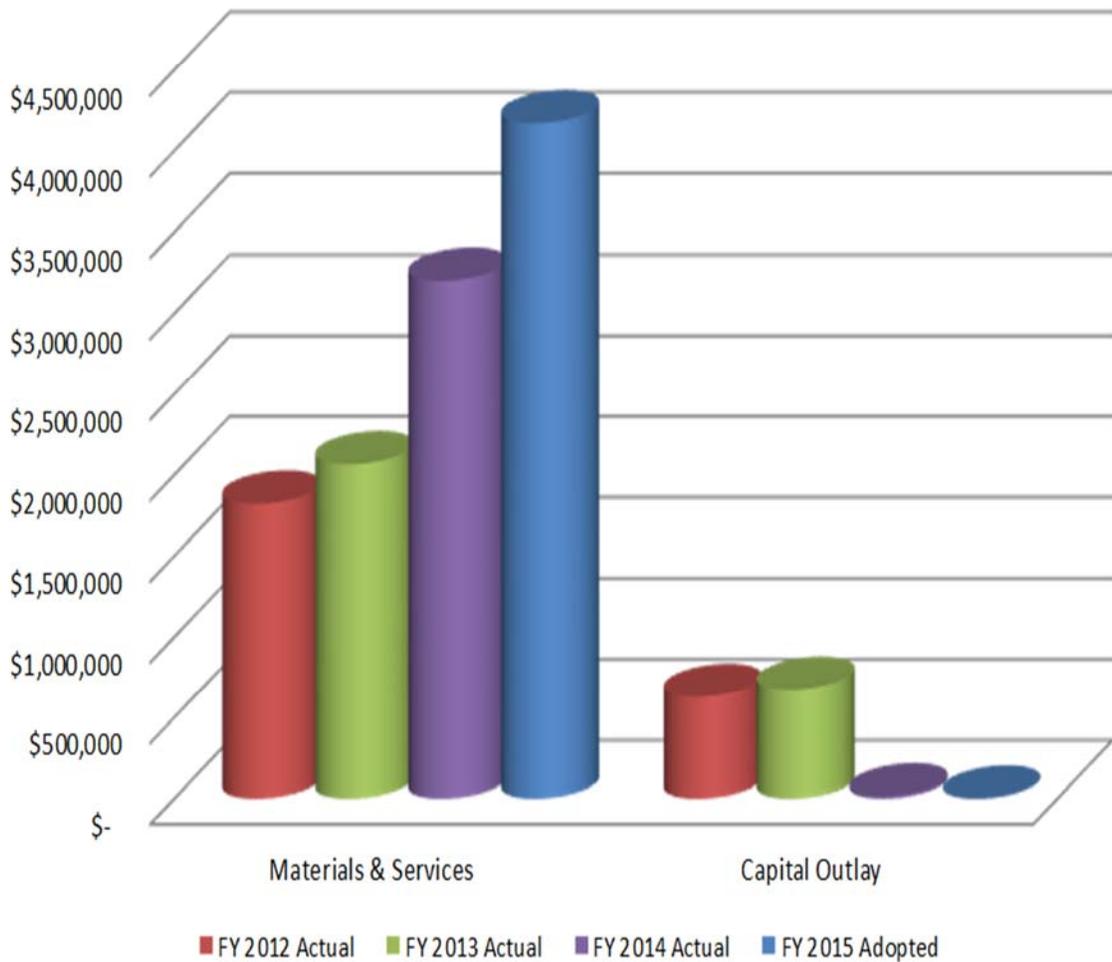
Personal Services	\$ 4,170,050
Materials and Services	-
Total	\$ 4,170,050



- Personal Services
- Materials and Services

Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Materials & Services	\$ 1,821,395	\$ 2,065,356	\$ 3,202,179	\$ 4,170,050	30%
Capital Outlay	629,113	674,136	14,330	-	-100%
Total	\$ 2,450,508	\$ 2,739,492	\$ 3,216,509	\$ 4,170,050	30%



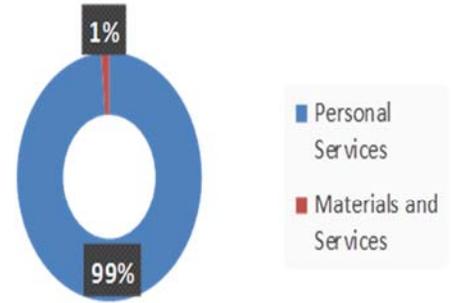
Utility Funds

Fiscal
Year
2015

Control Operation Wastewater Treatment (501-7035)

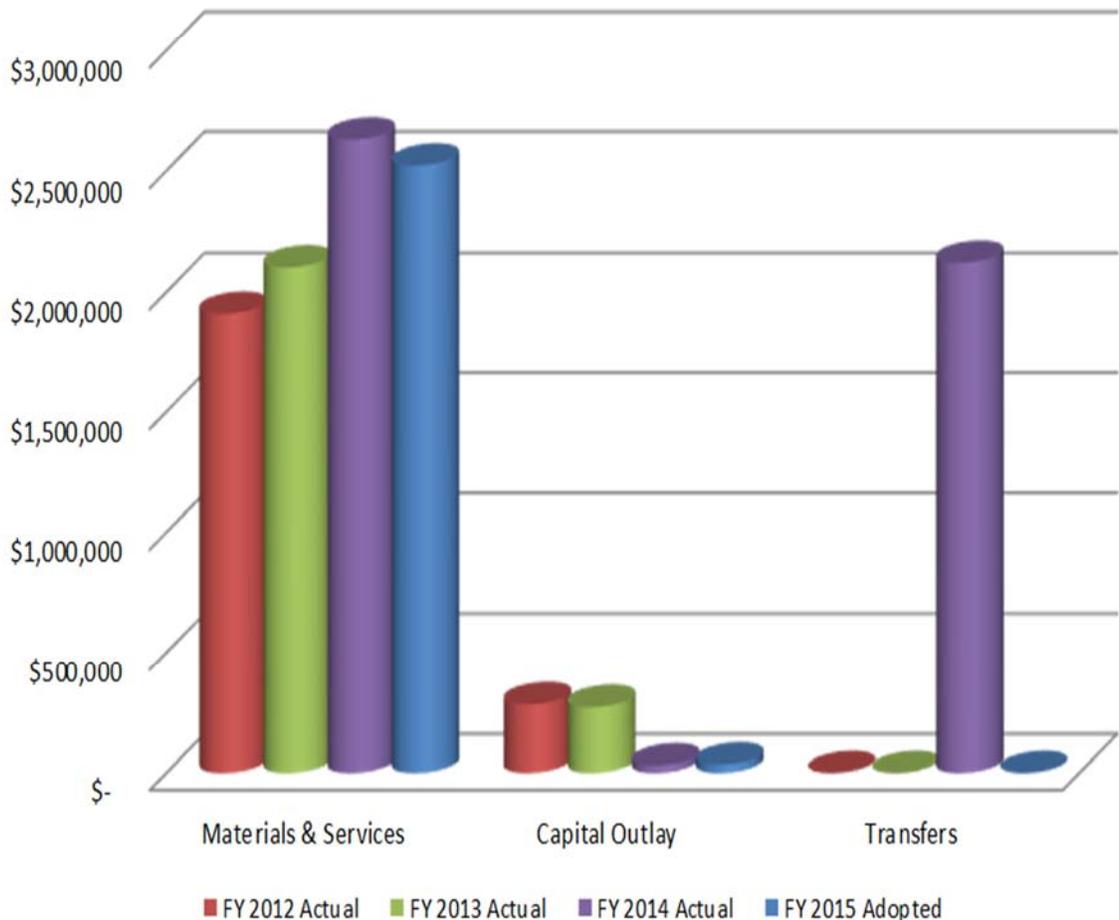
Fiscal Year 2015 Budget

Personal Services	\$ 2,522,220
Materials and Services	35,757
Total	\$ 2,557,977



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Materials & Services	\$ 1,910,813	\$ 2,102,930	\$ 2,629,950	\$ 2,522,220	-4%
Capital Outlay	284,605	273,378	32,055	35,757	12%
Transfers	-	-	2,121,858	-	0%
Total	\$ 2,195,418	\$ 2,376,308	\$ 4,783,863	\$ 2,557,977	-47%



Utility Funds

Fiscal
Year
2015

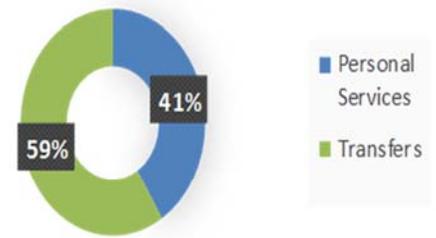


Utility Funds

Contractor Operation Other Operating (501-7060)

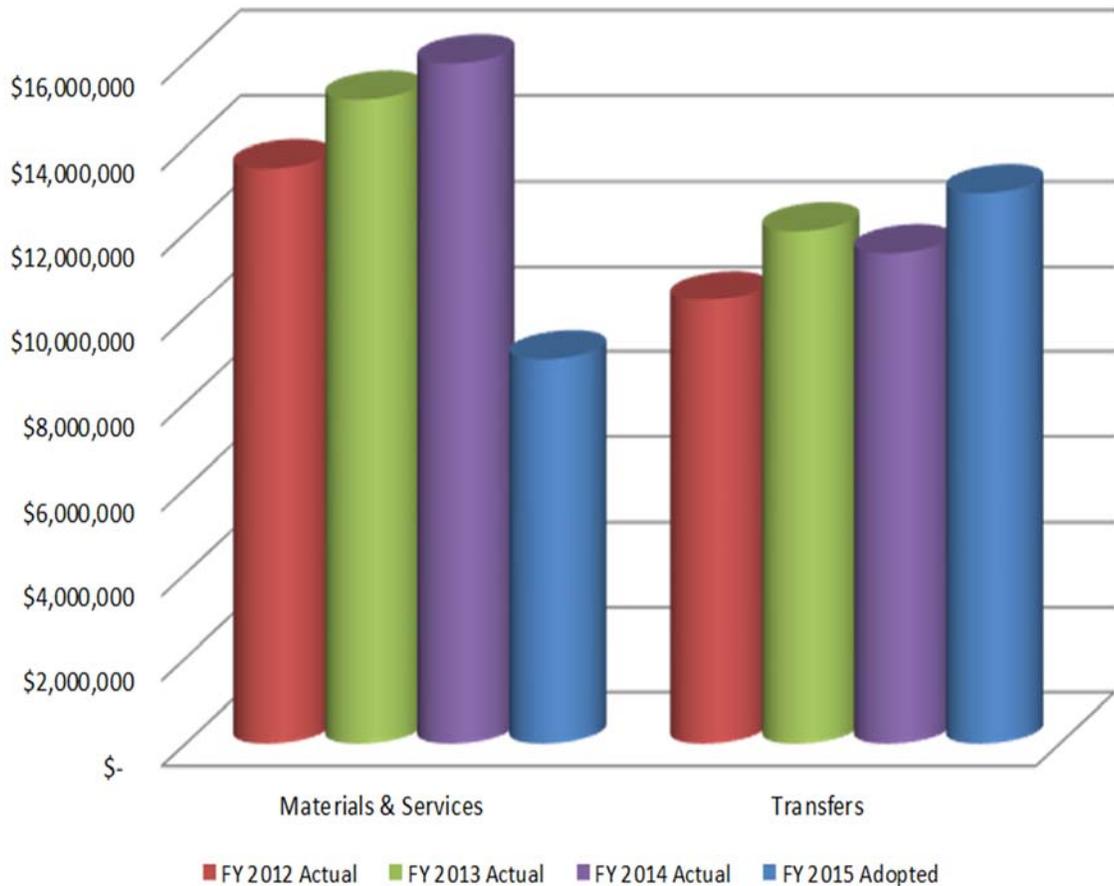
Fiscal Year 2015 Budget

Personal Services	\$ 9,014,081
Transfers	12,928,162
Total	\$ 21,942,243



Expenditures

	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
Materials & Services	\$ 13,500,671	\$ 15,103,533	\$ 15,953,553	\$ 9,014,081	-43%
Transfers	10,417,044	12,037,091	11,522,541	12,928,162	12%
Total	\$ 23,917,715	\$ 27,140,624	\$ 27,476,094	\$ 21,942,243	-20%



Fiscal
Year
2015

UTILITIES EQUIPMENT REPLACEMENT FUND 512

To account for funds transferred from the fund 501 (Utilities operation fund), recognizing the depreciation of assets and to provide a recurring source of funds for replacing those assets.



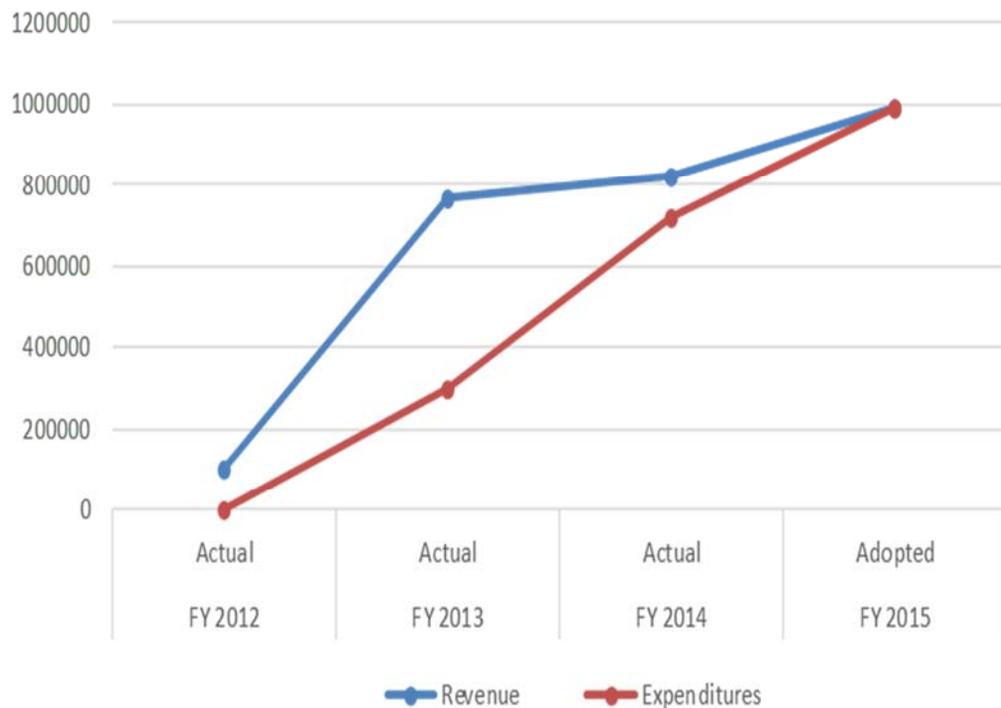
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 105,750	\$ 87,326	\$ 484,579	\$ 76,052	-84%
Miscellaneous Revenue	14	-		-	0%
Other Financing Sources	-	680,350	335,750	912,364	172%
Total Revenue	\$ 105,764	\$ 767,676	\$ 820,329	\$ 988,416	20%

Expenditures

Capital Outlay	\$ -	\$ 301,535	\$ 718,187	\$ 988,416	38%
Fund Balance	76,750	17,426	17,526	-	-100%
Total Expenditure	\$ 76,750	\$ 318,961	\$ 735,713	\$ 988,416	34%



Utility Funds

Fiscal
Year
2015



Utility Funds

NMFA LOAN DEBT SERVICE FUND 532

To account for debt services resulting from the New Mexico Finance Authority loan.

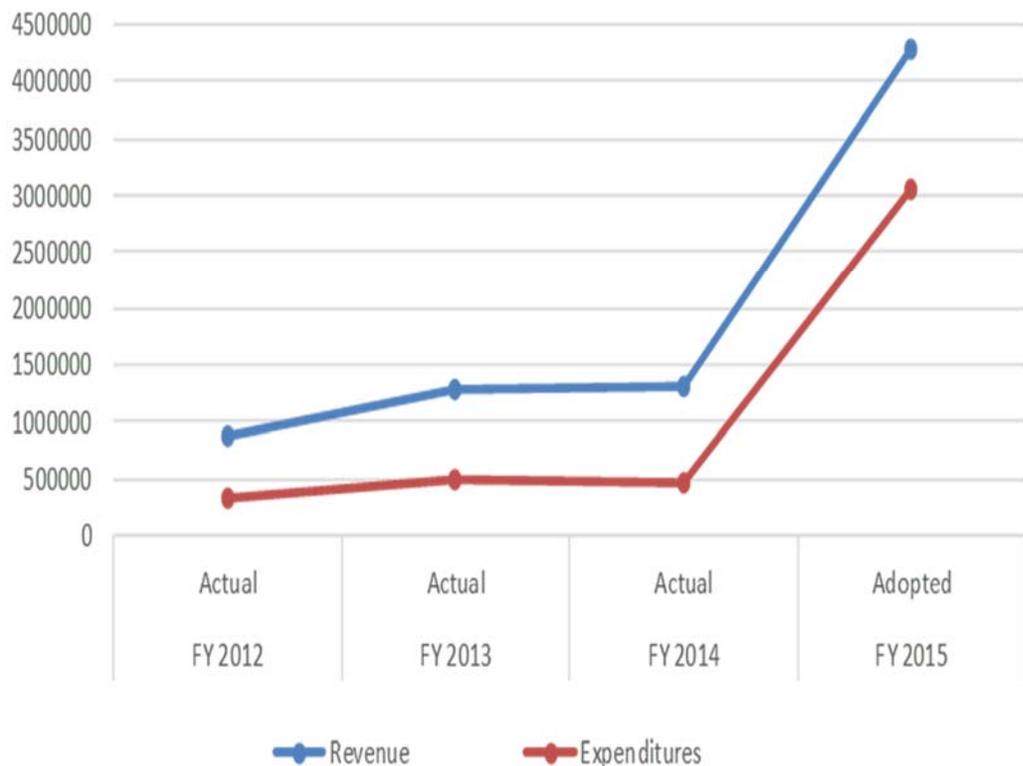
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 18,442	\$ 37,958	\$ 61,191	\$ 64,580	6%
Miscellaneous Revenue	60	-	-	6,000	0%
Other Financing Sources	858,113	1,255,467	1,239,393	4,210,536	240%
Total Revenue	\$ 876,615	\$ 1,293,425	\$ 1,300,584	\$ 4,281,116	229%

Expenditures

Materials & Services	\$ 333,654	\$ 483,227	\$ 478,004	\$ 3,051,918	538%
Fund Balance	18,442	37,958	61,191	1,229,198	0%
Total Expenditure	\$ 352,096	\$ 521,185	\$ 539,195	\$ 4,281,116	694%



Fiscal
Year
2015

UTILITY 2009 REFUND DEBT SERVICE FUND 533

To account for the debt service resulting from the Utility Bond, Series 2009.



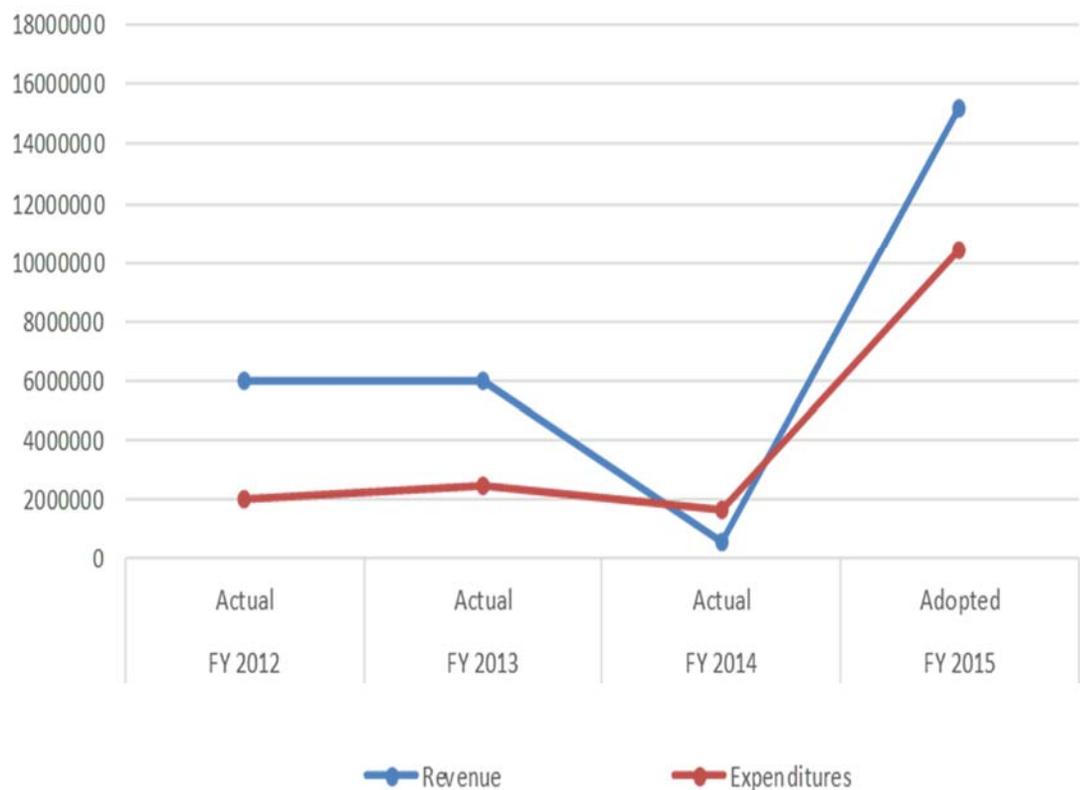
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 27	\$ 171	\$ 172	\$ 295	72%
Miscellaneous Revenue	145	-	-	-	0%
Other Financing Sources	5,985,481	5,976,482	593,112	15,253,934	2472%
Total Revenue	\$ 5,985,653	\$ 5,976,653	\$ 593,284	\$ 15,254,229	2471%

Expenditures

Materials & Services	\$ 1,989,507	\$ 2,467,161	\$ 1,684,850	\$ 10,428,951	519%
Transfer	-	-	-	295	0%
Fund Balance	126	371	172	4,824,983	0%
Total Expenditure	\$ 1,989,633	\$ 2,467,532	\$ 1,685,022	\$ 15,254,229	805%



Utility Funds

Fiscal
Year
2015



Utility Funds

UTILITIES 08 BOND DEBT FUND 534

To account for debt services resulting from the Utilities Bonds, series 2008.

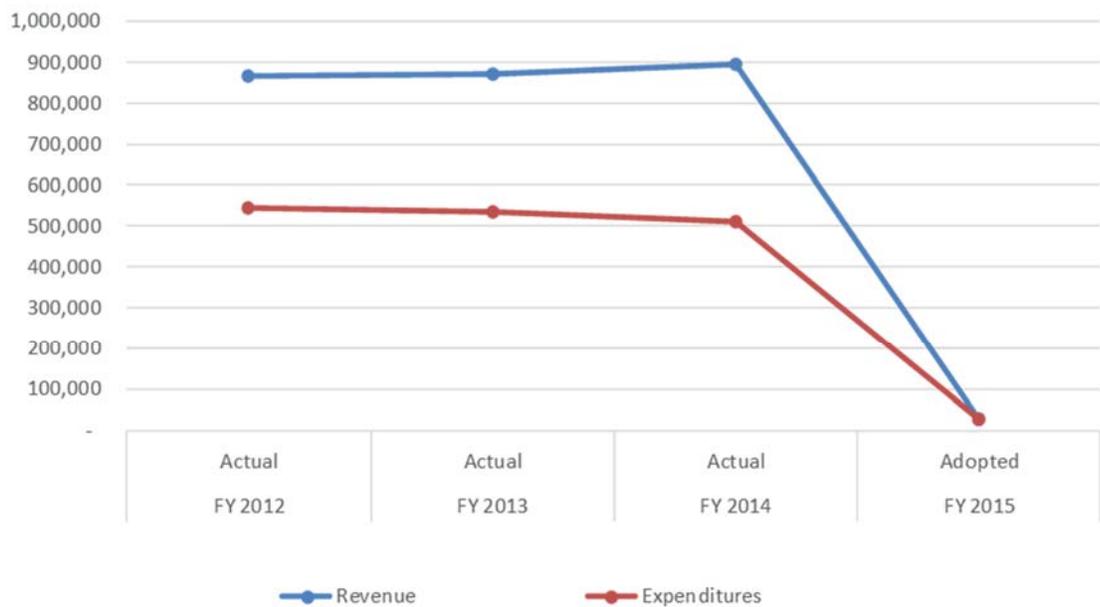
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 4	\$ 29	\$ 21	\$ 26,883	127914%
Miscellaneous Revenue	21	-	-	-	0%
Other Financing Sources	865,211	869,320	894,243	-	-100%
Total Revenue	\$ 865,236	\$ 869,349	\$ 894,264	\$ 26,883	-97%

Expenditures

Materials & Services	\$ 546,017	\$ 535,130	\$ 512,512	\$ -	-100%
Transfers	-	-	-	26,883	0%
Fund Balance	29	79	26,760	-	-100%
Total Expenditure	\$ 546,046	\$ 535,209	\$ 539,272	\$ 26,883	-95%



Fiscal
Year
2015

DEBT SERVICE / NMED LOAN FUND 536

To account for repayment of the loan from the New Mexico Finance Authority. Loan proceeds were used to refurbish and increase the size of Wastewater Treatment Plant # 2.



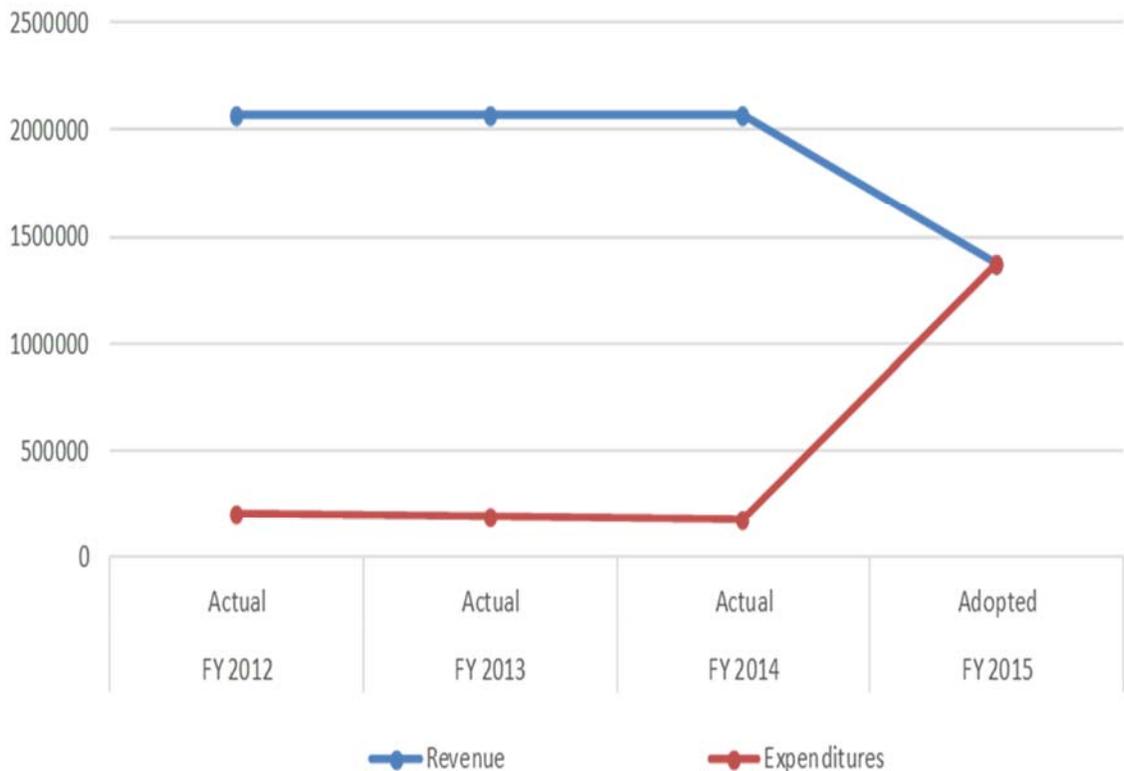
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 1,860,503	\$ 1,365,840	\$ 1,371,283	\$ 1,371,284	0%
Miscellaneous Revenue	5,336	5,443	-	-	0%
Other Financing Sources	204,867	704,867	704,867	-	-100%
Total Revenue	\$ 2,070,706	\$ 2,076,150	\$ 2,076,150	\$ 1,371,284	-34%

Expenditures

Materials & Services	\$ 210,487	\$ 195,656	\$ 180,380	\$ -	-100%
Transfers	-	-	-	1,371,284	0%
Fund Balance	1,364,504	1,369,840	1,377,283	-	0%
Total Expenditure	\$ 1,574,991	\$ 1,565,496	\$ 1,557,663	\$ 1,371,284	-12%



Utility Funds

Fiscal
Year
2015

2004 BOND DEBT SERVICE FUND 537

To account for the debt service resulting from the Utility Bonds, Series 2004



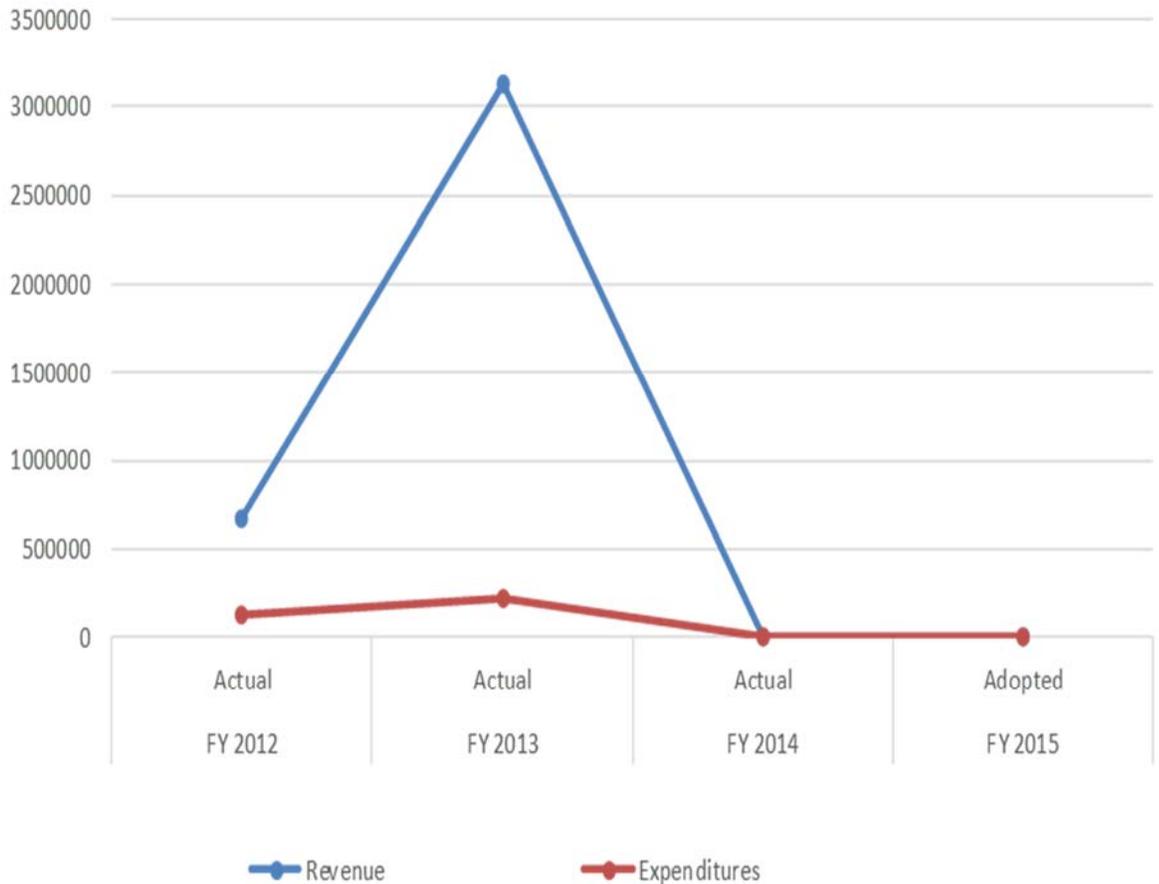
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 439,639	\$ 350,705	\$ -	\$ -	0%
Miscellaneous Revenue	1,066	1,361	-	-	0%
Other Financing Sources	232,854	2,774,485	-	-	0%
Total Revenue	\$ 673,559	\$ 3,126,551	\$ -	\$ -	0%

Expenditures

Materials & Services	\$ 136,299	\$ 227,887	\$ -	\$ -	0%
Fund Balance	350,639	25,600	-	-	0%
Total Expenditure	\$ 486,938	\$ 253,487	\$ -	\$ -	0%



Utility Funds

Fiscal
Year
2015



Utility Funds

2005 DEBT SERVICE FUND 538

To account for the debt service resulting from the Utility Bond, Series 2005.

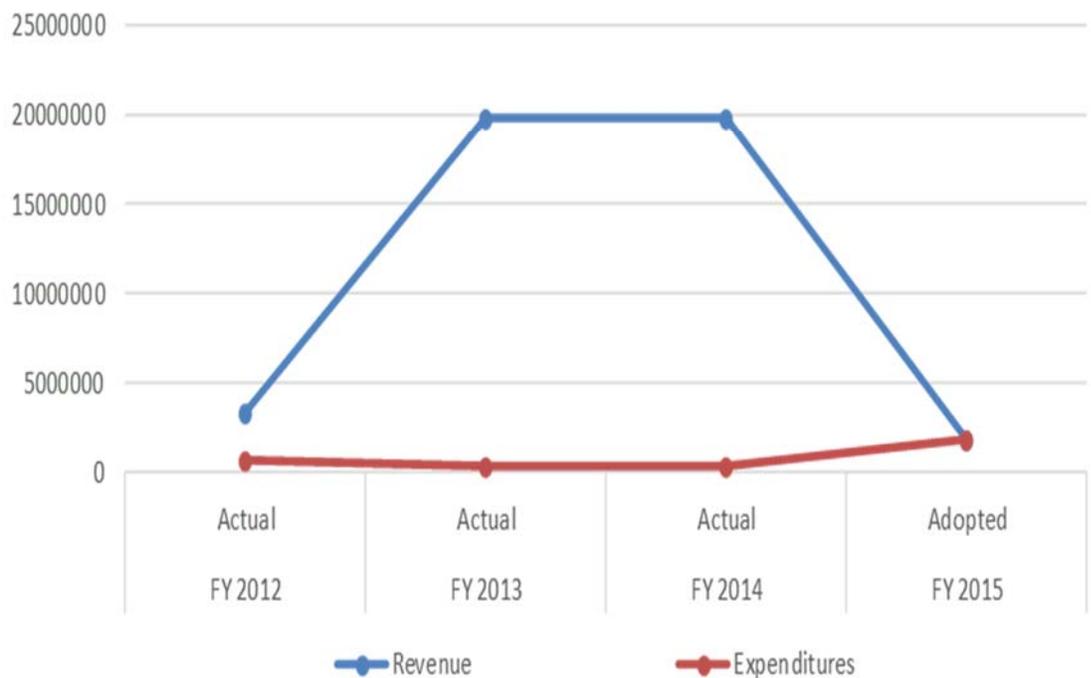
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 1,987,183	\$ 1,742,685	\$ 18,033,078	\$ 1,896,320	-89%
Miscellaneous Revenue	5,502	7,347	22,076	-	-100%
Other Financing Sources	1,406,368	18,066,205	1,797,727	-	-100%
Total Revenue	\$ 3,399,053	\$ 19,816,237	\$ 19,852,881	\$ 1,896,320	-90%

Expenditures

Materials & Services	\$ 748,445	\$ 423,156	\$ 418,538	\$ -	-100%
Transfers	-	-	-	1,896,320	0%
Fund Balance	1,740,583	17,992,853	16,383,980	-	-100%
Total Expenditure	\$ 2,489,028	\$ 18,416,009	\$ 16,802,518	\$ 1,896,320	-89%



Fiscal
Year
2015



Utility Funds

2007 DEBT SERVICE FUND 539

To account for the debt service resulting from the Utility Bond, Series 2007.

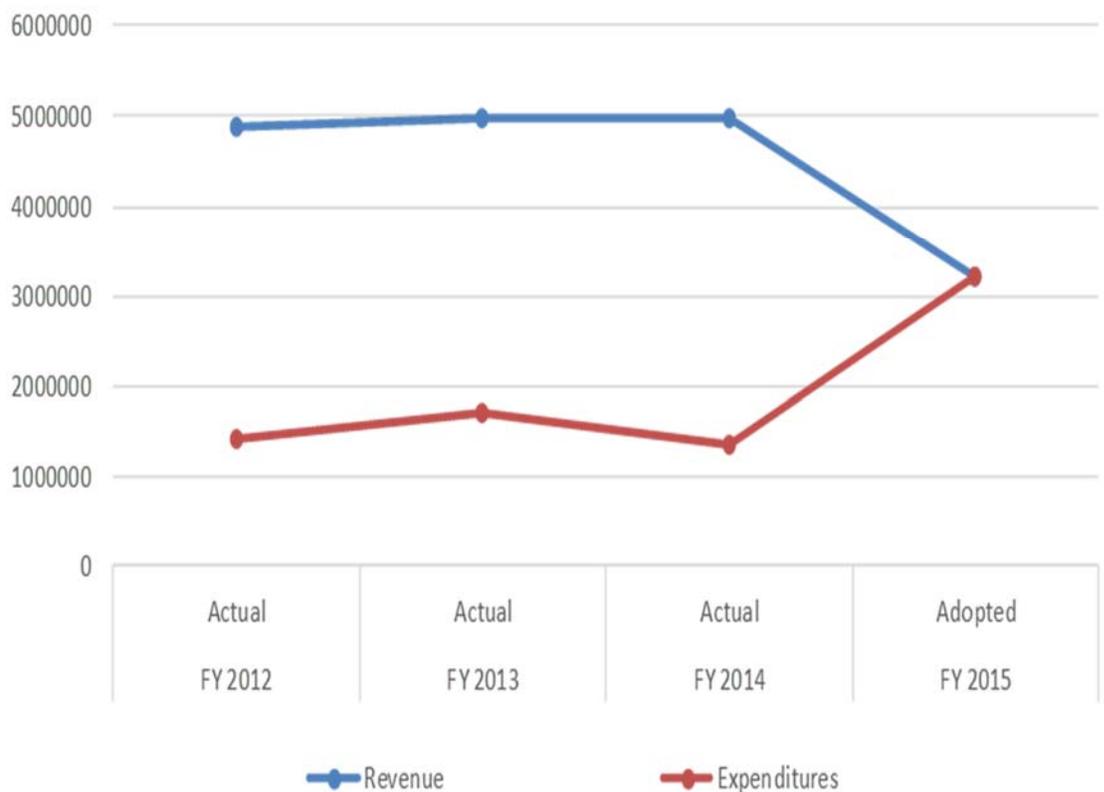
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 3,227,347	\$ 3,138,991	\$ 3,225,554	\$ 3,225,246	0%
Miscellaneous Revenue	9,798	13,062	-	-	0%
Other Financing Sources	1,659,272	1,831,525	1,758,025	-	-100%
Total Revenue	\$ 4,896,417	\$ 4,983,578	\$ 4,983,579	\$ 3,225,246	-35%

Expenditures

Materials & Services	\$ 1,414,622	\$ 1,709,542	\$ 1,369,250	\$ -	-100%
Transfers	-	-	-	3,225,246	0%
Fund Balance	3,136,194	3,218,870	3,238,124	-	0%
Total Expenditure	\$ 4,550,816	\$ 4,928,412	\$ 4,607,374	\$ 3,225,246	-30%



Fiscal
Year
2015



Utility Funds

C.I.F. WATER OPERATION FUND 540

To account for capital improvements to the water system.

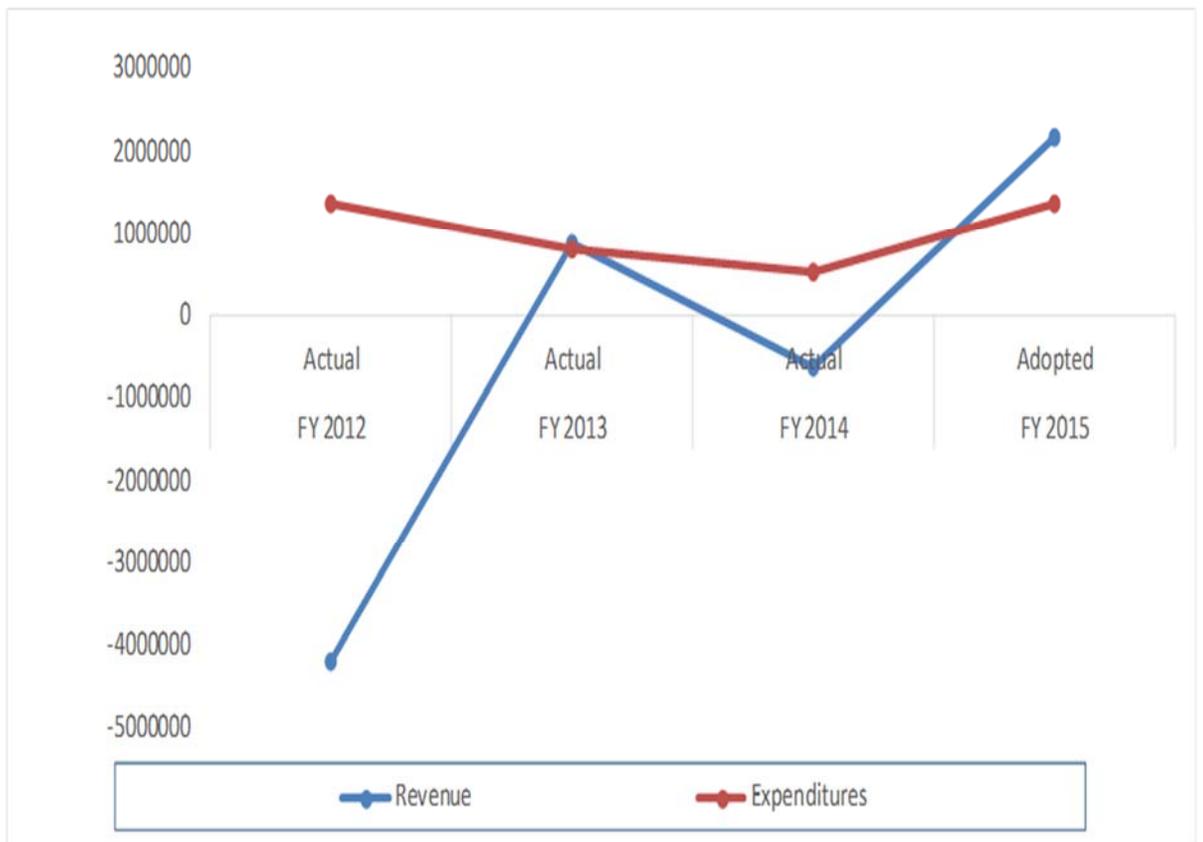
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (6,262,838)	\$ 12,614	\$ (5,500,744)	\$ 600,940	0%
Governmental Revenue	1,236,795	17,248	36,657	-	-100%
Miscellaneous Revenue	-	-	-	-	0%
Other Financing Sources	839,192	840,000	4,814,257	1,576,502	-67%
Total Revenue	\$ (4,186,851)	\$ 869,862	\$ (649,830)	\$ 2,177,442	-435%

Expenditures

Production - Capital Outlay	\$ 548,783	\$ 678,457	\$ 505,107	\$ 1,376,502	173%
Transmission - Capital Outlay	814,244	129,660	15,414	-	-100%
Fund Balance	-	212,614	400,000	800,940	0%
Total Expenditure	\$ 1,363,027	\$ 1,020,731	\$ 920,521	\$ 2,177,442	137%



Fiscal
Year
2015



WATER RIGHTS ACQUISITION FUND 542

To set aside funding for the purpose of purchasing water rights and to pay debt service of water rights loans.

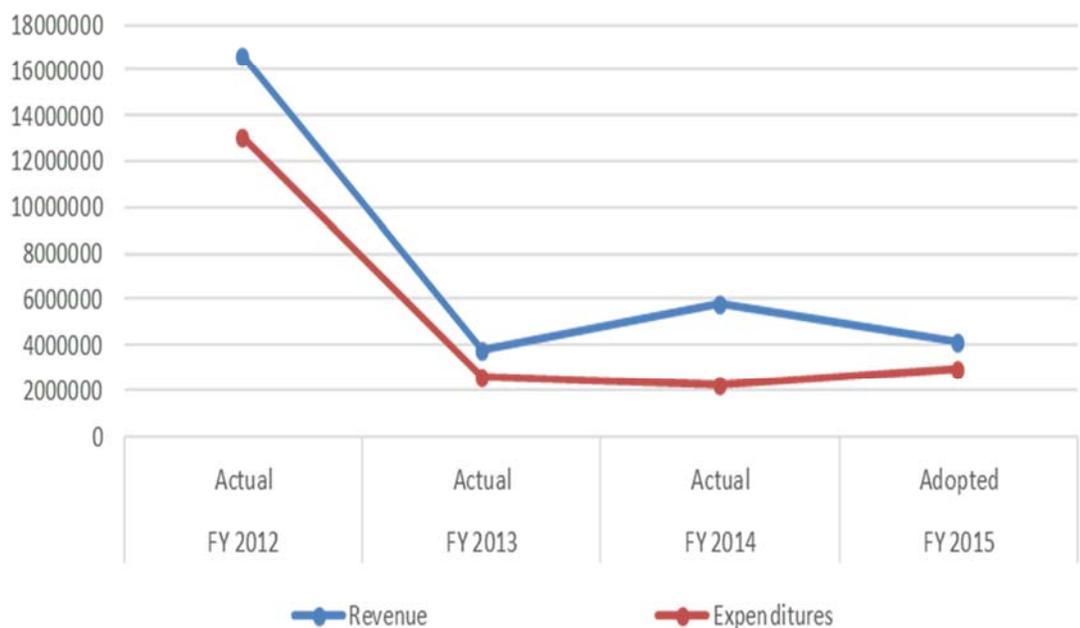
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 5,658,263	\$ 1,475,354	\$ 3,003,022	\$ 1,342,088	0%
Miscellaneous Revenue	584	-	-	-	0%
Operating Utility	1,677,533	2,324,093	2,853,403	2,766,736	-3%
Other Financing Sources	9,335,000	-	-	-	0%
Total Revenue	\$ 16,671,380	\$ 3,799,447	\$ 5,856,425	\$ 4,108,824	-30%

Expenditures

Materials & Services	\$ 12,499	\$ -	\$ -	\$ -	0%
Capital Outlay	12,357,554	1,443,107	1,109,583	1,782,904	61%
Transfers	743,275	1,160,188	1,163,407	1,160,906	0%
Fund Balance	1,475,354	1,165,014	1,165,014	1,165,014	0%
Total Expenditure	\$ 14,588,682	\$ 3,768,309	\$ 3,438,004	\$ 4,108,824	20%



Utility Funds

Fiscal
Year
2015



WATER - IMPACT FEE FUND 545

To account for impact fees under Sections 5-8-1 through 5-8-42 NMSA 1978 (The Development Fees Act) for the purpose of providing water system infrastructure.

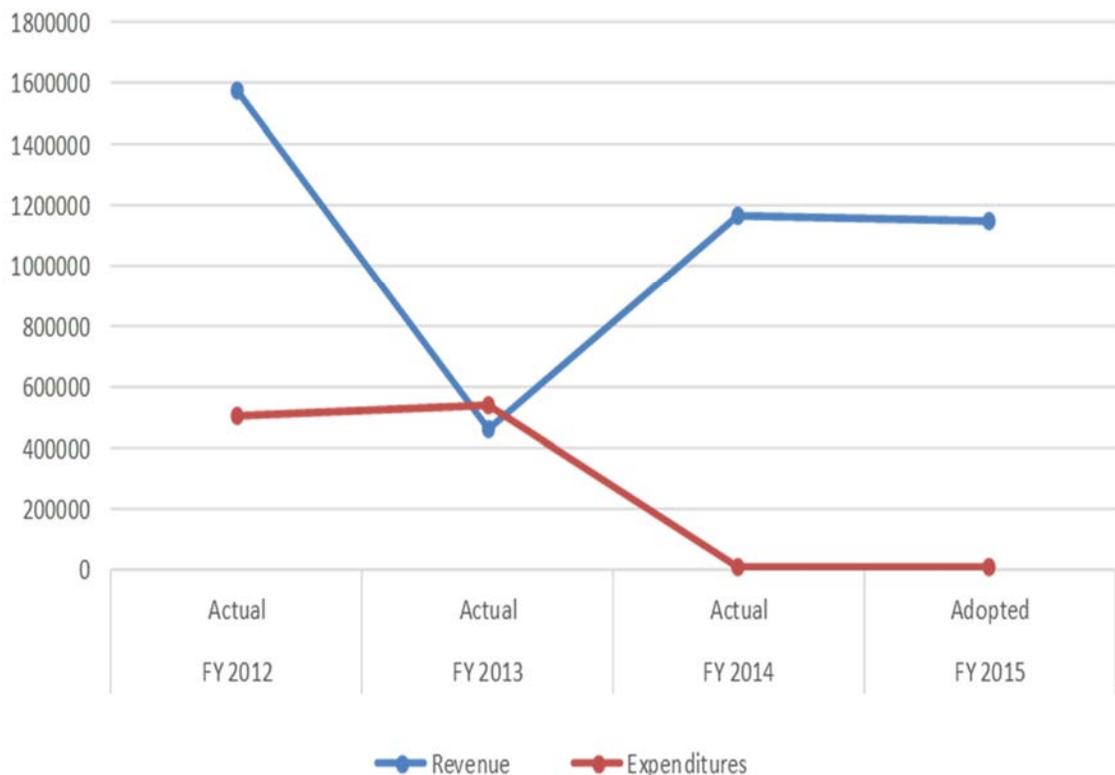
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 1,332,828	\$ 153,757	\$ 847,864	\$ 696,671	0%
Miscellaneous Revenue	245,881	312,113	321,504	453,827	41%
Total Revenue	\$ 1,578,709	\$ 465,870	\$ 1,169,368	\$ 1,150,498	-2%

Expenditures

Materials & Services	\$ -	\$ 3,782	\$ 9,645	\$ 13,615	41%
Capital Outlay	497,584	536,801	-	-	0%
Transfers	4,791	-	-	-	0%
Fund Balance	55,335	179,066	581,026	1,136,883	96%
Total Expenditure	\$ 557,710	\$ 719,649	\$ 590,671	\$ 1,150,498	95%



Utility Funds

Fiscal
Year
2015



Utility Funds

C. I. F. WASTEWATER TREATMENT FUND 550

To account for capital improvements to the wastewater system.

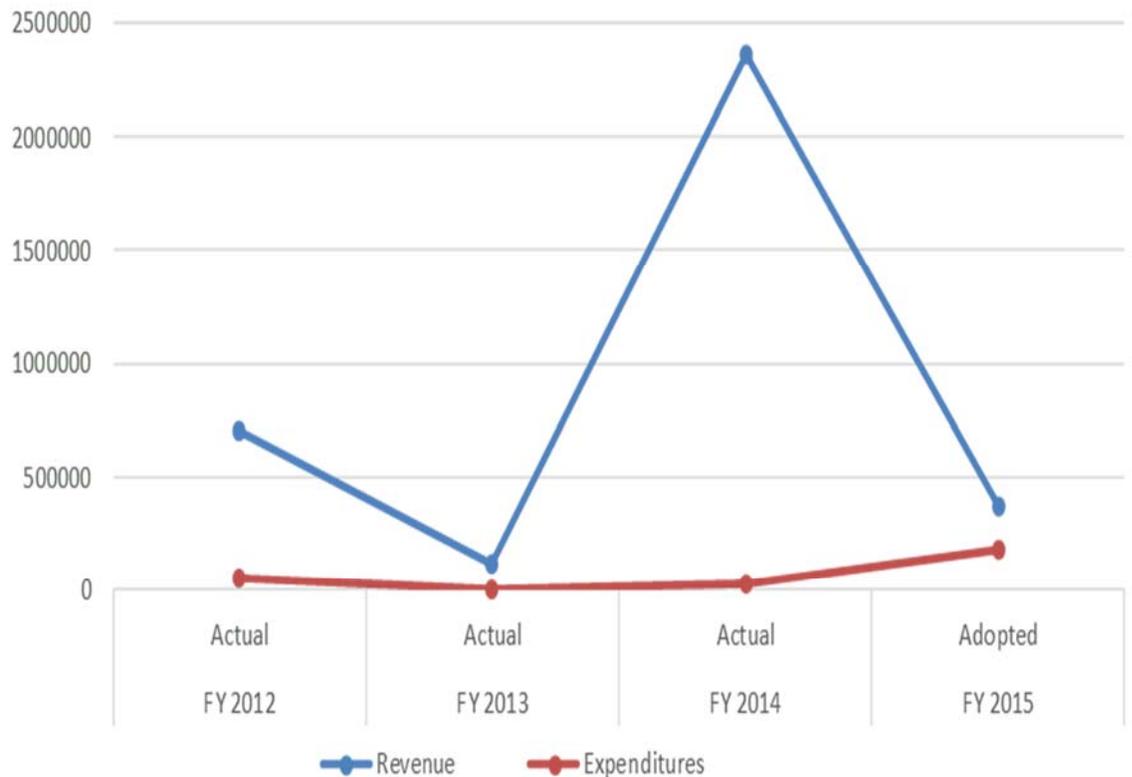
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 644,354	\$ 117,072	\$ 655,294	\$ 367,522	0%
Governmental Revenue	63,458	1,209	-	-	0%
Miscellaneous Revenue	82	-	-	-	0%
Other Financing Sources	-	-	1,700,000	-	0%
Total Revenue	\$ 707,894	\$ 118,281	\$ 2,355,294	\$ 367,522	-84%

Expenditures

Capital Outlay	\$ 49,457	\$ 4,352	\$ 23,099	\$ 179,700	678%
Fund Balance	116,990	98,272	98,072	187,822	92%
Total Expenditure	\$ 166,447	\$ 102,624	\$ 121,171	\$ 367,522	203%



Fiscal
Year
2015



EFFLUENT FUND 552

To set aside funding for the purpose of water reuse.

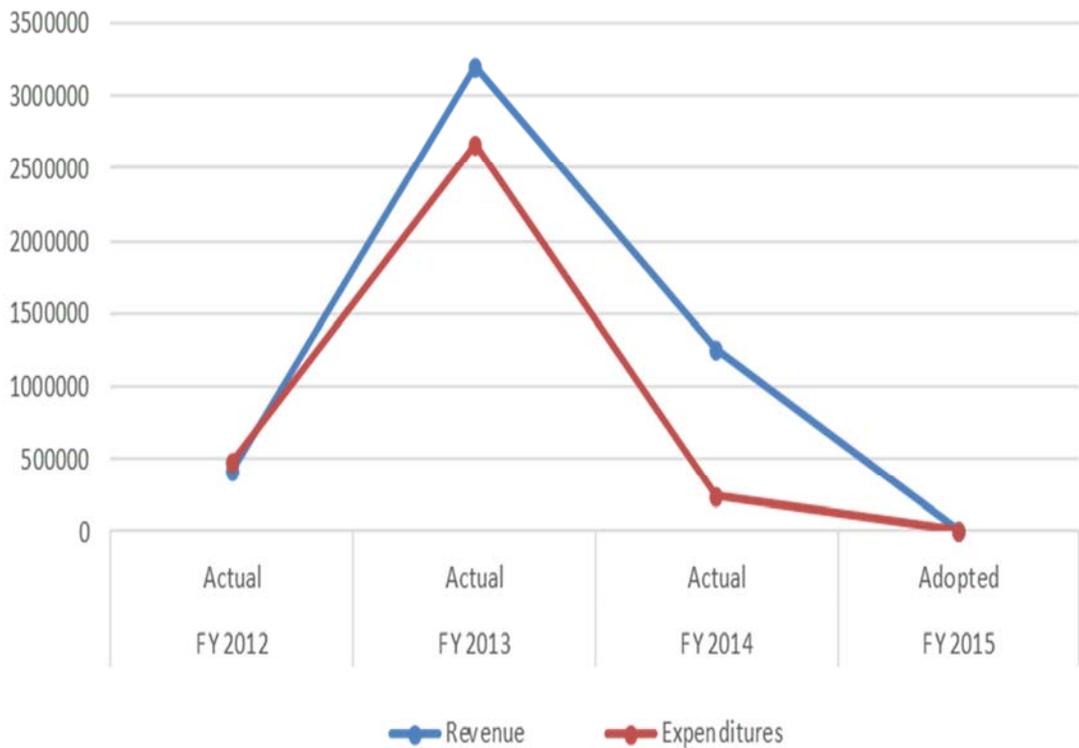
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ (197,011)	\$ 4,742	\$ 481,617	\$ 4,744	0%
Governmental Revenue	631,652	2,812,704	426,084	-	-100%
Miscellaneous Revenue	-	-	-	-	0%
Non-Operating Revenue	-	390,000	-	-	0%
Other Financing Source	-	-	350,000	-	-100%
Total Revenue	\$ 434,641	\$ 3,207,446	\$ 1,257,701	\$ 4,744	-100%

Expenditures

Capital Outlay	\$ 486,345	\$ 2,669,383	\$ 245,005	\$ -	-100%
Fund Balance	4,742	4,742	4,744	4,744	0%
Total Expenditure	\$ 491,087	\$ 2,674,125	\$ 249,749	\$ 4,744	-98%



Utility Funds

Fiscal
Year
2015

WASTEWATER - IMPACT FEE FUND 555

To account for impact fees under Sections 5-8-1 through 5-8- 42 NMSA 918 (The Development Fees Act) for the purpose of providing wastewater system infrastructure.



	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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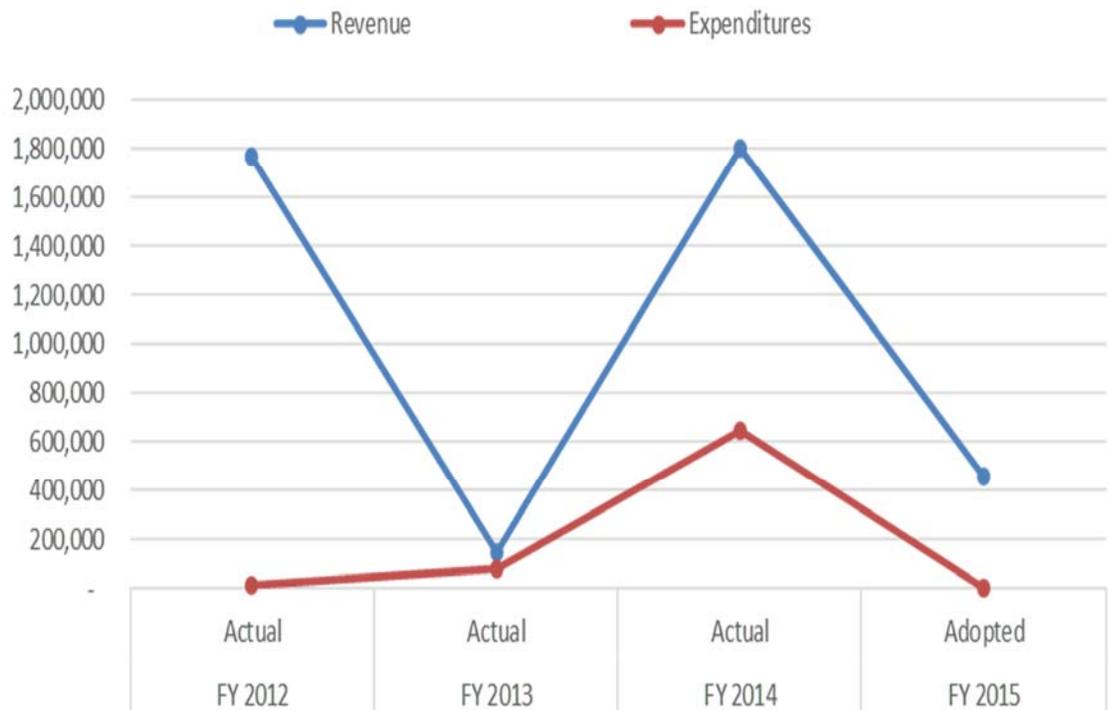
Revenue

Beginning Fund Balance	\$ 1,622,094	\$ 73,081	\$ 1,731,571	\$ 283,043	0%
Miscellaneous Revenue	145,670	70,282	75,175	170,138	126%
Total Revenue	\$ 1,767,764	\$ 143,363	\$ 1,806,746	\$ 453,181	-75%

Expenditures

Materials & Services	\$ -	\$ 1,757	\$ 2,255	\$ 5,104	126%
Capital Outlay	16,645	84,700	645,974	-	-100%
Transfers	3,372	-	-	-	0%
Fund Balance	40,110	130,104	217,681	448,077	106%
Total Expenditure	\$ 60,127	\$ 216,561	\$ 865,910	\$ 453,181	-48%

Utility Funds



Fiscal
Year
2015

2007 UT BOND CONSTRUCTION FUND 572

To account for bond proceeds for construction of utility infrastructure projects.



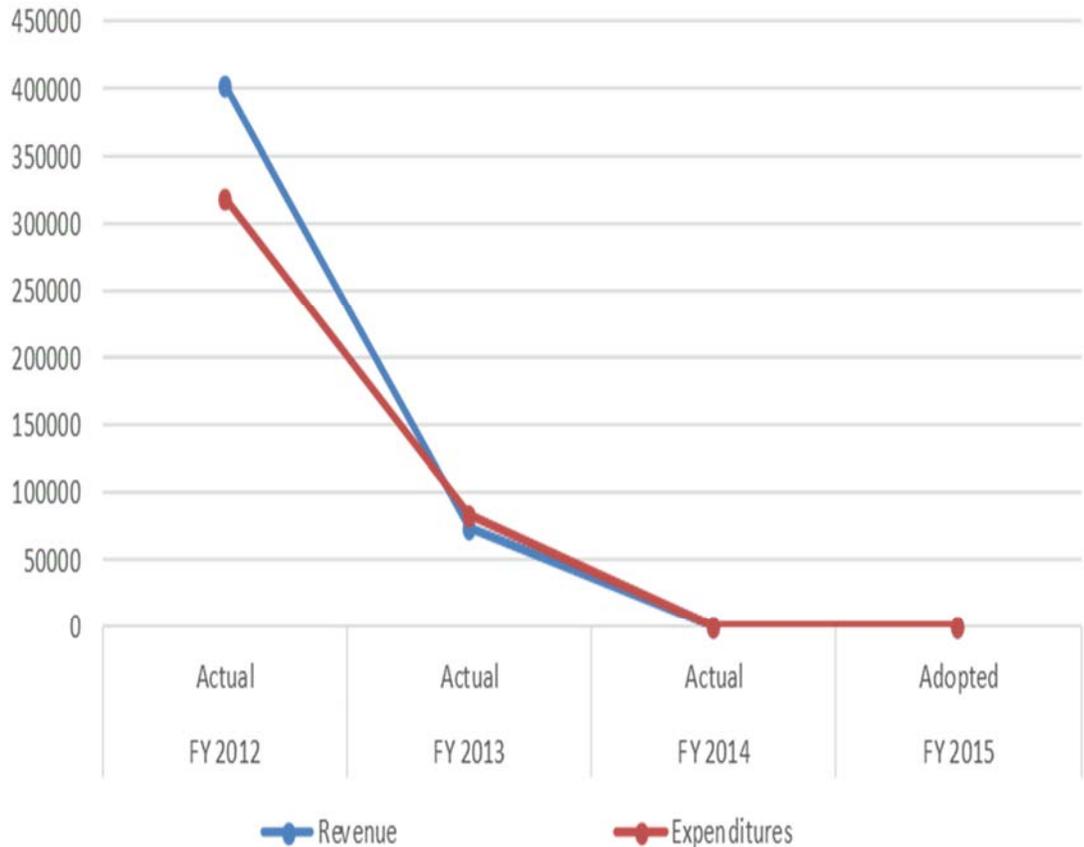
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 402,287	\$ 72,879	\$ -	\$ -	0%
Miscellaneous Revenue	36	-	-	-	0%
Total Revenue	\$ 402,323	\$ 72,879	\$ -	\$ -	0%

Expenditures

Capital Outlay	\$ 267,410	\$ 9,565	\$ -	\$ -	0%
Transfers	51,847	73,500	-	-	0%
Total Expenditure	\$ 319,257	\$ 83,065	\$ -	\$ -	0%



Utility Funds

Fiscal
Year
2015



Utility Funds

2008 UT BOND CONSTRUCTION FUND 573

To account for bond proceeds for construction of utility infrastructure projects.

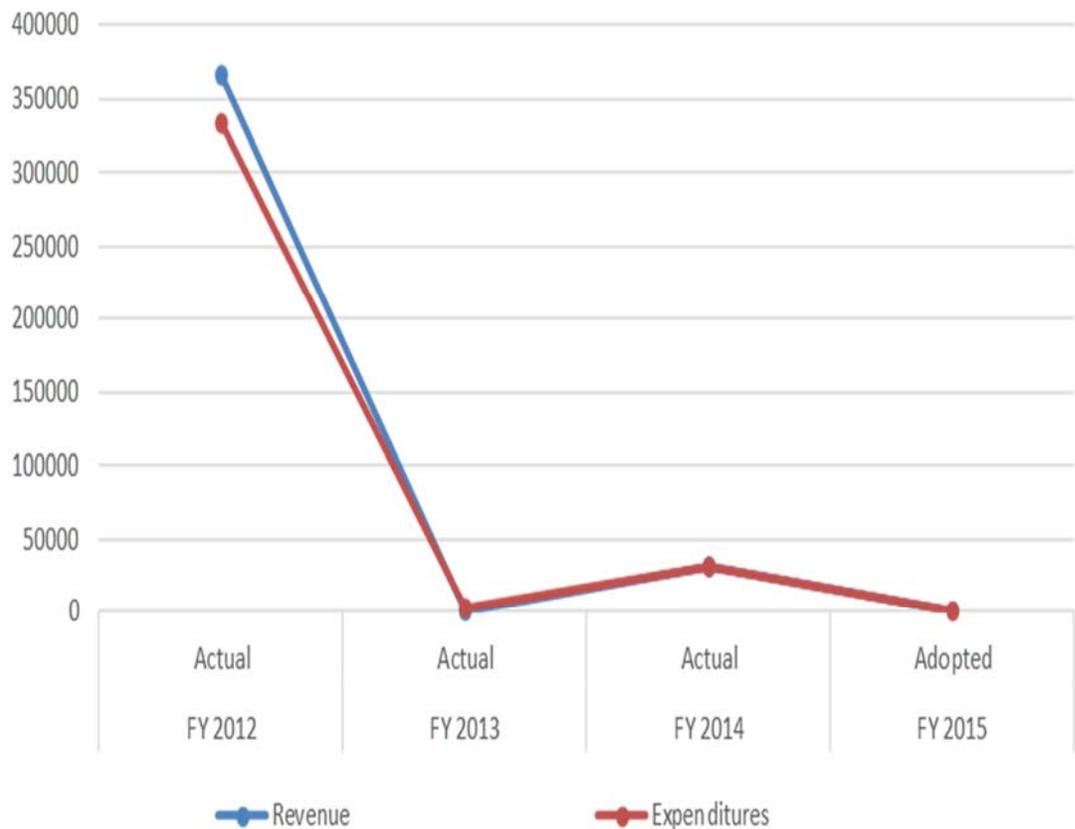
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 364,965	\$ 389	\$ 30,589	\$ -	-100%
Miscellaneous Revenue	24	-	-	-	0
Total Revenue	\$ 364,989	\$ 389	\$ 30,589	\$ -	-100%

Expenditures

Capital Outlay	\$ 332,549	\$ 1,851	\$ 3,420	\$ -	-100%
Transfers	-	-	27,169	-	0%
Fund Balance	365	389	-	-	0%
Total Expenditure	\$ 332,914	\$ 2,240	\$ 30,589	\$ -	-100%



Fiscal
Year
2015

2009 UTILITIES REFUND BOND CONSTRUCTION FUND 574

To account for bond proceeds for construction of utility infrastructure projects.



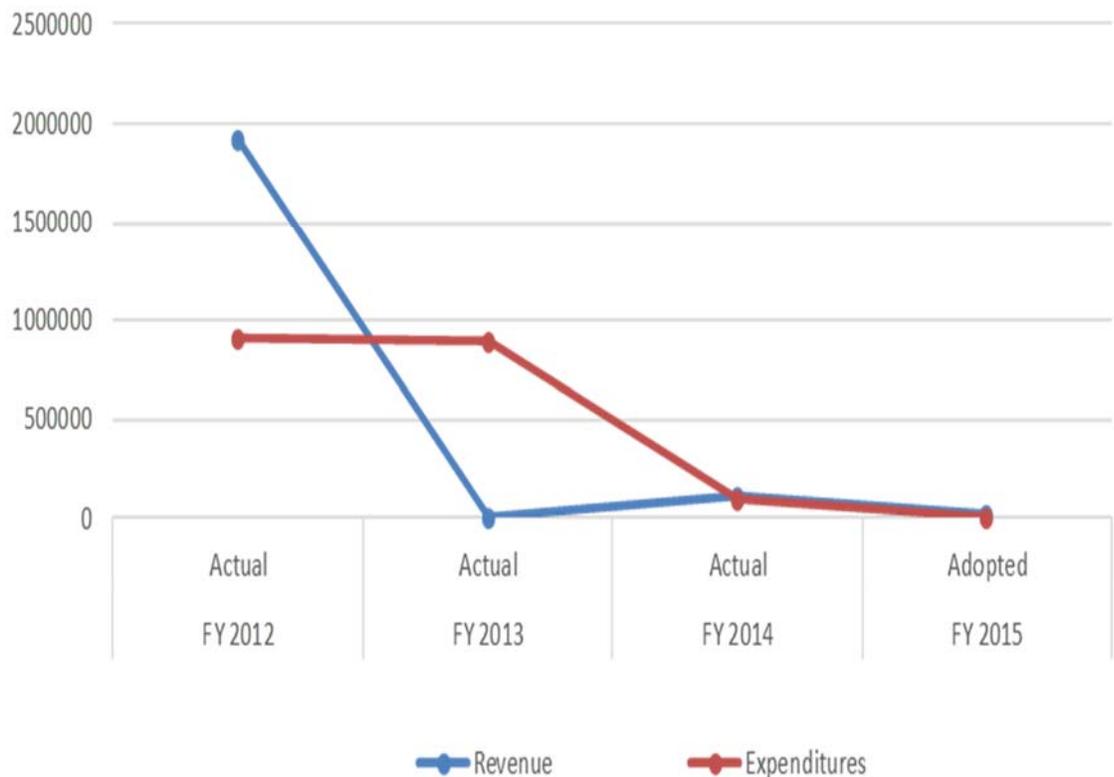
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 1,923,658	\$ -	\$ 116,039	\$ 21,057	0%
Miscellaneous Revenue	(6,866)	-	-	-	0%
Total Revenue	\$ 1,916,792	\$ -	\$ 116,039	\$ 21,057	0%

Expenditures

Capital Outlay	\$ 912,111	\$ 888,643	\$ 94,982	\$ -	-100%
Fund Balance	714	-	-	21,057	0%
Total Expenditure	\$ 912,825	\$ 888,643	\$ 94,982	\$ 21,057	-78%



Utility Funds

Fiscal
Year
2015

WATER / OSMOSIS PROJECTS FUND 575

To account for grant funds received from the 2009 American Recovery and Reinvestment Act. (ARRA)
Expenditures from this fund will be used to construct a Water Treatment Facility at Well 12.



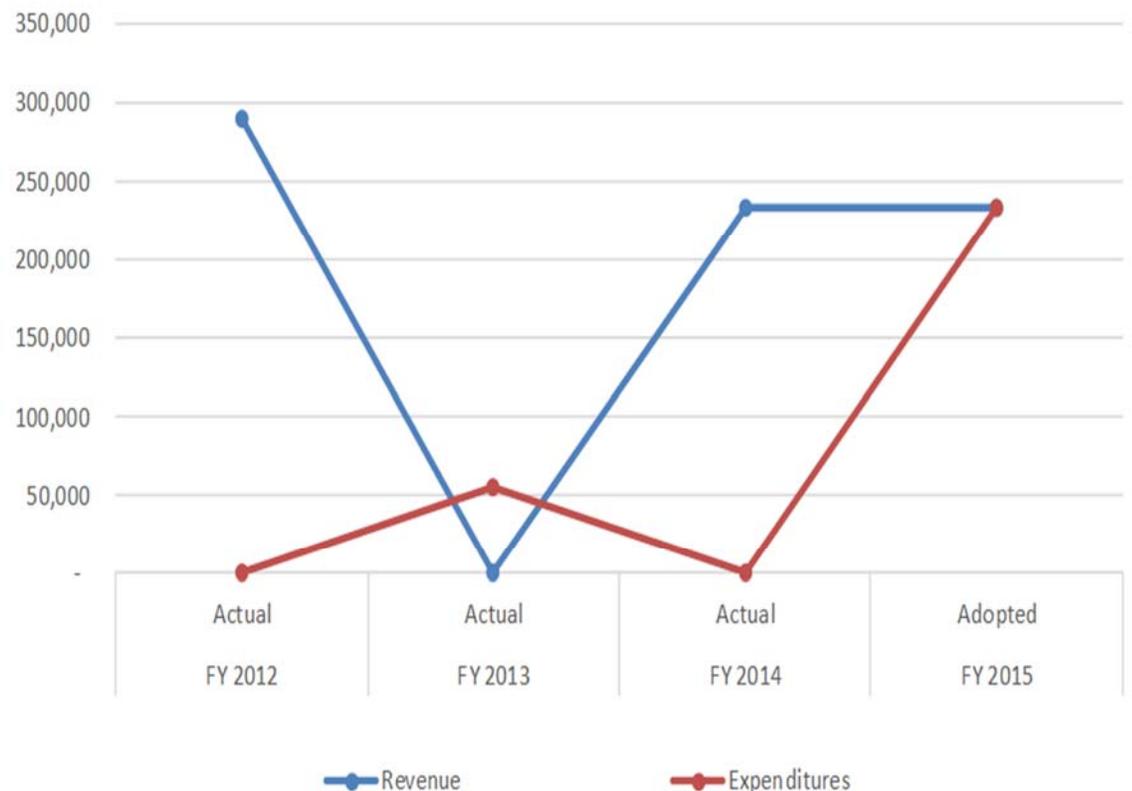
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 216,895	\$ -	\$ 233,585	\$ 233,585	0%
Governmental Revenues	-	-	-	-	0%
Miscellaneous Revenues	34	-	-	-	0%
Other Financing Sources	71,838	-	-	-	0%
Total Revenue	\$ 288,767	\$ -	\$ 233,585	\$ 233,585	0%

Expenditures

Capital Outlay	\$ 37	\$ 55,146	\$ -	\$ -	0%
Transfers	-	-	-	233,585	0%
Fund Balance	18,423	-	-	-	0%
Total Expenditure	\$ 18,460	\$ 55,146	\$ -	\$ 233,585	0%



Utility Funds

Fiscal
Year
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NMED LOAN CONSTRUCTION WWTP # 6 FUND 576

To account for loan proceeds to be used for expansion and reuse facilities at WWTP #6.



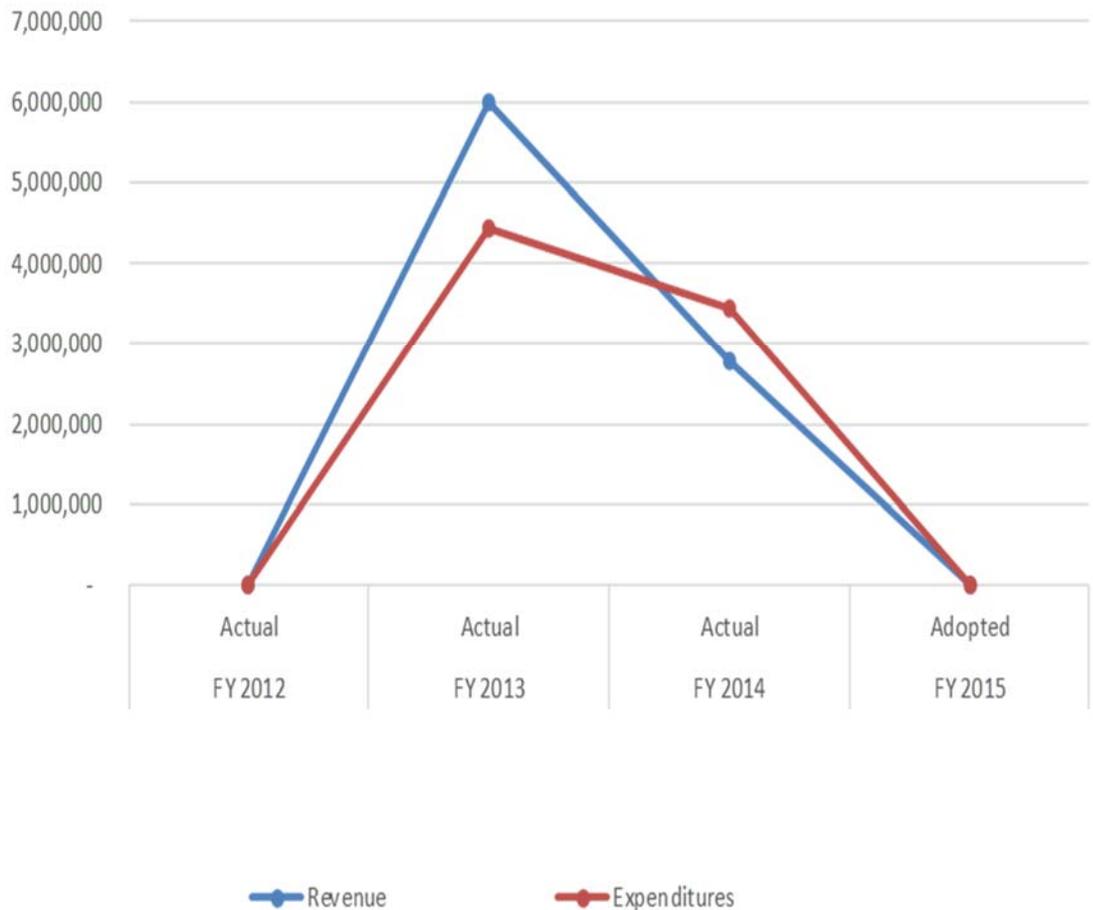
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ -	\$ -	\$ (1,886,484)	\$ -	0%
Other Financing Sources	-	5,983,993	4,656,835	-	-100%
Total Revenue	\$ -	\$ 5,983,993	\$ 2,770,351	\$ -	-100%

Expenditures

Materials & Services	\$ -	\$ -	\$ -	\$ -	0%
Capital Outlay	-	4,449,909	3,451,326	-	-100%
Total Expenditure	\$ -	\$ 4,449,909	\$ 3,451,326	\$ -	-100%



Utility Funds

Fiscal
Year
2015

CITY OF RIO RANCHO

Multi Purpose Event Center Funds Summary
7/1/14 to 6/30/15



Multi-Purpose Event Center Funds

	FY 2014 Actual	FY 2015 Adopted Budget	Percentage Change
Beginning Fund Balance	\$ 31,062,591	\$ 3,432,546	-89%
Revenues			
Muni Share State GRT	2,204,898	1,728,844	-22%
Interest	4,035	2,500	-38%
Miscellaneous Revenue	42,153	-	-100%
Surcharge Revenue	381,332	350,000	-8%
Total Revenues	<u>2,632,418</u>	<u>2,081,344</u>	-21%
Other Financing Sources			
Transfers In	1,393,283	1,344,860	-3%
Sale of Bonds	-	-	0%
Total Other Financing Sources	<u>28,257,289</u>	<u>1,344,860</u>	-95%
Total Sources	<u><u>61,952,298</u></u>	<u><u>6,858,750</u></u>	-89%
Expenditures			
Material and Services	2,066,950	1,166,776	-44%
Total Expenditures	<u>2,066,950</u>	<u>1,166,776</u>	-44%
Other Financing Uses			
Debt Service	1,102,530	2,541,501	131%
Transfers Out	296,231	270,000	-9%
Total Other Financing Uses	<u>1,398,761</u>	<u>2,811,501</u>	101%
Ending Fund Balance - Unreserved	4,767	-	-100%
Ending Fund Balance - Debt Service	26,707,498	2,500	-100%
Ending Fund Balance - Debt Service Reserve	2,877,973	2,877,973	0%
Total EFB	<u>29,590,238</u>	<u>2,880,473</u>	-90%
Total Uses	<u><u>\$ 33,055,949</u></u>	<u><u>\$ 6,858,750</u></u>	-79%

Fiscal
Year
2015

CITY OF RIO RANCHO
MULTI-PURPOSE EVENT CENTER FUNDS BUDGET SUMMARY
FOR THE PERIOD 7/1/2014 to 6/30/2015



Multi-Purpose Event Center Funds

FUND NUMBER AND TITLE	BEG FUND		OPERATING		ENDING FUND
	BALANCE	REVENUES	TRANSFERS	EXPENDITURES	BALANCE
601 Multi - Purpose Event Centre Fund	\$ 11,916	\$ 350,000	\$ 804,860	\$ 1,166,776	\$ -
610 MPEC Debt Service Fund	3,420,630	1,731,344	270,000	2,541,501	\$ 2,880,473
MPEC TOTAL	\$ 3,432,546	\$ 2,081,344	\$ 1,074,860	\$ 3,708,277	\$ 2,880,473

Fiscal
Year
2015



Multi-Purpose Event Center Funds

CITY OF RIO RANCHO
MULTI PURPOSE EVENT CENTER FUNDS

Revenue/Sources Detail

	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY 15 Adopted	Variance FY15 - FY14 Increase (Decrease)	% Change FY15 / FY14 Increase (Decrease)
Balances and Reserves						
Beginning Balances	\$ 3,179,041	\$ 3,332,906	\$ 31,062,591	\$ 3,432,546	\$(27,630,045)	-89%
Intergovernmental						
State Shared Taxes	2,688,065	2,516,217	2,516,217	1,728,844	(787,373)	-31%
Miscellaneous						
Interest Income	1,045	15,562	4,035	2,500	(1,535)	-38%
Other Miscellaneous	454,977	492,230	423,485	350,000	(73,485)	-17%
Total Miscellaneous Revenues	456,022	507,792	427,520	352,500	(75,020)	-15%
Other Sources						
Bond Proceeds	-	27,966,748	-	-	-	0%
Interfund Operating Transfer	349,419	381,572	1,393,283	1,344,860	(48,423)	-3%
Total Other Sources	349,419	28,348,320	1,393,283	1,344,860	(48,423)	-3%
Total MPEC Sources	\$ 6,672,547	\$34,705,235	\$ 35,399,611	\$ 6,858,750	\$(28,492,438)	-80%

Expenditures by Object

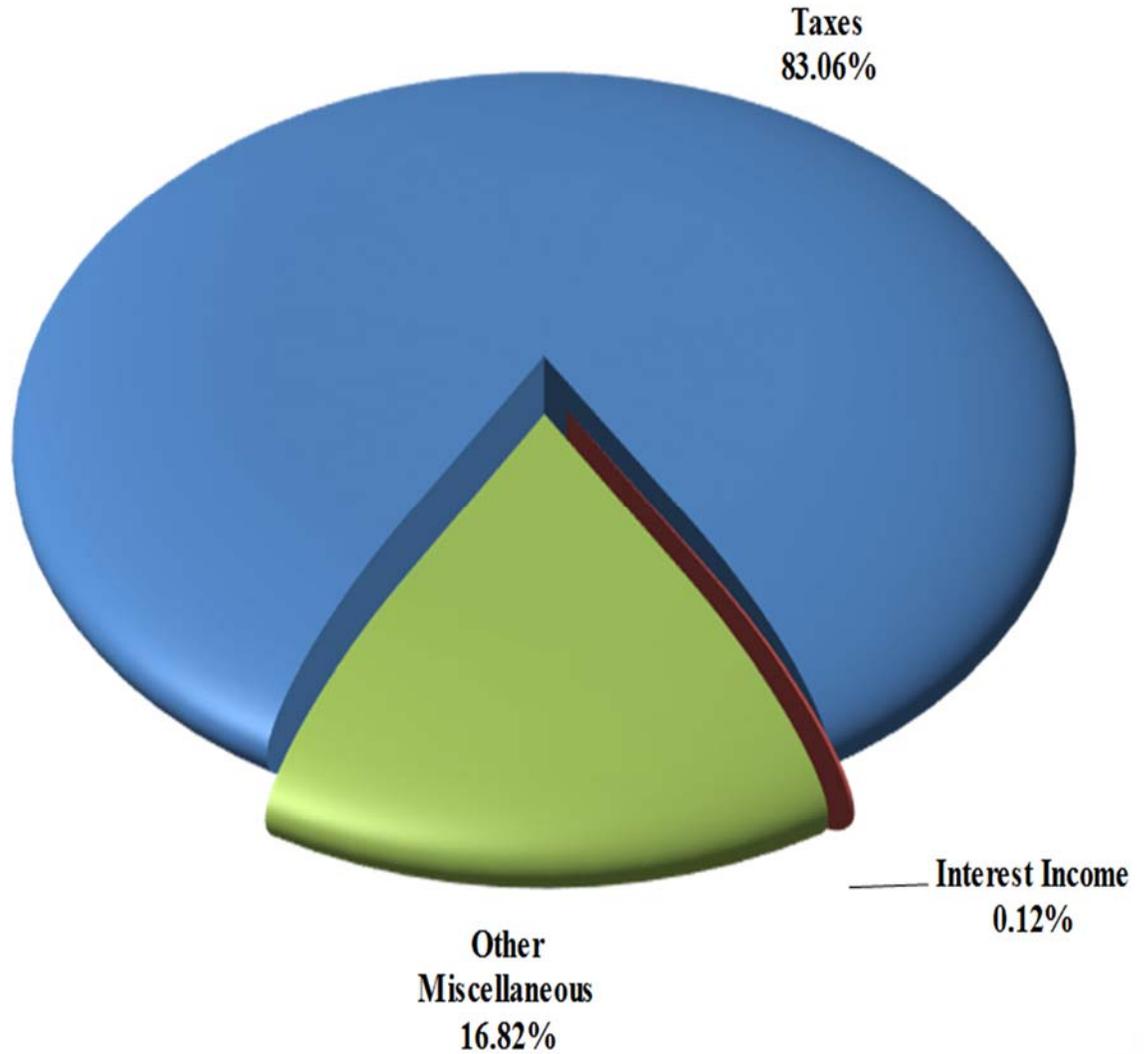
	FY 12 Actual	FY 13 Actual	FY 14 Actual	FY 15 Adopted	Variance FY15 - FY14 Increase (Decrease)	% Change FY15 / FY14 Increase (Decrease)
Materials & Services						
Contracts and Services	\$ 114,606	\$ -	\$ 1,471	\$ 482	\$ (989)	0%
Other Costs	923,518	1,484,818	2,143,112	1,166,776	(976,336)	-46%
Total Materials & Services	1,038,124	1,484,818	2,144,583	1,167,258	(977,325)	-46%
Total Operating Expenditures	1,038,124	1,484,818	2,144,583	1,167,258	(977,325)	-46%
Capital Outlay						
Capital Projects	-	-	-	-	-	0%
Debt Service						
	2,875,615	2,875,990	2,474,897	2,541,019	66,122	3%
Other Uses						
Transfers	349,419	381,572	296,231	270,000	(26,231)	-9%
Balances & Reserves	3,179,041	3,340,406	29,590,238	2,880,473	(26,709,765)	-90%
Total Other Uses	3,528,460	3,721,978	29,886,469	3,150,473	(26,709,765)	-89%
Total Expenditures	\$ 7,442,199	\$ 8,082,786	\$ 34,505,949	\$ 6,858,750	\$(27,620,968)	-80%

Fiscal
Year
2015

FISCAL YEAR 2015
MULTI PURPOSE EVENT CENTER FUNDS
Revenue Budget by Category



Multi-Purpose Event Center Funds



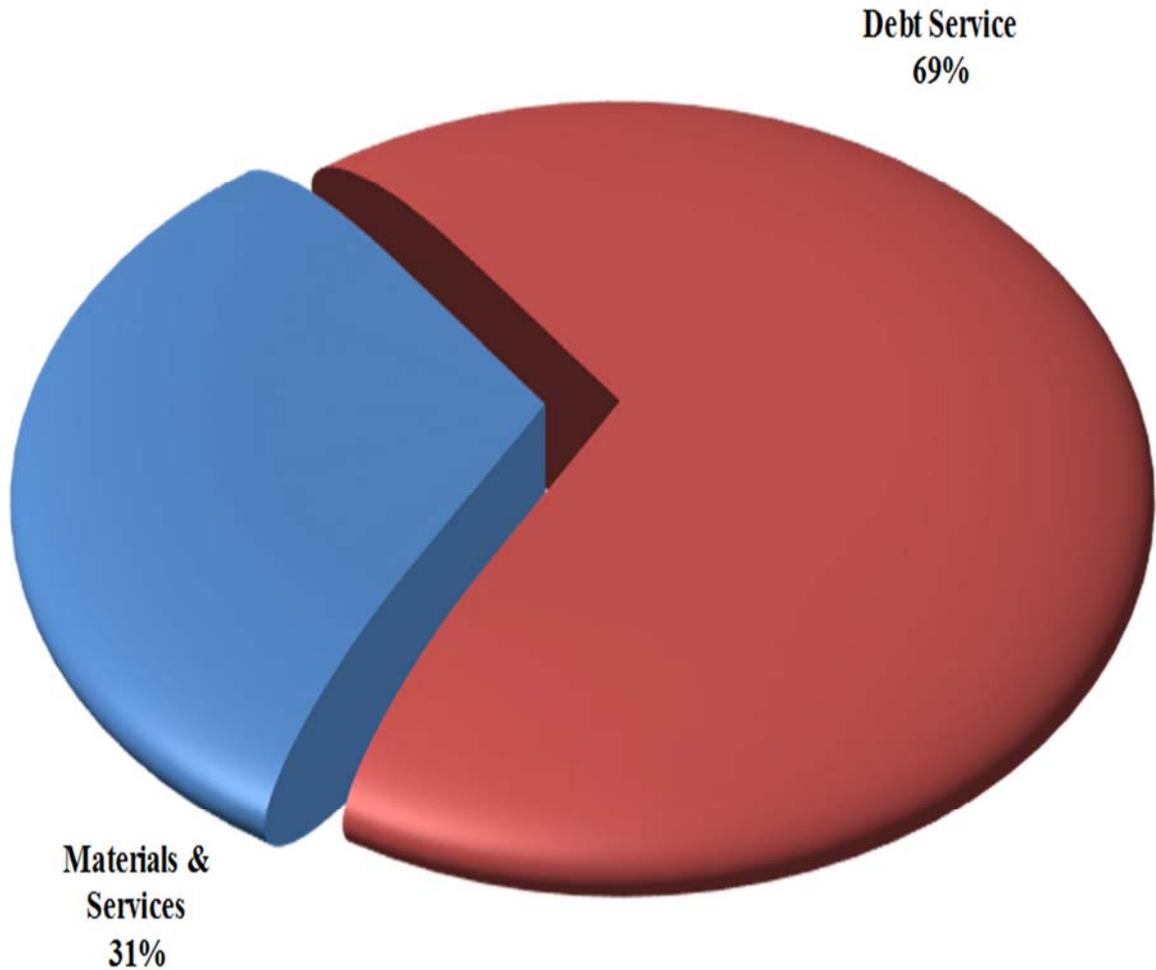
Taxes	\$	1,728,844
Interest Income		2,500
Other Miscellaneous		350,000
Total Revenues	\$	2,081,344

Fiscal
Year
2015

FISCAL YEAR 2015
MULTI PURPOSE EVENT CENTER FUNDS
Expenditure Budget By Category



Multi-Purpose Event Center Funds



Materials & Services	\$	1,167,258
Debt Service		2,541,019
Total Expenditures	\$	<u>3,708,277</u>

Fiscal
Year
2015



Multi-Purpose Event Center Funds

MULTI - PURPOSE EVENT CENTER FUND (601)

To account for the surcharge fees and net revenues of the Multi - Purpose Event Center

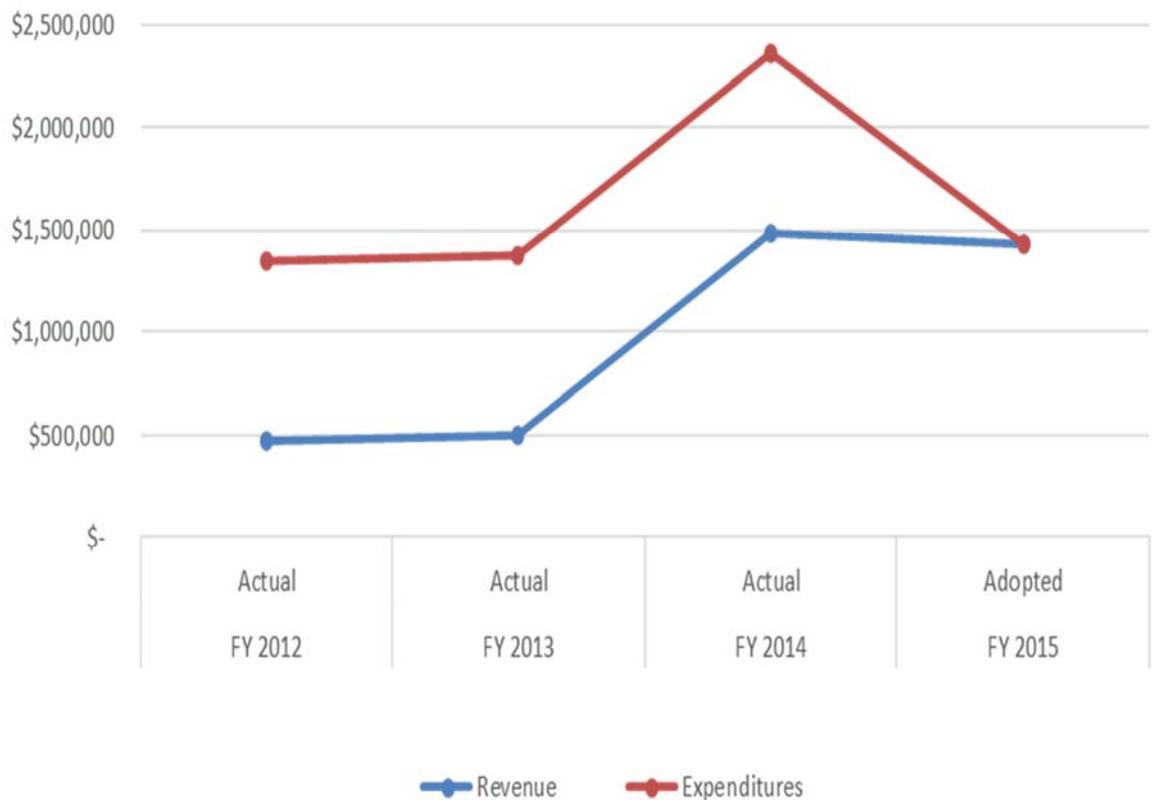
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 14,657	\$ 5,608	\$ 4,767	\$ 11,916	150%
Miscellaneous	454,977	492,230	381,332	350,000	-8%
Other Finance Sources	-	-	1,097,052	1,074,860	0%
Total Revenue	\$ 469,634	\$ 497,838	\$ 1,483,151	\$ 1,436,776	-3%

Expenditures

Materials & Services	\$ 998,907	\$ 997,990	\$ 2,066,950	\$ 1,166,776	-44%
Transfers	349,419	381,572	296,231	270,000	-9%
Fund Balance	14,657	5,608	4,767	-	-100%
Total Expenditures	\$ 1,362,983	\$ 1,385,170	\$ 2,367,948	\$ 1,436,776	-39%



Fiscal
Year
2015



Multi-Purpose Event Center Funds

MPEC DEBT SERVICE FUND (610)

To account for the debt service resulting from the 2005 Event Center Revenue Bonds (Insubordinate Lien Gross Receipts Tax).

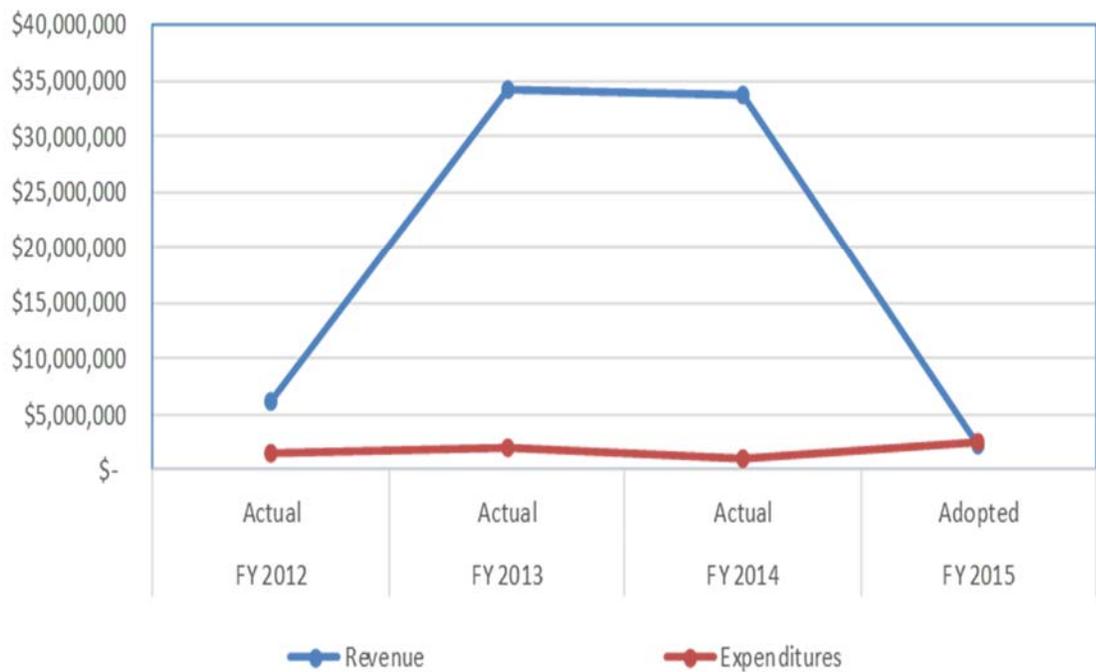
	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	% Change
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Revenue

Beginning Fund Balance	\$ 3,164,384	\$ 3,327,298	\$ 31,057,824	\$ 342,630	-99%
Governmental Revenue	2,688,065	2,516,217	2,204,898	1,728,844	-22%
Miscellaneous	1,045	15,562	46,188	2,500	-95%
Other Finance Sources	349,419	28,348,320	296,231	270,000	-9%
Total Revenue	\$ 6,202,913	\$ 34,207,397	\$ 33,605,141	\$ 2,343,974	-93%

Expenditures

Materials & Services	\$ 1,589,832	\$ 1,977,818	\$ 1,102,530	\$ 2,541,501	131%
Fund Balance	3,164,384	30,997,832	29,585,471	2,880,473	-90%
Total Expenditures	\$ 4,754,216	\$ 32,975,650	\$ 30,688,001	\$ 5,421,974	-82%



Fiscal
Year
2015



Multi-Purpose Event Center Funds

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City of Rio Rancho Financial Policies

The financial policies set forth below are the basic framework for the financial management of the City of Rio Rancho. These policies are intended to assist members of the City of Rio Rancho Governing Body and City staff in evaluating current activities and proposals for future programs. These policies are to be reviewed on an annual basis and modified to accommodate changing circumstances or conditions.

Annual Budget Policies

Budget Form

The City Manager, prior to the end of April each year, shall submit to the Governing Body the annual budget covering the next fiscal year. The budget including the General Fund, Special Revenue Funds, and Enterprise Funds shall contain the following information:

1. A letter from the City Manager discussing the proposed financial plan for the next fiscal year;
2. budget summaries for the General Fund, Special Revenue Funds and Enterprise Funds, shall include a beginning fund balance, estimated revenues, operating expenditures, capital outlay and ending fund balance;
3. proposed capital projects and equipment, debt service expenditures, along with comparisons of estimated expenditures to three prior year actual expenditures;
4. proposed revenues, by source, for the budget year, with comparisons to three prior year actual revenues; and
5. a table of proposed activity changes (additional staffing) including operating and capital expenditures required supporting the additional staffing.

Basis of Budgeting

The budget basis of accounting differs from generally accepted accounting principals (GAAP) used for preparing the City's annual financial reports. The major difference is that revenue and expenditures are budgeted on a cash basis with encumbrances (contractual commitments to be performed) considered the equivalent of expenditures rather than GAAP required reservation of fund balance.

Budget Calendar, Roles and Responsibilities

The City's budget is developed on an annual basis. The City's fiscal year begins on July 1st and ends on the following June 30th. Key milestones are as follows:

1. Budget packages for annual preparation, which include forms and instructions, shall be distributed to City departments no later than December 1st.
2. Departments must return their proposals no later than February 15th.

3. The City Manager and representatives of the Financial Services Department review the department budget proposals, making any additions or deletions that are determined appropriate.
4. The City Manager's recommended budget shall be submitted to the Mayor no later than April 15th. The Mayor reviews the budget and provides written comments to the City Manager within ten days. The City Manager may or may not incorporate the comments into the recommended budget. The City Manager must give a written explanation to the Governing Body why any comment or recommendation was not included in the recommended budget.
5. The recommended budget must be submitted to the Governing Body no later than the first regularly scheduled meeting in May.
6. Following submission of the budget to the Governing Body, multiple budget hearings are scheduled. Two public hearings for citizen comments are held during the month of May. Following adoption by resolution, the budget is submitted by June 1st to the New Mexico Department of Finance and Administration to obtain interim approval.
7. At fiscal year-end cash positions are established. After which the Governing Body makes a final review and approves the final budget by resolution.

Budget Control System

The Financial Services Director is responsible for maintaining a budgetary control system to ensure adherence to the adopted budget. On a quarterly basis, the Financial Services Director will prepare summary reports that compare actual revenues and expenditures to budgeted amounts. These reports are presented to the Governing Body to keep them informed of the City's operating performance. Monthly budget reports are distributed to and reviewed by the City Manager and Department Directors.

One aspect of budget control is the process for approving amendments to the operating budget or budget transfers. These changes to the budget are handled as follows:

1. An increase in appropriations require approval by resolution of the Governing Body.
2. Any single budget transfer that exceeds \$20,000 requires approval by resolution of the Governing Body.
3. The City Manager has authority to approve budget transfers within a cost center not exceeding \$20,000 in the aggregate within a fiscal year.

Balance Budget Definition

All funds are required to be in balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges; increases in existing revenue charges; new revenue sources; and unallocated reserves carried forward from prior years.

Performance Measures

Where possible, the City will integrate performance measurement and productivity indicators in the City's published budget document.

Revenue Policies

Revenue Diversification and Stabilization

The City will strive to attain a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source. However, State of New Mexico statutes force municipalities to rely heavily on gross receipts tax (GRT) as their primary revenue. Because it is highly influenced by local economic conditions, gross receipts tax revenue tends to be much more volatile than property tax. Property tax revenue is the second single largest revenue source.

To address this inherent volatility, the City will pursue strategies to promote economic development and diversification to strengthen its overall economic base. To this end, the Governing Body adopted a Comprehensive Economic Development Policy.

One-Time Revenues and Unpredictable Revenues

The City will use one-time or unpredictable revenues for capital expenditures or for expenditures required by the revenue, and not subsidize recurring personnel, operational or maintenance costs.

New Revenues

For any proposed additional revenue source the following criteria will be considered:

1. Community acceptability.
2. Competitiveness – the revenue or tax burden of the City relative to neighboring communities.
3. Diversity – the balance of revenue sources that can withstand changes in the business cycle.
4. Efficiency – the cost of administering a tax or fee should bear a reasonable relation to revenues collected, and any new tax or fee should have minimal effect on private economic decisions.
5. Fairness – the distribution of the City's revenue burden as measured by ability to pay, the benefits received, or the community's definition of the resident's fair share of the revenue burden.

Revenue Estimates

In order to maintain a stable level of services, the City shall use a conservative, objective, and analytical approach when preparing revenue estimates. The process shall include analysis of probable economic changes and their impacts on revenues, historical collection rates, and trends in revenues. This approach should reduce the likelihood of actual revenues falling short of budget estimates during the year and should avoid mid-year service reductions.

User Fee Cost Recovery Goals

Ongoing Review

Fees will be reviewed and updated on an ongoing basis to ensure that they keep pace with changes in the cost-of-living as well as changes in methods or levels of service delivery.

In implementing this goal, a comprehensive analysis of City costs and fees should be made at least every five years. In the interim, fees will be adjusted by annual changes in the Consumer Price Index. Fees may be adjusted during this interim period based on supplemental analysis whenever there have been significant changes in the method, level or cost of service delivery.

User Fee Cost Recovery Levels

In setting user fees and cost recovery levels, the following factors will be considered:

1. Community-Wide Versus Special Benefit.
The level of user fee cost recovery should consider the *community-wide* versus *special service* nature of the program or activity. The use of general-purpose revenues is appropriate for community-wide services, while user fees are appropriate for services that are of special benefit to easily identified individuals or groups.
2. Service Recipient versus Service Driver.
After considering community-wide versus special benefit of the service, the concept of *service recipient* versus *service driver* should also be considered. For example, it could be argued that the applicant is not the beneficiary of the City's development review efforts: the community is the primary beneficiary. However, the applicant is the *driver* of development review costs, and as such, cost recovery from the applicant is appropriate.
3. Effect of Pricing on the Demand for Services.
The level of cost recovery and related pricing of services can significantly affect the demand and subsequent level of services provided. At full cost recovery, this has the specific advantage of ensuring that the City is providing services for which there is genuinely a market that is not overly stimulated by artificially low prices. Conversely, high levels of cost recovery will negatively impact the delivery of services to lower income groups. This negative feature is especially pronounced, and works against public policy, if the services are specifically targeted to low income groups.
4. Feasibility of Collection and Recovery.
Although it may be determined that a high level of cost recovery may be appropriate for specific services, it may be impractical or too costly to establish a system to identify and charge the user. Accordingly, the feasibility of assessing and collecting charges should also be considered in developing

user fees, especially if significant program costs are intended to be financed from that source.

Factors Favoring Low Cost Recovery Levels

Very low cost recovery levels are appropriate under the following circumstances:

1. There is *no* intended relationship between the amount paid and the benefit received. Almost all “social service” programs fall into this category as it is *expected* that one group will subsidize another.
2. Collecting fees is not cost-effective or will significantly impact the efficient delivery of the service.
3. There is *no* intent to limit the use of (or entitlement to) the service. Again, most “social service” programs fit into this category as well as many public safety (police and fire) emergency response services. Historically, access to neighborhood and community parks would also fit into this category.
4. The service is non-recurring, generally delivered on a “peak demand” or emergency basis, cannot reasonably be planned for on an individual basis, and is not readily available from a private sector source. Many public safety services also fall into this category.
5. Collecting fees would discourage compliance with regulatory requirements adherence is primarily self-identified, and as such, failure to comply would not be readily detected by the City. Many small-scale licenses and permits might fall into this category.

Factors Favoring High Cost Recovery Levels

The use of service charges as a major source of funding service levels is especially appropriate under the following circumstances:

1. The service is similar to services provided through the private sector.
2. Other private or public sector alternatives could or do exist for the delivery of the service.
3. For equity or demand management purposes, it is intended that there be direct relationship between the amount paid and the level and cost of the service received.
4. The use of the service is specifically discouraged. Police responses to disturbances or false alarms might fall into this category.
5. The service is regulatory in nature and voluntary compliance is not expected

to be the primary method of detecting failure to meet regulatory requirements. Building permit, plan checks and subdivision review fees for large project would fall into this category.

General Concepts Regarding the Use of Service Charges

The following general concepts will be used in developing and implementing service charges.

1. Revenues should not exceed the reasonable cost of providing the service.
2. Cost recovery goals should be based on the total cost of delivering the service, including direct costs, departmental administration costs, and organization-wide support costs such as accounting, personnel, data processing, vehicle maintenance and insurance.
3. The method of assessing and collecting fees should be as simple as possible in order to reduce the administrative cost of collection.
4. Rate structures should be sensitive to the “market” for similar services as well as to smaller, infrequent users of the service.
5. A unified approach should be used in determining cost recovery levels for Various programs based on the factors discussed above.

Low Cost-Recovery Services

Based on the criteria discussed above, the following types of service should have very low cost recovery goals. In selected circumstances, there may be specific activities within the broad scope of services provided that should have user charges associated with them. However, the primary source of funding for operation as a whole should be general-purpose revenues, not user fees.

1. Delivering public safety emergency response services such as police patrol services and fire suppression.
2. Maintaining and developing public facilities that are provided on a uniform, community-wide basis such as streets, parks and general-purpose buildings.
3. Providing social service programs and economic development activities.

Recreation Programs

The following cost recovery policies apply to the City’s recreation programs:

1. Cost recovery for activities directed to adults should be relatively high.
2. Cost recovery for activities directed to youth and seniors should be relatively

low. In those circumstances where services are similar to those provided in the private sector, cost recovery levels should be higher. Although ability to pay may not be a concern for all youth and senior participants, these are desired program activities, and the cost of determining need may be greater than the cost of providing a uniform service fee structure to all participants. Further, there is a community-wide benefit in encouraging high-levels of participation in youth and senior recreation activities regardless of financial status.

3. Cost recovery goals for recreation activities are set as follows:

High-Range Cost Recovery Activities (60% to 100%)

- a. Classes (Adult and Youth)
- b. Adult athletics (volleyball, basketball softball, swimming)
- c. Facility rentals

Mid-Range Cost Recovery Activities (30% to 60%)

- d. Library room rentals
- e. Special events and other City sponsored events
- f. Youth baseball
- g. Youth basketball
- h. Swim lessons
- i. Outdoor facility and equipment rentals

Low-Range Cost Recovery Activities (0% to 30%)

- j. Public swim
- k. Special swim classes
- l. Youth programs
- m. Teen programs
- n. Senior programs

4. For cost recovery activities of less than 100%, there should be a differential rates between residents and non-residents. However, the Director of Parks, Recreation and Community Services is authorized to reduce or eliminate non-resident fee differentials when it can be demonstrated that:

- a. The fee is reducing attendance.
- b. And there are no appreciable expenditure savings from reduced attendance.

5. Charges will be assessed for use of rooms, pools, gymnasiums, ball fields, special-use areas, and recreation equipment for activities not sponsored or co-sponsored by the City. Such charges will generally conform to the fee guidelines described above. However, the Director of Parks, Recreation and Community Services is authorized to charge fees that are closer to full cost

recovery for facilities that are heavily used at peak times and include a majority of non-resident users.

6. A vendor charge of at least 10 percent of gross income will be assessed from individuals or organizations using City facilities for moneymaking activities.
7. Director of Parks, Recreation and Community Services is authorized to offer reduced fees such as introductory rates, family discounts and coupon discounts on pilot basis (not to exceed 18 months) to promote new recreation programs or resurrect existing ones.
8. The Parks, Recreation and Community Services Department will consider waiving fees only when the City Manager determines in writing that an undue hardship exists.

Comparability With Other Communities

In setting user fees, the City will consider fees charged by other agencies in accordance with the following criteria:

1. Surveying the comparability of the City's fees to other communities provides useful background information in setting fees for several reasons.
 - a. They reflect the "market" for these fees and can assist in assessing the reasonableness of Rio Rancho' fees.
 - b. If prudently analyzed, they can serve as a benchmark for how cost-effectively Rio Rancho provides its services.
2. However, fee surveys should never be the sole or primary criteria in setting City fees as there are many factors that affect how and why other communities have set their fees at their levels. For example:
 - a. What level of cost recovery is their fee intended to achieve compared with our cost recovery objectives?
 - b. What costs have been considered in computing the fees?
 - c. When was the last time that their fees were comprehensively evaluated?
 - d. What level of service do they provide compared with our service or performance standards?
 - e. Is their rate structure significantly different than ours and what is it Intended to achieve?
3. These can be very difficult questions to address in fairly evaluating fees among different communities. As such, the comparability of our fees to other communities should be one factor among many that is considered in setting City fees.

Expenditure Policy

The City will maintain a level of expenditures that will provide for the health, safety and welfare of the residents of the City of Rio Rancho.

Employee Efficiency

The City will invest in technology and other efficiency tools to maximize staff productivity.

Maintenance of Capital Assets

Within the resources available each fiscal year, the City shall maintain capital assets and infrastructure at a sufficient level to protect the City's investment, to minimize future replacement and maintenance cost, and to continue service levels.

Fund Balance and Reserve Policy

The City of Rio Rancho General Fund's principal revenue source, gross receipts tax, accounts for nearly 50 percent of general fund revenues. Gross receipts tax revenue tends to be volatile since it is impacted heavily by economic conditions. An adequate General Fund balance level is paramount to the overall financial management strategy and key factor in external agencies' measurement of the City's financial strength.

The City will strive to maintain a total General Fund balance of approximately fifteen percent (15%) and not greater than twenty-five percent (25%) of General Fund operating expenditures.

The New Mexico Department of Finance and Administration, Local Government Division regulations mandates that all municipalities maintain a minimum general fund balance of 1/12 or 8.3 percent of general fund operating expenditures. To ensure that the City meets this requirement, this amount shall be set up as a reserve for contingencies as part of the total fund balance.

Capital Improvement Plan

The Capital Improvement Plan of the City is a long-term planning tool intended to allow for prioritization, financing coordination, and timely technical design and application of projects and programs to better serve the citizens of Rio Rancho.

1. The City's Capital Improvement Plan shall be a five-year plan and be updated annually.
2. The City shall maintain a balanced mix of financing for funding capital project, including pay-as-you-go, grants, and debt, without excessive reliance on any one source.
3. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs

associated with new capital improvements will be projected and included in operating budget forecasts.

Debt Management Policy

The purpose of this policy is to establish parameters and provide guidance governing the issuance, management, continuing evaluation, and reporting on all debt obligations issued by the City.

Use of Long-term Debt Financing

Long-term debt financing will not be considered appropriate for a recurring purpose such as current operating and maintenance expenditures. The City will use long-term debt financing only for one-time capital improvement projects and unusual equipment acquisitions included under the following circumstances:

1. when the project is included in the City's five-year capital improvement plan;
2. when the project is not included in the City's five-year capital improvement plan, but is an emerging need whose timing was not anticipated in the five-year capital improvement plan, or it is a project mandated immediately by state or federal requirements, or it is a project for which grant money has been offered and the matching funds are not readily available from other sources;
3. When the project is the result of growth-related activities within the community that require unanticipated and unplanned infrastructure or capital improvements by the City.

Types of Debt

Debt financing may include general obligation bonds, revenue bonds, lease/purchase as well as public improvement district bonds, special assessment bonds, and tax increment financing (TIF) Bonds.

Project Life

Only capital assets or projects with an economic value lasting more than five years can be financed using debt.

Refunding Policy

The Financial Services Department and the financial advisor will monitor the municipal bond market for opportunities to obtain interest savings by refunding outstanding debt. As a general rule, the present value savings of a particular refunding should exceed 3%, with certain exceptions, such as bonds to be refunded have restrictive or outdated covenants, or restructuring debt is deemed to be desirable.

Limitations on Maturity

The City normally will issue bonds with maturities of 10 years for general obligation bonds and 12 years for revenue bonds. The City will seek to structure debt with level principal and interest costs over the life of the debt.

Statutory Limitation

The Constitution of the State of New Mexico limits the amount of outstanding general obligation bonds to 4% of the assessed value of taxable property within the City.

Credit Enhancements

Credit enhancement (letters of credit, bond insurance, etc.) may be used, but only when net debt service on the bonds is reduced by more than the costs of the enhancement.

Investment of Bond Proceeds

All general obligation and revenue bond proceeds shall be invested as part of the City's cash pool unless otherwise specified by the bond legislation. Investments will be consistent with those authorized by existing city ordinance, state law and by the City's investment policies.

Sale Process

The City will generally conduct financings on a competitive basis. However, negotiated financings may be used due to market volatility or the use of an unusual or complex financings or security structure.

Professional Services

The City employs outside financial specialists to assist it in developing a bond issuance strategy, preparing bond documents, and marketing bonds to investors. The key players in the City's financing transactions include its financial advisor, bond counsel, the underwriter (on a negotiated sale) and in some instances a disclosure counsel. Other outside firms, such as those providing paying agent/registrar services, trustee, credit enhancement, auditing, or printing services, are retained as required.

Bond Rating Goals

The City will seek to maintain and, if possible, improve the current ratings in order to minimize borrowing costs and preserve access to credit.

Disclosure

The City is committed to continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

Rating Agency Relations

Full disclosure of operations and open lines of communication shall be made to the rating agencies. City staff, with the assistance of the financial advisor, shall prepare the necessary materials and presentation to the rating agencies. Credit ratings will be sought from Moody's, Standard and Poor's, and Fitch as recommended by the City's financial advisor.

Investment Policy

I. PURPOSE

The purpose of this Policy is to set specific policy requirements and guidelines for the investment of City funds in a manner that maximizes safety of principal while ensuring that funds are available to meet operating needs of the City and to meet unanticipated cash demands while earning the highest possible return within the parameters established by the Charter and Ordinance 36.55 through 36.62 ("the Ordinance") of the City of Rio Rancho and the laws of New Mexico.

II. SCOPE

This Policy applies to all financial assets over which the City has direct control as well as those funds the City is responsible for as custodian or trustee. These funds are reported in the City's Comprehensive Annual Financial Report (CAFR) and include:

- General Fund;
- Special Revenue Funds;
- Debt Service and Debt Reserve Funds;
- Capital Projects Funds;
- Internal Service Funds;
- Agency Funds; and
- Enterprise Funds

Bond proceeds shall be invested in the securities permitted by the applicable bond documents. If the bond documents are silent as to the permitted investments, bond proceeds will be invested in the securities permitted by this policy. Notwithstanding the other provisions of this policy, the percentage or dollar portfolio limitations listed elsewhere in this policy do not apply to bond proceeds.

III. OBJECTIVES

The City of Rio Rancho shall manage and invest its cash and assets with four major objectives, listed in order of priority: safety, liquidity, diversification and yield. All investments shall be managed in a manner responsive to the public trust and consistent with state and local law.

The City shall maintain a comprehensive cash management program which includes the timely collection of accounts receivable and timely vendor payments made in accordance with invoice terms and prudent investment of assets.

A. Safety

The primary objective of the City's investment activity is the preservation of principal. Each investment transaction shall be conducted in a manner to avoid capital losses, whether from security defaults, safekeeping or erosion of market value.

B. Liquidity

The City's investment portfolio shall be structured to meet all expected obligations in a timely manner. This shall be achieved by matching investment maturities with forecasted cash flow liabilities and maintain additional liquidity for unexpected liabilities.

C. Diversification

The City's investment portfolio shall be diversified by asset class, issuer, and maturity in order to reduce overall portfolio risk while attaining average market rates of return. The City will diversify its use of investment instruments to avoid incurring unreasonable risks inherent in over-concentration in specific instruments, individual financial institutions or maturities.

D. Yield

Yield should become a consideration only after the basic requirements of safety, liquidity, and diversification have been met. The City seeks to attain a market-average rate of return on its investments throughout economic cycles, taking into account the City's risk constraints, the cash flow characteristics of the portfolio, and State and Local laws, ordinances or resolutions that restrict investments.

IV. INVESTMENT STRATEGY

The City may maintain one commingled portfolio for investment purposes which incorporates the specific investment strategy considerations and the unique characteristics of the fund groups represented in the portfolio.

The City shall pursue a proactive versus a passive portfolio management strategy. That is, securities may be sold before they mature if market conditions present an opportunity for the City to benefit from the trade and opportunities will be constantly evaluated for investments to maintain a reasonable market yield. The Investment Officers and Investment Adviser will continuously monitor the contents of the portfolio, the available markets, and the relative value of competing instruments to adjust the portfolio in response to market conditions.

V. DELEGATION OF AUTHORITY AND RESPONSIBILITIES

A. Treasurer/Finance Director

Authority to manage the investment program is granted to the Treasurer by City Ordinance 36.57. Section 6.01 of the City Charter states that the Director of the Department of Finance shall function as the City Treasurer unless another person is designated by resolution. Currently, no other person is designated and, as such, the Finance Director will assume all requirements and responsibilities of the Treasurer.

1. Authority to manage the investment program is granted to the Finance Director pursuant to City Ordinance 36.57. The Finance Director shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of authorized subordinate officials (Investment Officers).
2. The City may further contract with an SEC-registered Investment Advisor to advise in the management of and conduct trades on behalf of the City's investment portfolio, in accordance with this Policy, and such other written instructions as are provided.
3. The Finance Director shall establish written procedures and internal controls for the operation of the investment program consistent with the Municipal Code and this Policy and approved by the Investment Advisory Group.
4. No person may engage in an investment transaction except as provided under this Policy and the procedures established by the Finance Director.
5. Any authority granted in State statute shall be secondary to the lawfully adopted Policy of the City to the extent that this Policy is more restrictive than State statute.

B. Governing Body

1. The Governing Body has ultimate fiduciary responsibility for the investment of City funds,
2. The Governing Body shall review and adopt the Investment Policy at least every three years.

C. Investment Advisory Group

1. The City Manager shall create an Investment Advisory Group to advise the Finance Director on the execution of his/her duties imposed by the

Ordinance and this Policy. The Investment Advisory Group shall meet monthly to:

- a. Review monthly investment holdings reports;
 - b. Review quarterly performance reports;
 - c. Deliberate on topics such as economic outlook, portfolio strategy, diversification, maturity structure and potential portfolio risks;
 - d. Identify potential violations of and suggest remedial actions to achieve conformity to the Investment Policy;
 - e. Review the Investment Policy, no less than annually, and recommend updates and modifications to the Governing Body, if advisable;
 - f. Approve broker/dealers authorized to provide investment services to the City and review the performance of broker/dealers as presented annually;
 - g. Assess, no less than annually, the utility and efficacy of established internal investment controls and procedures;
 - h. Upon sufficient budget availability, the Investment Advisory Group shall request a compliance audit be performed by the independent public accountant procured to conduct the annual financial audit, that examines investment transactions to determine adherence to the Investment Policy; and
 - i. Approve the Investment Advisory contract.
2. The members of the Investment Advisory Group shall include the Mayor, the Deputy Mayor, the City Manager, the Finance Director, a department head selected by the City Manager, and two residents of the City who have expert knowledge or professional experience in public finance or public funds investing.
 3. The Mayor, with approval of the City Council, shall appoint the resident members who shall serve a term of two years from the date of the appointment. If the resident members resign, remove their residence from the City, or are otherwise removed from the group for cause as determined by the City Manager and confirmed by the Governing Body, new members shall be appointed in a like manner, to serve a full term of two years from the date of appointment.

D. Ethics and Conflicts of Interest

The Finance Director, Investment Officers, and members of the Investment Advisory Group shall:

1. refrain from personal and business activity that could conflict with the proper execution and management of the investment program or that could impair their ability to make impartial decisions;
2. receive from the Finance Director an annual listing of all portfolio positions in order to determine if personal disclosure is required for any personal financial or investment positions that could be related to the performance of the investment portfolio. The Investment Officers and Investment Advisory Group shall disclose any contracts (mortgages or loans) from City authorized institutions and disclose personal portfolios managed by or through a City authorized broker/dealer. The size of the US Treasury and Agency markets negates any need to disclose holding in these authorized investments types;
3. refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the City.
4. nothing herein shall be construed to bar any individual from using a financial institution for normal customer transactions, including but not limited to, checking accounts, savings accounts, consumer credit cards, certificates of deposit, and money market funds, all on the same terms as such institution offers to the general public.

VI. STANDARD OF CARE: PRUDENCE

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

In accordance with this Prudent Person Standard, investment officers acting within the parameters of the Ordinance and this Investment Policy and exercising due diligence shall be relieved of personal liability for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion so that appropriate actions can be taken to reduce risk in accordance with the terms of this Policy.

VII. AUTHORIZED SECURITY BROKER/DEALERS and FINANCIAL INSTITUTIONS

A. City Depository

The Banking Services Depository shall be selected through a formal request for proposal (RFP) process, pursuant to the City Procurement Code. In selecting a banking services depository, the services, cost of services, and credit worthiness. The banking services depository, or its subsidiaries, shall not be used as a broker/dealer in order to assure City control on a delivery versus payment basis.

B. Security Broker/Dealers

The Finance Director shall maintain information on all financial institutions authorized to provide investment services to the City. The security broker/dealers are to be approved by the Investment Advisory Group on the basis of creditworthiness (minimum capital requirements of \$10,000,000 and at least five years of operation) and the firm's ability to offer competitive prices on securities transactions. All financial institutions and broker/dealers who desire to become authorized broker dealers for investment transactions must supply the following:

1. Annual audited financial statements;
2. Proof of Financial Industry Regulatory Authority (FINRA) certification and the FINRA CRD number;
3. Proof of New Mexico state registration;
4. Completed City broker/dealer questionnaire; and
5. Certification of having read this Investment Policy.

Each broker/dealer must obtain a copy of the current Investment Policy and certify to a review stating understanding of the Policy. Material changes to Policy will require re-certification.

The performance of all authorized broker/dealers will be reviewed at least annually by the Investment Advisory Group.

If an external investment advisor is authorized to conduct investment transactions on the City's behalf, the investment advisor may use their own list of approved issuers/broker/dealers and financial institutions for investment purposes.

VIII. INTERNAL CONTROLS

The Finance Director shall establish and maintain procedures and internal controls designed to ensure that the assets of the City are protected from loss, theft or

misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management.

The internal controls shall address the following:

- A. Control of collusion;
- B. Separation of transaction authority;
- C. delivery versus payment;
- D. Custodial safekeeping;
- E. Investment accounting;
- F. Repurchase agreements;
- G. Wire transfer agreements;
- H. Collateral/depository agreements;
- I. Banking services contracts;
- J. Clear delegation of authority to subordinate staff members;
- K. Written confirmation of all transactions; and
- L. Review, maintenance and monitoring of security procedures both manual and automated.

IX. DELIVERY VERSUS PAYMENT

All trades involving deliverable securities will be executed by delivery versus payment (DVP). This ensures that securities are deposited in the City's eligible financial institution prior to the release of City funds. Securities shall be held by a City-approved, independent third party custodian as evidenced by safekeeping receipts.

X. AUTHORIZED INVESTMENTS

Assets of the City may only be invested in the instruments listed below, as authorized by New Mexico State Statute 6-10-10. If changes are made to State Statute authorizing additional investments, they will not be authorized until this Policy is modified and adopted by the Governing Body.

The following types of investments are authorized:

- A. **United States Treasury Obligations:** Securities that are issued by the United States government that are either direct obligations of the United States or that are backed by the full faith and credit of the United States government. Investments shall be limited to a maximum maturity of five (5) years at time of purchase.
- B. **United States Agency and Instrumentality Obligations:** Securities issued or guaranteed by U.S. Government agencies, instrumentalities or sponsored enterprises, that are direct obligations of the federal home loan mortgage association, the federal national mortgage association, the federal farm credit bank, and the federal home loan bank Investments in U.S. Government Agency Obligations shall be limited to a maximum stated maturity of five (5) years at time of purchase.
- C. **Repurchase Agreements (Repo):** Contracts for the simultaneous purchase and resale, at a specified time in the future, of specific securities at specified prices at a price differential representing the interest income to be earned by the City. The contract at the time of purchase shall be fully secured by the Authorized Collateral described in Section XII having a market value of at least one hundred two percent (102%) of the amount of the contract. The Repurchase Agreement must have a stated maturity date not to exceed one (1) year to maturity. Flexible repurchase agreements may only be used for bond proceeds with a maturity not to exceed the expenditure plan of the funds.
- D. **Certificates of Deposit:** Certificates of Deposit are allowed in certified and designated New Mexico financial institutions, in accordance with New Mexico State law, whose deposits are insured by an agency of the United States. All deposits will comply with state statute and Section XII of this Policy regarding interest rates and collateral requirements not to exceed one (1) year to stated maturity.
- E. **Demand Deposits:** Deposits are allowed in certified and designated New Mexico financial institutions, in accordance with the New Mexico State law, whose deposits are insured by an agency of the United States. All deposits will comply with state statute and this Policy Section XII regarding interest rates and collateral requirements.
- F. **Obligations of State and Local Governments and Public Authorities:** These include bonds or negotiable securities of the state or a county, municipality or school district that has a taxable valuation of real property for the last preceding year of at least one million dollars (\$1,000,000) and that has not defaulted in the payment of any interest or sinking fund obligation or failed to meet any bonds at maturity at any time within five years last preceding. If rated, such obligations shall be rated at least A (long-term) or A1 (short-term) or their equivalents by two nationally recognized rating agencies

and not to exceed three (3) years to stated maturity.

G. The New Mexico State Treasurer's Local Government Investment Pool.

H. SEC Registered, AAA-rated Money Market Mutual Funds: A qualified money market mutual fund must:

1. be registered with the United States Securities and Exchange Commission;
2. comply with the diversification, quality and maturity requirements of Rule 2a-7, or any successor rule, of the United States Securities and Exchange Commission applicable to money market mutual funds;
3. assess no fees pursuant to Rule 12b-1, or any successor rule, of the United States Securities and Exchange Commission, no sales load on the purchase of shares and no contingent deferred sales charge or other similar charges, however designated, provided that the City shall not, at any time, own more than five (5) percent of a money market mutual funds assets;
4. be invested only in United States Government and Agency Obligations and repurchase agreements secured by such obligations; and
5. be rated AAA or equivalent by a nationally recognized rating agency.

Any investment held by the City that does not meet the guidelines of this Policy shall be liquidated as soon as possible. Proceeds shall be reinvested only as provided by this Policy.

Securities which do not meet Policy requirements because of an adopted change in the Policy shall be reviewed by the Investment Advisory Group to decide on appropriate action to be taken to hold to maturity or liquidate. Liquidation is not mandatory,

Securities which do not meet Policy rating requirements because of a change in credit rating shall be reviewed by the Investment Advisory Group to decide on appropriate action to be taken to hold to maturity or liquidate. Liquidation is not mandatory.

XI. COMPETITIVE SELECTION OF INVESTMENT INSTRUMENTS

- A. It will be the policy of the City to use a competitive trading process that obtains at least three offers or bids. The City will accept the bid/offer which provides (a) the best competitive price within the maturity required and considering the credit quality of the investment; and (b) optimizes the

investment objectives of the overall portfolio.

- B. Offers or bids for securities may be received from authorized broker/dealers or issuers of qualified securities as defined in Section X.
- C. The City shall produce and retain written records of each transaction including the name of the financial institutions offering or bidding on securities, rate or price quoted, description of the security, bid/offer selected, and any special considerations that had an impact on the decision. If the lowest priced security (highest yield) was not selected for purchase or the highest bid was not selected for sale, an explanation describing the investment objective prompting the investment/sale will be included in this record.
- D. New issue offerings may be purchased from an approved broker/dealer or directly from the issuer without competitive solicitation if it is determined that a new issue will best meet the City's investment objectives. It will be the responsibility of the Finance Director/Investment Advisor involved with each purchase to produce and retain written records of each transaction when competitive solicitation is not followed.
- E. The Finance Director shall authorize all investment transactions in writing or via email. Executed trade documents shall be reviewed for compliance and signed by the Finance Director after the trade.
- F. All trade fails or compliance violations are to be documented in an error report on the day that they are discovered and shall disclose the reason for each error. Errors shall be summarized in a report to the Investment Advisory Group even if corrected.

XII. COLLATERALIZATION

A. Time and Demand Deposits

All City time and demand deposits, (certificates of deposit and interest bearing accounts), shall be secured above the FDIC insurance coverage by collateral pledged to the City pursuant to the requirements of this section. In order to anticipate market changes and provide a level of security for all funds, collateral will be maintained and monitored daily by the depository at 102% of market value of principal and accrued interest on the deposits.

Collateral pledged to secure deposits shall be held by an independent financial institution outside the holding company of the depository in accordance with a safekeeping agreement signed by authorized representatives of the City, the Depository, and the custodian. (If the custodian is the Federal Reserve, a Circular 7 Pledge Agreement will be executed.) The collateral agreement shall be approved by resolution of the Bank Board or Bank Loan Committee

in accordance with FIRREA¹. The custodian shall provide a monthly list of collateral directly to the City.

All collateral shall be subject to inspection and audit by the City or the City's independent auditors.

- B. Authorized Collateral The City shall accept only the following securities as collateral for time and demand deposits:
1. Obligations of the United States, its agencies or instrumentalities, or other evidence of indebtedness of the United States including mortgage-backed securities which pass the Federal Reserve's Bank Test.
 2. Obligations, the principal and interest on which, are guaranteed or insured by any state, county, city or other political subdivision of the U.S. rated A (or equivalent) or better by a nationally recognized rating agency.
 3. Repurchase Agreements Owned Collateral
All securities underlying Repurchase Agreements must be delivered to the City's custodian bank or handled under a properly executed tri-party repurchase agreement. Collateral underlying a repurchase agreement is owned by the City. It will be held by an independent third party safekeeping agent approved by the City under an executed Securities Industry and Financial Markets Association (SIFMA") Master Repurchase Agreement. Collateral with a market value totaling 102% of the principal and accrued interest is required and the counter-party is responsible for the monitoring and maintaining of collateral and margins at all times.

XIII. SAFEKEEPING

The laws of the State and prudent treasury management require that all deliverable securities be bought on a delivery versus payment basis and be held in safekeeping by an independent third party financial institution or the City's designated banking services depository.

All safekeeping arrangements shall be approved by the Finance Director and an agreement of the terms executed in writing. The safekeeping institution shall be required to issue original safekeeping receipts listing each security by rate, description, maturity, par amount, cusip number, and other pertinent information. Each safekeeping receipt will be clearly marked that the security is held for the City.

1. Financial Institutions Resource and Recovery Act is used as the control for FDIC when closing a bank and requires an executed agreement approved by one of these bank boards.

XIV. INVESTMENT PARAMETERS

A. Diversification,

It is the Policy of the City to diversify the investment portfolios. Investments shall be diversified to reduce the risk of loss resulting from an over concentration of assets in a specific maturity, a specific issuer or a specific class of securities. The following diversification limitations at the time of purchase shall apply to each portfolio:

U.S. Treasury Obligations	80%
U.S. Agencies/Instrumentalities	50%
Repurchase Agreements	50%
Flexible Repo in One Bond Fund	100%
Certificates of Deposit	40%
In any one bank	15%
State/Local/Public Authority Obligations	15%
Local Government Investment Pool	75%
Money Market Funds	50%
In any one fund	20%
Ownership of the fund	5%

B Maximum Maturity and Maximum Weighted Average Maturity (WAM).

1. The City recognizes that all portfolios with marketable investment securities are subject to interest rate risk. Therefore, to limit the City's exposure to the possibility of loss due to interest rate fluctuations, the City will not commit any funds to maturities longer than five years to the stated maturity from date of purchase.
2. The stated maturity date on investments made for legal reserves will not exceed the next call date of the designated bond but in no event shall exceed five (5) years.
3. In debt service funds, each subsequent debt service payment should be funded before any extension is made in maturities.
4. Because of inherent difficulties in accurately forecasting cash flow requirements, a portion of the portfolio should be continuously invested in readily available funds such as overnight repurchase agreements, Local Government Investment Pool, or money market mutual funds to ensure that appropriate liquidity is maintained to meet operating obligations.
5. To control overextension of the portfolio, the maximum weighted average maturity (WAM) of the total portfolio will be two years. The current WAM will be reported on the quarterly reports.

XV. INVESTMENT REPORTING

A. Monthly and Quarterly Reporting

The Finance Director shall prepare and submit an investment report to the City Manager, the Advisory Group and the Governing Body at least quarterly. An annual report summarizing investment holdings and performance for the fiscal year shall also be prepared and presented to the Governing Body in concert with the annual financial reports. The report shall provide summary and detail information to represent the status of the current investment portfolio and transactions made over the reporting period. The report shall include a management summary that allows the reader to ascertain whether investment activities (such as allocation by market sector and maturity) during the reporting period have conformed to the Investment Policy.

The report will include the following at a minimum:

- A full description of individual securities including amortized book and market value;
- Unrealized gains or losses;
- Summary change in market value during the period as a measure of volatility (market prices for the calculation of market value will be obtained from independent sources);
- Weighted average yield of the portfolio;
- Weighted average yield of the portfolio benchmark;
- Earnings for the period (accrued and net amortization);
- Allocation analysis of the total portfolio by market sector and maturity;
and
- Statement of compliance of the investment portfolio with Investment Policy.

If the City uses an Independent Investment Advisor, the Investment Advisor shall report quarterly, in writing, to the Investment Advisory Group. The report shall review recommended investments, portfolio strategies, and quarterly performance against the benchmark.

B. Performance Standards.

The City's portfolio shall be evaluated and compared to appropriate indices in order to assess the relative performance of the City's investment program. The comparable benchmarks should be consistent with the City's portfolio in terms of maturity and composition, which includes credit quality and security type.

XVI. POLICY APPROVAL

The Investment Policy shall be reviewed by the Advisory Group once annually and reviewed and approved at least every three years by the Governing Body. The resolution approving the Policy shall detail any and all changes made to the Policy as a result of the review.

APPROVED this 21 day of March, 2013.


James Babin, Acting City Manager

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Glossary of Terms

ACCOUNT An entity for recording specific revenues or expenditures, or for grouping related or similar classes of revenues and expenditures and recording them within a fund or department.

ACCOUNTING SYSTEM The total set of records and procedures that are used to record, classify, and report information on the financial status and operations of the entity. (Also see Accrual Basis, Modified Accrual Basis, and Cash Basis.)

ACCRUAL BASIS The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

AD VALOREM TAXES Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

ADOPTED BUDGET Is the financial plan for the fiscal year beginning July 1.

AFSCME American Federation of State, County, Municipal Employees

ALLOT To divide an appropriation into amounts which may be encumbered or expended during an allotment period.

ANNUALIZE Calculating cost for a full year, for the purpose of preparing a mid year or annual budget.

APPROPRIATION An authorization made by the City Council which permits the city to incur obligations and to make expenditures of resources.

ARRA American Recovery and Reinvestment Act

ASSESSMENT RATIO The ratio at which the tax rate is applied to the tax base.

ASSETS Property owned by a government which has a monetary value.

AUTHORIZED POSITIONS Employees positions, which are authorized in the adopted budget, to be filled during the year.

BALANCED BUDGET A budget is balanced when current uses (expenditures) are equal to sources of revenues.

BEGINNING FUND BALANCE Fund balance available in a fund from the end of the prior year for use in the following year.

BOND A written promise to pay a sum of money on a specific date at a specified interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

BOND REFINANCING The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

BUDGET A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal year or period.

BUDGET ADJUSTMENT A procedure to revise a budget appropriation either by City Council approval through the adoption of a budget resolution or by City Manager's authorization to adjust appropriations within a cost center budget.

BUDGET CALENDAR The schedule of key dates which a government follows in the preparation and adoption of the budget.

BUDGET MESSAGE The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations made by the City manager.

BUDGET RESOLUTION The legal means to amend the adopted budget through recognizing revenue increases or decreases; transferring funds; decreasing funding of a fund or department; or providing supplemental funding to a fund or department or for the establishment of a new capital project. The City Council adopts or rejects all budget resolutions.

BUDGETARY BASIS This refers to the basis of accounting used to estimate financing sources and uses in the budget.

BUDGETARY CONTROL The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAPITAL ASSETS Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets. Rio Rancho has set its minimum fixed asset value at five thousand dollars (\$5,000) or more.

CAPITAL BUDGET Is the financial plan of capital projects expenditures for the fiscal year beginning July 1.

CAPITAL IMPROVEMENTS Any significant physical acquisition, construction, replacement, or improvement to a City service delivery system that has a cost of \$5,000 and above and a minimum useful life of two years.

CAPITAL IMPROVEMENTS PROGRAM (CIP) The process of planning, monitoring, programming, and budgeting, over a multi-year period used to allocate the City's capital monies.

CAPITAL OUTLAY One of the expenditures account categories used to account for the purchase of any item whose value exceeds \$5,000 with a useful life greater than two years.

CAPITAL PROJECT (See CAPITAL IMPROVEMENTS).

CARRYOVER Appropriated funds that are encumbered at the end of a fiscal year are allowed to be retained in the budget to be expended in the next fiscal year for the purpose designated.

CASH BASIS A basis of accounting in which transactions are recognized only when cash is increased or decreased.

CDBG Community Development Block Grant.

CHARGES FOR SERVICES Revenues that represent revenue received by the City for service performed by the City for general services.

CHART OF ACCOUNTS The classification system used by a city to organize the accounting for various funds.

CIPCAC Capital Improvement Plan Citizen's Advisory Committee

CITY CHARTER Legal authority approved by the voters of the City of Rio Rancho under the State of New Mexico Constitution establishing the government organization.

COLECTIVE BARGAINING AGREEMENT A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment.

CONSTANT OR REAL DOLLARS The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money compared to a certain point of time in the past.

CONSUMER PRICE INDEX A statistical description of price levels provided by the U.S. Department of Labor and it is used as a measure of the increase in the cost of living (economic inflation).

CURRENT BUDGET The original budget as approved by the City Council, along with any carryover encumbrances from the prior fiscal year, and any transfers or amendments that have been made since July 1.

DEBT SERVICE The amount of revenue that must be provided for payment to ensure the payment of all principal, interest and fees on all City bonds.

DEDICATED TAX A tax levied to support a specific government program or purpose.

DEFICIT The excess of an entity's liabilities over its assets or the excess of expenses over revenues during a single accounting period.

DEPARTMENT A major administrative division of the City that indicates overall management responsible for an operation or group of related operations.

DEPRECIATION Expiration in the service life of fixed assets, attributable to wear and tear through use and lapse of time, obsolescence, inadequacy or other physical or functional cause. That portion of the cost of a capital asset which is charged as an expense during a particular period.

DISBURSEMENT The expenditure of monies from an account.

DIVISION A sub unit of a department which encompasses a portion of the duties assigned to a department. May consist of several activities.

DFA New Mexico Department of Finance and Administration

DPSA Department of Public Safety Association

DWI Driving While Intoxicated

EAP Employee Assistance Program

EECBG Department of Energy's Energy Efficiency and Conservation Block Grant.

EFFECTIVENESS Is a type of measure category sometimes referred to as quality indicators. Effectiveness measures examine the degree to which services are responsive to the needs and desires of the customers. These measures tell how well the job is being performed and how well the intent is being fulfilled.

EFFICIENCY Is a type of measurement category sometimes called productivity. This is often measured in terms of unit cost over time. Efficiency refers to the ratio of the quantity of service to the cost in dollars or labor, required to produce the service.

EGRT Environmental Gross Receipts Tax

EMS Emergency Medical Services

EMPLOYEE (FRINGE) BENEFITS Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for various pension, medical and life insurance plans.

ENCUMBRANCE The legal commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND A fund established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESTIMATED REVENUE The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE/EXPENSE The outflow of funds paid for an asset, goods, or services obtained.

FAIR MARKET VALUE The value of a piece of real estate in the open market. Used to determine the assessed value of property for taxing purposes.

FHWA Federal Highway Administration

FINES AND FORFEITURES A revenue source that consists primarily of fines from the Municipal Court.

FISCAL YEAR A twelve month period to which the annual operating budget applies and at the end of which the city government determines its financial position and the results of its operations.

FIXED ASSETS Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, and other equipment; also called capital assets.

FT Full-time

FTE Full Time Equivalent is one full time position funded for a full year or more than one part time positions that equal a full time.

FUNCTION A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g. public safety).

FUND A fiscal and accounting entity with self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances.

FUND BALANCE The excess of beginning fund balance plus revenues over expenditures as measured at fiscal year-end.

FUNDED POSITIONS Is a term referring to the number of authorized positions for which funding is included in a given fiscal year's budget.

FY Fiscal Year refers to the budget for the period beginning July 1 and ending June 30.

GAAP Generally Accepted Accounting Principals

GASB 34 Is an accounting standard used by the Governmental Accounting Standards Board that is applicable to state and local governments.

GENERAL FUND The largest fund within the City, the general fund, accounts for most of the financial resources of the government not specifically accounted for in other funds.

GENERAL OBLIGATION (G.O.) BONDS Bonds sold by the City to finance capital improvements. Property tax is the source of revenue for payment of these bonds.

GIS (Geographical Information System) A method of mapping locations based on longitude and latitude.

GFOA Government Finance Officers Association

GO General Obligation is a debt for construction of infrastructure voted on by the citizens.

GOAL A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

GRANT A contribution of by one governmental unit to another to be used or expended for a specified purpose, activity, or facility.

GRIP Gross Receipts Investment Policy. In order to attract retail businesses which generate significant gross receipt tax revenues to the City. The City may choose to refund a developer or company gross receipts taxes paid in exchange for public infrastructure.

GRT Gross receipts tax

HVAC Heating, ventilation and air conditioning

ICIP Infrastructure Capital Improvement Plan. A plan which identifies capital projects that are proposed to be undertaken during the next five fiscal years including estimated costs and funding sources.

JAG Justice Assistance Grant

IMPACT FEE A fee charged on new development to finance required infrastructure such as roads, parks, bikeways/trails, police and fire stations, water and wastewater utilities, and drainage.

INDIRECT COST The costs assigned to funds in return for support services, such as accounting, which are necessary to support operations.

INFRASTRUCTURE The physical assets of a government (e.g. streets, water, sewer, public buildings and parks).

INTERGOVERNMENTAL REVENUE Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

INTERNAL SERVICE FUND Funds used to account for the financing of goods and services provided by one department or division to other departments or divisions of the City, on a cost-reimbursement basis.

KRRB Keep Rio Rancho Beautiful

LEVY To impose taxes for the support of government activities.

LICENSES AND PERMITS Revenues that come from the City's efforts to provide licenses to business and inspection services to enforce compliance with minimum code requirements for building and operating safety.

LINE ITEMS Line items refer to the specific accounts used to budget and record expenditures.

LONGEVITY Employee compensation payments made in recognition of a certain number of years employed full time with the same entity.

LONG-TERM DEBT Debt with a maturity of more than one year after the date of issuance.

MANDATE Is a requirement imposed by a legal act of the federal, state, or local government.

MATERIALS AND SERVICES May include articles and commodities which are consumed or materially altered when used, such as office supplies, operating supplies, and repair and maintenance supplies, and all items of expense to any person, firm or corporation rendering a service in connection with repair, sale or trade of such articles or commodities.

MEASURE Is a term referring to any one of four different types of measures: a count, a ratio, a percentage, and a dollar amount.

MILL The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

MISCELLANEOUS REVENUE A revenue category that is comprised of revenue sources that do not fit the other categories of Taxes, Licenses and Permits, Intergovernmental revenue, Shared Revenue, Charges for Services, Fines and Forfeits, and Interest Income.

MISSION STATEMENT Is a broad statement of purpose derived from an organization's and/or community's values and goals.

MODIFIED ACCRUAL BASIS OF ACCOUNTING The method of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash except for materials and / or available revenues, which should be accrued to reflect properly the taxes levied and revenue earned.

MOU Memorandum of Understanding

NMFA New Mexico Finance Authority

NEW REVENUE Amounts estimated to be received from taxes and other sources during the fiscal year.

NOMINAL DOLLARS The presentation of dollars amounts not adjusted for inflation.

O & M Operating and maintenance

OBJECT OF EXPENDITURES An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.

OBJECTIVE Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

OBLIGATIONS Amounts which a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

OPERATING BUDGET A budget that sets the plan for the day-to-day operations of the City.

OPERATING EXPENSES The cost of personnel and materials and services required for a department to function.

OPERATING REVENUE Funds that the government receives as income to pay for ongoing operations.

ORIGINAL BUDGET The adopted budget as approved by the City Council.

OUTPUT INDICATOR A unit of work accomplished, without reference to the resources required to do the work (e.g. number of permit issued, or number of arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

ORDINANCE A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with any higher form of law, such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

PERA Public Employees Retirement Association

PERFORMANCE INDICATORS Specific quantitative measures of work performed as an objective of specific departments or programs.

PERFORMANCE MEASURES Data collected to determine how effective or efficient a program is in achieving its objectives.

PERSONAL SERVICES Salaries and salary related costs of salaried and hourly employees.

PROGRAM A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

PROJECT NUMBER Used to identify any special activity, especially where specific reporting requirements exist regarding the activity. These numbers are always used with capital project and grants.

PURPOSE A broad statement of the goals, in terms of meeting public service needs.

PT Part-time

PURCHASE ORDER A document issued to authorize a vendor to deliver specified merchandise or render a specific service for a stated price. Purchase orders establishes encumbrances.

RESERVE An account used to indicate that a portion of fund equity is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION A special order or temporary order of the City Council.

RESOURCES Total amount available for appropriation including estimated revenues, fund transfers, and beginning balances.

REVENUE The yield from sources of income (such as taxes, licenses, fines, etc) that the City collects and receives into the treasury for public use.

REVENUE ESTIMATES Revenues are projected often using trend analysis.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund or other dedicated revenue source, such as Gross Receipts Tax.

ROW Right of way

SAD Special Assessment District. A source of funding for certain capital improvement projects.

SHARED REVENUE Taxes collected by the state are distributed, in part, back to the cities within the state.

SINKING FUND Established to pay for general obligation bond debt.

SCADA System Control and Data Acquisition. A system for monitoring and managing the City's water and wastewater facilities.

SPECIAL ASSESSMENT DISTRICT These are districts that receive capital improvements. Since these improvements increase the value of the property in a specific area, the property owners in the district benefiting from the improvements pay for the improvements.

STRATEGIC PLAN A plan that outlines the broad community and organization vision, expresses fundamental values, and identifies the most important commitments that will move the organization in the direction of the vision.

TAX LEVY The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

TAXES Compulsory charges levied by a government for the purpose of financing public services performed for the common benefit of the people.

TRANSFER IN/OUT Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

UNENCUMBERED BALANCE The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of budget still available for future purposes.

UNRESERVED FUND BALANCE The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

USER FEES The payment of a fee for direct receipt of a public service by the party benefiting from the service (i.e., swimming pools)

WW Wastewater

WORKLOAD INDICATOR A unit of work to be done (e.g. number of permit applications received)

WWTP Wastewater Treatment Plant

XERISCAPE Water conservation through creative landscaping design

ZERO-BASE BUDGETING (ZBB) Is a method of detailed budget analysis and justification that combines elements of management by objectives and program evaluation. It is a vehicle to link management and planning to the budget process.

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